

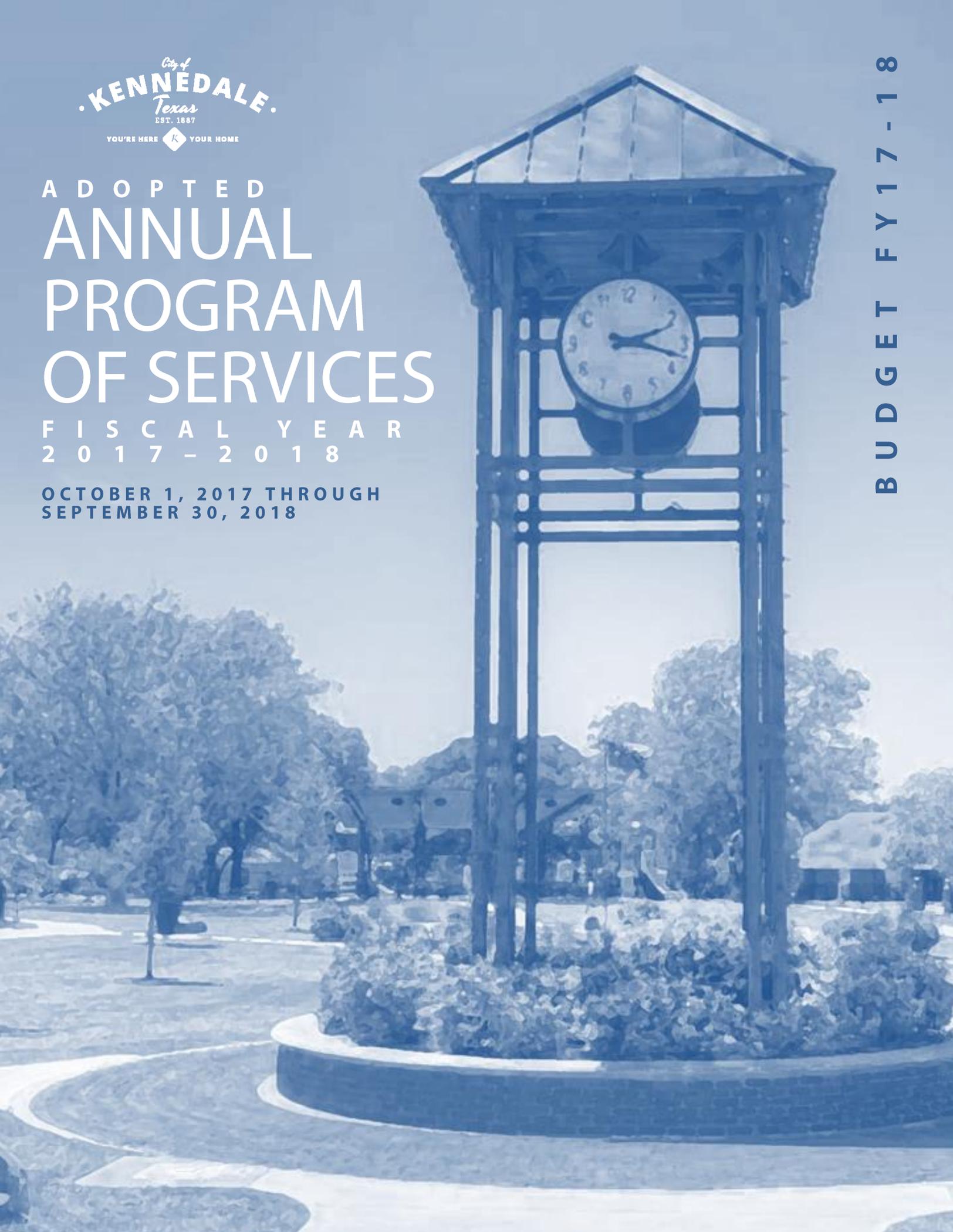


# ADOPTED ANNUAL PROGRAM OF SERVICES

FISCAL YEAR  
2017 - 2018

OCTOBER 1, 2017 THROUGH  
SEPTEMBER 30, 2018

BUDGET FY17-18







# ADOPTED ANNUAL PROGRAM OF SERVICES

FISCAL YEAR 2017–2018

OCTOBER 1, 2017

THROUGH

SEPTEMBER 30, 2018

**BUDGET SUBMITTED TO  
AND ADOPTED BY COUNCIL**  
MONDAY, SEPTEMBER 18<sup>th</sup>, 2017

**PREPARED BY**  
GEORGE CAMPBELL, CITY MANAGER  
BRADY OLSEN, DIRECTOR OF FINANCE  
AND INFORMATION TECHNOLOGY

**405 MUNICIPAL DRIVE  
KENNEDEALE, TX 76060  
817-985-2100  
[WWW.CITYOFKENNEDEALE.COM/BUDGET](http://WWW.CITYOFKENNEDEALE.COM/BUDGET)**



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**BUDGET ADOPTION**

**THE FOLLOWING STATEMENT IS PROVIDED  
IN ACCORDANCE WITH STATE LAW:**

This budget will raise more revenue from property taxes than last year's budget by an amount of \$422,684, which is a 9.1 percent increase from last year's budget. The property tax revenue to be raised from new property added to the tax roll this year is \$98,056.

<b>PROPERTY TAX RATE COMPARISON</b>	<b>2017-2018</b>	<b>2016-2017</b>
Property Tax Rate	\$0.777500/100	\$0.767500/100
Effective Tax Rate	\$0.726967/100	\$0.774711/100
Effective Maintenance & Operations Rate	\$0.609335/100	\$0.583664/100
Rollback Tax Rate	\$0.802719/100	\$0.822232/100
Debt Rate	\$0.198750/100	\$0.182385/100

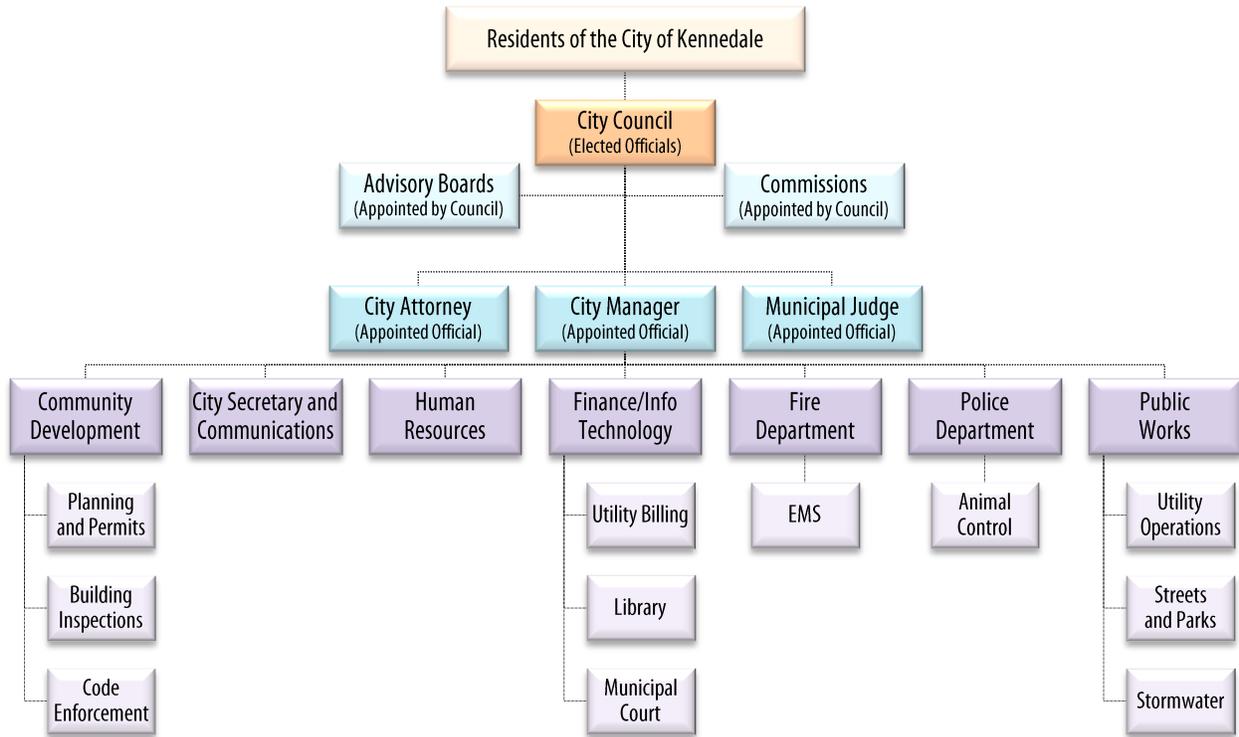
**TOTAL DEBT OBLIGATION FOR CITY OF KENNEDALE  
SECURED BY PROPERTY TAXES: \$1,316,546**

**MEMBERS OF THE GOVERNING BODY  
VOTED ON THE BUDGET AS FOLLOWS:**

<b>MEMBER</b>	<b>FOR</b>	<b>AGAINST</b>	<b>PRESENT, NOT VOTING</b>	<b>ABSENT</b>
Mayor Brian Johnson	X			
Rockie Gilley, Place 1	X			
Liz Carrington, Place 2				X
Sandra Lee, Place 3		X		
Kelly Turner, Place 4	X			
Mayor Pro Tem Jan Joplin, Place 5		X		

*This vote of record occurred and was recorded during a Regular Meeting of the City Council of the City of Kennedale, Texas, on Monday, September 18, 2017.*

## ORGANIZATIONAL CHART



### ELECTED OFFICIALS (COUNCIL)

Mayor Brian Johnson  
Rockie Gilley, Place 1  
Liz Carrington, Place 2  
Sandra Lee, Place 3  
Kelly Turner, Place 4  
Mayor Pro Tem Jan Joplin, Place 5

### APPOINTED OFFICIALS

George Campbell, City Manager  
Wayne Olson (TOASE), City Attorney  
Honorable Bill Lane, Municipal Judge

### ADVISORY BOARDS AND COMMISSIONS

Board of Adjustment (BOA)  
Building Board of Appeals (BBA)  
Economic Development Corporation (EDC)  
Keep Kennedale Beautiful Commission (KKB)  
Library Advisory Board (LAB)  
Parks and Recreation Board  
Planning and Zoning Commission (P&Z)  
Utility and Infrastructure Board (UIB)  
Youth Advisory Council (YAC)

### MANAGEMENT TEAM

Brady Olsen, Director of Finance  
and Information Technology  
Tommy Williams, Police Chief  
Mike McMurray, Fire Chief  
Larry Ledbetter, Public Works Director  
Kelly Cooper, Human Resources Director  
Leslie Galloway, City Secretary and  
Communications Coordinator  
Vacant, Community Development  
Director and City Planner  
Amanda King, Library Director

## TRANSMITTAL LETTER



September 28th, 2017

### TO THE HONORABLE MAYOR AND MEMBERS OF THE CITY COUNCIL:

Pursuant to provisions of the City Charter and on behalf of the staff, I respectfully submit to you the FY 2017-18 Budget. The Budget has been developed to accomplish the goals and objectives that have been established by Council through previous strategic planning processes and/or as determined to achieve progress toward the goals and objectives as expressed by the City Council.

During the past twelve months, the City and the community have experienced challenges related to the adoption of water and sewer rate schedules that significantly increased the utility charges for all users of the utility systems and, to a large extent, has overshadowed other areas of service provided effectively by the City. Those utility rates were adopted as part of the budgeting process in 2016 to address the depletion of the Utility Fund working capital. A substantial amount of staff and Council resources have been expended to better understand and explain the reason or reasons for that drawdown of the working capital. A detailed analysis of the fund was completed by a third-party consulting firm in July, 2017. That analysis was presented to Council and identified multiple reasons for the unexpected reduction in the working capital.

The proposed budget is the product of several months of work by the City's Leadership Team as they interact with the public and consider policy preferences expressed by the City Council. Each department assesses the service provided in the past year and evaluates the service delivery desired by the citizens of Kennedale going forward. That process includes close scrutiny of existing expenditures and program outcomes to determine cost effectiveness and, specifically, whether or not savings can be achieved in any area of service being provided. Additionally, new or expanded programs are evaluated and, as determined appropriate, recommended for consideration. Each department Director reviews their budget proposal with the Finance office and then with the City Manager before the collective departmental budgets are evaluated for inclusion into the proposed Program of Services for the coming year and for consideration by the City Council.

405 Municipal Drive, Kennedale, TX 76060 | Telephone: 817-985-2102 | Fax: 817-478-7169

#### GENERAL FUND HIGHLIGHTS

The pace of growth in the General Fund for FY 2017-18 is somewhat stronger than originally expected. While sales tax revenues are expected to be approximately 10% below the prior fiscal, due to a one-time refund, they are estimated to increase slightly by 5% for FY 2017-2018 over the current fiscal year budget of 2016-2017. Property values grew significantly in a continued recovery from 2016 with an increase of 6.0% over the prior year's tax roll. The adopted tax rate is, however, one cent higher than the current rate of \$0.767, increasing to \$0.777. This increase is being driven primarily by limited new programs, a 2% compensation adjustment for employees, an increase of more than 20% in health insurance costs, and an effort to slow the deterioration of the fund balance to meet minimum levels established by the Council. In total, franchise fees from all utilities to the Street Improvement Fund are expected to decrease by 22%, for a net loss of franchise fees to the Street Improvement fund of \$205,722 in FY 2017-18. Of that net loss to the street fund, \$216,722 is the result of a reduction of the transfer from Water and Sewer from 9% to 5%.

#### WATER & SEWER FUND HIGHLIGHTS

The Water and Sewer Fund, following close re-examination of anticipated expenses is expected to end FY 2016-17 with a working capital balance of \$464,027. As we continue to improve budget performance, debt finance major capital projects, and stabilize water and sewer rates, this budget projects an ending working capital in 2018 of \$685,161, which is much more favorable than earlier projections. That re-building of the working capital can be accomplished while also reducing the base sewer charge from \$45.00 to \$36.00 and implementation of a less aggressive tier system for water rates by reducing the one-inch meter base charge from \$65.00 to \$43.34 as is included. This budget also includes an increase in the stormwater fee from \$3.50 to \$4.00, the first increase in that fee since FY 2013-14. Most capital spending has been removed from the operation budget and anticipates instead the use of debt financing for about \$4 million in identified capital projects in FY 2017-18. The franchise fee to the Street Improvement Fund is lowered from 9% to 5%. Overall the Water and Sewer Fund will experience a revenue decline of \$512,000 to \$4.48 million and an expenditure reduction of \$570,000 to \$4.25 million.

#### STREET IMPROVEMENT FUND

In addition to the reduction in franchise fee revenues from Water and Sewer, the budget includes the use of Park Dedication funds to fund a portion of park maintenance. The Street Fund will experience an \$84,000 deficit operating budget, thus lowering the fund balance to 19% by end of year.

#### ECONOMIC DEVELOPMENT, TIF, and CAPITAL REPLACEMENT FUNDS

The EDC and the TIF will experience limited expenditures.

## NEW PROGRAMS

While potential new programs totaling a first-year estimated cost of \$4,335,062 were identified by the departments in the preparation of their budgets, a total of \$192,243 are included in this proposal. The following are those new programs that have been included in the proposed budget:

▪ Rehabilitation of water tower (engineering only)	\$100,000
▪ Fire Personal Holiday (additional 12 hours)	6,725
▪ iPads for Council members	5,700
▪ AV Equipment for Council Chambers	10,700
▪ Vector Operator (one FTE)	60,000
▪ Splash Pad Gun Replacement	9,118

The overall FY 2017-18 Budget for all funds is \$14,795,255 and includes 81.5 Full-Time Equivalent positions (FTEs).

The FY 2017-18 Budget has been developed within the context of a five-year financial plan and the long-term infrastructure needs of the community. The purpose of this approach is to provide a long-term and financially sustainable perspective for decisions in the coming fiscal year. As we develop future forecasts, we will continue to evaluate our ability to fund our strategic priorities and maintain a balance between revenues and expenditures.

I sincerely thank the members of the Kennedale City Council for their hard work and dedication to the citizens of Kennedale. The input of the City Council has been invaluable in the preparation of the FY 2017-18 Budget and Five-Year Financial Forecast. Appreciation is also expressed to members of the professional staff, particularly in the Finance Department, for their diligence in the preparation of the Budget.

With significant investments in our organization, people, and infrastructure, I am confident that this Budget prepares the City of Kennedale for future success as well. With your support, and the dedication of our capable staff, we will ensure that quality services are provided to the citizens of Kennedale.

Sincerely,



George Campbell  
City Manager

## USING THIS DOCUMENT

Thank you for taking the time to learn more about the City of Kennedale's finances. It can be said that the true priorities of a city are expressed in its budget (also called a Program of Services). This document serves as guidance to leadership throughout the fiscal year, and staff's aim is to provide as much information as possible in a format that is easily digested. It begins with a high level overview before delving into individual funds, departments, and line items. When possible, charts, graphs, and trends have been provided as well.

The budget is created on a fund basis, with similar activities, goals, and funding sources grouped within each fund. The first major fund is the Governmental Fund, which encompasses all major activities and is primarily funded by ad valorem (property) tax, sales tax, and fees.

Within the Governmental Fund are the General, Debt Service, Other General, Special Revenue, and Capital Projects Funds. Some of these have multiple funds within them (*e.g., the Street Fund is nested under Other General Funds*), and some contain entire departments (*e.g., within the General Fund is the Police Department*).

The expenditures of each department within a fund are added together to create the total fund expenditures. It is the goal of each fund to take in more money than it spends, while maintaining a healthy reserve balance. It is the goal of the city to achieve and maintain an unassigned fund balance in the General Fund equal to eighteen percent (18%) with a goal of twenty-five percent (25%) of budgeted expenditures for unanticipated expenditures, unforeseen revenue fluctuations, or other adverse circumstances.

The next major fund group is Enterprise Funds, which are run more like a business than a government. The goal is for service charges to cover all expenditures. The Water and Sewer Fund falls within this category.

The final group is the Economic Development Corporation (EDC) Funds. The EDC is a component unit of the city, with its own board, but with ultimate authority resting with the city.

## WITHIN THE FUNDS, DEPARTMENTS, AND LINE ITEM DESCRIPTIONS, YOU WILL SEE CHARTS VERY SIMILAR TO THIS:

### 01: GENERAL FUND 10: FIRE

ACCOUNT NAME	FY15-16 ACTUAL	FY16-17 ADOPTED	FY16-17 AMENDED	FY16-17 MAY	FY16-17 PROJECTED	PROJECTED VS BUDGET	FY17-18 PROPOSED	\$\$ CHANGE	% CHANGE
PERSONNEL	1,425,067	1,428,057	1,428,057	882,479	1,449,415	21,357	1,461,018	32,961	2%
SUPPLIES	56,284	76,102	76,102	47,313	71,368	(4,734)	72,007	(4,095)	-5%
MAINTENANCE	109,251	125,400	125,400	78,534	153,607	28,207	94,760	(30,640)	-24%
SUNDRY	90,076	111,972	111,972	59,565	112,214	242	125,462	13,490	12%
GRANTS	12,272	84,500	84,500	2,500	78,363	(6,137)	92,500	8,000	9%
<b>TOTAL EXPENDITURES</b>	<b>\$ 1,692,949</b>	<b>\$ 1,826,031</b>	<b>\$ 1,826,031</b>	<b>\$ 1,070,391</b>	<b>\$ 1,864,967</b>	<b>\$ 38,936</b>	<b>\$ 1,845,747</b>	<b>\$ 19,716</b>	<b>1%</b>

The goal of these charts is to show the past year’s results, the current year’s budget (with projections), the proposed budget, and any major changes. The budget is based on a fiscal year (FY) from September 30<sup>th</sup> to October 1<sup>st</sup>, rather than the calendar year. References to FY 17-18 refer to activity between October 1<sup>st</sup>, 2017 and September 30<sup>th</sup>, 2018. Everything highlighted in grey represents the current year. The description for each column is as follows:

<b>FY 15-16 ACTUAL</b>	Based on the audited financials for the previous fiscal year.
<b>FY 16-17 ADOPTED</b>	The adopted budget number for the current fiscal year.
<b>FY 16-17 AMENDED</b>	Throughout the year, the Council is able to amend the budget as new information arises. This column shows the amended figure. Only a small number of line items have been amended, so this should be fairly similar to the adopted number.
<b>FY 16-17 MAY</b>	The actual amount spent/received through the end of May.
<b>FY 16-17 PROJECTED</b>	Based on known costs and trend analysis, this number represents staff’s estimate of what the final number in each category will be at year-end.
<b>PROJECTED V BUDGETED</b>	This number represents the projected budget results minus the actual amended budget.
<b>FY 17-18 PROPOSED</b>	The proposed budget number for the coming fiscal year.
<b>\$\$ CHANGE</b>	The dollar difference between the proposed budget number and the previous year’s amended number.
<b>% CHANGE</b>	The percentage of difference between the proposed budget number and the previous year’s amended number.

Throughout the document you will see references to the Asset Management plan. This study was performed in 2015 to gauge the capital health of the city. The study has not received a major update since this time, but the goal is to perform this in the coming fiscal year. While the numbers are not recent, the overall capital health of the city has not changed greatly in the previous few years. The study can still provide some valuable guidance and insight into the needs of the city.

Once again, we appreciate the time you are spending becoming a more informed resident of the City of Kennedale. If you have any questions, we encourage you to contact the finance department or attend a City Council meeting ([cityofkennedale.com/cal](http://cityofkennedale.com/cal)). In addition, the Finance and Transparency webpages at [cityofkennedale.com/transparency](http://cityofkennedale.com/transparency) include a plethora of information, receiving the National Transparency Award and State of Texas Comptroller Transparency Star.

Brady Olsen  
DIRECTOR OF FINANCE

## VALUES STATEMENT

*“Exemplifying Excellence” means dedication to providing superior services efficiently and fairly to residents, business owners, visitors, and fellow employees. All decisions promote quality of life through leadership, honesty, respect, teamwork, equality, and to consistently advance Kennedale in a positive direction.*

*Core Values: Integrity, Accountability, Teamwork, Innovation, and Commitment*

## ENDS (VISION) STATEMENT

Kennedale is a family-oriented community<sup>(1.0)</sup> providing a refuge<sup>(2.0)</sup> from the hectic pace of the Dallas-Fort Worth Metroplex. Open spaces, green belts, and trails enhance our serenity<sup>(3.0)</sup>, quality of life<sup>(4.0)</sup>, and community<sup>(5.0)</sup>. With easy access<sup>(6.0)</sup> from major roadways, Kennedale is economically prosperous, business friendly and conveniently located, providing opportunities to shop, work, and play<sup>(7.0)</sup>.

An Ends (or Vision) Statement defines the overarching goals and aspirations of a governing body and staff, and should serve as a filter in any decision-making process. **Throughout this document, accomplishments, highlights, and goals are tied back to the following Ends and Sub-Ends (denoted by parenthetical reference numbers).** It’s important to keep in mind that these are hopes for what our community can someday become, not statements of what it is today. You’ll notice that the last few (5–7) have not yet been expanded to include Sub-Ends. Over time, as we move closer to achieving these Ends (and define new ways to do so), Sub-Ends are updated.

### EXAMPLE

Partnered with the American Geophysical Union’s (AGU) Thriving Earth Exchange Program to secure consultant Dr. Alexander Sun for the evaluation of the water quality and flood risk in the Village Creek area **(2.1, 4.7)**. This furthers Sub-End 2.1 (*The north entry point is defined by Village Creek as a natural open space*) as it seeks to protect and restore the natural beauty of the Village Creek area; and 4.7 (*Financially responsible and sustainable*) because this partnership comes at no cost to the city because it was secured through the Thriving Earth Exchange Program.

## SUB-ENDS

### 1.0 RESIDENTS ENGAGE IN COMMUNITY ACTIVITIES, ORGANIZATIONS, AND EVENTS

- 1.1 TownCenter is a community gathering space for events and retail services
- 1.2 Residents proactively receive accurate, timely dissemination of general information and emerging issues
- 1.3 Services are in place to support families
- 1.4 Kennedale is promoted locally, regionally, and nationally as desirable for home and work
- 1.5 Well-planned community following sustainable principles
  - 1.5.1 Kennedale has excellent neighborhoods and a wide range of home options
  - 1.5.2 Residents have views of natural landscapes

- 1.5.3 Residents have access to adequate medical care, healthy foods, and opportunities to incorporate physical activity as part of their daily routines
- 1.5.4 Residents enjoy community-based activities
- 1.6 Business uses are compatible with residential areas
- 1.7 Kennedale has excellent educational services
  - 1.7.1 The Library serves as a central information hub, connecting patrons with their community through innovative programs, gathering spaces, and enriching services
  - 1.7.2 Kennedale ISD is an exemplary school system
  - 1.7.3 Fellowship Academy is a highly-regarded private school
  - 1.7.4 Home-school opportunities and networks are available
- 2.0 **ENTRY POINTS ARE PASTORAL AND SERENE**
  - 2.1 The north entry point is defined by Village Creek as a natural open space
  - 2.2 Kennedale Parkway is aesthetically pleasing
    - 2.2.1 Annexation activity
  - 2.3 Sidewalks and landscaping are integral to the community
  - 2.4 Trees and natural spaces are preserved
- 3.0 **OUTSTANDING PARKS SYSTEM FEATURING NEIGHBORHOOD PARKS, A COMPREHENSIVE LINEAR PARK SYSTEM, AND RECREATIONAL FACILITIES LOCATED THROUGHOUT TOWN**
  - 3.1 Hike-and-bike trails throughout the city that connect to the regional trail system
- 4.0 **RESIDENTS RECEIVE EXCELLENT MUNICIPAL SERVICES FROM A STAFF THAT IS PROACTIVE AND RESPONSIVE TO BOTH EXISTING AND EMERGING NEEDS**
  - 4.1 The City of Kennedale is well-governed
  - 4.2 Residents and stakeholders feel safe at home and at work
    - 4.2.1 Fire, EMS, Police, and Animal Control services are provided promptly and skillfully
    - 4.2.2 The presence of well-trained and properly equipped emergency responders assures residents of their protection from natural, technological, and man-made threats
  - 4.3 Fiscal resources are managed productively, responsibly, ethically, and transparently
  - 4.4 Quality water, sewer, stormwater drainage, and solid waste utility system
  - 4.5 Residents and visitors receive fair treatment through the municipal court system
  - 4.6 Buildings are constructed and maintained in compliance with national codes
  - 4.7 Financially responsible and sustainable
  - 4.8 Staff value and foster cooperative and collaborative co-worker relationships, and enjoy an integrative work culture that is in keeping with the core values of integrity, accountability, teamwork, innovation, and commitment
    - 4.8.2 Intergovernmental relationships and partnerships are encouraged and nurtured
- 5.0 **WELL-PLANNED COMMUNITY BASED ON PRINCIPLES OF A CONNECTED CITY, ECONOMIC PROSPERITY, AND A THRIVING COMMUNITY**
- 6.0 **CONNECTED CITY WITH A MULTI-MODAL TRANSPORTATION SYSTEM DESIGNED AND MAINTAINED TO REDUCE AUTO CONGESTION, INCREASE ACCESSIBILITY, AND ACCOMMODATE PEDESTRIANS AND CYCLISTS SAFELY AND COMFORTABLY**
- 7.0 **ECONOMICALLY PROSPEROUS WITH AN EXCELLENT BUSINESS CLIMATE TO SUPPORT LIGHT INDUSTRIAL, EMPLOYMENT CENTERS, AND DISTRIBUTION FACILITIES THAT ARE COMPATIBLE WITH THE KENNEDALE VISION**

## BUDGET TIMELINE

DATE	RESPONSIBLE ENTITY	DESCRIPTION
Jan 1	Tarrant Appraisal District (TAD)	Beginning of appraisal year
Mar 1	Tarrant Appraisal District (TAD)	Notification of Tax Increment Financing (TIF) values for the following year to tax jurisdictions for billing and collection (invoice county)
Mar 1	Finance Director	Review and distribute Budget Calendar to Directors
Mar 17	City Staff	Budget Pre- Kick-Off (Departments start working on budget)
Apr 15	Tarrant Appraisal District (TAD)	Last day for businesses to file property tax renditions
Apr 30	Tarrant Appraisal District (TAD)	Notification of preliminary values to all jurisdictions (includes TIF reports)
May 15	Tarrant Appraisal District (TAD)	Notification of preliminary values to all jurisdictions (includes TIF reports)
May 20	City Council and City Manager	WORK SESSION: STRATEGIC PLANNING
May 24	City Staff	Budget Kick-Off
May 31	Tarrant Appraisal District (TAD)	Property owner has thirty (30) days from the date of the notice or until May 31, whichever is later, to file a protest
Jun 9	City Staff	Submit FY16/17 revenue and expense estimates, FY17/18 proposed budget requests, and Extended Service Programs (ESPs) to Finance
Jun 13-23	Finance Department	Meet with each department to review submittals
Jun 10	Tarrant Appraisal District (TAD)	Notification of preliminary values to all jurisdictions (includes TIF reports)
Jun 19	City Council	REGULAR SESSION: APPROVE TAX COLLECTION CONTRACT WITH COUNTY AND APPROVE SPECIAL SESSIONS (SEPT. 7 AND 14)
Jun 27	EDC4B	Provide Notice of Projects and Public Hearing to newspaper of record
Jul 10	Newspaper of Record	Publish Notice of Projects and Public Hearing <b>Generally, must allow for period of sixty (60) days from date of before recommending to council AND publish again fifteen (15) days prior to public hearing; Public hearing not required (SB 1969, Section 505.159 LGC) for &lt;20,000 population, which mainly applies to industrial/commercial projects; Park projects do require public hearing</b>
Jul 10 – 21	City Manager and Finance Department	Submit budget requests and ESPs to City Manager; Meet with Finance and each department to review submittals
Jul 25	EDC4B	Public Hearing on Notice of Projects; Review and approve projects and budget
Jul 25	Tarrant Appraisal District (TAD)	Notification of preliminary values to all jurisdictions (includes TIF reports)
Aug 1	City Manager and Finance Director	Prepare Budget Message
Aug 4	Finance Director	Prepare and print proposed budget books
Aug 11	City Council	SPECIAL SESSION: BUDGET WORKSHOP Submit certified roll and calculations; Submit proposed budget given certified values; Discuss tax rate; If proposed rate will exceed the lower of the effective or rollback rate, vote to place proposal for tax increase on future agenda and schedule public hearings; <b>Must be recorded vote and although may be left blank going into meeting, must specify desired rate at time of resolution adoption</b>
Aug 18	Finance Department	Provide Notice of Public Hearing On Budget to newspaper of record; <b>Must publish notice of location, date, and time; Must be published not earlier than the 30<sup>th</sup> or later than the 10<sup>th</sup> day before the date of the hearing; Optional: place on website, cable channel (60 seconds, 5 times daily, 7 days, from 7:00 a.m. – 9:00 p.m.), and run through end of budget hearing</b>
Aug 24	Newspaper of Record	Publish Notice of Public Hearing On Budget
Aug 25	Finance Department	Provide Notice of Property Tax Rates to newspaper of record; <b>Must be published by September 1</b>

CITY OF KENNEDALE, TEXAS  
ANNUAL PROGRAM OF SERVICES

Aug 31	Newspaper of Record	Publish Notice of Property Tax Rates; <b>Must be done by September 1</b>
Sep 1	Tarrant Appraisal District (TAD)	Notification of supplemental/last certified roll to tax jurisdictions for billing and collection
Sep 7	City Council	SPECIAL SESSION: PUBLIC HEARING ON BUDGET <b>Must be set for date occurring after 15<sup>th</sup> day after proposed budget filed with City Secretary, but before tax rate adoption; Public holiday or weekend not permitted; Quorum required</b> SPECIAL SESSION: FIRST PUBLIC HEARING ON TAX INCREASE (IF NEEDED) <b>Announce vote on tax rate, time, and location; Must have two (2) hearings in addition to Vote On Tax Rate; Public holiday or weekend not permitted; Quorum required</b>
Sep 14	City Council	SPECIAL SESSION: SECOND PUBLIC HEARING ON TAX INCREASE (IF NEEDED). <b>Announce vote on tax rate, time, and location. Must have two (2) hearings in addition to Vote on Tax Rate; Public holiday or weekend not permitted; Quorum required; Not earlier than 7<sup>th</sup> day after the first Public Hearing.</b>
Sep 15	Finance Department	Submit tax rates to Tarrant County and Tarrant Appraisal District (TAD)
Sep 18	City Council	REGULAR MEETING: APPROVE BUDGET (ORDINANCE), VOTE ON TAX RATE (ORDINANCE), AND RATIFY BUDGET <b>Vote must take place no less than three (3) days and no more than fourteen (14) days after the second Public Hearing since website and cable channel required for tax rate; Motion for tax rate requires special language and ordinance requires special language in larger type; Must be record vote on tax rate; Publish special language on website and cover page of budget book after adoption; Must adopt tax rate sixty (60) days after certified roll is received or by September 30<sup>th</sup>.</b>
Sep 30	City Council and Finance Department	Last day to adopt budget
Oct 24	Town Development District (TDD) Board	Approve tax assessment and levy

COMMUNITY BLUEPRINT: KENNEDALE AT A GLANCE

Population **7,992**  
2015 ESTIMATE



Emergency Services

**19 Officers**  
**14 Fire/EMS**



Our community's history began in the 1850s with the settlement of the Village Creek area. Many founding residents worked at "Miss Sargent's" Brickyard, located where Sonora Park sits today. The city was officially incorporated in 1947, and operates under the Council-Manager form of government and a Home Rule Charter that was adopted in 1998 and updated in 2016.

Today, Kennedale is nestled near the intersection of Interstate 20 and Highway 287 on low rolling hills about 10 miles southeast of downtown Fort Worth in Southeast Tarrant County. Residents enjoy life in a quiet community where growth is steady and sustainable. Kennedale will forever be a small haven in the DFW Metroplex.

Warm summers and mild winters mean your family can enjoy our parks year-round. Spanning 22 acres, Sonora is our largest recreational facility, and offers a playground, splash pad, fishing dock, walking trails, disc golf, and ball fields.

**42 Miles** Streets  
MAINTAINED

Water and Wastewater

**100 Miles**  
OF LINES MAINTAINED



Infrastructure Replacement **\$48,951**  
COST PER HOUSEHOLD

DEMOGRAPHICS BY RACE

White	86.0%
Black/African American	7.0%
American Indian and Alaska Native	0.3%
Asian	3.6%
Filipino	1.0%
Vietnamese	0.6%
Other Race; Not Listed	0.2%
Two or More Races	2.6%
Hispanic or Latino*	10.2%*



\*Considered an ethnicity, not a race.  
Therefore these numbers do not total 100%.

	1970	1980	1990	2000	2010	2020	2030
POPULATION	3,076	2,594	4,096	5,381	6,763	10,720*	13,412*
HOUSEHOLDS	966	971	1,623	2,089	2,617	4,143*	5,176*
EMPLOYMENT*				2,720*	3,160*	3,527*	3,527*

Sources: U.S. Census Bureau; \*North Central Texas Council of Governments (NCTCOG)

MEDIAN HOUSEHOLD  
**Income \$75,278**

SOURCE: 2014 CENSUS

**TOP EMPLOYERS**

- Sabre-FWT
  - Kennedale ISD
  - Speed Fab-Crete
  - City of Kennedale
  - Hawk Steel Industries
  - ARK Contracting Services
  - Harrison Jet Guns
  - Mike Conkle's Cabinets
- Source: Kennedale Economic Development Corporation (EDC)*

**TOP TAXPAYERS**

- Hawk Steel Industries
  - Sabre-FWT
  - Kennington Apartments
  - Oncor Electric Delivery
  - Goss International
  - DFW Midstream Services
  - Hexpol Compounding
  - Harrison Jet Guns
- Source: Tarrant Appraisal District (TAD)*

**INDUSTRIES OPERATING IN KENNEDALE**

- Education, Healthcare, Social Assistance: **19.9%**
  - Arts, Entertainment, Recreation, Accommodation, Food **13%**
  - Manufacturing **12.4%**
  - Retail Trade **12.2%**
  - Professional, Management, Administrative, Scientific **10.3%**
  - Construction **9.5%**
  - Transportation, Warehousing, Utilities **7.9%**
  - Finance, Insurance, Real Estate, Rental, Leasing **6.0%**
  - Other **4.2%**
  - Wholesale Trade **2.2%**
  - Public Administration **1.9%**
  - Agriculture, Forestry, Fishing, Hunting, Mining **0.4%**
- Source: U.S. Census Bureau, 2010-2014 American Survey Five-Year Estimate*

**OCCUPATIONS OF RESIDENTS**

- Management, Business, Science, and Arts 4.0%
  - Service 7.6%
  - Sales and Office 26.4%
  - Construction, Extraction, Maintenance 30.6%
  - Production, Transport, Material Moving 7.1%
- Source: U.S. Census Bureau, 2010-2014 American Survey Five-Year Estimate*

Land Area **6.61** SQUARE MILES

TOWNCENTER SONORA RODGERS FARM **Three Parks 28 Acres**



Kennedale ISD recognizes that today's students are tomorrow's leaders. The district strives for academic excellence in a safe, supportive environment so those leaders can grow freely. The award-winning 4-A district offers 21st-Century curriculum in the comfort of a small-town atmosphere.



For those who prefer a faith-based education, **Fellowship Academy**, located on Bowman Springs, is a private Pre-K-12 Christian school with excellent staff and outstanding curriculum.

**ENROLLMENT (Ages 3+)**

Nursery School/Preschool	3.3%
Kindergarten	7.9%
Elementary (Grades 1-8)	36.7%
High School (Grades 9-12)	25.5%
College or Graduate School	26.5%

**EDUCATION LEVEL OF RESIDENTS**

Less Than 9th Grade	4.0%
9th-12th; No Diploma	7.6%
High School Graduate	26.4%
Some College; No Degree	30.6%
Associate Degree	7.2%
Bachelor's Degree	16.9%
Graduate/Professional Deg.	7.1%

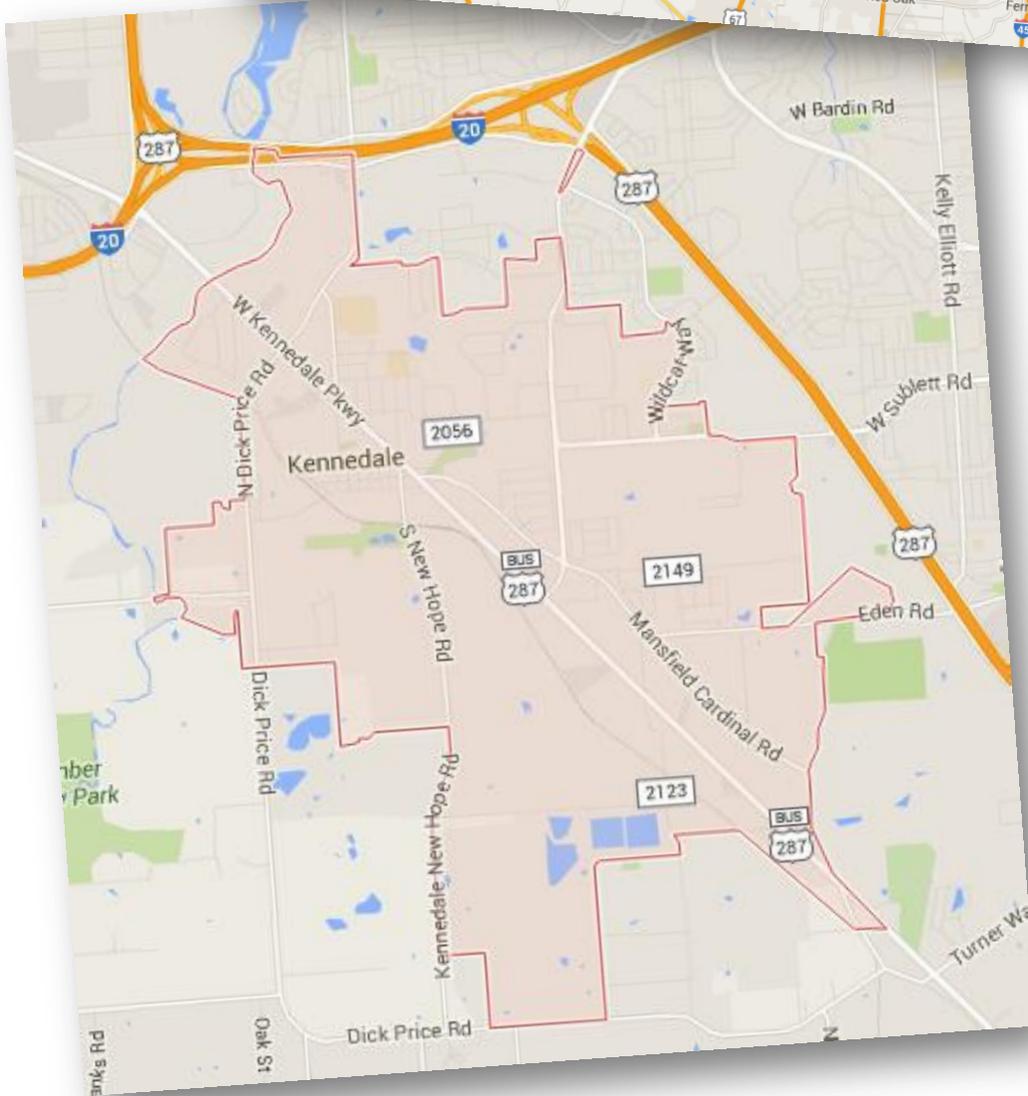
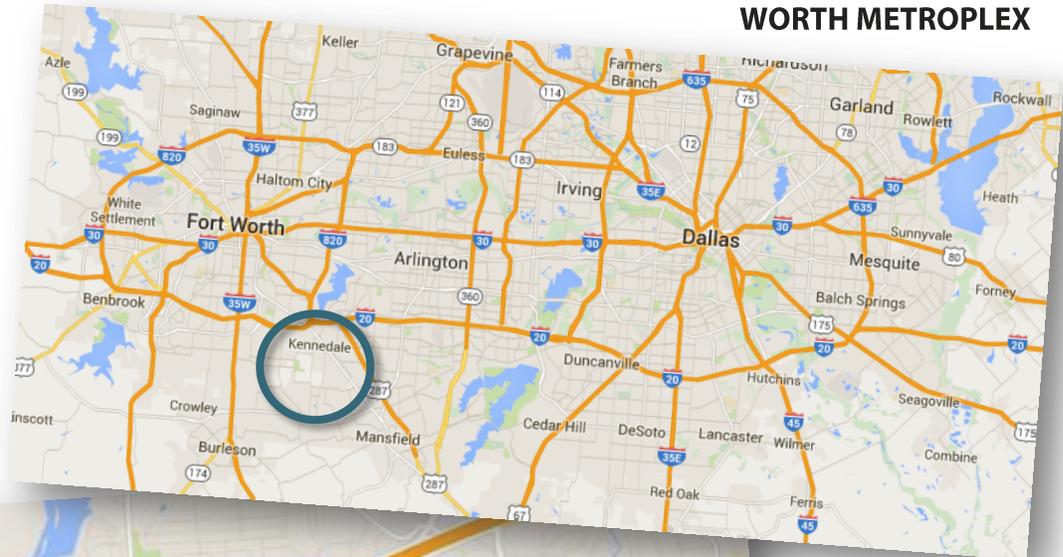
*Source: U.S. Census Bureau, 2010-2014 American Survey Five-Year Estimate*



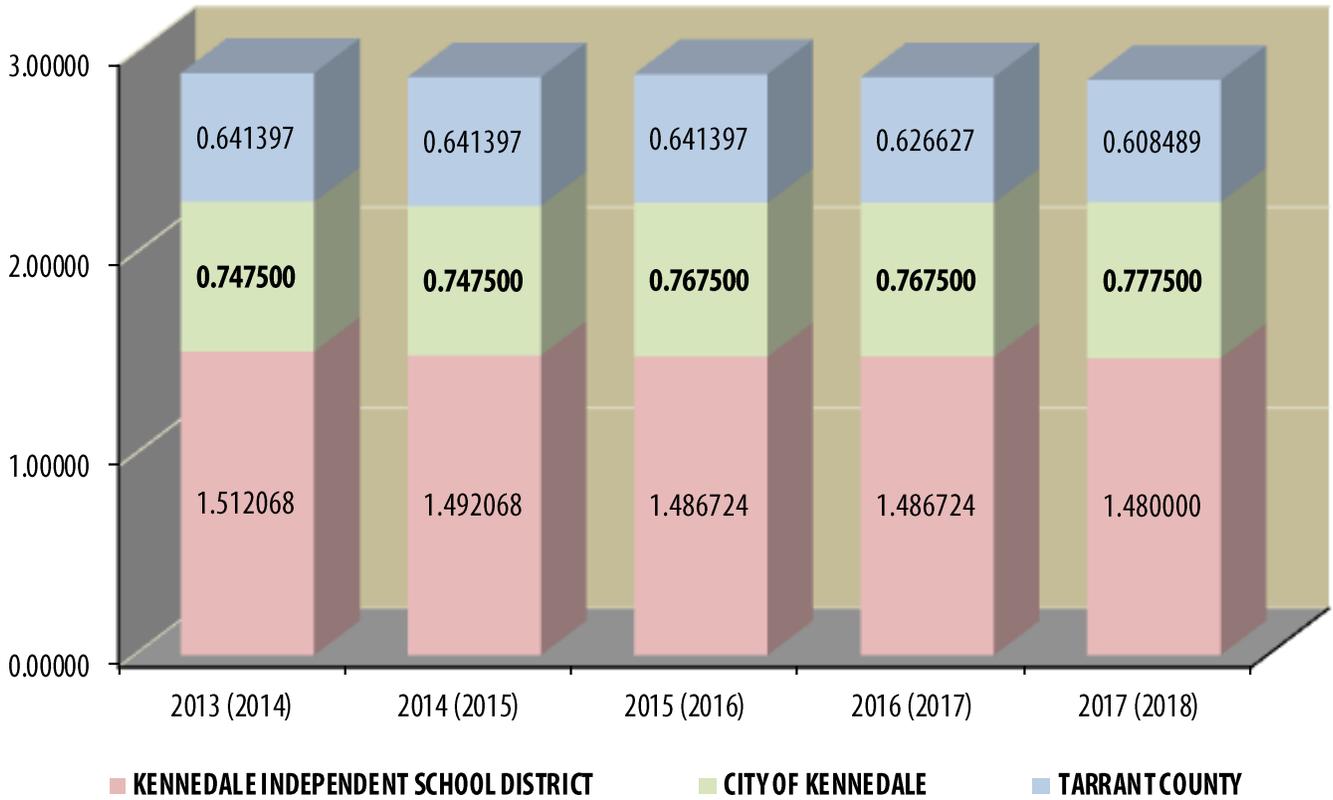
COMMUNITY BLUEPRINT: KENNEDALE AT A GLANCE

LOCATION

REGION: DALLAS-FORT  
WORTH METROPLEX



**TOTAL COMBINED TAX ASSESSMENT DISTRIBUTION  
FIVE-YEAR SUMMARY**



ENTITY	2013 (2014)	2014 (2015)	2015 (2016)	2016 (2017)	2017 (2018)	% CHG
MAINTENANCE & OPERATIONS	0.560454	0.551216	0.575204	0.581711	0.578750	-0.51%
INTEREST & SINKING	0.187046	0.196284	0.192296	0.185789	0.198750	6.98%
<b>CITY OF KENNEDALE</b>	<b>0.747500</b>	<b>0.747500</b>	<b>0.767500</b>	<b>0.767500</b>	<b>0.777500</b>	<b>1.30%</b>
TARRANT COUNTY	0.264000	0.264000	0.264000	0.254000	0.244000	-3.94%
TARRANT COUNTY COLLEGE DISTRICT	0.149500	0.149500	0.149500	0.144730	0.140060	-3.23%
TARRANT COUNTY HOSPITAL DISTRICT	0.227897	0.227897	0.227897	0.227897	0.224429	-1.52%
<b>TARRANT COUNTY</b>	<b>0.641397</b>	<b>0.641397</b>	<b>0.641397</b>	<b>0.626627</b>	<b>0.608489</b>	<b>-2.89%</b>
<b>KENNEDALE INDEPENDENT SCHOOL DISTRICT</b>	<b>1.512068</b>	<b>1.492068</b>	<b>1.486724</b>	<b>1.486724</b>	<b>1.480000</b>	<b>-0.45%</b>
<b>TOTAL COMBINED TAX</b>	<b>2.900965</b>	<b>2.880965</b>	<b>2.895621</b>	<b>2.880851</b>	<b>2.865989</b>	<b>-0.52%</b>

CITY OF KENNEDALE, TEXAS  
ANNUAL PROGRAM OF SERVICES

**TARRANT APPRAISAL DISTRICT (TAD) COMPARISON OF NET TAXABLE VALUE**

TARRANT APPRAISAL DISTRICT	2017	2017	2017	2017	2017	VALUE
TOTALS REPORT	APR ESTIMATE	MAY ESTIMATE	JUN ESTIMATE	JUL CERTIFIED	SEP CERTIFIED	CHANGE
Real Estate Residential	\$ 478,920,260	\$ 479,078,977	\$ 476,555,308	\$ 474,221,975	\$ 473,674,339	\$ (5,245,921)
Real Estate Commercial	93,392,438	95,857,280	96,899,709	92,820,098	92,128,653	(1,263,785)
Real Estate Industrial	19,154,141	19,154,141	20,654,210	19,284,457	19,246,116	91,975
Personal Property Commercial	56,231,049	56,866,090	56,525,013	55,848,899	55,768,154	(462,895)
Personal Property Industrial	21,064,800	20,319,204	19,818,801	16,603,268	16,499,888	(4,564,912)
Mineral Lease Properties	5,302,967	5,302,967	5,302,967	6,180,500	6,177,040	874,073
Agricultural Properties	90,583	89,921	91,007	85,540	85,540	(5,043)
<b>TOTAL APPRAISED VALUE</b>	<b>\$ 674,156,238</b>	<b>\$ 676,668,580</b>	<b>\$ 675,847,015</b>	<b>\$ 665,044,737</b>	<b>\$ 663,579,730</b>	<b>\$ (10,576,508)</b>
Cases Before ARB	10,680,517	7,968,984	88,264,725	31,222,316	24,751,846	14,071,329
Incomplete Accounts	-	-	-	9,970,279	9,173,567	9,173,567
<b>CERTIFIED APPRAISED VALUE</b>	<b>\$ 663,475,721</b>	<b>\$ 668,699,596</b>	<b>\$ 587,582,290</b>	<b>\$ 623,852,142</b>	<b>\$ 629,654,317</b>	<b>\$ (33,821,404)</b>
<b>CAPPED ACCOUNTS</b>						
Cap Loss	30,630,910	29,407,199	28,396,704	26,300,794	25,909,464	(4,721,446)
New Cap Loss this Year	6,824,305	6,506,512	5,982,695	5,383,188	5,360,765	(1,463,540)
Residential	33,693,535	33,289,649	33,480,690	33,845,437	32,221,509	(1,472,026)
Commercial	42,719,330	43,183,512	43,095,191	60,396,628	60,435,021	17,715,691
Industrial	6,699,198	6,699,198	6,952,281	3,147,531	3,147,531	(3,551,667)
Mineral Lease	549,105	549,105	549,105	314,550	314,690	(234,415)
Agriculture	-	-	-	-	-	-
<b>ALL EXEMPTIONS BY GROUP</b>	<b>\$ 83,661,168</b>	<b>\$ 83,721,464</b>	<b>\$ 84,077,267</b>	<b>\$ 97,704,146</b>	<b>\$ 96,118,751</b>	<b>\$ 355,803</b>



**CITY OF KENNEDALE 014**

**Appraisal Roll Information Valuation Summary as of August 24, 2017  
2017 September Information**

I, Jeff Law, Chief Appraiser for the Tarrant Appraisal District, to the best of my ability do solemnly swear that the attached is that portion of the appraisal roll for the Tarrant Appraisal District which lists property taxable by the above named entity and constitutes their September Appraisal Roll.

**APPRAISED VALUE (Considers Value Caps) -----> \$ 766,133,685**

**Number of Accounts: 39,679**

<b>Absolute Exemptions</b>	<b>\$ 60,941,491</b>
<b>Cases before ARB – Appraised Value</b>	<b>\$ 24,963,508</b>
<b>Incompletes</b>	<b>\$ 15,397,069</b>
<b>Partial Exemptions</b>	<b>\$ 35,177,260</b>
<b>In Process</b>	<b>\$ 40</b>

**NET TAXABLE VALUE -----> \$ 629,654,317**

Appraised Value minus Absolute Exemption amount, minus Cases before ARB amount, minus Incompletes, minus Partial Exemptions, minus the In Process accounts equals the Net Taxable Value.

**ESTIMATED NET TAXABLE VALUE -----> \$ 653,402,106**

Including suggested values to be used for pending ARB accounts (see page two), Incompletes (see page three) and In Process accounts (see page four).

  
\_\_\_\_\_  
Jeff Law, Chief Appraiser

Tarrant Appraisal District  
2500 Handley Ederville Road - Fort Worth, Texas 76118 - 817.284.0024



## CITY OF KENNEDALE 014

### Appraisal Roll Information Valuation Summary as of August 24, 2017 2017 Appraisal Review Board Information

Section 25.01 (c) of the State Property Tax code directs the Chief Appraiser to prepare a list of all properties under protest with the Appraisal Review Board and pending disposition at the time of value roll certification.

The values below are from the ARB roll and are not included in the totals by the Chief Appraiser and represented on page 1 of this report.

**\$ 24,963,508**

**Total appraised value of properties under protest.**

**\$ 24,751,846**

**Net taxable value of properties under protest.**

**\$ 17,326,292**

**Estimated minimum taxable value for the same properties.**

**This value should be added to the net taxable value on page one.**

Tarrant Appraisal District  
2500 Handley Ederville Road - Fort Worth, Texas 76118 - 817.284.0024



Jeff Law, Chief Appraiser

## CITY OF KENNEDALE 014

### Appraisal Roll Information Valuation Summary as of August 24, 2017

#### 2017 Incomplete Property Information

Section 26.01(d) of the State Property Tax Code directs the Chief Appraiser to prepare a list of all properties that are not on the appraisal roll and not included on the ARB roll.

The values below are from the incomplete property listing and are not included in the totals by the Chief Appraiser and represented on page 1 of this report.

The value of incomplete properties are subject to change and are also subject to appeal before the Appraisal Review Board.

**\$ 15,397,069**

**Total appraised value of incomplete properties**

**\$ 9,173,567**

**Net taxable value of properties under of incomplete properties.**

**\$ 6,421,497**

**Estimated minimum taxable value for the same properties.**

**This value should be added to the net taxable value on page one**

Tarrant Appraisal District  
2500 Handley Ederville Road - Fort Worth, Texas 76118 - 817.284.0024



**CITY OF KENNEDALE 014**

**Appraisal Roll Information Valuation Summary as of August 24, 2017  
2017 In Process Property Information**

The values below are from In Process properties and are not included in the totals by the Chief Appraiser and represented on page 1 of this report.

**\$ 40**

**Total appraised value of In Process properties**

**\$ 0**

**Estimated net taxable value of In Process properties.**

**This value should be added to the net taxable value on page one.**

Tarrant Appraisal District  
2500 Handley Ederville Road - Fort Worth, Texas 76118 - 817.284.0024

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**Tarrant Appraisal District  
CITY OF KENNEDALE 014  
Totals for Roll Instance 000 SEPT 2017 Roll  
2017**

<b>Value Detail</b>	<b>Market</b>	<b>Appraised</b>	<b>Counts</b>	<b>Taxable</b>
Real Estate Residential	534,860,835	508,124,776	2,990	473,674,339
Real Estate Commercial	153,011,817	153,011,817	671	92,128,653
Real Estate Industrial	19,246,116	19,246,116	19	19,246,116
Personal Property Commercial	59,526,247	59,526,247	375	55,768,154
Personal Property Industrial	19,647,419	19,647,419	17	16,499,888
Mineral Lease Properties	6,491,770	6,491,770	35,546	6,177,040
Agricultural Properties	8,395,008	85,540	61	85,540
<b>Total Value</b>	<b>801,179,212</b>	<b>766,133,685</b>	<b>39,679</b>	<b>663,579,730</b>
<b>Pending Detail</b>	<b>Market</b>	<b>Appraised</b>	<b>Counts</b>	<b>Taxable</b>
Cases Before ARB	25,340,014	24,963,508	155	24,751,846
Incomplete Accounts	15,847,158	15,397,069	129	9,173,567
In Process Accounts	40	40	1	0
<b>Certified Value</b>	<b>759,992,000</b>	<b>725,773,068</b>	<b>39,394</b>	<b>629,654,317</b>

CITY OF KENNEDALE, TEXAS  
ANNUAL PROGRAM OF SERVICES

<b>Exemption Detail</b>	<b>Market</b>	<b>Exempt</b>	<b>Counts</b>	<b>Appraised</b>
Absolute Public	45,474,854	45,474,854	267	45,474,854
Absolute Charitable	914,844	914,844	6	914,844
Absolute Miscellaneous	0	0	0	0
Absolute Religious & Private Schools	14,551,793	14,551,793	17	14,551,793
Indigent Housing	0	0	0	0
Nominal Value	255,449	255,449	20,272	255,449
Disabled Vet 10-29%	2,470,927	50,000	10	2,353,698
Disabled Vet 30-49%	3,088,830	90,000	12	2,966,824
Disabled Vet 50-69%	3,838,199	130,000	13	3,713,836
Disabled Vet 70-99%	11,525,552	540,000	45	10,854,783
Disabled Vet 100%	6,228,777	5,106,064	24	6,028,347
Surviving Spouse Disabled Vet 100%	642,460	353,364	3	537,108
Donated Disabled Vet	0	0	0	0
Surviving Spouse Donated Disabled Vet	0	0	0	0
Surviving Spouse KIA Armed Service Member	0	0	0	0
Transfer Base Value for SS Disable Vet	109,744	82,060	1	109,744
Inventory	9,229,401	3,185,924	2	9,229,401
Homestead State Mandated-General	0	0	0	0
Homestead State Mandated-Over 65	0	0	0	0
Homestead State Mandated-Disabled Person	0	0	0	0
Homestead Local Option-General	0	0	0	0
Homestead Local Option-Over 65	101,865,800	23,808,382	496	92,412,589
Homestead Local Option-Disabled Person	6,269,472	1,576,015	34	5,683,142
Solar & Wind Powered Devices	349,278	2	2	255,462
Pollution control	0	0	0	0
Community Housing Development	0	0	0	0
Abatements	0	0	0	0
Historic Sites	0	0	0	0
Foreign Trade Zone	0	0	0	0
Misc Personal Property (Vehicles, etc.)	0	0	0	0
<b>Total Exemptions</b>		<b>96,118,751</b>	<b>21,204</b>	

<b>Deferrals</b>	<b>Market</b>	<b>Deferred</b>	<b>Counts</b>	<b>Appraised</b>
Ag Deferrals	8,349,697	8,309,468	61	40,229
Scenic Deferrals	0	0	0	0
Public Access Airports	0	0	0	0
Other Deferrals	0	0	0	0
<b>Total Deferrals</b>	<b>8,349,697</b>	<b>8,309,468</b>	<b>61</b>	<b>40,229</b>

CITY OF KENNEDALE, TEXAS  
ANNUAL PROGRAM OF SERVICES

<b>New Exemptions</b>	<b>Market</b>	<b>Exempt</b>	<b>Counts</b>	<b>Appraised</b>
Absolute Public	1,210,237	1,210,237	5	1,210,237
Absolute Charitable	0	0	0	0
Absolute Miscellaneous	0	0	0	0
Absolute Religious & Private Schools	0	0	0	0
Indigent Housing	0	0	0	0
Nominal Value	0	0	0	0
Disabled Vet 10-29%	107,999	5,000	1	107,999
Disabled Vet 30-49%	1,151,253	22,500	3	1,151,253
Disabled Vet 50-69%	1,885,362	60,000	6	1,848,331
Disabled Vet 70-99%	2,310,654	84,000	7	2,308,760
Disabled Vet 100%	1,372,873	1,170,590	3	1,372,873
Surviving Spouse Disabled Vet 100%	0	0	0	0
Donated Disabled Vet	0	0	0	0
Surviving Spouse Donated Disabled Vet	0	0	0	0
Surviving Spouse KIA Armed Service Member	0	0	0	0
Transfer Base Value for SS Disable Vet	0	0	0	0
Inventory	54,090	38,393	1	54,090
Homestead State Mandated-General	0	0	0	0
Homestead State Mandated-Over 65	0	0	0	0
Homestead State Mandated-Disabled Person	0	0	0	0
Homestead Local Option-General	0	0	0	0
Homestead Local Option-Over 65	0	0	0	0
Homestead Local Option-Disabled Person	0	0	0	0
Solar & Wind Powered Devices	0	0	0	0
Pollution control	0	0	0	0
Community Housing Development	0	0	0	0
Abatements	0	0	0	0
Historic Sites	0	0	0	0
Foreign Trade Zone	0	0	0	0
Misc Personal Property (Vehicles, etc.)	0	0	0	0
<b>Total New Exemptions</b>		<b>2,590,720</b>	<b>26</b>	

<b>New Construction</b>	<b>Market</b>	<b>New Value</b>	<b>Counts</b>	<b>Taxable</b>
All Real Estate	17,810,275	11,723,251	45	17,038,447
New business in new improvement	0	0	0	0
<b>Total New Construction</b>	<b>17,810,275</b>	<b>11,723,251</b>	<b>45</b>	<b>17,038,447</b>
New Construction in Residential	14,568,951	9,754,090	40	13,797,123
New Construction in Commercial	3,241,324	1,969,161	5	3,241,324
	<b>Market</b>	<b>Appraised</b>	<b>Counts</b>	<b>Taxable</b>
Annexation	0	0	0	0
Deannexation	0	0	0	0

CITY OF KENNEDALE, TEXAS  
ANNUAL PROGRAM OF SERVICES

<b>Tax Ceiling</b>	<b>Market</b>	<b>Taxable</b>	<b>Counts</b>	<b>Ceiling Amount</b>
Over 65	0	0	0	0.00
Disable Person	0	0	0	0.00
<b>Total Ceilings</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0.00</b>
New Over 65 Ceilings	0	0	0	0.00
New Disabled Person Ceilings	0	0	0	0.00
<b>Capped Accounts</b>	<b>Market</b>	<b>Cap Loss</b>	<b>Counts</b>	<b>Appraised</b>
Cap Total	196,300,897	25,909,464	934	170,391,433
New Cap this Year	65,156,976	5,360,765	260	59,796,211
<b>All Exemptions by Group</b>	<b>Market</b>	<b>Exempt</b>	<b>Counts</b>	<b>Appraised</b>
Residential	125,571,709	32,221,509	608	115,086,188
Commercial	60,450,718	60,435,021	187	60,450,718
Industrial	9,175,311	3,147,531	1	9,175,311
Mineral Lease	314,690	314,690	20,357	314,690
Agricultural	0	0	0	0
<b>Exemption Total</b>		<b>96,118,751</b>	<b>21,153</b>	
	<b>Market</b>	<b>Exempt</b>	<b>Counts</b>	<b>Appraised</b>
Prorated Absolute	0	0	0	0
Multi-Prorated Absolute	0	0	6	1,294,567
		<b>Current Taxable</b>	<b>Counts</b>	<b>Appraised</b>
Value Loss - 25.25(d)		0	0	0
	<b>Average Market</b>	<b>Average Appraised</b>	<b>Counts</b>	<b>Average Taxable</b>
Averages for Value Single Family	223,879	211,924	2,113	197,073

**2017 Tax Rate Calculation Worksheet**

Date: 08/02/2017 04:23 PM

**Taxing Units Other Than School Districts or Water Districts**

**City of Kennedale**

Taxing Unit Name

Phone (area code and number)

Taxing Unit's Address, City, State, Zip

Taxing Unit's Website Address

**GENERAL INFORMATION:** Tax Code Section 26.04(c) requires an officer or employee designated by the governing body to calculate the effective tax rate and rollback tax rate for the taxing unit. These tax rates are expressed in dollars per \$100 of taxable value calculated. The calculation process starts after the chief appraiser delivers to the taxing unit the certified appraisal roll and the estimated values of properties under protest. School districts do not use this form, but instead use Comptroller Form 50-859 Tax Rate Calculation Worksheet for School Districts. Water districts as defined under Water Code Section 49.001(1) do not use this form, but instead use Comptroller Form 50-858 Water District Rollback Tax Rate Worksheet. This worksheet is provided to assist taxing units in determining tax rates. The information provided in this worksheet is offered as technical assistance and not legal advice. Taxing units should consult legal counsel for interpretations of law regarding tax rate preparation and adoption.

<b>SECTION 1: Effective Tax Rate (No New Taxes)</b>	
The effective tax rate enables the public to evaluate the relationship between taxes for the prior year and for the current year based on a tax rate that would produce the same amount of taxes (no new taxes) if applied to the same properties that are taxed in both years. When appraisal values increase, the effective tax rate should decrease.	
The effective tax rate for a county is the sum of the effective tax rates calculated for each type of tax the county levies.	
Effective Tax Rate Activity	Amount/Rate
<b>1. 2016 total taxable value.</b> Enter the amount of 2016 taxable value on the 2016 tax roll today. Include any adjustments since last year's certification; exclude Tax Code Section 25.25(d) one-third over-appraisal corrections from these adjustments. This total includes the taxable value of homesteads with tax ceilings (will deduct in Line 2) and the captured value for tax increment financing (will deduct taxes in Line 14). <sup>1</sup>	\$603,545,941
<b>2. 2016 tax ceilings.</b> Counties, cities and junior college districts. Enter 2016 total taxable value of homesteads with tax ceilings. These include the homesteads of homeowners age 65 or older or disabled. Other taxing units enter 0. If your taxing unit adopted the tax ceiling provision in 2016 or a prior year for homeowners age 65 or older or disabled, use this step. <sup>2</sup>	\$0
<b>3. Preliminary 2016 adjusted taxable value.</b> Subtract Line 2 from Line 1.	\$603,545,941
<b>4. 2016 total adopted tax rate.</b>	\$0.767500/\$100
<b>5. 2016 taxable value lost because court appeals of ARB decisions reduced 2016 appraised value.</b>	
<b>A. Original 2016 ARB Values.</b>	\$5,812,676
<b>B. 2016 values resulting from final court decisions.</b>	\$5,476,256
<b>C. 2016 value loss.</b> Subtract B from A. <sup>3</sup>	\$336,420
<b>6. 2016 taxable value, adjusted for court-ordered reductions.</b> Add Line 3 and Line 5C.	\$603,882,361
<b>7. 2016 taxable value of property in territory the taxing unit deannexed after Jan. 1, 2016.</b> Enter the 2016 value of property in deannexed territory. <sup>4</sup>	\$0
<b>8. 2016 taxable value lost because property first qualified for an exemption in 2017.</b> Note that lowering the amount or percentage of an existing exemption does not create a new exemption or reduce taxable value. If the taxing unit increased an original exemption, use the difference between the original exempted amount and the increased exempted amount. Do not include value lost to freeport or goods-in-transit exemptions.	

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A. <b>Absolute exemptions.</b> Use 2016 market value:	\$1,210,237
B. <b>Partial exemptions.</b> 2017 exemption amount or 2017 percentage exemption times 2016 value:	\$2,629,350
C. <b>Value loss.</b> Add A and B. <sup>5</sup>	\$3,839,587
<b>9. 2016 taxable value lost because property first qualified for agricultural appraisal (1-d or 1-d-1), timber appraisal, recreational/scenic appraisal or public access airport special appraisal in 2017.</b> Use only properties that qualified in 2017 for the first time; do not use properties that qualified in 2016.	
A. <b>2016 market value:</b>	\$0
B. <b>2017 productivity or special appraised value:</b>	\$0
C. <b>Value loss.</b> Subtract B from A. <sup>6</sup>	\$0
<b>10. Total adjustments for lost value.</b> Add lines 7, 8C and 9C.	\$3,839,587
<b>11. 2016 adjusted taxable value.</b> Subtract Line 10 from Line 6.	\$600,042,774
<b>12. Adjusted 2016 taxes.</b> Multiply Line 4 by Line 11 and divide by \$100.	\$4,605,328
<b>13. Taxes refunded for years preceding tax year 2016.</b> Enter the amount of taxes refunded by the taxing unit for tax years preceding tax year 2016. Types of refunds include court decisions, Tax Code Section 25.25(b) and (c) corrections and Tax Code Section 31.11 payment errors. Do not include refunds for tax year 2016. This line applies only to tax years preceding tax year 2016. <sup>7</sup>	\$23,556
<b>14. Taxes in tax increment financing (TIF) for tax year 2016.</b> Enter the amount of taxes paid into the tax increment fund for a reinvestment zone as agreed by the taxing unit. If the taxing unit has no 2017 captured appraised value in Line 16D, enter 0. <sup>8</sup>	\$5,889
<b>15. Adjusted 2016 taxes with refunds and TIF adjustment.</b> Add Lines 12 and 13, subtract Line 14. <sup>9</sup>	\$4,622,995
<b>16. Total 2017 taxable value on the 2017 certified appraisal roll today.</b> This value includes only certified values and includes the total taxable value of homesteads with tax ceilings (will deduct in Line 18). These homesteads include homeowners age 65 or older or disabled. <sup>10</sup>	
A. <b>Certified values:</b>	\$623,852,142
B. <b>Counties:</b> Include railroad rolling stock values certified by the Comptroller's office:	\$0
C. <b>Pollution control and energy storage system exemption :</b> Deduct the value of property exempted for the current tax year for the first time as pollution control or energy storage system property:	\$0
D. <b>Tax increment financing:</b> Deduct the 2017 captured appraised value of property taxable by a taxing unit in a tax increment financing zone for which the 2017 taxes will be deposited into the tax increment fund. Do not include any new property value that will be included in Line 21 below. <sup>11</sup>	\$3,043,221
	\$620,808,921

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<b>E. Total 2017 value.</b> Add A and B, then subtract C and D.	
<b>17. Total value of properties under protest or not included on certified appraisal roll.<sup>12</sup></b>	
<b>A. 2017 taxable value of properties under protest.</b> The chief appraiser certifies a list of properties still under ARB protest. The list shows the appraisal district's value and the taxpayer's claimed value, if any, or an estimate of the value if the taxpayer wins. For each of the properties under protest, use the lowest of these values. Enter the total value. <sup>13</sup>	\$21,855,621
<b>B. 2017 value of properties not under protest or included on certified appraisal roll.</b> The chief appraiser gives taxing units a list of those taxable properties that the chief appraiser knows about, but are not included in the appraisal roll certification. These properties also are not on the list of properties that are still under protest. On this list of properties, the chief appraiser includes the market value, appraised value and exemptions for the preceding year and a reasonable estimate of the market value, appraised value and exemptions for the current year. Use the lower market, appraised or taxable value (as appropriate). Enter the total value. <sup>14</sup>	\$9,919,184
<b>C. Total value under protest or not certified:</b> Add A and B.	\$31,774,805
<b>18. 2017 tax ceilings.</b> Counties, cities and junior colleges enter 2017 total taxable value of homesteads with tax ceilings. These include the homesteads of homeowners age 65 or older or disabled. Other taxing units enter 0. If your taxing units adopted the tax ceiling provision in 2016 or a prior year for homeowners age 65 or older or disabled, use this step. <sup>15</sup>	\$0
<b>19. 2017 total taxable value.</b> Add Lines 16E and 17C. Subtract Line 18.	\$652,583,726
<b>20. Total 2017 taxable value of properties in territory annexed after Jan. 1, 2016.</b> Include both real and personal property. Enter the 2017 value of property in territory annexed. <sup>16</sup>	\$0
<b>21. Total 2017 taxable value of new improvements and new personal property located in new improvements.</b> New means the item was not on the appraisal roll in 2016. An improvement is a building, structure, fixture or fence erected on or affixed to land. New additions to existing improvements may be included if the appraised value can be determined. New personal property in a new improvement must have been brought into the taxing unit after Jan. 1, 2016, and be located in a new improvement. New improvements <b>do</b> include property on which a tax abatement agreement has expired for 2017. <sup>17</sup>	\$16,655,243
<b>22. Total adjustments to the 2017 taxable value.</b> Add Lines 20 and 21.	\$16,655,243
<b>23. 2017 adjusted taxable value.</b> Subtract Line 22 from Line 19.	\$635,928,483
<b>24. 2017 effective tax rate.</b> Divide Line 15 by Line 23 and multiply by \$100. <sup>18</sup>	\$0.726967/\$100
<b>25. COUNTIES ONLY.</b> Add together the effective tax rates for each type of tax the county levies. The total is the 2017 county effective tax rate. <sup>19</sup>	

<sup>1</sup>Tex. Tax Code Section 26.012(14)

<sup>2</sup>Tex. Tax Code Section 26.012(14)

<sup>3</sup>Tex. Tax Code Section 26.012(13)

<sup>4</sup>Tex. Tax Code Section 26.012(15)

<sup>5</sup>Tex. Tax Code Section 26.012(15)

<sup>6</sup>Tex. Tax Code Section 26.012(15)

<sup>7</sup>Tex. Tax Code Section 26.012(13)

<sup>8</sup>Tex. Tax Code Section 26.03(c)

<sup>9</sup>Tex. Tax Code Section 26.012(13)

<sup>10</sup>Tex. Tax Code Section 26.012

<sup>11</sup>Tex. Tax Code Section 26.03(c)

<sup>12</sup>Tex. Tax Code Section 26.01(c) and (d)

<sup>13</sup>Tex. Tax Code Section 26.01(c)

<sup>14</sup>Tex. Tax Code Section 26.01(d)

<sup>15</sup>Tex. Tax Code Section 26.012(6)

<sup>16</sup>Tex. Tax Code Section 26.012(17)

**SECTION 2: Rollback Tax Rate**

The rollback tax rate is split into two separate rates:

1. **Maintenance and Operations (M&O):** The M&O portion is the tax rate that is needed to raise the same amount of taxes that the taxing unit levied in the prior year plus eight percent. This rate accounts for such things as salaries, utilities and day-to-day operations.
2. **Debt:** The debt tax rate includes the debt service necessary to pay the taxing unit's debt payments in the coming year. This rate accounts for principal and interest on bonds and other debt secured by property tax revenue.

The rollback tax rate for a county is the sum of the rollback tax rates calculated for each type of tax the county levies. In most cases the rollback tax rate exceeds the effective tax rate, but occasionally decreases in a taxing unit's debt service will cause the effective tax rate to be higher than the rollback tax rate.

Rollback Tax Rate Activity	Amount/Rate
<b>26. 2016 maintenance and operations (M&amp;O) tax rate.</b>	\$0.581711/\$100
<b>27. 2016 adjusted taxable value.</b> Enter the amount from Line 11.	\$600,042,774
<b>28. 2016 M&amp;O taxes.</b>	
A. Multiply Line 26 by Line 27 and divide by \$100.	\$3,490,514
B. <b>Cities, counties and hospital districts with additional sales tax:</b> Amount of additional sales tax collected and spent on M&O expenses in 2016. Enter amount from full year's sales tax revenue spent for M&O in 2016 fiscal year, if any. Other taxing units enter 0. Counties exclude any amount that was spent for economic development grants from the amount of sales tax spent.	\$372,655
C. <b>Counties:</b> Enter the amount for the state criminal justice mandate. If second or later year, the amount is for increased cost above last year's amount. Other taxing units enter 0.	\$0
D. <b>Transferring function:</b> If discontinuing all of a department, function or activity and transferring it to another taxing unit by written contract, enter the amount spent by the taxing unit discontinuing the function in the 12 months preceding the month of this calculation. If the taxing unit did not operate this function for this 12-month period, use the amount spent in the last full fiscal year in which the taxing unit operated the function. The taxing unit discontinuing the function will subtract this amount in H below. The taxing unit receiving the function will add this amount in H below. Other taxing units enter 0.	\$0
E. <b>Taxes refunded for years preceding tax year 2016:</b> Enter the amount of M&O taxes refunded in the preceding year for taxes before that year. Types of refunds include court decisions, Tax Code Section 25.25(b) and (c) corrections and Tax Code Section 31.11 payment errors. Do not include refunds for tax year 2016. This line applies only to tax years preceding tax year 2016.	\$17,654
F. <b>Enhanced indigent health care expenditures:</b> Enter the increased amount for the current year's enhanced indigent health care expenditures above the preceding tax year's enhanced indigent health care expenditures, less any state assistance.	\$0
G. <b>Taxes in TIF:</b> Enter the amount of taxes paid into the tax increment fund for a reinvestment zone as agreed by the taxing unit. If the taxing unit has no 2017 captured appraised value in Line 16D, enter 0.	\$5,889
<b>H. Adjusted M&amp;O Taxes.</b> Add A, B, C, E and F. For taxing unit with D, subtract if discontinuing function and add if receiving function. Subtract G.	\$3,874,934

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<b>29. 2017 adjusted taxable value.</b> Enter Line 23 from the Effective Tax Rate Worksheet.	\$635,928,483
<b>30. 2017 effective maintenance and operations rate.</b> Divide Line 28H by Line 29 and multiply by \$100.	\$0.609335/\$100
<b>31. 2017 rollback maintenance and operation rate.</b> Multiply Line 30 by 1.08.	\$0.658081/\$100
<p><b>32. Total 2017 debt to be paid with property taxes and additional sales tax revenue.</b> Debt means the interest and principal that will be paid on debts that:</p> <ul style="list-style-type: none"> <li>(1) are paid by property taxes,</li> <li>(2) are secured by property taxes,</li> <li>(3) are scheduled for payment over a period longer than one year and</li> <li>(4) are not classified in the taxing unit's budget as M&amp;O expenses.</li> </ul> <p>A. <b>Debt</b> also includes contractual payments to other taxing units that have incurred debts on behalf of this taxing unit, if those debts meet the four conditions above. Include only amounts that will be paid from property tax revenue. Do not include appraisal district budget payments. Enter debt amount.</p> <p>B. Subtract <b>unencumbered fund amount</b> used to reduce total debt.</p> <p>C. Subtract <b>amount paid</b> from other resources.</p> <p>D. <b>Adjusted debt.</b> Subtract B and C from A.</p>	<p>\$1,552,134</p> <p>\$0</p> <p>\$235,588</p> <p>\$1,316,546</p>
<b>33. Certified 2016 excess debt collections.</b> Enter the amount certified by the collector.	\$0
<b>34. Adjusted 2017 debt.</b> Subtract Line 33 from Line 32D.	\$1,316,546
<b>35. Certified 2017 anticipated collection rate.</b> Enter the rate certified by the collector. If the rate is 100 percent or greater, enter 100 percent.	100.00%
<b>36. 2017 debt adjusted for collections.</b> Divide Line 34 by Line 35	\$1,316,546
<b>37. 2017 total taxable value.</b> Enter the amount on Line 19.	\$652,583,726
<b>38. 2017 debt tax rate.</b> Divide Line 36 by Line 37 and multiply by \$100.	\$0.201743/\$100
<b>39. 2017 rollback tax rate.</b> Add Lines 31 and 38.	\$0.859824/\$100
<b>40. COUNTIES ONLY.</b> Add together the rollback tax rates for each type of tax the county levies. The total is the 2017 county rollback tax rate.	

**SECTION 3: Additional Sales Tax to Reduce Property Taxes**

Cities, counties and hospital districts may levy a sales tax specifically to reduce property taxes. Local voters by election must approve imposing or abolishing the additional sales tax. If approved, the taxing unit must reduce its effective and rollback tax rates to offset the expected sales tax revenue.

This section should only be completed by a county, city or hospital district that is required to adjust its effective tax rate and/or rollback tax rate because it adopted the additional sales tax.

Activity	Amount/Rate
<b>41. Taxable Sales.</b> For taxing units that adopted the sales tax in November 2016 or May 2017, enter the Comptroller's estimate of taxable sales for the previous four quarters. <sup>20</sup> Taxing units that adopted the sales tax before November 2016, skip this line.	\$0
<b>42. Estimated sales tax revenue.</b> Counties exclude any amount that is or will be spent for economic development grants from the amount of estimated sales tax revenue. <sup>21</sup> <b>Taxing units that adopted the sales tax in November 2016 or in May 2017.</b> Multiply the amount on Line 41 by the sales tax rate (.01, .005 or .0025, as applicable) and multiply the result by .95. <sup>22</sup>  <b>- or -</b>  <b>Taxing units that adopted the sales tax before November 2016.</b> Enter the sales tax revenue for the previous four quarters. Do not multiply by .95.	\$372,655
<b>43. 2017 total taxable value.</b> Enter the amount from Line 37 of the Rollback Tax Rate Worksheet.	\$652,583,726
<b>44. Sales tax adjustment rate.</b> Divide Line 42 by Line 43 and multiply by \$100.	\$0.057105/\$100
<b>45. 2017 effective tax rate, unadjusted for sales tax.</b> <sup>23</sup> Enter the rate from Line 24 or 25, as applicable, on the Effective Tax Rate Worksheet.	\$0.726967/\$100
<b>46. 2017 effective tax rate, adjusted for sales tax.</b> <b>Taxing units that adopted the sales tax in November 2016 or in May 2017.</b> Subtract Line 44 from Line 45. Skip to Line 47 if you adopted the additional sales tax before November 2016.	\$0.726967/\$100
<b>47. 2017 rollback tax rate, unadjusted for sales tax.</b> <sup>24</sup> Enter the rate from Line 39 or 40, as applicable, of the Rollback Tax Rate Worksheet.	\$0.859824/\$100
<b>48. 2017 rollback tax rate, adjusted for sales tax.</b> Subtract Line 44 from Line 47.	\$0.802719/\$100

<sup>17</sup>Tex. Tax Code Section 26.012(17)

<sup>18</sup>Tex. Tax Code Section 26.04(c)

<sup>19</sup>Tex. Tax Code Section 26.04(d)

<sup>20</sup>Tex. Tax Code Section 26.041(d)

<sup>21</sup>Tex. Tax Code Section 26.041(i)

<sup>22</sup>Tex. Tax Code Section 26.041(d)

<sup>23</sup>Tex. Tax Code Section 26.04(c)

<sup>24</sup>Tex. Tax Code Section 26.04(c)

**SECTION 4: Additional Rollback Protection for Pollution Control**

A taxing unit may raise its rate for M&O funds used to pay for a facility, device or method for the control of air, water or land pollution. This includes any land, structure, building, installation, excavation, machinery, equipment or device that is used, constructed, acquired or installed wholly or partly to meet or exceed pollution control requirements. The taxing unit's expenses are those necessary to meet the requirements of a permit issued by the Texas Commission on Environmental Quality (TCEQ). The taxing unit must provide the tax assessor with a copy of the TCEQ letter of determination that states the portion of the cost of the installation for pollution control.

This section should only be completed by a taxing unit that uses M&O funds to pay for a facility, device or method for the control of air, water or land pollution.

Additional Rollback Protection for Pollution Control Activity	Amount/Rate
<b>49. Certified expenses from the Texas Commission on Environmental Quality (TCEQ).</b> Enter the amount certified in the determination letter from TCEQ. <sup>25</sup> The taxing unit shall provide its tax assessor-collector with a copy of the letter. <sup>26</sup>	\$0
<b>50. 2017 total taxable value.</b> Enter the amount from line 37 of the Rollback Tax Rate Worksheet.	\$652,583,726
<b>51. Additional rate for pollution control.</b> Divide line 49 by Line 50 and multiply by \$100.	\$0/\$100
<b>52. 2017 rollback tax rate, adjusted for pollution control.</b> Add Line 51 to one of the following lines (as applicable): Line 39, Line 40 (counties) or Line 48 (taxing units with the additional sales tax).	\$0.802719/\$100

**SECTION 5: Total Tax Rate**

Indicate the applicable total tax rates as calculated above.

Effective tax rate (Line 24; line 25 for counties; or line 46 if adjusted for sales tax)	\$0.726967
Rollback tax rate (Line 39; line 40 for counties; or line 48 if adjusted for sales tax)	\$0.802719
Rollback tax rate adjusted for pollution control (Line 52)	\$0.802719

**SECTION 6: Taxing Unit Representative Name and Signature**

Enter the name of the person preparing the tax rate as authorized by the taxing unit.

**print here**

Printed Name of Taxing Unit Representative

**sign here** \_\_\_\_\_

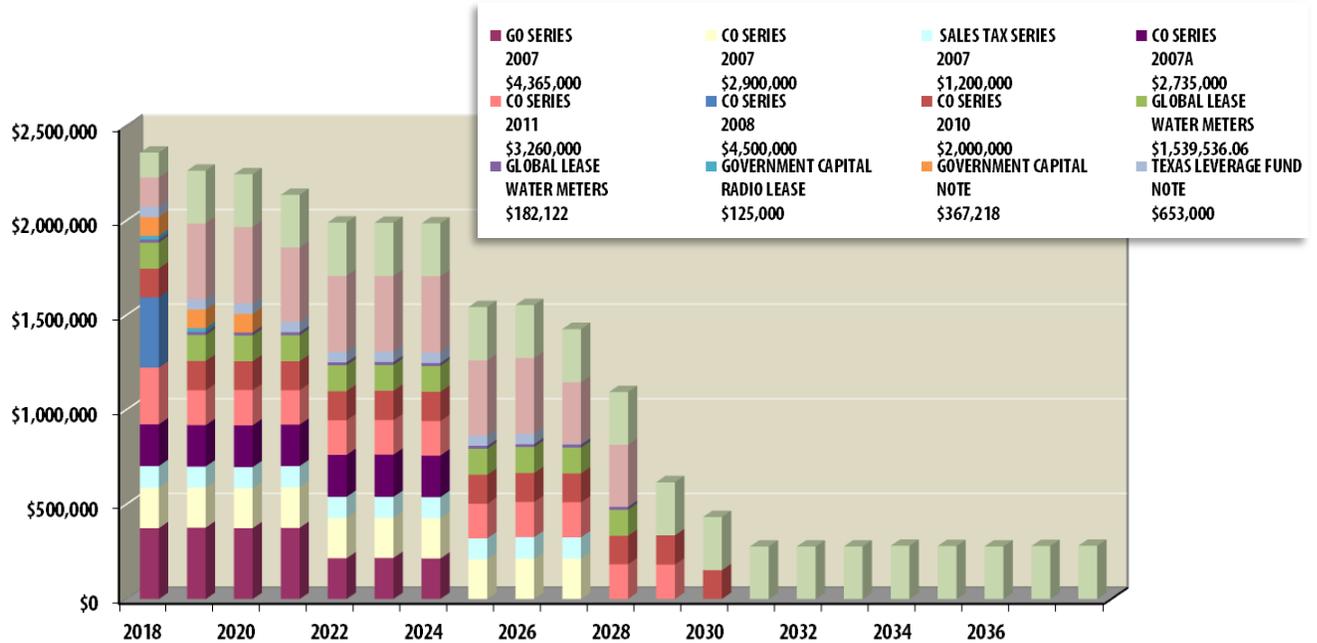
Taxing Unit Representative

\_\_\_\_\_ Date

<sup>25</sup>Tex. Tax Code Section 26.045(d)

<sup>26</sup>Tex. Tax Code Section 26.045(i)

## DEBT SERVICE REQUIREMENTS BY ISSUE



## BOND PURPOSES

**Series 2016 \$3,720,000 Bonds**

1) Refund outstanding 2005 and 2008 bonds

**Series 2010 \$2,000,000 Bonds**

- 1) Construct improvement and extensions to the city's waterworks, sewer, and storm sewer systems
- 2) Construct, improve and repair city streets, parking lots, and sidewalks, together with drainage improvements, utility line construction, relocation and replacement, utilities improvements, traffic and street signalization, landscaping and lighting improvements
- 3) Relocate and restore Historic Section House (\$385,711.19)
- 4) Provide local match for federal grant to make street, sidewalk, landscaping, intersection, and lighting improvements

**Series 2011 \$3,260,000 Bonds**

- 1) ROW, Construct Street, Curb, Sidewalk Improvements, together with utility relocation and drainage improvements
- 2) Acquire and equip public safety vehicles including an ambulance and a fire truck (\$750,000)

**Series 2008 \$4,500,000 Bonds**

- 1) ROW, Construct Street, Curb, Sidewalk Improvements, together with utility relocation and drainage improvements

**Series 2007A \$2,735,000 Bonds**

- 1) ROW, Construct Street, Curb, Sidewalk Improvements, together with utility relocation and drainage improvements

**Series 2007 \$4,365,000 Bonds**

Originally 1998 Bonds

- 1) Construction of a new municipal complex and the acquisition of land
- 2) Improvements to streets in the City
- 3) Improvements to the City's water system, including a new water well, new ground and elevated water storage facilities and water lines

**Series 2007 \$2,900,000 Bonds**

- 1) Construct improvement and extensions to the city's waterworks, sewer, and storm sewer systems

**Series 2007 \$1,200,000 Bonds**

- 1) Provide funds for the purchase of land and related improvements in TownCenter district

**Series 2005 \$790,000 Bonds**

- 1) Construction of a new library and community center facility; acquisition of interests in land relating to such facility; construction of related parking improvements

**Series 2018 \$4,000,000 Bonds**

1. Provide Stormwater Improvements
2. Provide certain water and wastewater improvements
3. Provide certain combined street, water, and wastewater improvements

**ORDINANCE NO. 635**

**AN ORDINANCE OF THE CITY OF KENNEDALE, TEXAS ADOPTING THE BUDGET FOR THE FISCAL YEAR BEGINNING OCTOBER 1, 2017, AND ENDING SEPTEMBER 30, 2018; AMENDING BUDGET FIGURES FOR THE PRIOR FISCAL YEAR BEGINNING OCTOBER 1, 2016, AND ENDING SEPTEMBER 30, 2017; APPROPRIATING RESOURCES FOR EACH DEPARTMENT, PROJECT, OPERATION, ACTIVITY, PURCHASE, ACCOUNT AND OTHER EXPENDITURES; PROVIDING FOR EMERGENCY EXPENDITURES AND EXPENDITURES AS ALLOWED BY APPLICABLE STATE LAW; PROVIDING FOR THE FILING AND POSTING OF THE BUDGET AS REQUIRED BY STATE LAW; PROVIDING A SEVERABILITY CLAUSE AND PROVIDING AN EFFECTIVE DATE.**

**WHEREAS**, the City of Kennedale, is a home rule city acting under its charter adopted by the electorate pursuant to Article XI, Section 5 of the Texas Constitution and Chapter 9 of the Local Government Code; and

**WHEREAS**, the City of Kennedale, Texas Fiscal Year 2016-2017 Budget was adopted within the time and in the manner required by State Law; and

**WHEREAS**, the City Council of the City of Kennedale, Texas hereby finds and determines that it is prudent to amend specific line items due to unforeseen situations that have occurred in the City and impacted those line items; and

**WHEREAS**, the City Council of the City of Kennedale, Texas further finds that the amendments, as set forth in Exhibit "B," will serve in the public interest and are necessary to support City operations; and

**WHEREAS**, the City Council of the City of Kennedale, Texas finds and determines that the change in the Budget for the stated municipal purpose serves best interests of the taxpayers, is necessary and warrants action at this time;

**WHEREAS**, the City Manager of the City has filed with the City Secretary a budget outlining all proposed expenditures of the Government of the City for the fiscal year beginning October 1, 2017, and ending September 30, 2018, (hereinafter referred as the "Budget"); and

**WHEREAS**, the Budget, a copy of which is attached hereto as Exhibit "A" and incorporated herein for all purposes, specifically sets forth each of the various projects for which appropriations are delineated, and the estimated amount of money carried in the Budget for each of such projects; and

**WHEREAS**, the Budget has been filed with the City Secretary for at least thirty (30) days before the date the City Council makes its tax levy for the fiscal year and such Budget has been available for inspection by any taxpayer; and

**WHEREAS**, notice of a public hearing on the proposed Budget, stating the date, time, place and subject matter of said public hearing, was given as required by the laws of the State of Texas; and

**WHEREAS**, such public hearing was held on September 7, 2017, prior approval of such date being hereby ratified and confirmed by the City Council, and those wishing to speak on the Budget were heard; and

**WHEREAS**, the City Council has studied the Budget and listened to the comments of the taxpayers at the public hearing held thereon and has determined that the Budget attached hereto is in the best interest of the City and that same should be approved and adopted.

**NOW, THEREFORE, BE IT ORDAINED BY THE CITY COUNCIL OF THE CITY OF KENNEDALE TEXAS, THAT:**

**SECTION 1.** All of the above premises are found to be true and correct and are incorporated into the body of this Ordinance as if copied in their entirety.

**SECTION 2.** The Budget as set forth in Exhibit "A," of the revenue of the City and the expenses of conducting the affairs thereof for the ensuing fiscal year beginning October 1, 2017, and ending September 30, 2018, is hereby adopted and approved, and there is hereby appropriated from the funds indicated therein such sums for the projects, operations, activities, purchases, accounts and other expenditures proposed in the Budget.

**SECTION 3.** No expenditure of the funds of the City of Kennedale shall hereafter be made except in compliance with the Budget and applicable state law; provided, however, that in case of grave public necessity to meet unusual and unforeseen conditions, which could not by reasonable, diligent thought and attention have been included in the original Budget, may from time to time be authorized by the City Council as amendments to the original Budget.

**SECTION 4.** A copy of the approved Budget, including the cover page, shall be posted on the City's website, along with the record vote of each member of the City Council, as required by law. In addition, the City Manager shall file or cause to be filed a true and correct copy of this ordinance, along with the approved Budget attached hereto, with the City Secretary. The City Manager shall file or cause to be filed a true and correct copy of this ordinance, along with the approved Budget attached hereto, and any amendments thereto, in the office of the County Clerk of Tarrant County, Texas, as required by State law.

**SECTION 5.** The City of Kennedale, Texas, Fiscal Year 2016-2017 Budget is hereby amended to fund the line items as stated in Exhibit "B." This Amendment No.1 (Exhibit "B") to the Original Budget of the City of Kennedale, Texas, for the Fiscal Year 2016-2017 shall be attached to and made part of the Original Budget by the City Secretary and shall be filed in accordance with State Law. This Ordinance is hereby adopted and shall constitute the first budget amendment that has occurred since the October 1, 2016 effective date of the City's Fiscal Year 2016-2017 Budget.

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**SECTION 6.** It is hereby declared to be the intention of the City Council that the phrases, clauses, sentences, paragraphs and sections of this ordinance are severable, and if any phrase, clause, sentence, paragraph or section of this ordinance shall be declared unconstitutional by the valid judgment or decree of any court of competent jurisdiction, such unconstitutionality shall not affect any of the remaining phrases, clauses, sentences, paragraphs and sections of this ordinance, since the same would have been enacted by the City Council without the incorporation in this ordinance of any such unconstitutional phrase, clause, sentence, paragraph or section.

**SECTION 7.** That this ordinance be in full force and effect from and after its adoption.

**PASSED, ADOPTED AND APPROVED** by the City Council of the City of Kennedale, Texas, this the 18<sup>th</sup> day of September, 2017.

**ATTEST:**

**APPROVED:**

  
CITY SECRETARY, LESLIE GALLOWAY

  
MAYOR, BRIAN JOHNSON

**APPROVED AS TO FORM AND LEGALITY:**

  
CITY ATTORNEY, WAYNE OLSON



**ORDINANCE NO. 636**

**AN ORDINANCE FIXING AND LEVYING MUNICIPAL AD VALOREM TAXES FOR THE CITY OF KENNEDALE, TEXAS, FOR THE FISCAL YEAR BEGINNING OCTOBER 1, 2017, AND ENDING SEPTEMBER 30, 2018; DIRECTING THE ASSESSMENT AND COLLECTION THEREOF; PROVIDING FOR THE APPROVAL OF THE TAX ROLL; PROVIDING A SEVERABILITY CLAUSE; AND PROVIDING AN EFFECTIVE DATE CLAUSE.**

**WHEREAS**, the City Council has approved on the 18th day of September 2017, the budget for the fiscal year beginning October 1, 2017, and ending September 30, 2018; and

**WHEREAS**, the City Council of the City of Kennedale, Texas hereby finds that the tax for the fiscal year beginning October 1, 2017, and ending September 30, 2018, hereinafter levied for current expenses and the general improvements of the City and its property, must be levied to provide the revenue requirements of the budget for the ensuing year; and

**WHEREAS**, the City Council desires to approve the official tax roll of the City which is calculated based upon the adopted tax rate; and

**WHEREAS**, all statutory and constitutional requirements concerning the levying and assessing of ad valorem taxes have been completed in due and correct time, including providing notice of and conducting public hearings regarding the ad valorem tax levied hereby.

**NOW, THEREFORE, BE IT ORDAINED BY THE CITY COUNCIL OF THE CITY OF KENNEDALE TEXAS, THAT:**

**SECTION 1.** For the current expense of the City of Kennedale and for the general improvements of the City and its property, there is hereby levied and ordered to be assessed and collected for the fiscal year beginning October 1, 2017, and ending September 30, 2018, and for each fiscal year thereafter until it be otherwise provided and ordained, on all property situated within the corporate limits of the City limits of the City of Kennedale, and not exempt from taxation by valid laws, an ad valorem tax rate of 0.777500 cents on each One Hundred Dollars (\$100.00) of valuation of such property, to be assessed as follows:

<b>\$0.578750</b>	For the purpose of maintenance and operation
<b>\$0.198750</b>	For the purpose of interest and sinking
<b>\$0.777500</b>	Total Tax Rate

**THIS TAX RATE WILL RAISE MORE TAXES FROM MAINTENANCE AND OPERATIONS THAN LAST YEAR'S TAX RATE. THE TAX RATE WILL EFFECTIVELY BE RAISED BY 6.50 PERCENT AND WILL RAISE TAXES FOR MAINTENANCE AND OPERATIONS ON A \$100,000 HOME BY APPROXIMATELY \$0.00.**

CITY OF KENNEDALE, TEXAS  
ANNUAL PROGRAM OF SERVICES

**SECTION 2.** The taxes herein are levied according to law and shall be due and payable on October 1, 2017, and the same shall become delinquent on February 1, 2018. Should any taxpayer fail to make payment before the date of delinquency, a penalty and interest as provided by law shall be assessed until the unpaid taxes and penalty have been satisfied.

**SECTION 3.** Pursuant to the authority granted by Section 33.07 of the Texas Tax Code, in the event that the taxes become delinquent on or after February 1, 2018, but not later than May 1, 2018, and that remain delinquent on July 1, 2018, and in the event such delinquent taxes are referred to an attorney for collection, an additional amount of twenty percent (20%) of the total amount of tax, penalty and interest then due shall be added as collection costs to be paid by the taxpayer.

**SECTION 4.** Pursuant to the authority granted by Section 33.08 of the Texas Tax Code, the City further provides that all taxes that become delinquent on or after June 1, 2018, shall, in order to defray the costs of collection, incur an additional penalty in the amount of 20% of the delinquent tax, penalty and interest.

**SECTION 5.** The tax roll for tax year 2017 for the City of Kennedale is hereby approved.

**SECTION 6.** In the event any section, sub-section, clause, sentence, or phrase of this ordinance shall be declared or adjudged invalid or unconstitutional, such adjudication shall in no means affect any other section, sub-section, clause sentence, or phrase of this ordinance, but all the rest thereof shall be in full force and effect just as though the section, sub-section, sentence, clause or phrase so declared or adjudged invalid or unconstitutional was not originally a part thereof.

**SECTION 7.** This ordinance shall be in full force and effect from and after its passage.

**PASSED, ADOPTED AND APPROVED** by the City Council of the City of Kennedale, Texas, this the 18<sup>th</sup> day of September, 2017.

**ATTEST:**

  
CITY SECRETARY, LESLIE GALLOWAY

**APPROVED:**

  
MAYOR, BRIAN JOHNSON

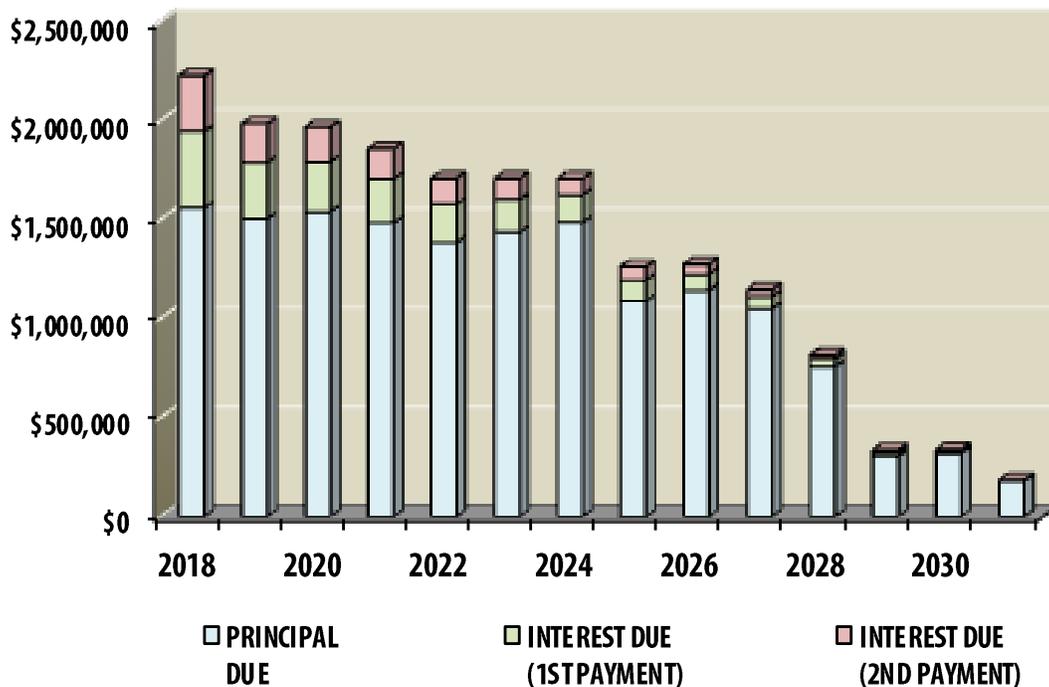
**APPROVED AS TO FORM AND LEGALITY:**

  
CITY ATTORNEY, WAYNE OLSON



**ANNUAL PRINCIPAL AND INTEREST REQUIREMENT – ALL ISSUES**

FISCAL YEAR	PRINCIPAL DUE	INTEREST DUE (1ST PAYMENT)	INTEREST DUE (2ND PAYMENT)	TOTAL DUE
2018	1,560,362.61	385,118.95	282,215.00	2,227,696.56
2019	1,504,429.85	285,144.46	195,507.50	1,985,081.81
2020	1,538,416.72	254,501.01	173,599.50	1,966,517.23
2021	1,484,194.77	223,030.96	150,622.25	1,857,847.98
2022	1,385,010.71	193,964.02	129,212.00	1,708,186.73
2023	1,436,046.32	165,744.41	106,382.25	1,708,172.98
2024	1,487,309.89	136,352.34	82,660.00	1,706,322.23
2025	1,088,810.07	105,831.16	66,905.00	1,261,546.23
2026	1,140,555.80	83,031.68	50,356.75	1,273,944.23
2027	1,051,516.69	59,750.45	33,657.50	1,144,924.64
2028	757,244.97	37,451.48	20,775.00	815,471.45
2029	305,000.00	17,525.00	14,225.00	336,750.00
2030	320,000.00	10,725.00	7,225.00	337,950.00
2031	180,000.00	3,600.00	-	183,600.00
	<b>\$ 15,238,898.40</b>	<b>\$ 1,961,770.92</b>	<b>\$ 1,313,342.75</b>	<b>\$ 18,514,012.07</b>



ANNUAL DEBT SERVICE REQUIREMENTS (BONDS) – BY ISSUE

FISCAL YEAR	SALES TAX										TOTAL DUE
	GO SERIES 2007	CO SERIES 2007	SERIES 2007	CO SERIES 2007A	CO SERIES 2008	CO SERIES 2010	CO SERIES 2011	CO SERIES 2016	CO SERIES 2018	CO SERIES 2018	
2018	\$4,365,000	\$2,900,000	\$1,200,000	\$2,735,000	\$4,500,000	\$2,000,000	\$3,260,000	\$3,720,000	\$4,000,000	\$4,000,000	2,034,074.75
2019	374,772.75	213,572.50	114,905.00	220,400.00	371,380.00	152,587.50	299,625.00	154,082.00	132,750.00	132,750.00	1,938,085.00
2020	377,366.50	212,525.00	110,735.00	218,500.00	154,825.00	184,525.00	186,000.00	400,233.50	279,375.00	279,375.00	1,939,559.50
2021	374,464.00	211,272.50	111,565.00	221,300.00	151,900.00	186,000.00	182,400.00	404,058.00	279,000.00	279,000.00	1,928,538.00
2022	376,065.25	214,712.50	112,047.50	218,800.00	153,300.00	182,400.00	183,100.00	392,837.75	278,375.00	278,375.00	1,782,876.75
2023	215,346.25	212,845.00	112,182.50	221,000.00	154,500.00	183,000.00	183,000.00	401,528.00	282,375.00	282,375.00	1,781,488.00
2024	217,406.25	210,772.50	111,970.00	222,800.00	154,500.00	183,000.00	183,000.00	400,039.25	281,000.00	281,000.00	1,778,012.25
2025	214,168.50	213,392.50	111,410.00	219,300.00	154,250.00	182,700.00	182,200.00	403,416.25	279,375.00	279,375.00	1,336,236.25
2026	-	210,705.00	110,502.50	-	153,750.00	182,200.00	186,400.00	396,703.75	282,375.00	282,375.00	1,346,259.25
2027	-	212,710.00	114,247.50	-	153,000.00	186,400.00	185,300.00	399,901.75	280,000.00	280,000.00	1,269,789.25
2028	-	214,305.00	112,297.50	-	152,000.00	185,300.00	184,000.00	323,636.75	282,250.00	282,250.00	941,783.75
2029	-	-	-	-	150,750.00	184,000.00	182,500.00	327,908.75	279,125.00	279,125.00	617,375.00
2030	-	-	-	-	154,250.00	182,500.00	-	-	280,625.00	280,625.00	433,875.00
2031	-	-	-	-	152,250.00	-	-	-	281,625.00	281,625.00	277,250.00
2032	-	-	-	-	-	-	-	-	277,250.00	277,250.00	277,500.00
2033	-	-	-	-	-	-	-	-	277,500.00	277,500.00	277,250.00
2034	-	-	-	-	-	-	-	-	281,375.00	281,375.00	279,875.00
2035	-	-	-	-	-	-	-	-	279,875.00	279,875.00	277,875.00
2036	-	-	-	-	-	-	-	-	277,875.00	277,875.00	280,250.00
2037	-	-	-	-	-	-	-	-	280,250.00	280,250.00	281,875.00
2038	-	-	-	-	-	-	-	-	281,875.00	281,875.00	\$ 2,149,589.50
											\$ 2,126,812.50
											\$ 1,121,862.50
											\$ 1,542,100.00
											\$ 371,380.00
											\$ 1,991,862.50
											\$ 2,321,750.00
											\$ 4,004,345.75
											\$ 5,731,500.00
											\$ 21,361,202.75

ANNUAL DEBT SERVICE REQUIREMENTS (NOTES AND LEASES) – BY ISSUE

FISCAL YEAR	GLOBAL LEASE WATER METERS	GLOBAL LEASE WATER METERS	GOVERNMENT CAPITAL		TEXAS LEVERAGE FUND	GOVERNMENT CAPITAL		TOTAL DUE
			RADIO LEASE	RADIO LEASE		NOTE	NOTE	
	\$182,122	\$182,122	\$125,000	\$125,000	\$653,000	\$367,218	\$367,218	
2018	136,920.40	15,892.30	20,414.08	20,414.08	54,872.28	98,272.75	98,272.75	326,371.81
2019	136,920.40	15,892.30	20,414.08	20,414.08	54,872.28	98,272.75	98,272.75	326,371.81
2020	136,920.40	15,892.30	-	-	54,872.28	98,272.75	98,272.75	305,957.73
2021	136,920.40	15,892.30	-	-	54,872.28	-	-	207,684.98
2022	136,920.40	15,892.30	-	-	54,872.28	-	-	207,684.98
2023	136,920.40	15,892.30	-	-	54,872.28	-	-	207,684.98
2024	136,920.40	15,892.30	-	-	54,872.28	-	-	207,684.98
2025	136,920.40	15,892.30	-	-	54,872.28	-	-	207,684.98
2026	136,920.40	15,892.30	-	-	54,872.28	-	-	207,684.98
2027	136,920.40	15,892.30	-	-	4,572.69	-	-	157,385.39
2028	136,920.40	15,892.30	-	-	-	-	-	152,812.70
<b>\$ 1,506,124.40</b>	<b>\$ 174,815.30</b>	<b>\$ 174,815.30</b>	<b>\$ 40,828.16</b>	<b>\$ 40,828.16</b>	<b>\$ 498,423.21</b>	<b>\$ 294,818.25</b>	<b>\$ -</b>	<b>\$ 2,515,009.32</b>

## DEBT SUMMARY BY INDIVIDUAL ISSUE

### GENERAL OBLIGATION REFUNDING BONDS, SERIES 2007 \$4,365,000 ORIGINAL AMOUNT 3.97% INTEREST RATE

FISCAL YEAR	PRINCIPAL DUE 2/15	INTEREST DUE 2/15	INTEREST DUE 8/15	TOTAL DUE
2018	305,000.00	37,913.50	31,859.25	374,772.75
2019	320,000.00	31,859.25	25,507.25	377,366.50
2020	330,000.00	25,507.25	18,956.75	374,464.00
2021	345,000.00	18,956.75	12,108.50	376,065.25
2022	195,000.00	12,108.50	8,237.75	215,346.25
2023	205,000.00	8,237.75	4,168.50	217,406.25
2024	210,000.00	4,168.50	-	214,168.50
	<b>\$ 1,910,000.00</b>	<b>\$ 138,751.50</b>	<b>\$ 100,838.00</b>	<b>\$ 2,149,589.50</b>

**ISSUER:** BANK OF AMERICA

**PURPOSE:** MUNICIPAL COMPLEX, STREETS, WATER WELL, GROUND AND ELEVATED STORAGE TANK

**DATE:** REFINANCED FEBRUARY 1, 2007 – FEBRUARY 15, 2024

**NOTE:** 61.75% DEBT SERVICE AND 38.25% UTILITY FUND SUPPORTED DEBT

### CITY AWARDED BOND RATING UPGRADE BY S&P

In January 2017, S&P (Standard & Poor's) Global Ratings raised the city's long-term bond rating to 'AA-' from 'A+'. This high rating reflects the city's financial performance and flexibility.

Over the past decade, the city's rating was raised to 'A' in 2008, 'A+' in 2010, and 'AA-' in 2017.

S&P says that an obligation rated 'AA' differs from the highest-rated obligations ('AAA') only to a small degree, and the obligor's capacity to meet its financial commitment is 'very strong'.

When agencies like S&P rate a municipality, they look at budgets, master plans, comprehensive annual financial reports (external audits), actual monthly financials, and financial policies.

Several factors were cited by S&P for the upgrade, including quality of management, standard financial policies, the five-year rolling capital improvement plan, strong budgetary flexibility and liquidity, and a strong institutional framework.

Governments issue municipal bonds to finance certain public projects. Bondholders lend the issuing institutions a loan that is to be paid back at face value at a certain date, and a bond rating is a quick way to evaluate the risk involved with lending money to that city. In short, municipalities' bond ratings operate very much like an individual's FICO score. There are three major rating agencies that evaluate issuers and their municipal bonds: S&P, Moody's, and Fitch.

S&P's Long-Term Issue Credit Ratings (highest to lowest) are: AAA, AA, A, BBB, BB, B, CCC, CC, C, and D. Ratings from 'AA' to 'CCC' may be modified by the addition of a plus or minus sign to show relative standing within the major rating categories.

## DEBT SUMMARY BY INDIVIDUAL ISSUE (cont.)

### CERTIFICATES OF OBLIGATION BONDS, SERIES 2007 \$2,900,000 ORIGINAL AMOUNT 4.10% INTEREST RATE

FISCAL YEAR	PRINCIPAL DUE 2/15	INTEREST DUE 2/15	INTEREST DUE 8/15	TOTAL DUE
2018	145,000.00	35,772.50	32,800.00	213,572.50
2019	150,000.00	32,800.00	29,725.00	212,525.00
2020	155,000.00	29,725.00	26,547.50	211,272.50
2021	165,000.00	26,547.50	23,165.00	214,712.50
2022	170,000.00	23,165.00	19,680.00	212,845.00
2023	175,000.00	19,680.00	16,092.50	210,772.50
2024	185,000.00	16,092.50	12,300.00	213,392.50
2025	190,000.00	12,300.00	8,405.00	210,705.00
2026	200,000.00	8,405.00	4,305.00	212,710.00
2027	210,000.00	4,305.00	-	214,305.00
	<b>\$ 1,745,000.00</b>	<b>\$ 208,792.50</b>	<b>\$ 173,020.00</b>	<b>\$ 2,126,812.50</b>

**ISSUER:** BANK OF AMERICA  
**PURPOSE:** FORT WORTH WATER CONNECTION  
**DATE:** FEBRUARY 1, 2007 – FEBRUARY 15, 2027  
**NOTE:** UTILITY FUND SUPPORTED DEBT

### SALES TAX REVENUE BONDS, SERIES 2007 \$1,200,000 ORIGINAL AMOUNT 6.95% INTEREST RATE

FISCAL YEAR	PRINCIPAL DUE 5/1	INTEREST DUE 11/1	INTEREST DUE 5/1	TOTAL DUE
2018	60,000.00	27,452.50	27,452.50	114,905.00
2019	60,000.00	25,367.50	25,367.50	110,735.00
2020	65,000.00	23,282.50	23,282.50	111,565.00
2021	70,000.00	21,023.75	21,023.75	112,047.50
2022	75,000.00	18,591.25	18,591.25	112,182.50
2023	80,000.00	15,985.00	15,985.00	111,970.00
2024	85,000.00	13,205.00	13,205.00	111,410.00
2025	90,000.00	10,251.25	10,251.25	110,502.50
2026	100,000.00	7,123.75	7,123.75	114,247.50
2027	105,000.00	3,648.75	3,648.75	112,297.50
	<b>\$ 790,000.00</b>	<b>\$ 165,931.25</b>	<b>\$ 165,931.25</b>	<b>\$ 1,121,862.50</b>

**ISSUER:** BANK OF AMERICA  
**PURPOSE:** TOWNCENTER LAND PURCHASE  
**DATE:** MAY 1, 2007 – MAY 1, 2027  
**NOTE:** ECONOMIC DEVELOPMENT CORPORATION (EDC) SUPPORTED DEBT

## DEBT SUMMARY BY INDIVIDUAL ISSUE (cont.)

### CERTIFICATES OF OBLIGATION, SERIES 2007A \$2,735,000 ORIGINAL AMOUNT 4.00% INTEREST RATE

FISCAL YEAR	PRINCIPAL DUE 2/15	INTEREST DUE 2/15	INTEREST DUE 8/15	TOTAL DUE
2018	170,000.00	26,900.00	23,500.00	220,400.00
2019	175,000.00	23,500.00	20,000.00	218,500.00
2020	185,000.00	20,000.00	16,300.00	221,300.00
2021	190,000.00	16,300.00	12,500.00	218,800.00
2022	200,000.00	12,500.00	8,500.00	221,000.00
2023	210,000.00	8,500.00	4,300.00	222,800.00
2024	215,000.00	4,300.00	-	219,300.00
<b>\$ 1,345,000.00    \$ 112,000.00    \$ 85,100.00    \$ 1,542,100.00</b>				

**ISSUER:** BANK OF AMERICA  
**PURPOSE:** BOWMAN SPRINGS ROAD PROJECT  
**DATE:** OCTOBER 1, 2007 – FEBRUARY 15, 2024  
**NOTE:** DEBT SERVICE SUPPORTED DEBT

### CERTIFICATES OF OBLIGATION, SERIES 2008 \$4,500,000 ORIGINAL AMOUNT 4.50 – 4.65% INTEREST RATE

FISCAL YEAR	PRINCIPAL DUE 2/15	INTEREST DUE 2/15	INTEREST DUE 8/15	TOTAL DUE
2018	235,000.00	70,833.75	65,546.25	371,380.00
<b>\$ 235,000.00    \$ 70,833.75    \$ 65,546.25    \$ 371,380.00</b>				

**ISSUER:** WELLS FARGO  
**PURPOSE:** DICK PRICE, LITTLE SCHOOL AND SUBLETT ROAD PROJECTS  
**DATE:** AUGUST 15, 2008 – FEBRUARY 15, 2028  
**NOTE:** DEBT SERVICE AND CAPITAL PROJECTS SUPPORTED DEBT

**DEBT SUMMARY BY INDIVIDUAL ISSUE (cont.)**

**CERTIFICATES OF OBLIGATION, SERIES 2010**  
**\$2,000,000 ORIGINAL AMOUNT 2.00 – 5.00% INTEREST RATE**

FISCAL YEAR	PRINCIPAL DUE 5/1	INTEREST DUE 11/1	INTEREST DUE 5/1	TOTAL DUE
2018	85,000.00	33,793.75	33,793.75	152,587.50
2019	90,000.00	32,412.50	32,412.50	154,825.00
2020	90,000.00	30,950.00	30,950.00	151,900.00
2021	95,000.00	29,150.00	29,150.00	153,300.00
2022	100,000.00	27,250.00	27,250.00	154,500.00
2023	105,000.00	24,750.00	24,750.00	154,500.00
2024	110,000.00	22,125.00	22,125.00	154,250.00
2025	115,000.00	19,375.00	19,375.00	153,750.00
2026	120,000.00	16,500.00	16,500.00	153,000.00
2027	125,000.00	13,500.00	13,500.00	152,000.00
2028	130,000.00	10,375.00	10,375.00	150,750.00
2029	140,000.00	7,125.00	7,125.00	154,250.00
2030	145,000.00	3,625.00	3,625.00	152,250.00
	<b>\$ 1,450,000.00</b>	<b>\$ 270,931.25</b>	<b>\$ 270,931.25</b>	<b>\$ 1,991,862.50</b>

**ISSUER:** WELLS FARGO  
**PURPOSE:** TOWNCENTER BUILDING PROJECT  
**DATE:** JANUARY 1, 2010 – MAY 1, 2030  
**NOTE:** ECONOMIC DEVELOPMENT CORPORATION (EDC) SUPPORTED DEBT

**CERTIFICATES OF OBLIGATION, SERIES 2011**  
**\$3,260,000 ORIGINAL AMOUNT 2.00 – 4.00% INTEREST RATE**

FISCAL YEAR	PRINCIPAL DUE 2/1	INTEREST DUE 2/11	INTEREST DUE 8/1	TOTAL DUE
2018	225,000.00	39,000.00	35,625.00	299,625.00
2019	115,000.00	35,625.00	33,900.00	184,525.00
2020	120,000.00	33,900.00	32,100.00	186,000.00
2021	120,000.00	32,100.00	30,300.00	182,400.00
2022	125,000.00	30,300.00	27,800.00	183,100.00
2023	130,000.00	27,800.00	25,200.00	183,000.00
2024	135,000.00	25,200.00	22,500.00	182,700.00
2025	140,000.00	22,500.00	19,700.00	182,200.00
2026	150,000.00	19,700.00	16,700.00	186,400.00
2027	155,000.00	16,700.00	13,600.00	185,300.00
2028	160,000.00	13,600.00	10,400.00	184,000.00
2029	165,000.00	10,400.00	7,100.00	182,500.00
2030	175,000.00	7,100.00	3,600.00	185,700.00
2031	180,000.00	3,600.00	-	183,600.00
	<b>\$ 2,095,000.00</b>	<b>\$ 317,525.00</b>	<b>\$ 278,525.00</b>	<b>\$ 2,691,050.00</b>

**ISSUER:** BANK OF TEXAS  
**PURPOSE:** SUBLETT AD LITTLE SCHOOL RD STREETS AND FIRE AND AMBULANCE TRUCK  
**DATE:** JUNE 1, 2011 – FEBRUARY 15, 2031  
**NOTE:** DEBT SERVICE SUPPORTED DEBT

### DEBT SUMMARY BY INDIVIDUAL ISSUE (cont.)

**GENERAL OBLIGATION REFUNDING BONDS, SERIES 2016**  
**\$3,720,000 ORIGINAL AMOUNT 1.79% INTEREST RATE**

FISCAL YEAR	PRINCIPAL DUE 2/15	INTEREST DUE 2/15	INTEREST DUE 8/15	TOTAL DUE
2018	90,000.00	32,443.75	31,638.25	154,082.00
2019	340,000.00	31,638.25	28,595.25	400,233.50
2020	350,000.00	28,595.25	25,462.75	404,058.00
2021	345,000.00	25,462.75	22,375.00	392,837.75
2022	360,000.00	22,375.00	19,153.00	401,528.00
2023	365,000.00	19,153.00	15,886.25	400,039.25
2024	375,000.00	15,886.25	12,530.00	403,416.25
2025	375,000.00	12,530.00	9,173.75	396,703.75
2026	385,000.00	9,173.75	5,728.00	399,901.75
2027	315,000.00	5,728.00	2,908.75	323,636.75
2028	<b>325,000.00</b>	<b>2,908.75</b>	-	<b>327,908.75</b>
	<b>\$ 3,625,000.00</b>	<b>\$ 205,894.75</b>	<b>\$ 173,451.00</b>	<b>\$ 4,004,345.75</b>

**ISSUER:** FIRST NATIONAL BANK TEXAS  
**PURPOSE:** REFUND SERIES 2005 AND SERIES 2008  
**DATE:** SEPTEMBER 15, 2016 - FEBRUARY 15, 2028  
**NOTE:** DEBT SERVICE AND CAPITAL PROJECTS SUPPORTED DEBT

**GENERAL OBLIGATION REFUNDING BONDS, SERIES 2018**  
**\$4,113,000 ORIGINAL AMOUNT 3.97% INTEREST RATE**

FISCAL YEAR	PRINCIPAL DUE 2/15	INTEREST DUE 2/15	INTEREST DUE 8/15	TOTAL DUE
2018	-	132,750.00		132,750.00
2019	<b>105,000.00</b>	<b>174,375.00</b>		<b>279,375.00</b>
2020	110,000.00	169,000.00		279,000.00
2021	115,000.00	163,375.00		278,375.00
2022	125,000.00	157,375.00		282,375.00
2023	130,000.00	151,000.00		281,000.00
2024	135,000.00	144,375.00		279,375.00
2025	145,000.00	137,375.00		282,375.00
2026	150,000.00	130,000.00		280,000.00
2027	160,000.00	122,250.00		282,250.00
2028	165,000.00	114,125.00		279,125.00
2029	175,000.00	105,625.00		280,625.00
2030	185,000.00	96,625.00		281,625.00
2031	190,000.00	87,250.00		277,250.00
2032	200,000.00	77,500.00		277,500.00
2033	210,000.00	67,250.00		277,250.00
2034	225,000.00	56,375.00		281,375.00
2035	235,000.00	44,875.00		279,875.00
2036	245,000.00	32,875.00		277,875.00
2037	260,000.00	20,250.00		280,250.00
2038	275,000.00	6,875.00		281,875.00
	<b>\$ 3,540,000.00</b>	<b>\$ 2,191,500.00</b>	<b>\$ -</b>	<b>\$ 5,731,500.00</b>

**ISSUER:** BANK OF AMERICA  
**PURPOSE:** STORMWATER, STREETS, WATER EXPANSION  
**DATE:** REFINANCED FEBRUARY 1, 2018 – FEBRUARY 15, 2038  
**NOTE:** 60% DEBT SERVICE AND 40% UTILITY FUND SUPPORTED DEBT

**DEBT SUMMARY BY INDIVIDUAL ISSUE (cont.)**  
**GLOBAL WATER MANAGEMENT WATER METER LEASE**  
**\$1,539,536.06 ORIGINAL AMOUNT**

FISCAL YEAR	PRINCIPAL DUE 12/1	INTEREST DUE 12/1		TOTAL DUE
2018	90,364.25	46,556.15	-	136,920.40
2019	93,843.27	43,077.13	-	136,920.40
2020	97,456.24	39,464.16	-	136,920.40
2021	101,208.31	35,712.09	-	136,920.40
2022	105,104.83	31,815.57	-	136,920.40
2023	109,151.36	27,769.04	-	136,920.40
2024	113,353.69	23,566.71	-	136,920.40
2025	117,717.81	19,202.59	-	136,920.40
2026	122,249.94	14,670.46	-	136,920.40
2027	126,956.56	9,963.84	-	136,920.40
2028	131,844.38	5,076.02	-	136,920.40
	<b>\$ 1,209,250.64</b>	<b>\$ 296,873.76</b>	<b>\$ -</b>	<b>\$ 1,506,124.40</b>

**ISSUER:** FIRST FINANCIAL BANK  
**PURPOSE:** GLOBAL WATER FATHOM METER PURCHASE  
**DATE:** DECEMBER 13, 2012 – DECEMBER 1, 2027  
**NOTE:** UTILITY FUND SUPPORTED DEBT

**GLOBAL WATER MANAGEMENT WATER METER LEASE**  
**\$182,122 ORIGINAL AMOUNT**

FISCAL YEAR	PRINCIPAL DUE 12/1	INTEREST DUE 12/1		TOTAL DUE
2018	10,378.09	5,514.21	-	15,892.30
2019	10,788.02	5,104.28	-	15,892.30
2020	11,214.15	4,678.15	-	15,892.30
2021	11,657.11	4,235.19	-	15,892.30
2022	12,117.56	3,774.74	-	15,892.30
2023	12,596.21	3,296.09	-	15,892.30
2024	13,093.76	2,798.54	-	15,892.30
2025	13,610.96	2,281.34	-	15,892.30
2026	14,148.59	1,743.71	-	15,892.30
2027	14,707.46	1,184.84	-	15,892.30
2028	15,288.41	603.89	-	15,892.30
	<b>\$ 139,600.32</b>	<b>\$ 35,214.98</b>	<b>\$ -</b>	<b>\$ 174,815.30</b>

**ISSUER:** SPIRIT OF TEXAS BANK  
**PURPOSE:** GLOBAL WATER FATHOM METER PURCHASE  
**DATE:** AUGUST 13, 2013 – DECEMBER 1, 2027  
**NOTE:** UTILITY FUND SUPPORTED DEBT

## DEBT SUMMARY BY INDIVIDUAL ISSUE (cont.)

### GOVERNMENT CAPITAL CORPORATION RADIO LEASE \$125,000 ORIGINAL AMOUNT

FISCAL YEAR	PRINCIPAL DUE 6/1	INTEREST DUE 6/1		TOTAL DUE
2018	19,084.75	1,329.33	-	20,414.08
2019	19,739.15	674.93	-	20,414.08
	<b>\$ 38,823.90</b>	<b>\$ 2,004.26</b>	<b>\$ -</b>	<b>\$ 40,828.16</b>

**ISSUER:** CITIZENS 1ST BANK - TYLER  
**PURPOSE:** FORT WORTH RADIO LEASE PURCHASE  
**DATE:** MAY 17, 2012 – JUNE 1, 2019  
**NOTE:** DEBT SERVICE SUPPORTED DEBT

### TEXAS LEVERAGE FUND NOTE \$653,000 ORIGINAL 3.25% INTEREST RATE

FISCAL YEAR	PRINCIPAL DUE MONTHLY ON 1ST	INTEREST DUE MONTHLY ON 1ST		TOTAL DUE
2018	40,594.12	14,278.16	-	54,872.28
2019	42,037.93	12,834.35	-	54,872.28
2020	43,533.09	11,339.19	-	54,872.28
2021	45,081.42	9,790.86	-	54,872.28
2022	46,684.84	8,187.44	-	54,872.28
2023	48,345.28	6,527.00	-	54,872.28
2024	50,064.77	4,807.51	-	54,872.28
2025	51,845.42	3,026.86	-	54,872.28
2026	53,689.40	1,182.88	-	54,872.28
2027	4,559.29	13.40	-	4,572.69
	<b>\$ 426,435.56</b>	<b>\$ 71,987.65</b>	<b>\$ -</b>	<b>\$ 498,423.21</b>

**ISSUER:** SPIRIT OF TEXAS BANK  
**PURPOSE:** TOWNCENTER BUILDING NOTE  
**DATE:** AUGUST 13, 2013 – DECEMBER 1, 2027  
**NOTE:** ECONOMIC DEVELOPMENT CORPORATION (EDC) SUPPORTED DEBT

### GOVERNMENTAL CAPITAL LEASE \$367,218.45 ORIGINAL 3.635% INTEREST RATE

FISCAL YEAR	PRINCIPAL DUE 2/1	INTEREST DUE 2/1		TOTAL DUE
2018	88,291.45	9,981.30	-	98,272.75
2019	91,500.50	6,772.25	-	98,272.75
2020	94,826.21	3,446.54	-	98,272.75
	<b>\$ 274,618.16</b>	<b>\$ 20,200.09</b>	<b>\$ -</b>	<b>\$ 294,818.25</b>

**ISSUER:** NORTH TEXAS BANK & TRUST  
**PURPOSE:** VEHICLES & EQUIPMENT  
**DATE:** SEPTEMBER 1, 2016 – FEBRUARY 1, 2020  
**NOTE:** GENERAL FUND AND STREET SUPPORTED DEBT

CITY OF KENNEDALE, TEXAS  
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**EMPLOYEE COUNT BY FUND**

PERSONNEL	FY15-16 ACTUAL	FY16-17 BUDGET	FY16-17 AMENDED	FY16-17 YTD MAY	FY16-17 ESTIMATE	FY17-18 PROPOSED	CY - PY CHANGE
CITY MANAGER	2.00	2.00	2.00	2.00	2.00	2.00	-
CITY SECRETARY	1.00	1.00	1.00	1.00	1.00	1.00	-
MUNICIPAL COURT	3.00	2.00	2.00	2.00	2.00	2.00	-
HUMAN RESOURCES	1.00	1.00	1.00	1.00	1.00	1.00	-
FINANCE	2.00	2.00	2.00	3.00	3.00	2.00	-
POLICE	21.00	23.00	22.00	22.00	21.00	23.00	-
FIRE	17.00	17.00	17.00	17.00	14.00	17.00	-
COMMUNITY DEVELOPMENT	4.00	4.00	4.00	4.00	4.00	4.00	-
LIBRARY	3.00	4.00	4.00	3.00	4.00	4.00	-
<b>GENERAL FUND</b>	<b>54.00</b>	<b>56.00</b>	<b>55.00</b>	<b>55.00</b>	<b>52.00</b>	<b>56.00</b>	<b>-</b>
UTILITY BILLING	1.00	1.00	1.00	1.00	1.00	1.00	-
WATER OPERATIONS	8.00	10.00	10.00	10.00	10.00	10.50	0.50
<b>WATER/SEWER FUND</b>	<b>9.00</b>	<b>11.00</b>	<b>11.00</b>	<b>11.00</b>	<b>11.00</b>	<b>11.50</b>	<b>0.50</b>
STREET IMPROVEMENT FUND	5.00	6.00	6.00	6.00	6.00	6.00	-
<b>STREET IMPROVEMENT FUND</b>	<b>5.00</b>	<b>6.00</b>	<b>6.00</b>	<b>6.00</b>	<b>6.00</b>	<b>6.00</b>	<b>-</b>
<b>FULL-TIME EMPLOYEE COUNT</b>	<b>68.00</b>	<b>73.00</b>	<b>72.00</b>	<b>72.00</b>	<b>69.00</b>	<b>73.50</b>	<b>0.50</b>
PART-TIME (EXCLUDES FIREFIGHTERS)	4.00	8.00	8.00	8.00	8.00	8.00	-
TEMPORARY/SEASONAL	5.00	-	-	-	-	-	-
<b>TOTAL EMPLOYEE COUNT</b>	<b>77.00</b>	<b>81.00</b>	<b>80.00</b>	<b>80.00</b>	<b>77.00</b>	<b>81.50</b>	<b>0.50</b>

**FULL-TIME EQUIVALENTS (FTE) BY FUND**

PERSONNEL	FY15-16 ACTUAL	FY16-17 BUDGET	FY16-17 AMENDED	FY16-17 YTD MAY	FY16-17 ESTIMATE	FY17-18 PROPOSED	CY - PY CHANGE
CITY MANAGER	2.00	2.00	2.00	2.00	2.00	2.00	-
CITY SECRETARY	1.00	1.00	1.00	1.00	1.00	1.00	-
MUNICIPAL COURT	3.00	2.00	2.00	2.00	2.00	2.00	-
HUMAN RESOURCES	1.00	1.00	1.00	1.00	1.00	1.00	-
FINANCE	2.75	2.63	2.63	2.63	2.63	2.63	-
POLICE	21.63	23.63	22.63	22.63	21.63	23.63	-
FIRE	17.00	17.00	17.00	17.00	14.00	17.00	-
COMMUNITY DEVELOPMENT	4.00	4.00	4.00	4.00	4.00	4.00	-
LIBRARY	3.63	4.00	4.00	4.00	4.00	4.00	-
<b>GENERAL FUND</b>	<b>56.01</b>	<b>57.25</b>	<b>56.26</b>	<b>56.26</b>	<b>52.26</b>	<b>57.25</b>	<b>-</b>
UTILITY BILLING	1.00	1.00	1.00	1.00	1.00	1.00	-
WATER OPERATIONS	9.23	11.23	11.23	11.23	11.23	12.23	1.00
<b>WATER/SEWER FUND</b>	<b>10.23</b>	<b>12.23</b>	<b>12.23</b>	<b>12.23</b>	<b>12.23</b>	<b>13.23</b>	<b>1.00</b>
STREET IMPROVEMENT FUND	7.90	8.90	8.90	8.90	8.90	8.90	-
<b>STREET IMPROVEMENT FUND</b>	<b>7.90</b>	<b>8.90</b>	<b>8.90</b>	<b>8.90</b>	<b>8.90</b>	<b>8.90</b>	<b>-</b>
<b>FULL-TIME EQUIVALENTS (FTE)</b>	<b>74.14</b>	<b>78.38</b>	<b>77.39</b>	<b>77.39</b>	<b>73.39</b>	<b>79.38</b>	<b>1.00</b>

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**REVENUE SUMMARY BY FUND**

REVENUES	FY15-16 ACTUAL	FY16-17 ADOPTED	FY16-17 AMENDED	FY16-17 YTD MAY	FY16-17 ESTIMATED	PROJECTED VS BUDGET	FY17-18 ADOPTED	\$\$ CHANGE	% CHANGE
<b>GENERAL FUNDS</b>									
GENERAL FUND	6,360,884	6,201,455	6,201,455	4,886,697	6,097,661	(103,794)	6,386,642	185,186	3%
CAPITAL REPLACEMENT FUND	444,555	670,631	670,631	10,673	270,196	(400,435)	119,941	(550,690)	-82%
COURT SECURITY FUND	4,876	4,500	4,500	2,647	3,931	(569)	4,530	30	1%
COURT TECHNOLOGY FUND	6,502	5,104	5,104	3,507	5,191	87	5,516	412	8%
STREET IMPROVEMENT FUND	1,094,579	969,057	969,057	578,641	983,269	14,212	835,695	(133,362)	-14%
JUVENILE CASE MANAGER FUND	9,310	7,010	7,010	4,987	7,266	256	7,265	255	4%
PARK REC/OTHER DONATION FUND	3,816	-	4	32	(127)	(131)	25	21	543%
TREE REFORESTATION FUND	96	80	80	145	190	110	150	70	88%
UNCLAIMED PROPERTY FUND	-	-	-	-	-	-	-	-	-
<b>GENERAL DEBT SERVICE FUND</b>	<b>5,080,493</b>	<b>1,370,311</b>	<b>1,370,311</b>	<b>1,233,573</b>	<b>1,348,740</b>	<b>(21,572)</b>	<b>1,665,933</b>	<b>295,622</b>	<b>22%</b>
<b>WATER AND SEWER FUNDS</b>									
WATER/SEWER FUND	4,609,259	4,991,835	4,991,835	2,953,894	4,796,755	(195,080)	4,479,449	(512,387)	-10%
STORMWATER UTILITY FUND	238,055	316,186	492,186	260,763	495,638	3,452	256,664	(235,522)	-48%
WATER IMPACT FUND	186,468	68,658	68,658	101,048	145,550	76,892	120,450	51,792	75%
SEWER IMPACT FUND	58,300	28,315	28,315	21,302	32,480	4,165	28,625	310	1%
WATER IMPROVEMENT FUND	-	-	-	-	-	-	-	-	-
<b>EDC FUNDS</b>									
EDC4B FUND	627,405	933,007	933,007	302,774	603,819	(329,188)	605,597	(327,410)	-35%
EDC4B CAPITAL BOND FUND	85	60	60	109	190	130	-	(60)	-
EDC4B BOND RESERVE FUND	170	160	160	257	450	290	300	140	88%
<b>CAPITAL PROJECT FUNDS</b>									
CAPITAL PROJECTS FUND	82,919	72,050	72,050	39,375	88,580	16,530	78,250	6,200	9%
CAPITAL BOND FUND	459,416	-	-	-	-	-	-	-	-
PARK DEDICATION FUND	164,157	14,060	14,060	869	39,610	25,550	30,800	16,740	119%
LIBRARY BUILDING FUND	2,791	2,660	2,660	4,577	5,345	2,685	3,135	475	18%
ROADWAY IMPACT FEE FUND	151,372	35,250	35,250	33,339	52,450	17,200	50,350	15,100	43%
<b>SPECIAL REVENUE FUNDS</b>									
TIF #1 (NEW HOPE) FUND	297,064	149,456	149,456	91,792	93,590	(55,866)	23,300	(126,156)	-84%
HOTEL/MOTEL TAX FUND	-	-	-	-	-	-	-	-	-
POLICE SEIZURE FUND	1,258	-	-	-	-	-	-	-	-
LEOSE FUND	1,768	1,767	1,767	1,802	1,803	33	1,767	-	-
<b>TOTAL REVENUES</b>	<b>\$ 19,885,597</b>	<b>\$ 15,841,613</b>	<b>\$ 16,017,617</b>	<b>\$ 10,532,804</b>	<b>\$ 15,072,577</b>	<b>\$ (945,043)</b>	<b>\$ 14,704,383</b>	<b>\$ (1,313,233)</b>	<b>-8%</b>

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**EXPENDITURE SUMMARY BY FUND**

EXPENDITURES	FY15-16 ACTUAL	FY16-17 ADOPTED	FY16-17 AMENDED	FY16-17 YTD MAY	FY16-17 ESTIMATED	PROJECTED VS BUDGET	FY17-18 ADOPTED	\$\$ CHANGE	% CHANGE
<b>GENERAL FUNDS</b>									
GENERAL FUND	5,949,935	6,488,534	6,488,534	3,845,258	6,422,993	(65,541)	6,453,879	(34,655)	-1%
CAPITAL REPLACEMENT FUND	109,462	673,316	673,316	230,821	442,676	(230,641)	230,046	(443,270)	-66%
COURT SECURITY FUND	2,606	1,152	1,152	-	-	(1,152)	700	(452)	-39%
COURT TECHNOLOGY FUND	3,096	5,555	5,555	11,915	13,525	7,970	6,610	1,055	19%
STREET IMPROVEMENT FUND	1,240,349	1,194,893	1,194,893	467,682	1,127,423	(67,470)	920,034	(274,859)	-23%
JUVENILE CASE MANAGER FUND	11,200	12,680	12,680	7,464	12,097	(583)	12,795	115	1%
PARK REC/OTHER DONATION FUND	-	24,791	24,791	25,296	25,296	505	-	(24,791)	
TREE REFORESTATION FUND	-	-	-	-	-	-	-	-	
UNCLAIMED PROPERTY FUND	-	-	-	-	-	-	-	-	
<b>GENERAL DEBT SERVICE FUND</b>	<b>5,079,006</b>	<b>1,385,227</b>	<b>1,385,227</b>	<b>1,074,510</b>	<b>1,308,051</b>	<b>(77,176)</b>	<b>1,663,884</b>	<b>278,657</b>	<b>20%</b>
<b>WATER AND SEWER FUNDS</b>									
WATER/SEWER FUND	4,226,040	4,829,774	4,829,774	2,392,142	4,391,600	(438,175)	4,258,315	(571,459)	-12%
STORMWATER UTILITY FUND	129,689	395,157	571,157	225,370	432,727	(135,430)	271,303	(299,854)	-52%
WATER IMPACT FUND	171,200	154,415	154,415	-	154,415	-	153,573	(843)	-1%
SEWER IMPACT FUND	-	60,000	60,000	-	60,000	-	60,000	-	
WATER IMPROVEMENT FUND	-	-	-	-	-	-	-	-	
<b>EDC FUNDS</b>									
EDC4B FUND	718,004	803,880	803,880	474,249	693,197	(110,684)	563,244	(240,637)	-30%
EDC4B CAPITAL BOND FUND	-	-	-	-	-	-	29,719	29,719	
EDC4B BOND RESERVE FUND	-	-	-	-	-	-	-	-	
<b>CAPITAL PROJECT FUNDS</b>									
CAPITAL PROJECTS FUND	76,001	76,001	76,001	39,251	76,001	-	83,000	6,999	9%
CAPITAL BOND FUND	459,417	-	-	-	-	-	-	-	
PARK DEDICATION FUND	162	-	-	72	172	172	80,170	80,170	
LIBRARY BUILDING FUND	1,270	2,000	2,000	6,127	6,389	4,389	2,000	-	
ROADWAY IMPACT FEE FUND	297,060	138,238	138,238	83,630	83,630	(54,609)	10,000	(128,238)	-93%
<b>SPECIAL REVENUE FUNDS</b>									
TIF #1 (NEW HOPE) FUND	246,206	149,455	138,238	86,902	144,238	(5,217)	21,217	(117,021)	-85%
HOTEL/MOTEL TAX FUND	-	-	-	-	-	-	-	-	
POLICE SEIZURE FUND	6,544	-	-	-	-	-	-	-	
LEOSE FUND	1,768	1,767	1,767	-	1,803	(36)	1,767	-	
<b>TOTAL EXPENDITURES</b>	<b>\$ 18,729,014</b>	<b>\$ 16,396,837</b>	<b>\$ 16,561,620</b>	<b>\$ 8,970,688</b>	<b>\$ 15,396,231</b>	<b>\$ (1,173,678)</b>	<b>\$ 14,822,255</b>	<b>\$ (1,739,365)</b>	<b>-11%</b>

**FUND BALANCE SUMMARY (%)**

<b>FUND</b>	<b>FY15-16 ACTUAL</b>	<b>FY16-17 ADOPTED</b>	<b>FY16-17 AMENDED</b>	<b>FY16-17 ESTIMATED</b>	<b>FY17-18 PROPOSED</b>
GENERAL FUND	24.0%	14.4%	17.6%	17.2%	16.1%
CAPITAL REPLACEMENT FUND	341.7%	0.0%	55.2%	45.5%	39.8%
COURT SECURITY FUND	401.2%	1252.6%	1198.2%	N/A	2602.3%
COURT TECHNOLOGY FUND	365.9%	47.1%	195.8%	22.1%	28.8%
STREET IMPROVEMENT FUND	32.6%	12.7%	14.9%	23.1%	19.1%
JUVENILE CASE MANAGER FUND	221.3%	151.0%	150.7%	164.9%	112.7%
PARK REC/OTHER DONATION FUND	N/A	N/A	N/A	N/A	N/A
TREE REFORESTATION FUND	N/A	N/A	N/A	N/A	N/A
UNCLAIMED PROPERTY FUND	N/A	N/A	N/A	N/A	N/A
<b>COMBINED GENERAL FUNDS</b>	<b>32.1%</b>	<b>14.2%</b>	<b>21.5%</b>	<b>20.8%</b>	<b>18.5%</b>
<b>GENERAL DEBT SERVICE FUND</b>	<b>0.1%</b>	<b>-0.4%</b>	<b>-0.6%</b>	<b>3.6%</b>	<b>3.0%</b>
WATER/SEWER FUND*	1.4%	7.3%	4.6%	10.6%	16.1%
STORMWATER UTILITY FUND	497.8%	137.2%	99.2%	163.7%	255.8%
WATER IMPACT FUND	69.8%	8.6%	21.9%	71.7%	50.5%
SEWER IMPACT FUND	0.0%	108.5%	0.0%	0.0%	76.6%
WATER IMPROVEMENT FUND	N/A	N/A	N/A	N/A	N/A
<b>COMBINED WATER/SEWER FUND</b>	<b>20.5%</b>	<b>17.9%</b>	<b>15.9%</b>	<b>27.0%</b>	<b>31.7%</b>
EDC4B FUND	10.3%	28.4%	25.3%	-2.2%	4.8%
EDC4B CAPITAL BOND FUND	N/A	N/A	N/A	N/A	N/A
EDC4B BOND RESERVE FUND	N/A	N/A	N/A	N/A	N/A
<b>EDC4B FUND</b>	<b>31.1%</b>	<b>47.0%</b>	<b>43.9%</b>	<b>19.4%</b>	<b>24.9%</b>
CAPITAL PROJECTS FUND	50.3%	41.2%	45.1%	66.9%	55.5%
CAPITAL BOND FUND	0.0%	0.0%	0.0%	0.0%	0.0%
PARK DEDICATION FUND	120543.7%	0.0%	0.0%	136564.4%	231.4%
LIBRARY BUILDING FUND	918.7%	582.4%	616.4%	166.3%	587.9%
ROADWAY IMPACT FEE FUND	52.2%	4.5%	37.6%	148.1%	1641.7%
<b>CAPITAL FUND</b>	<b>48.0%</b>	<b>119.5%</b>	<b>142.4%</b>	<b>252.8%</b>	<b>232.6%</b>
TIF #1 (NEW HOPE) FUND	20.7%	0.0%	44.9%	0.1%	10.8%
HOTEL/MOTEL TAX FUND	N/A	N/A	N/A	N/A	N/A
POLICE SEIZURE FUND	N/A	N/A	N/A	N/A	N/A
LEOSE FUND	N/A	N/A	N/A	N/A	N/A
<b>SPECIAL REVENUE FUND</b>	<b>20.0%</b>	<b>0.0%</b>	<b>44.3%</b>	<b>0.1%</b>	<b>10.0%</b>
<b>TOTAL FUNDS</b>	<b>21.1%</b>	<b>17.0%</b>	<b>20.6%</b>	<b>23.6%</b>	<b>23.7%</b>

### FUND BALANCE SUMMARY (\$)

FUND	FY15-16 ACTUAL	FY16-17 ADOPTED	FY16-17 AMENDED	FY16-17 ESTIMATED	FY17-18 PROPOSED
GENERAL FUND	1,430,072	934,014	1,142,993	1,104,740	1,037,503
CAPITAL REPLACEMENT FUND	374,079	1	371,394	201,599	91,494
COURT SECURITY FUND	10,455	14,430	13,803	14,386	18,216
COURT TECHNOLOGY FUND	11,328	2,619	10,877	2,994	1,900
STREET IMPROVEMENT FUND	404,416	151,168	178,580	260,262	175,924
JUVENILE CASE MANAGER FUND	24,780	19,141	19,110	19,950	14,420
PARK REC/OTHER DONATION FUND	25,375	113	588	(48)	(23)
TREE REFORESTATION FUND	67,894	67,976	67,974	68,084	68,234
UNCLAIMED PROPERTY FUND	304	304	304	304	304
<b>COMBINED GENERAL FUNDS</b>	<b>2,348,704</b>	<b>1,189,765</b>	<b>1,805,623</b>	<b>1,672,272</b>	<b>1,407,971</b>
<b>GENERAL DEBT SERVICE FUND</b>	<b>6,795</b>	<b>(5,320)</b>	<b>(8,120)</b>	<b>47,484</b>	<b>49,533</b>
WATER/SEWER FUND*	58,872	350,591	220,933	464,027	685,161
STORMWATER UTILITY FUND	645,614	542,325	566,643	708,525	693,885
WATER IMPACT FUND	119,579	13,279	33,822	110,714	77,592
SEWER IMPACT FUND	104,864	65,113	73,179	77,344	45,969
WATER IMPROVEMENT FUND	-	-	-	-	-
<b>COMBINED WATER/SEWER FUND</b>	<b>928,929</b>	<b>971,308</b>	<b>894,577</b>	<b>1,360,611</b>	<b>1,502,608</b>
EDC4B FUND	73,861	228,324	202,987	(15,517)	26,836
EDC4B CAPITAL BOND FUND	29,529	29,584	29,589	29,719	0
EDC4B BOND RESERVE FUND	120,132	120,301	120,301	120,582	120,882
<b>EDC4B FUND</b>	<b>223,522</b>	<b>378,209</b>	<b>352,877</b>	<b>134,784</b>	<b>147,719</b>
CAPITAL PROJECTS FUND	38,258	31,291	34,307	50,837	46,087
CAPITAL BOND FUND	(0)	-	(0)	(0)	(0)
PARK DEDICATION FUND	195,281	209,340	209,341	234,891	185,521
LIBRARY BUILDING FUND	11,668	11,649	12,328	10,624	11,759
ROADWAY IMPACT FEE FUND	154,995	6,166	52,007	123,815	164,165
<b>CAPITAL FUND</b>	<b>400,201</b>	<b>258,446</b>	<b>307,982</b>	<b>420,167</b>	<b>407,532</b>
TIF #1 (NEW HOPE) FUND	50,857	1	62,075	209	2,292
HOTEL/MOTEL TAX FUND	-	-	-	-	-
POLICE SEIZURE FUND	0	0	0	0	0
LEOSE FUND	-	(0)	-	-	-
<b>SPECIAL REVENUE FUND</b>	<b>50,858</b>	<b>1</b>	<b>62,075</b>	<b>209</b>	<b>2,292</b>
<b>TOTAL FUNDS</b>	<b>3,959,009</b>	<b>2,792,408</b>	<b>3,415,014</b>	<b>3,635,527</b>	<b>3,517,655</b>

\*FUND BALANCE IN TERMS OF WORKING CAPITAL. REPRESENTS TOTAL NET POSITION. BALANCES WATER/SEWER FUND TO CERTIFIED ANNUAL FINANCIAL REPORT (CAFR).

CITY OF KENNEDALE, TEXAS  
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**EXPENDITURE SUMMARY BY DEPARTMENT**

GENERAL FUND	FY15-16 ACTUAL	FY16-17 ADOPTED	FY16-17 AMENDED	FY16-17 MAY	FY16-17 PROJECTED	PROJECTED VS BUDGET	FY17-18 PROPOSED	\$\$ CHANGE	% CHANGE
CITY MANAGER	291,243	283,623	283,623	232,987	361,640	78,017	352,423	68,800	24%
MAYOR/CITY COUNCIL	94,108	140,157	140,157	70,176	120,985	(19,172)	115,113	(25,044)	-18%
CITY SECRETARY	136,655	160,328	160,328	92,378	154,055	(6,274)	144,245	(16,083)	-10%
MUNICIPAL COURT	121,408	121,230	121,230	66,571	117,169	(4,061)	128,396	7,166	6%
HUMAN RESOURCES	119,141	122,616	122,616	81,087	123,879	1,262	128,583	5,967	5%
FINANCE	312,129	296,688	296,688	207,547	296,200	(488)	301,565	4,877	2%
POLICE	2,093,230	2,381,270	2,381,270	1,401,351	2,210,493	(170,777)	2,405,688	24,418	1%
FIRE	1,692,949	1,826,031	1,826,031	1,070,391	1,864,967	38,936	1,835,872	9,841	1%
COMMUNITY DEVELOPMENT	409,154	332,442	332,442	182,418	307,681	(24,761)	340,662	8,221	2%
SENIOR CITIZEN CENTER	48,148	54,612	54,612	29,102	51,061	(3,551)	52,439	(2,173)	-4%
LIBRARY	251,830	259,591	259,591	168,162	310,582	50,991	258,033	(1,558)	-1%
NONDEPARTMENTAL	379,941	509,946	509,946	243,087	504,282	(5,664)	390,859	(119,088)	-23%
<b>TOTAL EXPENDITURES</b>	<b>\$5,949,935</b>	<b>\$ 6,488,534</b>	<b>\$ 6,488,534</b>	<b>\$ 3,845,258</b>	<b>\$ 6,422,993</b>	<b>\$ (65,541)</b>	<b>\$ 6,453,879</b>	<b>\$ (34,655)</b>	<b>-1%</b>

WATER/SEWER FUND	FY15-16 ACTUAL	FY16-17 ADOPTED	FY16-17 AMENDED	FY16-17 MAY	FY16-17 PROJECTED	PROJECTED VS BUDGET	FY17-18 PROPOSED	\$\$ CHANGE	% CHANGE
UTILITY BILLING	1,210,463	1,704,197	1,704,197	583,030	1,184,116	(520,081)	1,237,042	(467,155)	-27%
WATER OPERATIONS	1,434,987	1,477,946	1,477,946	775,210	1,486,908	8,962	1,649,405	171,458	12%
DEBT	501,433	511,309	511,309	461,034	511,309	(0)	677,361	166,052	32%
CAPITAL	-	301,850	301,850	49,077	401,992	100,142	39,796	(262,054)	-87%
NONDEPARTMENTAL	1,079,157	834,472	834,472	523,791	807,275	(27,197)	654,711	(179,761)	-22%
<b>TOTAL EXPENDITURES</b>	<b>\$4,226,040</b>	<b>\$ 4,829,774</b>	<b>\$ 4,829,774</b>	<b>\$ 2,392,142</b>	<b>\$ 4,391,600</b>	<b>\$ (438,175)</b>	<b>\$ 4,258,315</b>	<b>\$ (571,459)</b>	<b>-12%</b>

STREET IMPROVEMENT FUND	FY15-16 ACTUAL	FY16-17 ADOPTED	FY16-17 AMENDED	FY16-17 MAY	FY16-17 PROJECTED	PROJECTED VS BUDGET	FY17-18 PROPOSED	\$\$ CHANGE	% CHANGE
STREETS	1,116,146	712,452	712,452	417,657	687,707	(24,745)	698,143	(14,309)	-2%
PARKS MAINTENANCE	124,202	116,409	116,409	50,025	108,000	(8,409)	161,368	44,959	39%
CAPITAL	-	366,032	366,032	281,935	331,716	(34,316)	60,523	(305,509)	-83%
<b>TOTAL EXPENDITURES</b>	<b>\$1,240,349</b>	<b>\$ 1,194,893</b>	<b>\$ 1,194,893</b>	<b>\$ 749,616</b>	<b>\$ 1,127,423</b>	<b>\$ (67,470)</b>	<b>\$ 920,034</b>	<b>\$ (274,859)</b>	<b>-23%</b>

EDC4B FUNDS	FY15-16 ACTUAL	FY16-17 ADOPTED	FY16-17 AMENDED	FY16-17 MAY	FY16-17 PROJECTED	PROJECTED VS BUDGET	FY17-18 PROPOSED	\$\$ CHANGE	% CHANGE
ADMINISTRATION	335,951	270,167	270,167	136,325	196,879	(73,287)	195,517	(74,650)	-28%
DEBT SERVICE	318,692	323,419	323,419	305,358	323,380	(38)	322,365	(1,054)	0%
TOWN SHOPPING CENTER	44,622	120,295	120,295	31,487	112,937	(7,358)	45,362	(74,933)	-62%
TOWNCENTER REDEVELOPMENT	-	90,000	90,000	1,080	60,000	(30,000)	-	(90,000)	
TX LEVERAGE	18,739	-	-	-	-	-	-	-	
<b>TOTAL EXPENDITURES</b>	<b>\$ 718,004</b>	<b>\$ 803,880</b>	<b>\$ 803,880</b>	<b>\$ 474,249</b>	<b>\$ 693,197</b>	<b>\$ (110,684)</b>	<b>\$ 563,244</b>	<b>\$ (240,637)</b>	<b>-30%</b>

CITY OF KENNEDALE, TEXAS  
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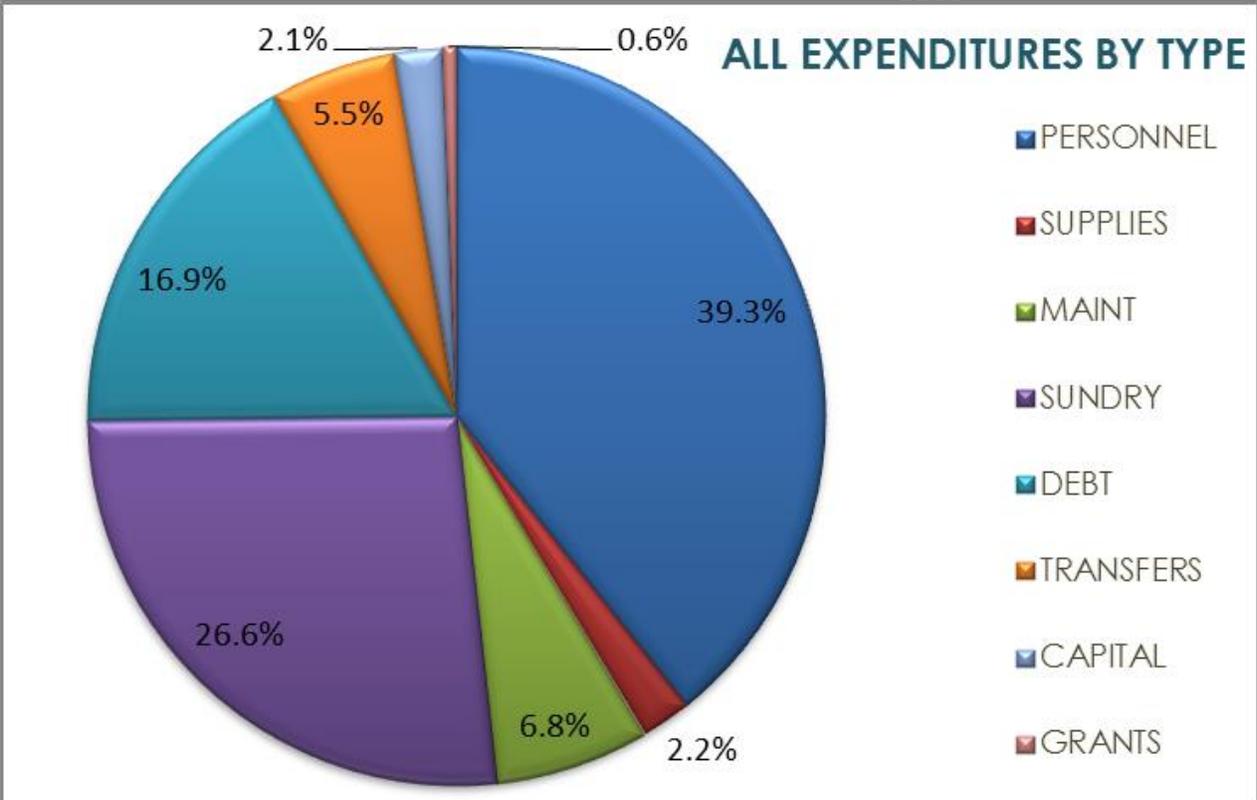
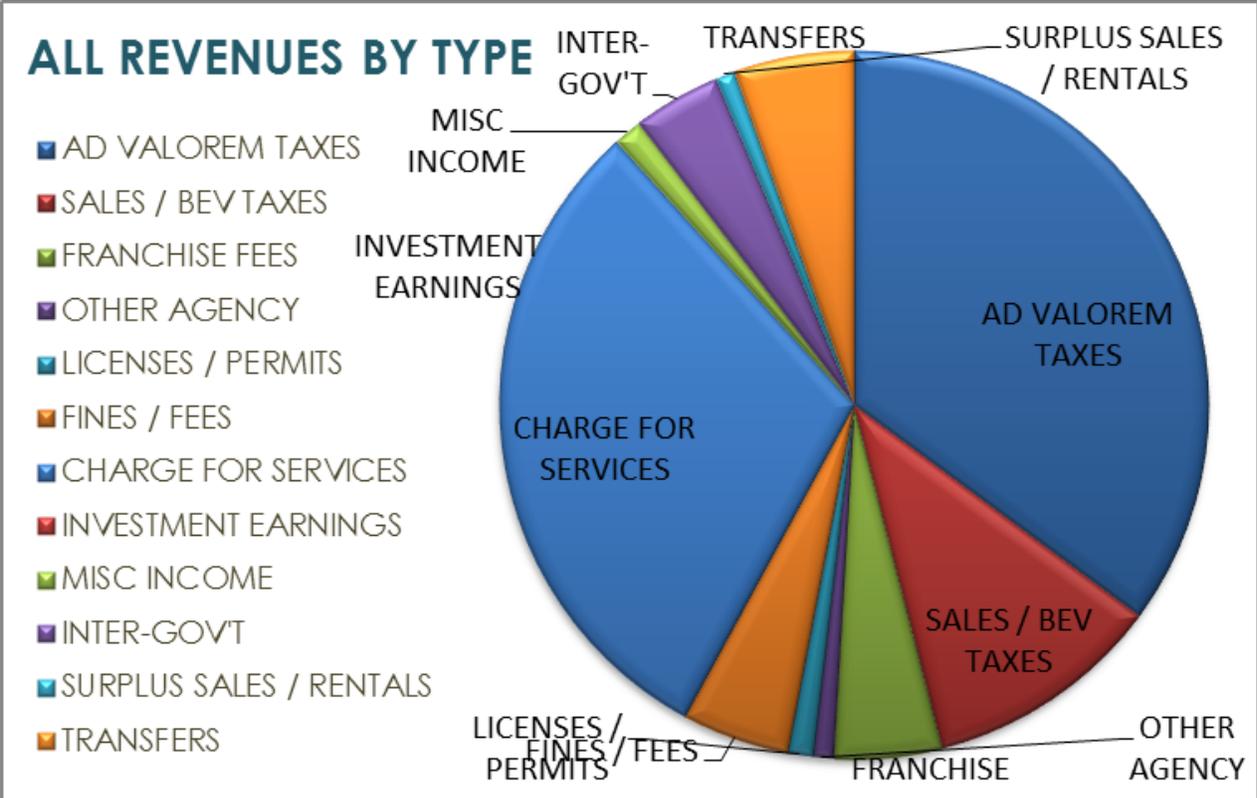
**BUDGET SUMMARY-MAJOR FUNDS**

CATEGORY	GENERAL FUND	DEBT SERVICE FUND	STREET FUND	WATER/ SEWER FUND	STORM WATER FUND	EDC FUND	TOTAL MAJOR FUNDS
<b>BEGINNING FUND BALANCE</b>	\$ 1,104,740	\$ 47,484	\$ 260,262	\$ 464,027	\$ 708,525	\$ (15,517)	\$ 2,569,521
AD VALOREM TAXES	3,817,514	1,309,946	-	-	-	35,000	5,162,460
SALES/BEVERAGE TAXES	1,217,375	-	-	-	-	373,835	1,591,210
FRANCHISE FEES	-	-	721,244	-	-	-	721,244
GRANTS	135,123	-	-	-	-	-	135,123
LICENSES/PERMITS	172,865	-	-	-	-	-	172,865
FINES/FEES	220,952	-	-	-	256,214	-	477,167
CHARGES FOR SERVICES	203,950	-	-	4,256,376	-	-	4,460,326
INVESTMENT EARNINGS	5,500	400	850	1,000	450	65	8,265
MISCELLANEOUS INCOME	38,270	-	-	7,500	-	45,120	90,890
INTERGOVERNMENTAL	571,291	-	17,534	-	-	-	588,825
SURPLUS/RENTALS	-	-	4,850	1,000	-	121,858	127,708
TRANSFERS	3,800	355,588	91,217	213,573	-	29,719	693,896
<b>TOTAL REVENUES</b>	<b>\$ 6,386,642</b>	<b>\$ 1,665,933</b>	<b>\$ 835,695</b>	<b>\$ 4,479,449</b>	<b>\$ 256,664</b>	<b>\$ 605,597</b>	<b>\$ 14,229,980</b>
PERSONNEL	4,585,134	-	429,161	803,753	-	-	5,818,048
SUPPLIES	206,867	-	41,100	67,175	300	2,100	317,542
MAINTENANCE	306,199	-	218,203	425,228	21,855	25,112	996,596
SUNDRY	1,224,307	-	171,047	2,245,002	79,148	213,667	3,933,171
DEBT	-	1,663,884	-	677,361	140,000	169,777	2,651,022
TRANSFERS	38,873	-	60,523	-	-	182,307	281,702
CAPITAL	-	-	-	39,796	30,000	-	69,796
GRANTS	92,500	-	-	-	-	-	92,500
<b>TOTAL EXPENDITURES</b>	<b>\$ 6,453,879</b>	<b>\$ 1,663,884</b>	<b>\$ 920,034</b>	<b>\$ 4,258,315</b>	<b>\$ 271,303</b>	<b>\$ 592,963</b>	<b>\$ 14,160,377</b>
REVENUES OVER EXPENDITURES	\$ (67,238)	\$ 2,050	\$ (84,339)	\$ 221,134	\$ (14,639)	\$ 12,635	\$ 69,602
<b>ENDING FUND BALANCE</b>	<b>\$ 1,037,503</b>	<b>\$ 49,533</b>	<b>\$ 175,924</b>	<b>\$ 685,161</b>	<b>\$ 693,885</b>	<b>\$ (2,883)</b>	<b>\$ 2,639,124</b>
FUND BALANCE AS % OF EXP	<b>16%</b>	<b>3%</b>	<b>19%</b>	<b>16%</b>	<b>256%</b>	<b>0%</b>	<b>19%</b>

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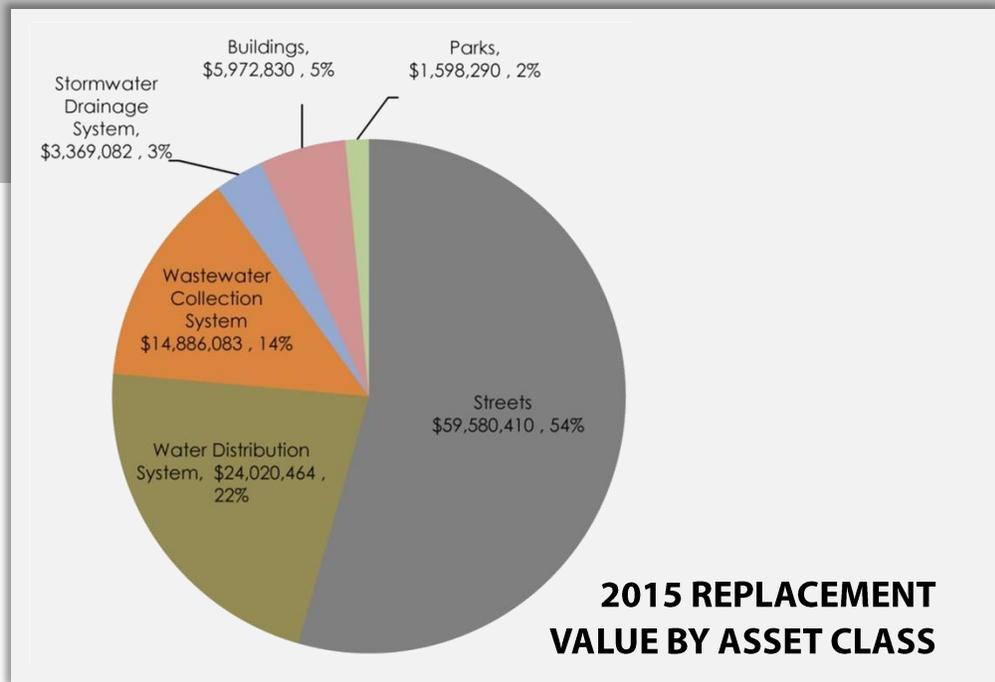
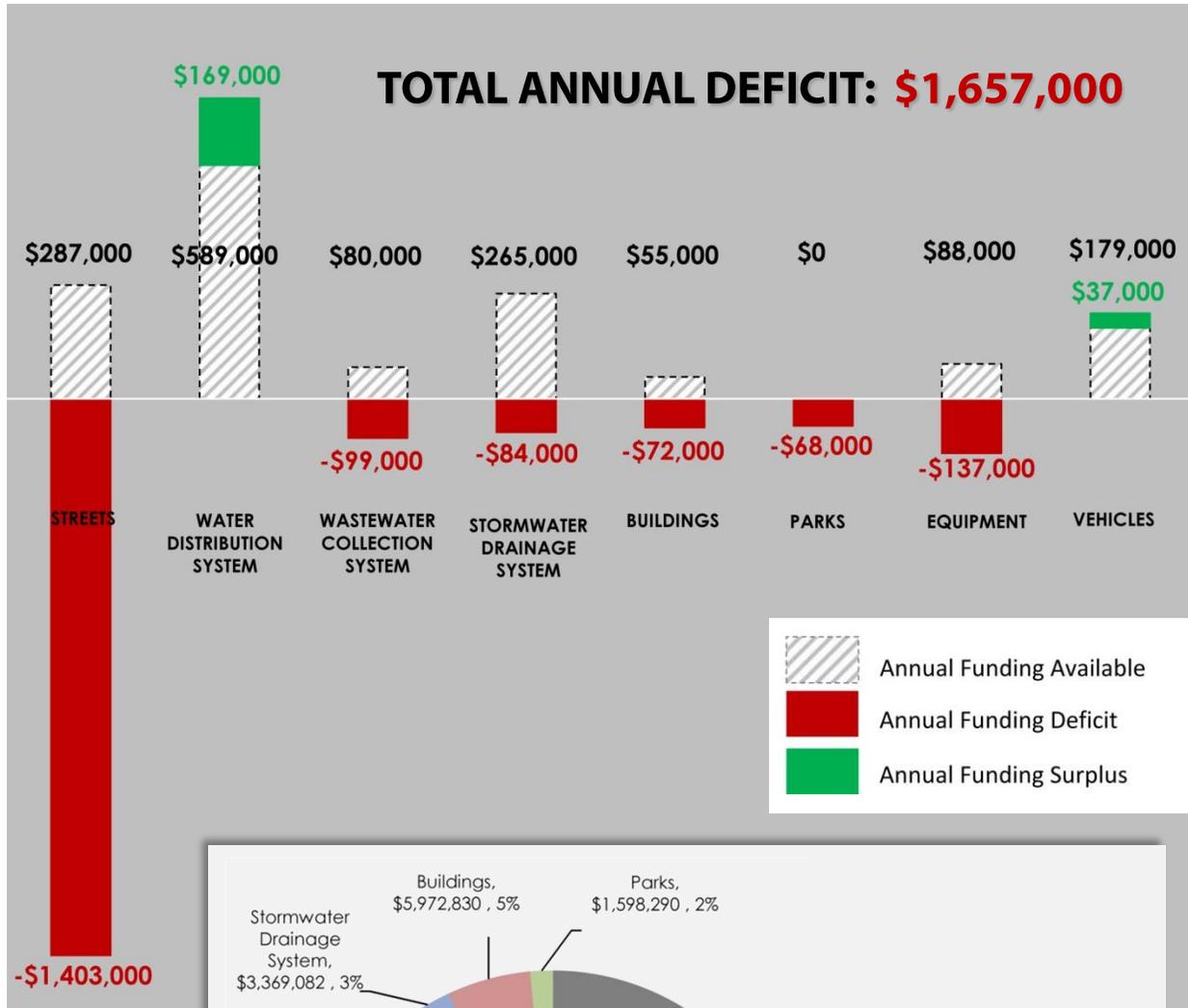
**ALL FUNDS BUDGET SUMMARY**

CATEGORY	COMBINED GENERAL FUNDS	DEBT SERVICE FUNDS	CAPITAL PROJECTS FUNDS	SPECIAL REVENUE FUNDS	COMBINED W&S FUNDS	COMBINED EDC FUNDS	TOTAL FUNDS
<b>BEGINNING FUND BALANCE</b>	\$ 1,672,272	\$ 47,484	\$ 420,167	\$ 209	\$ 1,360,611	\$ 134,784	\$ 3,635,527
AD VALOREM TAXES	3,817,514	1,309,946	-	-	-	35,000	5,162,460
SALES/BEVERAGE TAXES	1,217,375	-	-	-	-	373,835	1,591,210
FRANCHISE FEES	721,244	-	-	-	-	-	721,244
GRANTS	135,123	-	-	1,767	-	-	136,890
LICENSES/PERMITS	172,865	-	-	-	-	-	172,865
FINES/FEES	238,152	-	80,000	-	404,489	-	722,641
CHARGES FOR SERVICES	203,950	-	-	-	4,256,376	-	4,460,326
INVESTMENT EARNINGS	7,181	400	1,135	-	2,250	365	11,331
MISCELLANEOUS INCOME	58,270	-	79,400	-	7,500	45,120	190,290
INTERGOVERNMENTAL	571,291	-	2,000	13,300	-	-	586,591
SURPLUS/RENTALS	4,850	-	-	-	1,000	121,858	127,708
TRANSFERS	194,413	355,588	-	10,000	213,573	29,719	803,292
<b>TOTAL REVENUES</b>	<b>\$ 7,342,229</b>	<b>\$ 1,665,933</b>	<b>\$ 162,535</b>	<b>\$ 25,067</b>	<b>\$ 4,885,188</b>	<b>\$ 605,897</b>	<b>\$ 14,686,849</b>
PERSONNEL	5,027,190	-	-	-	803,753	-	5,830,944
SUPPLIES	252,467	-	-	-	67,475	2,100	322,042
MAINTENANCE	526,512	-	2,000	-	447,083	25,112	1,000,706
SUNDRY	1,395,954	-	170	1,767	2,324,151	213,667	3,935,708
DEBT	-	1,663,884	-	-	677,361	169,777	2,511,022
TRANSFERS	99,396	-	173,000	11,217	353,573	182,307	819,492
CAPITAL	230,046	-	-	10,000	69,796	-	309,842
GRANTS	92,500	-	-	-	-	-	92,500
<b>TOTAL EXPENDITURES</b>	<b>\$ 7,624,065</b>	<b>\$ 1,663,884</b>	<b>\$ 175,170</b>	<b>\$ 22,984</b>	<b>\$ 4,743,191</b>	<b>\$ 592,963</b>	<b>\$ 14,822,255</b>
REVENUES OVER EXPENDITURES	\$ (281,835)	\$ 2,050	\$ (12,635)	\$ 2,083	\$ 141,997	\$ 12,935	\$ (135,406)
<b>ENDING FUND BALANCE</b>	<b>\$ 1,390,437</b>	<b>\$ 49,533</b>	<b>\$ 407,532</b>	<b>\$ 2,292</b>	<b>\$ 1,502,608</b>	<b>\$ 147,719</b>	<b>\$ 3,500,121</b>
FUND BALANCE AS % OF EXP	18.2%	3.0%	232.6%	10.0%	31.7%	24.9%	24.9%



## AVERAGE ANNUAL FUNDING REQUIRED VS. AVERAGE ANNUAL FUNDING AVAILABLE

SOURCE: 2015 ASSET MANAGEMENT PLAN | [WWW.CITYOFKENNEDALE.COM/GOVDOCS](http://WWW.CITYOFKENNEDALE.COM/GOVDOCS)



## ASSET MANAGEMENT PLAN GRADING SYSTEM

SOURCE: 2015 ASSET MANAGEMENT PLAN | WWW.CITYOFKENNEDALE.COM/GOVDOCS

Grading Scale: Condition vs. Performance			
Based on the condition of the asset today and how well it performs its function.			
Star Rating	Letter Grade	Color Indicator	Description
★★★★★	A		<b>Excellent:</b> No noticeable defects
★★★★	B		<b>Good:</b> Minor deterioration
★★★	C		<b>Fair:</b> Deterioration evident, function is affected
★★	D		<b>Poor:</b> Serious deterioration. Function is inadequate
★	F		<b>Critical:</b> No longer functional. General or complete failure

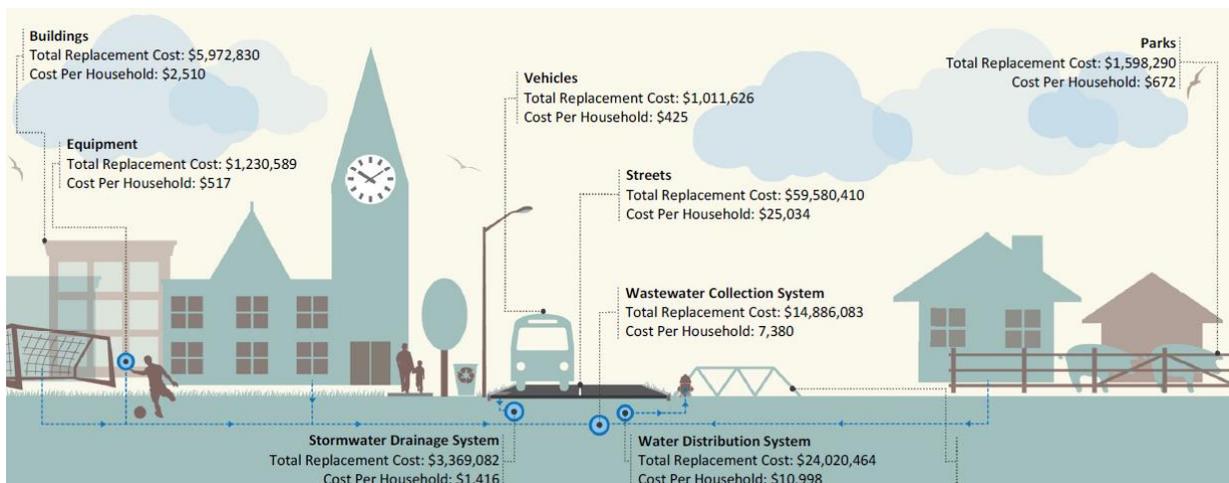
Grading Scale: Funding vs. Need		
Based on the actual investment requirements to ensure replacement of the asset at the right time, versus current spending levels for each asset group.		
Star Rating	Letter Grade	Description
★★★★★	A	<b>Excellent:</b> 91 to 100% of need
★★★★	B	<b>Good:</b> 76 to 90% of need
★★★	C	<b>Fair:</b> 61 to 75% of need
★★	D	<b>Poor:</b> 46 – 60% of need
★	F	<b>Critical:</b> under 45% of need

CUMULATIVE GPA		Infrastructure Report Card		
		The City of Kennedale		
<ol style="list-style-type: none"> <li>Each asset category was rated on two key, equally weighted (50/50) dimensions: <b>Condition vs. Performance</b>, and <b>Funding vs. Need</b>.</li> <li>See the "<b>What condition is it in?</b>" section for each asset category for its star rating on the Condition vs. Performance dimension.</li> <li>See the "<b>How does the city reach sustainability?</b>" section for each asset category for its star rating on the Funding vs. Need dimension.</li> <li>The 'Overall Rating' below is the average of the two star ratings converted to a letter grade.</li> </ol>				
Asset Category	Condition vs. Performance	Funding vs. Need	Overall Grade	Comments
Streets	<b>B</b> (4.2 Stars)	<b>F</b> (0 Stars)	<b>D</b>	Approximately ninety percent of all streets, based on field condition data, is in fair to excellent condition. As a result, the city received a Condition vs. Performance rating of 'B'. The average annual revenue required to sustain Kennedale's streets is approximately <b>\$1,690,000</b> . Based on Kennedale's current annual funding of <b>\$287,000</b> , there is an annual <b>deficit of \$1,403,000</b> .
Water Distribution System	<b>C+</b> (3.3 Stars)	<b>A</b> (5 Stars)	<b>B</b>	Based on age based condition, approximately seventy-six percent of the city's water mains are in fair to excellent condition. However, based on replacement value, nearly forty-two percent of the city's buildings assets are in poor to critical condition. As such, the city received a Condition vs. Performance rating of 'C+'. The average annual revenue required to sustain Kennedale's water distribution system is approximately <b>\$385,000</b> . Based on Kennedale's current annual funding of <b>\$589,000</b> , there is a <b>surplus of \$169,000</b> .

Wastewater Collection System	<b>C</b> (3.3 Stars)	<b>F</b> (1 Star)	<b>D</b>	Approximately sixty-nine percent of the city's sewer pipes are in fair to excellent condition, based on age data only. As such, the city received a Condition vs. Performance rating of 'C'. The average annual revenue required to sustain Kennedale's wastewater collection system is approximately <b>\$179,000</b> . Based on Kennedale's current annual funding of <b>\$80,000</b> , there is an annual <b>deficit of \$99,000</b> .
Stormwater Drainage System	<b>B</b> (4.0 Stars)	<b>C</b> (3 Stars)	<b>C</b>	Based on assessed condition ratings, eighty-seven percent of the city's stormwater pipes and one hundred percent of culverts are in good to excellent condition. As such, the city received a Condition vs. Performance rating of 'B'. The average annual revenue required to sustain Kennedale's stormwater drainage system is approximately <b>\$349,000</b> . Based on Kennedale's current annual funding of <b>\$265,000</b> , there is an annual <b>deficit of \$84,000</b> .
Buildings	<b>C</b> (3.5 Stars)	<b>F</b> (0 Stars)	<b>D</b>	Based on age data only, approximately seventy-nine percent of the city's buildings are in fair to excellent condition. As such, the city received a Condition vs. Performance rating of 'C'. The average annual revenue required to sustain Kennedale's buildings is <b>\$127,000</b> . Based on Kennedale's current annual funding of <b>\$55,000</b> , there is an annual <b>deficit of \$72,000</b> .
Parks	<b>B+</b> (4.7 Stars)	<b>F</b> (0 Stars)	<b>D</b>	Based on assessed condition data, 94 percent of the city's parks are in fair to excellent condition. As such, the city received a Condition vs. Performance rating of 'B+'. The average annual revenue required to sustain Kennedale's Parks is approximately <b>\$68,000</b> . Based on Kennedale's current annual funding of <b>\$0</b> , there is an annual <b>deficit of \$68,000</b> .
Equipment	<b>F</b> (1.6 Stars)	<b>F</b> (1 Star)	<b>F</b>	Approximately seventy-six percent of the city's equipment is in poor to critical condition based on replacement cost. As such, the city received a Condition vs. Performance rating of 'F'. The average annual revenue required to sustain Kennedale's equipment class is approximately <b>\$225,000</b> . Based on Kennedale's current annual funding of <b>\$88,000</b> , there is an annual <b>deficit of \$137,000</b> .
Vehicles	<b>D</b> (2.3 Stars)	<b>A</b> (5 Stars)	<b>C+</b>	Nearly forty-one percent of the city's vehicles are in fair to excellent condition, with the remaining in poor to critical condition. As such, the city received a Condition vs. Performance rating of 'D'. The average annual revenue required to sustain Kennedale's vehicles class is approximately <b>\$142,000</b> . Based on Kennedale's current annual funding of <b>\$179,000</b> , there is an annual <b>surplus of \$37,000</b> .

## INFRASTRUCTURE REPLACEMENT COST PER HOUSEHOLD: \$48,951

SOURCE: 2015 ASSET MANAGEMENT PLAN | [WWW.CITYOFKENNEDEALE.COM/GOVDOCS](http://WWW.CITYOFKENNEDEALE.COM/GOVDOCS)



CITY OF KENNEDALE, TEXAS  
ANNUAL PROGRAM OF SERVICES

**01: GENERAL FUND**

CATEGORY	FY15-16 ACTUAL	FY16-17 ADOPTED	FY16-17 AMENDED	FY16-17 MAY	FY16-17 PROJECTED	PROJECTED VS BUDGET	FY17-18 PROPOSED	\$\$ CHANGE	% CHANGE
<b>BEGINNING FUND BALANCE</b>	<b>\$1,019,123</b>	<b>\$1,221,093</b>	<b>\$1,430,072</b>	<b>\$1,430,072</b>	<b>\$1,430,072</b>		<b>\$1,104,740</b>		
ADVALOREM TAXES	3,399,661	3,570,946	3,570,946	3,378,279	3,509,000	(61,946)	3,817,514	246,568	7%
SALES/BEVERAGE TAXES	1,253,392	1,163,954	1,163,954	611,562	1,141,500	(22,454)	1,217,375	53,421	5%
GRANTS	60,728	257,243	257,243	16,381	108,948	(148,295)	135,123	(122,120)	-47%
LICENSES/PERMITS	412,628	171,105	171,105	215,094	301,629	130,524	172,865	1,760	1%
FINES/FEES	258,649	226,483	226,483	151,006	220,900	(5,583)	220,952	(5,531)	-2%
CHARGE FOR SERVICES	198,537	190,750	190,750	147,562	203,950	13,200	203,950	13,200	7%
INVESTMENT EARNINGS	2,166	2,400	2,400	4,419	5,600	3,200	5,500	3,100	129%
MISCELLANEOUS INCOME	125,162	62,368	62,368	29,540	67,055	4,688	38,270	(24,098)	-39%
INTERGOVERNMENTAL	644,824	551,406	551,406	312,728	518,078	(33,328)	571,291	19,885	4%
SURPLUS SALES/RENTALS	5,136	4,800	4,800	20,127	21,001	16,201	3,800	(1,000)	-21%
<b>TOTAL REVENUES</b>	<b>\$6,360,884</b>	<b>\$6,201,455</b>	<b>\$6,201,455</b>	<b>\$4,886,697</b>	<b>\$6,097,661</b>	<b>\$ (103,794)</b>	<b>\$6,386,642</b>	<b>\$185,186</b>	<b>3%</b>
PERSONNEL	4,240,288	4,407,587	4,407,587	2,717,518	4,328,243	(79,344)	4,585,134	177,547	4%
SUPPLIES	154,431	224,917	224,917	121,108	208,820	(16,097)	206,867	(18,050)	-8%
MAINTENANCE	313,317	386,594	386,594	206,546	396,544	9,950	306,199	(80,395)	-21%
SUNDRY	1,141,728	1,180,092	1,180,092	789,209	1,160,092	(20,001)	1,224,307	44,214	4%
TRANSFERS	85,338	197,844	197,844	-	197,844	-	38,873	(158,971)	-80%
GRANTS	14,834	91,500	91,500	10,875	131,450	39,950	92,500	1,000	1%
<b>TOTAL EXPENDITURES</b>	<b>\$5,949,935</b>	<b>\$6,488,534</b>	<b>\$6,488,534</b>	<b>\$3,845,258</b>	<b>\$6,422,993</b>	<b>\$ (65,541)</b>	<b>\$6,453,879</b>	<b>\$ (34,655)</b>	<b>-1%</b>
REVENUES OVER EXPENDITURES	\$ 410,949	\$ (287,079)	\$ (287,079)	\$1,041,440	\$ (325,331)	\$ (38,253)	\$ (67,238)		
<b>ENDING FUND BALANCE</b>	<b>\$1,430,072</b>	<b>\$ 934,014</b>	<b>\$1,142,993</b>	<b>\$2,471,512</b>	<b>\$1,104,740</b>		<b>\$1,037,503</b>		
<b>FUND BALANCE AS % OF EXP</b>	<b>24.0%</b>	<b>14.4%</b>	<b>17.6%</b>	<b>64.3%</b>	<b>17.2%</b>		<b>16.1%</b>		
RESERVE (25% REQUIREMENT)	\$1,487,484	\$1,622,134	\$1,622,134	\$ 961,314	\$1,605,748		\$1,613,470		
<b>RESERVE SURPLUS/(SHORTFALL)</b>	<b>\$ (57,412)</b>	<b>\$ (688,120)</b>	<b>\$ (479,141)</b>	<b>\$1,510,197</b>	<b>\$ (501,008)</b>		<b>\$ (575,967)</b>		

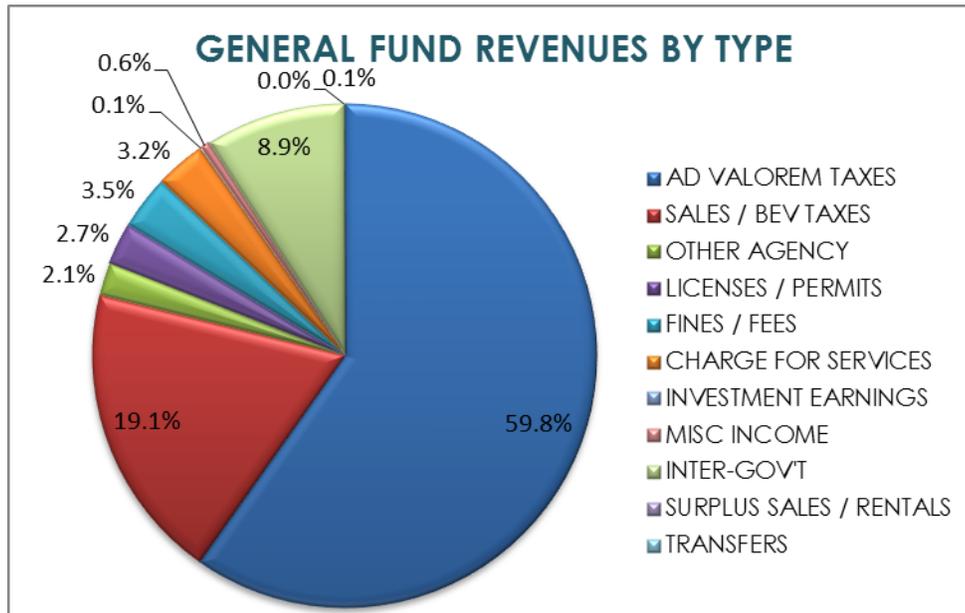
## GENERAL FUND BUDGET OVERVIEW

### REVENUES

The 2017–2018 General Fund Budget includes \$6,453,965 in revenues, which is an increase of 4% or \$252,510 change from the prior year.

The primary source of revenue for the General Fund Budget is property tax, which accounts for 60.2% of all revenue.

Revenue by major type is depicted below:



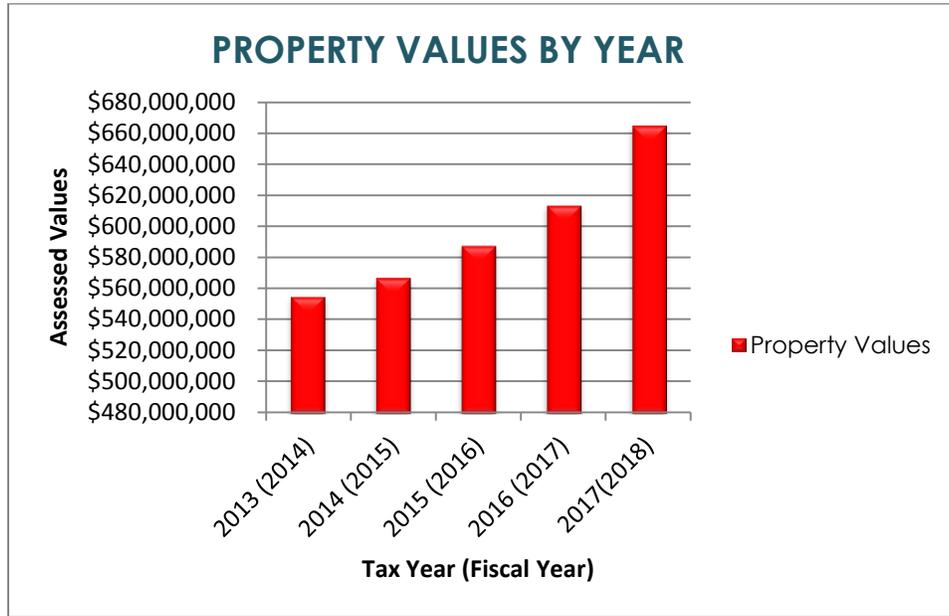
Below is the five-year trend of revenues and the percentage of change:

Fiscal Year	2014 (Actual)	2015 (Actual)	2016 (Actual)	2017 (Estimated)	2018 (Budgeted)	% Change (CY-PY)/PY	% Change FY14-18
General Fund Ad Valorem Taxes	\$ 3,091,747	\$ 3,174,142	\$ 3,399,661	\$ 3,509,000	\$ 3,882,785	10.65%	25.59%
General Fund Sales Taxes	\$ 1,093,945	\$ 1,491,343	\$ 1,253,392	\$ 1,141,500	\$ 1,217,375	6.65%	11.28%
General Fund Other Agency	\$ 1,414	\$ 84,989	\$ 60,728	\$ 108,948	\$ 135,123	24.03%	9458.13%
General Fund Licenses/Permits	\$ 363,945	\$ 261,761	\$ 412,628	\$ 301,629	\$ 172,865	-42.69%	-52.50%
General Fund Fines/Fees	\$ 330,497	\$ 273,996	\$ 258,649	\$ 220,900	\$ 220,952	0.02%	-33.15%
General Fund Charges for Services	\$ 173,207	\$ 191,105	\$ 198,537	\$ 203,950	\$ 203,950	0.00%	17.75%
General Fund Investment Earnings	\$ 234	\$ 523	\$ 2,166	\$ 5,600	\$ 5,500	-1.79%	2252.44%
General Fund Misc. Income	\$ 73,766	\$ 26,578	\$ 125,162	\$ 67,055	\$ 38,270	-42.93%	-48.12%
General Fund Intergovernmental	\$ 658,498	\$ 512,996	\$ 644,824	\$ 518,078	\$ 573,344	10.67%	-12.93%
General Fund Surplus Sales/Rentals	\$ 5,361	\$ 5,564	\$ 5,136	\$ 21,001	\$ 3,800	-81.91%	-29.12%
General Fund Total Revenues	\$ 5,792,613	\$ 6,022,996	\$ 6,360,884	\$ 6,097,661	\$ 6,453,965	5.84%	11.42%
General Fund Revenues Per Capita	\$ 783.42	\$ 753.63	\$ 780.30	\$ 733.34	\$ 768.51	4.80%	-1.90%

**PROPERTY TAXES**

Property Values increased almost 7% in Fiscal 2017-2018, largely due to the favorable location in the DFW area and improvements through the community. In addition, there is a proposed 2-cent increase to the property tax rate to keep up with growing expenditures and stagnant revenue from other sources.

The charts below show the values and levy for the past five years:

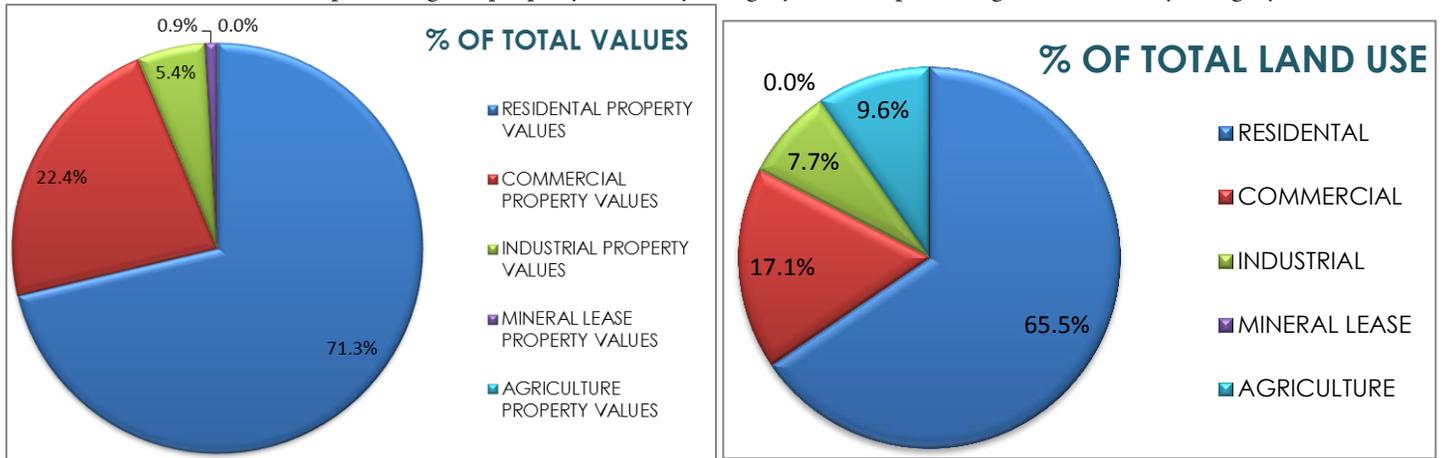


Tax Year (Fiscal Year)	2013 (2014)	2014 (2015)	2015 (2016)	2016 (2017)	2017 (2018)
Property Values	\$ 554,989,355	\$ 567,207,295	\$ 587,891,887	\$ 613,849,961	\$ 665,044,737
Property Values Per Capita	\$ 75,059.42	\$ 70,971.88	\$ 72,117.69	\$ 73,825.50	\$ 79,190.61



Fiscal Year	2014	2015	2016	2017	2018
Property Taxes Levy M&O	\$ 3,049,193	\$ 3,073,044	\$ 3,357,609	\$ 3,470,000	\$ 3,777,514
Property Values Per Capita	\$ 412.39	\$ 384.52	\$ 411.88	\$ 417.32	\$ 449.81

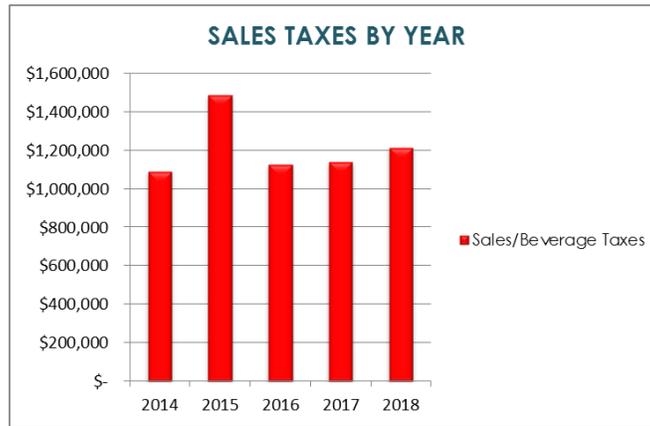
These charts show the percentage of property values by category and the percentage of land use by category:



Tax Year (Fiscal Year)	2014 (Actual)	2015 (Actual)	2016 (Actual)	2017 (Estimated)	2018 (Budgeted)	% Change (CY-PY)/PY	% Change FY14-18	% OF TOTAL VALUES
RESIDENTIAL PROPERTY VALUES	332,404,858	350,857,348	380,260,578	426,833,928	474,221,975	11.10%	42.66%	71.3%
COMMERCIAL PROPERTY VALUES	122,562,814	123,712,479	127,103,737	134,548,644	148,668,997	10.49%	21.30%	22.4%
INDUSTRIAL PROPERTY VALUES	62,617,391	45,641,853	43,606,861	43,339,574	35,887,725	-17.19%	-42.69%	5.4%
MINERAL LEASE PROPERTY VALUES	37,352,770	46,914,790	36,769,260	8,914,360	6,180,500	-30.67%	-83.45%	0.9%
AGRICULTURE PROPERTY VALUES	51,522	80,825	151,451	213,455	85,540	-59.93%	66.03%	0.0%
TOTAL PROPERTY VALUES	554,989,355	567,207,295	587,891,887	613,849,961	665,044,737	8.34%	19.83%	100.0%
NEW CONSTRUCTION VALUE INCLUDED	17,277,589	9,900,580	25,067,164	24,998,950	16,655,243	N/A	N/A	N/A

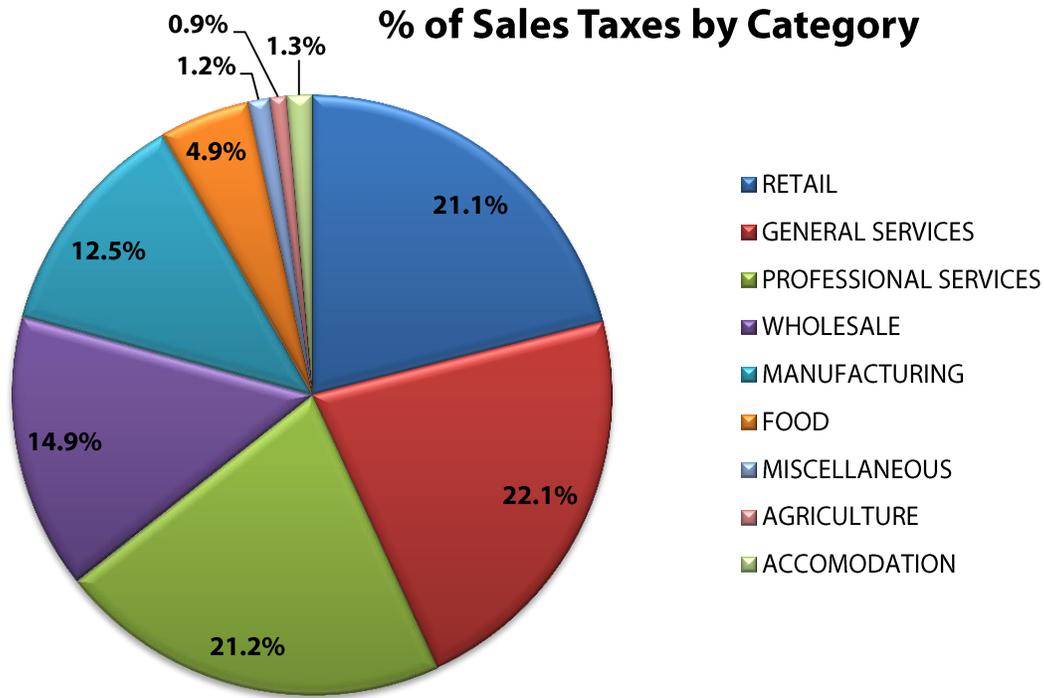
**SALES TAX**

Sales tax revenues continue to follow the projected path of growth based on economic development within the community and economic projects around the state. We do anticipate sales tax revenue to increase in FYE '18, although we project it drop in the current fiscal year due to receiving incorrect payments from the state. We collect an extra .5% of Sales Tax for Property Tax relief. Sales Taxes make up 18.9% of the General Fund Budget revenues, which includes Mixed Beverage taxes. Below is the chart of sales taxes over the last five years:



Fiscal Year	2014	2015	2016	2017	2018
Sales Taxes	\$ 325,630	\$ 457,222	\$ 376,545	\$ 342,000	\$ 373,835
Sales Taxes Per Capita	\$ 44.04	\$ 57.21	\$ 46.19	\$ 41.13	\$ 44.51

Below are the sales taxes for the General Fund and EDC Fund by Category for 2016. It's important to note that the amounts will not total due to missing information. Businesses are classified according to State classifications, resulting in some businesses not being classified correctly.



Category	2016 (Actual)	% of Sales Taxes
RETAIL	271,150.51	21.1%
GENERAL SERVICES	283,923.99	22.1%
PROFESSIONAL SERVICES	272,821.06	21.2%
WHOLESALE	191,229.40	14.9%
MANUFACTURING	160,829.69	12.5%
FOOD	62,650.40	4.9%
MISCELLANEOUS	15,179.20	1.2%
AGRICULTURE	11,674.35	0.9%
ACCOMODATION	17,117.43	1.3%
TOTAL SALES TAXES	1,286,576.03	100.0%

#### Calculating Sales Tax Trends

(Tax Collected During Current Year (CY) – Tax Collected During Previous Year (PY))

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Tax Collected During Previous Year (PY)

Current Year: Fiscal Year 2016-17  
Previous Year: Fiscal Year 2015-16

#### Actual Numbers

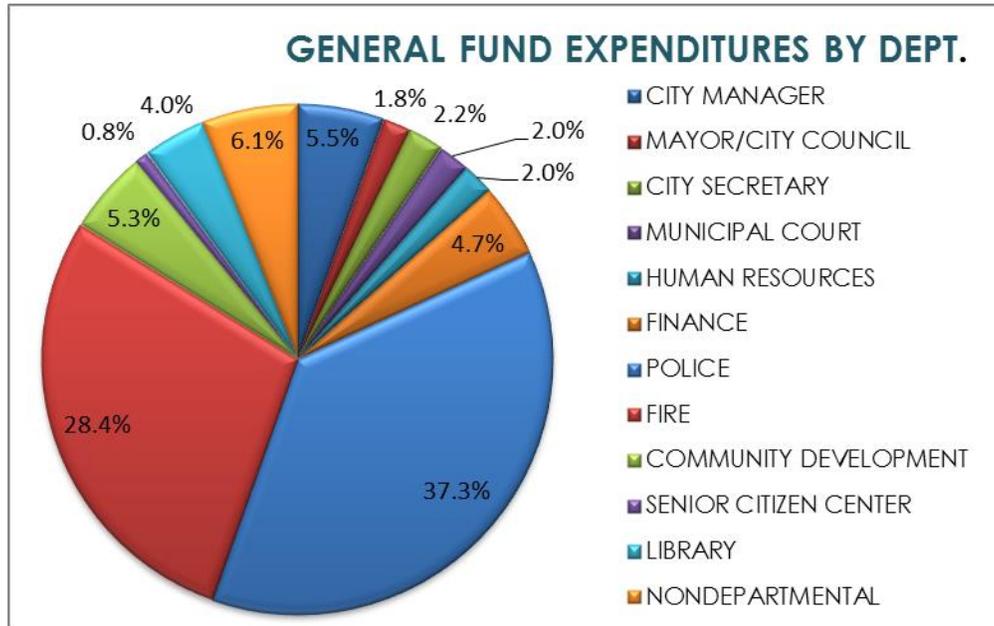
Sales Tax Collected in FY15-16:  
\$1,129,635 (General Fund Only)

Sales Tax Collected in FY 16-17  
(estimated for July-Sept.): \$1,020,000 \*  
(General Fund Only)

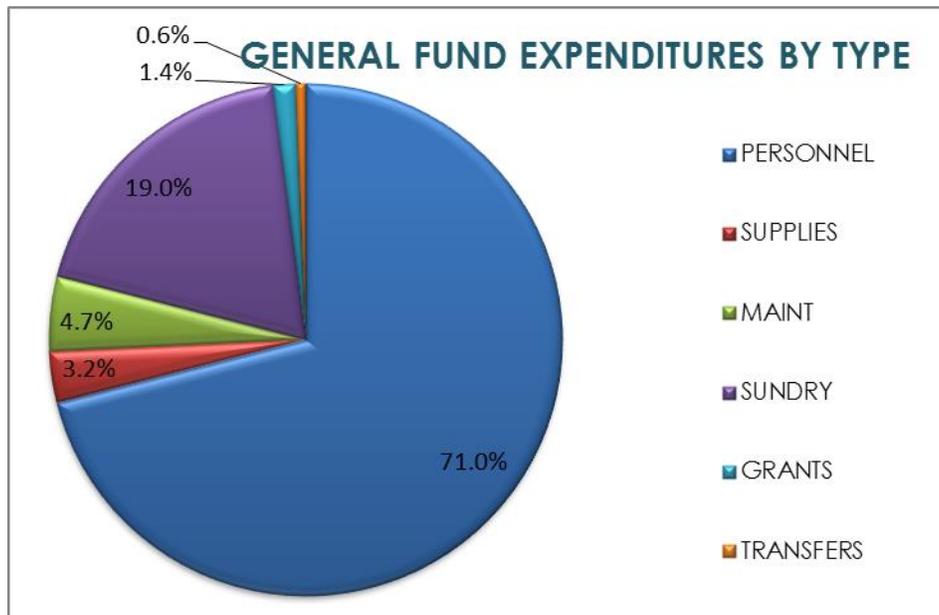
\*Reduced due to one-time repayment  
from state disbursement error

## EXPENDITURES

Police and Fire services make up more than 64% of the General Fund Budget, while overhead departments (City Manager, Mayor and City Council, City Secretary, Human Resources, Finance, and Non-Departmental) make up 24%. Other city service departments (Municipal Court, Community Development, Senior Citizen Center and Library) make up the remaining 12%.



The General Fund expenditures are illustrated below by expenditure type:

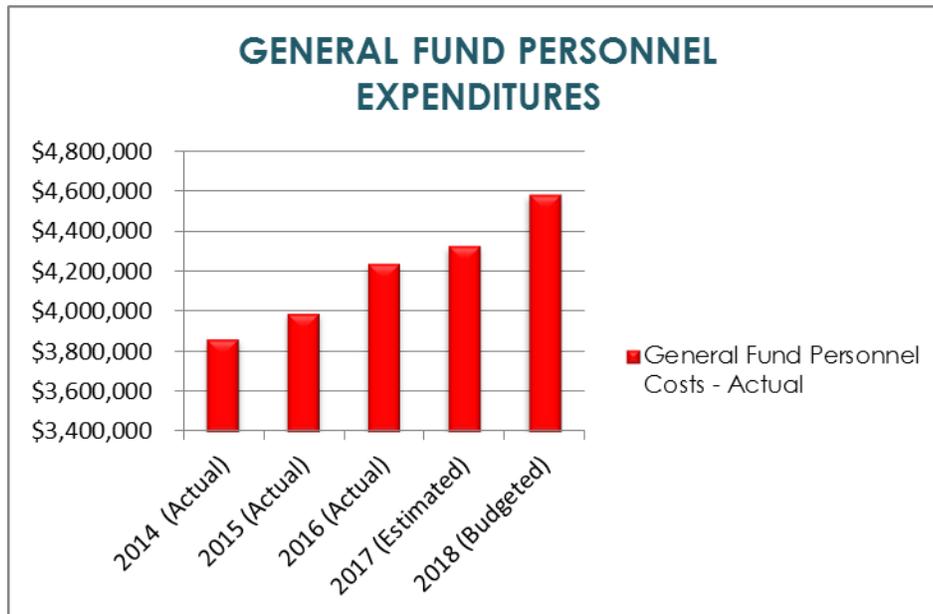


Personnel costs make up the majority of the expenditures at 68.6%; sundry (utilities, consultants, training, and other miscellaneous items) makes up 19.2%; supplies, maintenance and transfers make up the remaining 12.2%. Below is the last five years of expenditures for the General Fund and the percentage of change:

Fiscal Year	2014 (Actual)	2015 (Actual)	2016 (Actual)	2017 (Estimated)	2018 (Budgeted)	% Change (CY-PY)/PY	% Change FY14-18
General Fund Personnel Costs	\$ 3,859,740	\$ 3,991,803	\$ 4,240,288	\$ 4,328,243	\$ 4,585,134	5.94%	18.79%
General Fund Supply Costs	\$ 216,046	\$ 186,747	\$ 154,431	\$ 208,820	\$ 206,867	-0.94%	-4.25%
General Fund Maintenance Costs	\$ 255,085	\$ 300,333	\$ 313,317	\$ 396,544	\$ 306,199	-22.78%	20.04%
General Fund Sundry Costs	\$ 1,007,192	\$ 1,068,606	\$ 1,141,728	\$ 1,160,092	\$ 1,224,307	5.54%	21.56%
General Fund Transfers	\$ 154,429	\$ 192,086	\$ 85,338	\$ 197,844	\$ 38,873	-80.35%	-74.83%
General Fund Capital Costs	\$ 5,410	\$ 644	\$ -	\$ -	\$ -		-100.00%
General Fund Grants Costs	\$ 20,015	\$ 88,796	\$ 14,834	\$ 131,450	\$ 92,500	-29.63%	362.16%
General Fund Total Expenditures	\$ 5,517,916	\$ 5,829,014	\$ 5,949,935	\$ 6,422,993	\$ 6,453,879	0.48%	16.96%
General Fund Expenditures Per Capita	\$ 746.27	\$ 729.36	\$ 729.89	\$ 772.47	\$ 768.50	-0.51%	2.98%

### PERSONNEL COSTS

Personnel expenditures (salaries and benefits) are expected to total \$4,575,949, an increase of 5.72% from the previous year. This figure includes a 2% salary increase for all employees, as well as an expected 15% increase in health insurance costs. Below is a chart of the last five years of budgeted and actual personnel expenditures:



Fiscal Year	2014 (Actual)	2015 (Actual)	2016 (Actual)	2017 (Estimated)	2018 (Budgeted)	% Change (CY- PY)/PY	% Change FY14-18
General Fund Personnel Costs - Actual	\$ 3,859,740	\$ 3,991,803	\$ 4,240,288	\$ 4,328,243	\$ 4,585,134	5.94%	18.79%

CITY OF KENNEDALE, TEXAS  
ANNUAL PROGRAM OF SERVICES

**01: GENERAL FUND**

ACCOUNT NAME	FY15-16 ACTUAL	FY16-17 ADOPTED	FY16-17 AMENDED	FY16-17 MAY	FY16-17 PROJECTED	PROJECTED VS BUDGET	FY17-18 PROPOSED	\$\$ CHANGE	% CHANGE
PROPERTY TAX-CURRENT YEAR	3,357,609	3,525,946	3,525,946	3,344,964	3,470,000	(55,946)	3,777,514	251,568	7%
PROPERTY TAX-DELINQUENT/PY	22,180	20,000	20,000	14,449	19,000	(1,000)	20,000	-	
PROPERTY TAX-PENALTY/INTEREST	19,873	25,000	25,000	18,866	20,000	(5,000)	20,000	(5,000)	-20%
<b>AD VALOREM TAXES</b>	<b>\$ 3,399,661</b>	<b>\$ 3,570,946</b>	<b>\$ 3,570,946</b>	<b>\$ 3,378,279</b>	<b>\$ 3,509,000</b>	<b>\$ (61,946)</b>	<b>\$ 3,817,514</b>	<b>\$ 246,568</b>	<b>7%</b>
SALES TAX	1,129,635	1,048,054	1,048,054	546,366	1,020,000	(28,054)	1,099,075	51,021	5%
MIXED BEVERAGE TAX	1,681	1,900	1,900	940	1,500	(400)	1,900	-	
SALES TAX-INTERLOCAL	122,075	114,000	114,000	64,256	120,000	6,000	116,400	2,400	2%
<b>SALES/BEVERAGE TAXES</b>	<b>\$ 1,253,392</b>	<b>\$ 1,163,954</b>	<b>\$ 1,163,954</b>	<b>\$ 611,562</b>	<b>\$ 1,141,500</b>	<b>\$ (22,454)</b>	<b>\$ 1,217,375</b>	<b>\$ 53,421</b>	<b>5%</b>
TARRANT COUNTY 911	5,909	5,909	5,909	6,421	6,421	512	6,000	91	2%
COPS GRANT	-	73,009	73,009	-	-	(73,009)	-	(73,009)	
AUTO TASK FORCE GRANT	40,000	40,000	40,000	-	40,000	-	39,718	(282)	-1%
LONE STAR LIBRARY GRANT	2,464	7,000	7,000	7,460	53,000	46,000	-	(7,000)	
TARRANT COUNTY TDH EMS GRANT	12,355	131,325	131,325	-	9,527	(121,798)	89,405	(41,920)	-32%
GRANTS/OBLIGATIONS	-	-	-	2,500	-	-	-	-	
<b>GRANTS</b>	<b>\$ 60,728</b>	<b>\$ 257,243</b>	<b>\$ 257,243</b>	<b>\$ 16,381</b>	<b>\$ 108,948</b>	<b>\$ (148,295)</b>	<b>\$ 135,123</b>	<b>\$ (122,120)</b>	<b>-47%</b>
BUSINESS LICENSES	5,825	5,500	5,500	5,525	5,775	275	5,400	(100)	-2%
CONTRACTOR LICENSES	15,600	14,000	14,000	12,000	18,000	4,000	11,000	(3,000)	-21%
CERTIFICATE OF OCCUPANCY	990	2,035	2,035	2,255	3,025	990	1,800	(235)	-12%
BUILDING PERMITS	131,762	64,400	64,400	64,760	104,000	39,600	75,000	10,600	16%
ELECTRICAL PERMITS	19,852	15,000	15,000	12,549	20,035	5,035	13,000	(2,000)	-13%
PLUMBING PERMITS	21,514	15,000	15,000	12,368	19,140	4,140	13,000	(2,000)	-13%
MECHANICAL PERMITS	27,170	13,280	13,280	9,075	14,100	820	11,000	(2,280)	-17%
ALCOHOL PERMITS	-	240	240	30	3,030	2,790	120	(120)	-50%
CONSTRUCTION INSPECTION FEES	114,697	-	-	61,754	61,754	61,754	-	-	
OTHER PERMITS/FEES	31,438	17,700	17,700	18,211	31,000	13,300	22,000	4,300	24%
PLAT FILING FEES	5,630	2,500	2,500	4,190	5,120	2,620	2,500	-	
ZONE CHANGE FEES	3,000	2,000	2,000	1,500	1,500	(500)	2,500	500	25%
PLAN REVIEW FEES	24,427	13,300	13,300	9,853	13,300	-	13,000	(300)	-2%
ANIMAL IMPOUNDING FEES	2,370	1,000	1,000	804	1,000	-	1,000	-	
ANIMAL REGISTRATION FEES	30	150	150	40	45	(105)	45	(105)	-70%
MOWING/DEMOLITION CHARGES	5,957	5,000	5,000	180	750	(4,250)	1,500	(3,500)	-70%
REINSPECTION FEES	2,365	-	-	-	55	55	-	-	
<b>LICENSES/PERMITS</b>	<b>\$ 412,628</b>	<b>\$ 171,105</b>	<b>\$ 171,105</b>	<b>\$ 215,094</b>	<b>\$ 301,629</b>	<b>\$ 130,524</b>	<b>\$ 172,865</b>	<b>\$ 1,760</b>	<b>1%</b>

CITY OF KENNEDALE, TEXAS  
ANNUAL PROGRAM OF SERVICES

ACCOUNT NAME	FY15-16 ACTUAL	FY16-17 ADOPTED	FY16-17 AMENDED	FY16-17 MAY	FY16-17 PROJECTED	PROJECTED VS BUDGET	FY17-18 PROPOSED	\$\$ CHANGE	% CHANGE
WARRANT FEES	21,604	30,342	30,342	14,232	21,100	(9,242)	21,100	(9,242)	-30%
ARREST FEES	8,055	7,094	7,094	4,344	7,050	(44)	7,094	-	
TRAFFIC CONVICTION FEES	3,571	2,733	2,733	1,755	2,700	(33)	2,733	-	
TIME PYMT FEES-CITY PORTION	1,903	2,405	2,405	1,039	2,400	(5)	2,405	-	
TIME PYMT FEES-JUDICIAL EFFCY	476	603	603	260	600	(3)	603	-	
ADMIN FEES-DRIVER SAFETY	3,178	3,333	3,333	1,900	3,100	(233)	3,100	(233)	-7%
FINES/FORFEITS-FROM 2006	209,616	171,056	171,056	123,836	175,000	3,944	175,000	3,944	2%
COURT COSTS-CITY FROM 2006	10,246	8,916	8,916	3,640	8,950	34	8,916	-	
<b>FINES/FEES</b>	<b>\$ 258,649</b>	<b>\$ 226,483</b>	<b>\$ 226,483</b>	<b>\$ 151,006</b>	<b>\$ 220,900</b>	<b>\$ (5,583)</b>	<b>\$ 220,952</b>	<b>\$ (5,531)</b>	<b>-2%</b>
POLICE COPY/REPORTS-FROM 2006	989	750	750	686	950	200	950	200	27%
AMBULANCE FEES-FROM 2006	197,328	190,000	190,000	145,886	202,000	12,000	203,000	13,000	7%
FIRE DEPARTMENT FEES	220	-	-	990	1,000	1,000	-	-	
<b>CHARGE FOR SERVICES</b>	<b>\$ 198,537</b>	<b>\$ 190,750</b>	<b>\$ 190,750</b>	<b>\$ 147,562</b>	<b>\$ 203,950</b>	<b>\$ 13,200</b>	<b>\$ 203,950</b>	<b>\$ 13,200</b>	<b>7%</b>
INVESTMENT INCOME	2,166	2,400	2,400	4,419	5,600	3,200	5,500	3,100	129%
<b>INVESTMENT EARNINGS</b>	<b>\$ 2,166</b>	<b>\$ 2,400</b>	<b>\$ 2,400</b>	<b>\$ 4,419</b>	<b>\$ 5,600</b>	<b>\$ 3,200</b>	<b>\$ 5,500</b>	<b>\$ 3,100</b>	<b>129%</b>
LIBRARY CARDS	64	50	50	40	70	20	70	20	40%
MISCELLANEOUS INCOME	114,324	58,318	58,318	6,623	40,000	(18,318)	35,500	(22,818)	-39%
CREDIT CARD FEES	3,260	4,000	4,000	1,126	2,200	(1,800)	2,200	(1,800)	-45%
SCRAP RECYCLE REVENUE	62	-	-	1,776	1,776	1,776	500	500	
WORKERS COMPENSATION	7,450	-	-	19,965	23,000	23,000	-	-	
CASH OVER/(UNDER)	3	-	-	9	9	9	-	-	
<b>MISCELLANEOUS INCOME</b>	<b>\$ 125,162</b>	<b>\$ 62,368</b>	<b>\$ 62,368</b>	<b>\$ 29,540</b>	<b>\$ 67,055</b>	<b>\$ 4,688</b>	<b>\$ 38,270</b>	<b>\$ (24,098)</b>	<b>-39%</b>
CONTRIBUTION-FIRE	370	450	450	247	340	(110)	375	(75)	-17%
COUNTY CONTRIBUTION-FIRE	36,000	36,000	36,000	18,000	36,000	-	36,000	-	0%
COUNTY CONTRIBUTION-AMBULANCE	28,025	20,000	20,000	20,421	27,000	7,000	24,800	4,800	24%
ADMIN CHARGE-WATER/SEWER	449,793	334,418	334,418	206,724	327,123	(7,295)	361,228	26,810	8%
ADMIN CHARGE-EDC	56,796	93,297	93,297	30,271	60,375	(32,922)	81,647	(11,650)	-12%
CONTRIBUTION-KISD SRO	73,840	67,241	67,241	37,066	67,241	(0)	67,241	-	0%
<b>INTERGOVERNMENTAL</b>	<b>\$ 644,824</b>	<b>\$ 551,406</b>	<b>\$ 551,406</b>	<b>\$ 312,728</b>	<b>\$ 518,078</b>	<b>\$ (33,328)</b>	<b>\$ 571,291</b>	<b>\$ 19,885</b>	<b>4%</b>
COMMUNITY CENTER RENTAL FEES	3,330	4,500	4,500	2,226	2,800	(1,700)	3,500	(1,000)	-22%
SENIOR CITIZEN BLDG RENTALS	355	300	300	-	300	-	300	-	0%
BALLFIELD RENTALS	1,395	-	-	-	-	-	-	-	
SALE OF PARTS/ASSETS	57	-	-	17,901	17,901	17,901	-	-	
<b>SURPLUS SALES/RENTALS</b>	<b>\$ 5,136</b>	<b>\$ 4,800</b>	<b>\$ 4,800</b>	<b>\$ 20,127</b>	<b>\$ 21,001</b>	<b>\$ 16,201</b>	<b>\$ 3,800</b>	<b>\$ (1,000)</b>	<b>-21%</b>
<b>TOTAL REVENUES</b>	<b>\$6,360,884</b>	<b>\$6,201,455</b>	<b>\$6,201,455</b>	<b>\$4,886,697</b>	<b>\$6,097,661</b>	<b>\$ (103,794)</b>	<b>\$6,386,642</b>	<b>\$ 185,186</b>	<b>3%</b>

CITY OF KENNEDALE, TEXAS  
ANNUAL PROGRAM OF SERVICES

01: GENERAL FUND

**FY17-18  
PROPOSED**

4001-00-00	PROPERTY TAX-CURRENT YEAR	\$606,133,689 MILLION (JULY CERTIFIED NET TAXABLE)/100% COLLECTION RATE x M&O RATE (\$0.581711)	3,777,514	3,777,514
4011-00-00	PROPERTY TAX-DELINQUENT/PY	BASED ON HISTORICAL TREND	20,000	20,000
4041-00-00	PROPERTY TAX-PENALTY/INTEREST	BASED ON HISTORICAL TREND	20,000	20,000
4081-00-00	SALES TAX	GENERALLY BUDGET BASED ON HISTORY	1,099,075	1,099,075
4082-00-00	MIXED BEVERAGE TAX	BASED ON HISTORICAL TREND	1,900	1,900
4083-00-00	SALES TAX-INTERLOCAL	INTERLOCAL AGREEMENT WITH CITY OF ARLINGTON FOR WALMART, FUNDS RECEIVED DIRECTLY FROM CITY. CITIES SHARE 1% TOTAL SALES TAX GENERATED BASED ON 75% ARLINGTON AND 25% KENNEDALE SHARED SPLIT.	116,400	116,400
4069-00-00	TARRANT COUNTY 911	TARRANT COUNTY 911 ANNUAL PAYMENT	6,000	6,000
4086-00-00	COPS GRANT - PD	COPS GRANT 100% FUNDED (OFFSETTING SALARY OF COMMUNITY RESOURCE OFFICER) (IF AWARDED)	-	-
4087-00-00	AUTO TASK FORCE GRANT - PD	TRI-COUNTY AUTO BURGLARY AND THEFT PREVENTION TASK FORCE (\$40,000 GRANT OFFSETTING PART OF SALARY OF INVESTIGATOR)	39,718	39,718
4095-00-00	LIBRARY GRANTS	FAMILY PLACE GRANT, TOCKER GRANT, AND OTHER LIBRARY GRANTS	-	-
4098-00-00	TARRANT COUNTY TDH EMS GRANT	TARRANT COUNTY TDH EMS GRANT ESD GRANT PENDING (ONE TIME COST) NCTTRAC GRANT HELPING HEROES GRANT (KOCH PIPELINES) AFG GRANT (95% OF COST COVERED BY GRANT) (ONE TIME COST)	11,000 10,000 4,000 2,500 61,905	89,405
4101-00-00	BUSINESS LICENSES	\$15 ANNUAL APPLICATION FEE. ACTIVE (122), RENEWAL (24), EXPIRED (30% OF 159)	5,400	5,400
4120-00-00	CONTRACTOR LICENSES	\$100 INITIAL APPLICATION FEE, \$50 ANNUAL RENEWAL FEE FOR RECURRING CONTRACTORS. PLUMBING CONTRACTORS NO LONGER REQUIRED TO PAY. ACTIVE (94), RENEWAL (15), EXPIRED (83)	11,000	11,000
4150-00-00	CERTIFICATE OF OCCUPANCY	\$55 ONE TIME APPLICATION FEE FOR COMMERCIAL CHANGE; NEW CONSTRUCTION IS INCLUDED IN BUILDING PERMIT (5)	1,800	1,800
4155-00-00	BUILDING PERMITS	NEW RESIDENTIAL/COMMERCIAL/INDUSTRIAL/REMODEL/ADDITIONS, VARIES DEPENDING ON VALUE OF PROJECT (140 LOTS IN DEVELOPMENT) (46 HOMES FROM DEVELOPMENT @\$1400)	75,000	75,000
4160-00-00	ELECTRICAL PERMITS	NEW CONSTRUCTION (\$.06/SQUARE FEE), REPAIR (\$55 FEE)	13,000	13,000
4165-00-00	PLUMBING PERMITS	NEW CONSTRUCTION (\$.06/SQUARE FEE), REPAIR (\$55 FEE)	13,000	13,000
4175-00-00	MECHANICAL PERMITS	\$110 APPLICATION FEE, REPAIR (\$55 FEE)	11,000	11,000
4182-00-00	ALCOHOL PERMITS	\$60 PER TABC LICENSED ISSUED, EVERY OTHER YEAR	120	120
4183-00-00	CONSTRUCTION INSPECTION FEES	4% OF CONSTRUCTION FOR SUBDIVISIONS (PUBLIC PURPOSE) (ONE TIME REVENUE)	-	-
4190-00-00	OTHER PERMITS	GARAGE SALE (\$10), FENCE/POOL/ACCESSORY BUILDINGS (BASED ON VALUATION), SPECIAL EXCEPTIONS (\$250), GAS WELL PERMITS (\$5000 FOR 1ST WELL), VARIANCES (\$500), CUP (\$500)	22,000	22,000
4191-00-00	PLAT FILING FEES	\$5 PLAT FILING FEE, PRELIMINARY/MINOR (\$300 PLUS \$5 LOT), FINAL (\$300 PLUS \$10 LOT), REPLAT (\$500 UP TO 10/\$1500 FOR MORE),	2,500	2,500
4192-00-00	ZONE CHANGE FEES	\$500 APPLICATION FEE/\$1500 OVER 10 ACRES	2,500	2,500
4193-00-00	PLAN REVIEW FEES	\$55 APPLICATION FEE	13,000	13,000
4195-00-00	ANIMAL IMPOUNDING FEES	BASED ON HISTORICAL TREND	1,000	1,000
4196-00-00	ANIMAL REGISTRATION FEES	BASED ON HISTORICAL TREND	45	45
4198-00-00	MOWING/DEMOLITION CHARGES	VERY DYNAMIC ACTIVITY, LIEN RELEASED AND FUNDS COLLECTED GENERALLY UPON SALE OR REFINANCE OF PROPERTY	1,500	1,500

CITY OF KENNEDALE, TEXAS  
ANNUAL PROGRAM OF SERVICES

4199-00-00	<b>REINSPECTION FEES</b>	DO NOT ANTICIPATE, USUALLY ASSOCIATED WITH LARGE DEVELOPMENTS	-	-
4255-00-00	<b>WARRANT FEES</b>	MUNICIPAL COURT FEE BASED UPON TREND OF CITATIONS	21,100	<b>21,100</b>
4256-00-00	<b>ARREST FEES</b>	MUNICIPAL COURT FEE BASED UPON TREND OF CITATIONS	7,094	<b>7,094</b>
4257-00-00	<b>TRAFFIC CONVICTIONS FEES</b>	MUNICIPAL COURT FEE BASED UPON TREND OF CITATIONS	2,733	<b>2,733</b>
4258-00-00	<b>TIME PYMT FEES-CITY</b>	MUNICIPAL COURT FEE BASED UPON TREND OF CITATIONS	2,405	<b>2,405</b>
4259-00-00	<b>TIME PYMT FEES-JUDICIAL EFFCY</b>	MUNICIPAL COURT FEE BASED UPON TREND OF CITATIONS	603	<b>603</b>
4271-00-00	<b>ADMIN FEES-DRIVER SAFETY</b>	MUNICIPAL COURT FEE BASED UPON TREND OF CITATIONS	3,100	<b>3,100</b>
4281-00-00	<b>FINES/FORFEITS-FROM 2006</b>	MUNICIPAL COURT FEE BASED UPON TREND OF CITATIONS	175,000	<b>175,000</b>
4282-00-00	<b>COURT COSTS-CITY FROM 2006</b>	MUNICIPAL COURT FEE BASED UPON TREND OF CITATIONS	8,916	<b>8,916</b>
4380-00-00	<b>POLICE COPY/REPORTS-FROM 2006</b>	REVENUE FROM COPIES OF POLICE ACCIDENT REPORTS/INVESTIGATIVE REPORTS ISSUED TO PUBLIC	950	<b>950</b>
4390-00-00	<b>AMBULANCE FEES-FROM 2006</b>	BASED ON HISTORICAL TREND	203,000	<b>203,000</b>
4401-00-00	<b>INVESTMENT INCOME</b>	EARNING BASED UPON AVERAGE BALANCE/INTEREST RATES	5,500	<b>5,500</b>
4405-00-00	<b>LIBRARY CARDS/FINES</b>	FEE FOR ISSUED LIBRARY CARDS AND ADDITIONAL FINES COLLECTED FOR DELINQUENT BOOKS	70	<b>70</b>
4409-00-00	<b>MISCELLANEOUS INCOME</b>	REGIONAL AREA COUNCIL FUNDS FOR FIRE (RECEIPT BASED UPON ATTENDANCE) TARRANT APPRAISAL DISTRICT REBATE CHECK ONCE THEIR BUDGET IS AUDITED AND CHARGES TO PARTICIPATING ENTITIES ARE RECONCILED TML EQUITY CHECK REBATE, CALCULATED SEP 30 BASED ON LOSS RATIOS AND LONGEVITY AND PAID IN APRIL ABANDONED/UNCLAIMED PROPERTY FROM POLICE DEPT THAT HAS BEEN DECLARED TO THE CITY BY A JUDGE. IF FUNDS NEEDS TO BE HELD UNTIL DECLARED, POST FUNDS TO LIABILITY ACCOUNT (01-2300-00-00). WHEN FUNDS DECLARED, CUT CHECK TO DEFENDANT OR IF DECLARED TO CITY, JE FUNDS TO THIS REVENUE ACCOUNT. DO NOT CONFUSE ABANDONED/UNCLAIMED PROPERTY WITH PROPERTY THAT HAS BEEN SEIZED. SEIZURE FUNDS GO TO FUND 31. REFERENCE NOTE UNDER 31-4409-00-00. TML HAIL DAMAGE REPAIR (POLICE, LIBRARY, SENIOR CENTER) (\$90,289.85 - \$1,000 DEDUCTIBLE - \$522,817.50) (ONE TIME REVENUE) OTHER MISCELLANEOUS INCOME RECEIVED (EMPLOYEE BANQUET DONATIONS, GUESTS DINNERS, ETC.)	3,500 500 6,000 500 25,000	<b>35,500</b>
4410-00-00	<b>CREDIT CARD FEES</b>	CONVENIENCE CHARGE ASSESSED AS PASS-THRU FOR CREDIT CARD TRANSACTIONS, FEE IS USED TO HELP OFFSET MERCHANT PROCESSING FEES BY VISA/MASTERCARD/E-CHECK ACH DEBIT	2,200	<b>2,200</b>
4413-00-00	<b>SCRAP RECYCLE REVENUE</b>	MONEY EARNED FROM SELLING SCRAP METAL PARTS	500	<b>500</b>
4415-00-00	<b>INSURANCE REIMBURSEMENTS</b>		-	-
4417-00-00	<b>OPEN RECORD CHARGES</b>	OPEN RECORD REQUEST CHARGES FROM FEE SCHEDULE	-	-
4499-00-00	<b>CASH OVER/(UNDER)</b>	CASH OVER/(UNDER) FOR PERMITS AND COURT CASH DRAWERS	-	-
4500-00-00	<b>CONTRIBUTION-FIRE</b>	VARIOUS FIRE-RELATED CONTRIBUTIONS (DONATIONS FROM WATER BILL PAYERS, SMOKE DETECTOR PROGRAM, ETC)	375	<b>375</b>
4505-00-00	<b>COUNTY CONTRIBUTION-FIRE</b>	TARRANT COUNTY CONTRIBUTION PER QUARTER FOR KENNEDALE FIRE RESCUE IN ETJ OF CITY LIMITS, BASED ON # OF RUNS/PER CAPITA	36,000	<b>36,000</b>
4507-00-00	<b>COUNTY CONTRIBUTION-AMBULANCE</b>	TARRANT COUNTY CONTRIBUTION PER QUARTER FOR KENNEDALE EMS SERVICES IN ETJ OF CITY LIMITS, BASED ON # OF RUNS/PER CAPITA	24,800	<b>24,800</b>
4510-00-00	<b>ADMIN CHARGE-WATER/SEWER</b>	CHARGE FOR SERVICES PROVIDED BY GENERAL FUND RESOURCES (7% TOTAL REVENUES EXCLUDING INTEREST/TRANSFERS)	361,228	<b>361,228</b>
4512-00-00	<b>ADMIN CHARGE-EDC</b>	CHARGE FOR SERVICES PROVIDED BY GENERAL FUND RESOURCES (10% TOTAL REVENUES EXCLUDING INTEREST/TRANSFERS)	81,647	<b>81,647</b>
4513-00-00	<b>CONTRIBUTION-KISD SRO</b>	50% PAID FROM KENNEDALE ISD FOR SCHOOL RESOURCE OFFICE PROGRAM)	67,241	<b>67,241</b>
4805-00-00	<b>COMMUNITY CENTER RENTAL FEES</b>	RENTAL FEES FOR USE OF NEW COMMUNITY CENTER @ 316 W 3RD STREET & OLD LIBRARY	3,500	<b>3,500</b>
4806-00-00	<b>SR. CITIZEN BLDG RENTALS</b>	RENTAL FEES FOR USE OF SENIOR CITIZEN CENTER (ZUMBA, RECREATION CLASSES, ETC.)	300	<b>300</b>

**TOTAL REVENUES \$ 6,386,642**

## DEPARTMENT OUTLINE: CITY MANAGER

### FUNCTIONS

Oversees the day-to-day management of all city departments, ensuring that staff is always focused on furthering the goals set forth by City Council, the Ends (Vision) Statement, and the Strategic Plan; Keeps City Council and the Kennedale Economic Development Corporation (EDC) informed of progress, potential actions, influencing factors, and limitations

### HIGHLIGHTS AND GOALS ACCOMPLISHED

- Completed Utility Fund analysis through consultancy with Government Resource Associates (GRA)
- Hired Finance Director Brady Olsen

### SHORT-TERM GOALS

- 

### LONG-TERM GOALS

- 

### STAFFING RESOURCES

- City Manager: 1.0 Full-Time Equivalent (FTE)
- Administrative Assistant/Deputy City Secretary: 1.0 Full-Time Equivalent (FTE)

### PERFORMANCE MEASURES

THROUGH JUNE 2017 UNLESS OTHERWISE NOTED

- Pertinent 2015 Resident Satisfaction Survey Results
  - Effectiveness of City Staff: 69.9% responded Excellent or Good

## DEPARTMENT SUMMARY BUDGET

01: GENERAL FUND

01: CITY MANAGER

ACCOUNT NAME	FY15-16 ACTUAL	FY16-17 ADOPTED	FY16-17 AMENDED	FY16-17 MAY	FY16-17 PROJECTED	PROJECTED VS BUDGET	FY17-18 PROPOSED	\$\$ CHANGE	% CHANGE
PERSONNEL	233,900	235,821	235,821	178,028	290,776	54,955	303,558	67,737	29%
SUPPLIES	9,513	4,300	4,300	1,769	3,098	(1,202)	3,600	(700)	-16%
MAINTENANCE	1,841	1,863	1,863	1,277	1,841	(22)	2,074	211	11%
SUNDRY	45,989	41,639	41,639	51,913	65,925	24,286	43,191	1,552	4%
<b>TOTAL EXPENDITURES</b>	<b>\$ 291,243</b>	<b>\$ 283,623</b>	<b>\$ 283,623</b>	<b>\$ 232,987</b>	<b>\$ 361,640</b>	<b>\$ 78,017</b>	<b>\$ 352,423</b>	<b>\$ 68,800</b>	<b>24%</b>

CITY OF KENNEDALE, TEXAS  
ANNUAL PROGRAM OF SERVICES

**01: GENERAL FUND  
01: CITY MANAGER**

ACCOUNT NAME	FY15-16 ACTUAL	FY16-17 ADOPTED	FY16-17 AMENDED	FY16-17 MAY	FY16-17 PROJECT	PROJECTED VS BUDGET	FY17-18 PROPOSED	\$\$ CHANGE	% CHANGE
SALARIES	173,334	173,043	173,043	136,259	222,592	49,549	209,093	36,050	21%
OVERTIME	1,080	1,920	1,920	875	2,137	216	1,898	(23)	-1%
AUTO ALLOWANCE	5,875	6,000	6,000	4,075	7,900	1,900	12,000	6,000	100%
LONGEVITY PAY	1,020	1,236	1,236	1,316	1,316	80	280	(956)	-77%
RETIREMENT	26,161	26,323	26,323	20,252	32,569	6,245	56,695	30,372	115%
FICA	12,351	13,938	13,938	9,657	16,687	2,749	17,080	3,142	23%
MEDICAL INSURANCE	12,644	11,894	11,894	4,902	6,539	(5,356)	5,183	(6,711)	-56%
LIFE INSURANCE	708	764	764	357	570	(194)	978	214	28%
DENTAL INSURANCE	611	576	576	276	384	(192)	288	(288)	-50%
VISION INSURANCE	118	126	126	60	84	(42)	63	(63)	-50%
<b>PERSONNEL</b>	<b>\$ 233,900</b>	<b>\$ 235,821</b>	<b>\$ 235,821</b>	<b>\$ 178,028</b>	<b>\$ 290,776</b>	<b>\$ 54,955</b>	<b>\$ 303,558</b>	<b>\$ 67,737</b>	<b>29%</b>
CLEANING SUPPLIES	-	100	100	-	-	(100)	100	-	
PRINTED SUPPLIES	53	100	100	61	62	(38)	100	-	
GENERAL OFFICE SUPPLIES	919	1,500	1,500	492	1,000	(500)	1,500	-	
POSTAGE	856	1,000	1,000	31	100	(900)	200	(800)	-80%
MINOR EQUIP/SMALL TOOLS<\$5K	-	-	-	336	336	336	-	-	
EXPENDABLE SUPPLIES	7,685	1,600	1,600	848	1,600	-	1,700	100	6%
<b>SUPPLIES</b>	<b>\$ 9,513</b>	<b>\$ 4,300</b>	<b>\$ 4,300</b>	<b>\$ 1,769</b>	<b>\$ 3,098</b>	<b>\$ (1,202)</b>	<b>\$ 3,600</b>	<b>\$ (700)</b>	<b>-16%</b>
OFFICE EQUIP/SOFTWARE MAINT	1,841	1,863	1,863	1,277	1,841	(22)	2,074	211	11%
<b>MAINTENANCE</b>	<b>\$ 1,841</b>	<b>\$ 1,863</b>	<b>\$ 1,863</b>	<b>\$ 1,277</b>	<b>\$ 1,841</b>	<b>\$ (22)</b>	<b>\$ 2,074</b>	<b>\$ 211</b>	<b>11%</b>
ASSOC DUES/PUBLICATIONS	6,388	2,294	2,294	6,184	6,385	4,091	4,839	2,545	111%
TRAINING/SEMINARS	3,007	4,905	4,905	214	1,000	(3,905)	2,880	(2,025)	-41%
ELECTRIC SERVICES	14,457	14,700	14,700	7,897	13,750	(950)	14,700	-	
GAS SERVICES	1,600	2,000	2,000	1,768	2,000	-	2,000	-	
SPECIAL SERVICES	4,348	1,000	1,000	25,285	25,285	24,285	-	(1,000)	
EQUIPMENT RENTAL	6,195	6,204	6,204	4,025	5,800	(404)	6,072	(132)	-2%
TRAVEL	5,475	4,000	4,000	1,741	3,500	(500)	5,000	1,000	25%
ENGINEERING SERVICES	-	2,500	2,500	1,091	2,500	-	2,500	-	
TELEPHONE SERVICES	1,354	1,236	1,236	1,587	2,385	1,149	2,400	1,164	94%
WATER/SEWER SERVICES	3,165	2,800	2,800	2,121	3,320	520	2,800	-	
<b>SUNDRY</b>	<b>\$ 45,989</b>	<b>\$ 41,639</b>	<b>\$ 41,639</b>	<b>\$ 51,913</b>	<b>\$ 65,925</b>	<b>\$ 24,286</b>	<b>\$ 43,191</b>	<b>\$ 1,552</b>	<b>4%</b>
<b>TOTAL EXPENDITURES</b>	<b>\$ 291,243</b>	<b>\$ 283,623</b>	<b>\$ 283,623</b>	<b>\$ 232,987</b>	<b>\$ 361,640</b>	<b>\$ 78,017</b>	<b>\$ 352,423</b>	<b>\$ 68,800</b>	<b>24%</b>

CITY OF KENNEDALE, TEXAS  
ANNUAL PROGRAM OF SERVICES

01: GENERAL FUND  
01: CITY MANAGER

FY17-18  
**PROPOSED**

5101-01-00	<b>SALARIES</b>	REFER TO PERSONNEL SUMMARY OVERVIEW	209,093	209,093
5107-01-00	<b>OVERTIME</b>	ADDITIONAL PAY OVER 40 HOURS PER WEEK AT 1.5 FOR NON-EXEMPT EMPLOYEES	1,898	1,898
5111-01-00	<b>AUTO ALLOWANCE</b>	MONTHLY ALLOWANCE TO OFFSET MILEAGE AND NORMAL WEAR/TIRE ASSOCIATED WITH ADDITIONAL MEETINGS (\$250 PER MONTH FOR CITY MANAGER)	12,000	12,000
5114-01-00	<b>LONGEVITY PAY</b>	PAID TO EMPLOYEES WITH A MINIMUM OF TWELVE MONTHS OF SERVICE PRIOR TO SEPTEMBER 30TH OF EACH YEAR. EMPLOYEES RECEIVE \$8, \$10 OR \$12 PER MONTH FOR EACH YEAR OF SERVICE COMPLETED WITH THE CITY.	280	280
5115-01-00	<b>RETIREMENT</b>	REQUIRED FOR ANYTHING OVER 1000 CALENDAR HOURS. PAID MONTHLY. BASED ON JAN-DEC CALENDAR YEAR. NEW RATE RECEIVED IN MAY OF CURRENT YEAR FOR JAN-DEC OF UPCOMING FISCAL YEAR. OCT-DEC OF NEW FISCAL YEAR BILLED AT OLD RATE. RATE RECEIVED IN MAY HAS A LAG OF ONE YEAR DUE TO ACTUARIAL STUDY (I.E., JAN 2008 RATE BASED ON DEC 2006 STUDY). ICMA CONTRIBUTION--BASED ON 12%	31,604 25,091	56,695
5117-01-00	<b>FICA</b>	BASED ON 6.20% SOCIAL SECURITY/1.45% FICA, TOTALING 7.65%, ASSESSED ON ANY FORM OF PAY/INCOME TO EMPLOYEE	17,080	17,080
5118-01-00	<b>MEDICAL INSURANCE</b>	BASED ON MONTHLY PREMIUM	5,183	5,183
5120-01-00	<b>LIFE INSURANCE</b>	BASED ON LIFE AND ACCIDENTAL DEATH & DISMEMBERMENT PREMIUM	978	978
5121-01-00	<b>DENTAL INSURANCE</b>	BASED ON MONTHLY PREMIUM	288	288
5122-01-00	<b>VISION INSURANCE</b>	BASED ON MONTHLY PREMIUM	63	63
5230-01-00	<b>CLEANING SUPPLIES</b>	WIPES, PAPER TOWELS, ITEMS TO CLEAN BOARD ROOMS	100	100
5240-01-00	<b>PRINTED SUPPLIES</b>	BUSINESS CARDS MAPS	50 50	100
5260-01-00	<b>GENERAL OFFICE SUPPLIES</b>	PENS, PENCILS NOTEBOOKS, COPY PAPER, ETC.	1,500	1,500
5261-01-00	<b>POSTAGE</b>	CITY PUBLICATION MAILINGS & OTHER MAIL	200	200
5290-01-00	<b>EXPENDABLE SUPPLIES</b>	BREAKROOM SUPPLIES/COFFEE SERVICE MICROWAVE & COFFEE POT FOR BREAKROOM FOOD/REFRESHMENTS FOR CITY MANAGER MEETINGS	1,200 500	1,700
5440-01-00	<b>OFFICE EQUIP/SOFTWARE MAINT</b>	PITNEY BOWES POSTAGE MACHINE ALLIANCE MAINTENANCE (\$127 MONTH); OVERAGES (\$350)	200 1,874	2,074
5510-01-00	<b>ASSOC DUES/PUBLICATIONS</b>	MEMBERSHIPS: ICMA (\$1500), TCMA (\$450), NTCMA (\$75), ROTARY CLUB (\$1500) ATMOS STEERING COMMITTEE(364) ONCOR COMMITTEE (850) SAMS CLUB ANNUAL BUSINESS MEMBERSHIP	3,525 1,214 100	4,839
5525-01-00	<b>TRAINING/SEMINARS</b>	TML (\$425), ICMA (\$730), TCMA (\$375), NLC (\$600) REGISTRATION CONTINUED ED FOR ADMINISTRATIVE ASSISTANT (\$250) BOOKS/VIDEOS FOR STAFF & MANAGER'S MEETINGS	2,380 500	2,880
5530-01-00	<b>ELECTRIC SERVICES</b>	PROVIDED BY GEXA ENERGY	14,700	14,700
5535-01-00	<b>GAS SERVICES</b>	PROVIDED BY ATMOS ENERGY	2,000	2,000
5570-01-00	<b>SPECIAL SERVICES</b>	UTA CAPSTONE PROJECT / TCC PARTNERSHIP (ONE TIME COST)		-
5575-01-00	<b>EQUIPMENT RENTAL</b>	PITNEY BOWES POSTAGE MACHINE (\$684 QUARTERLY) LEAF COPIER RENTAL (\$278 MONTH)	2,736 3,336	6,072
5578-01-00	<b>TRAVEL</b>	TRAVEL ASSOCIATED W/TRAINING & ADDITIONAL BUSINESS LUNCH COSTS	5,000	5,000
5580-01-00	<b>ENGINEERING SERVICES</b>	ENGINEERING SERVICES/DRC MEETINGS	2,500	2,500
5585-01-00	<b>TELEPHONE SERVICES</b>	CITY MANAGER CELL (\$38 BASE/MONTH, \$15 USAGE/MONTH), CITY HALL FAX (\$50 MONTH)	2,400	2,400
5590-01-00	<b>WATER/SEWER SERVICES</b>	PROVIDED BY THE CITY/ARLINGTON/FORT WORTH	2,800	2,800

**TOTAL EXPENDITURES \$ 352,423**

## DEPARTMENT OUTLINE: MAYOR/CITY COUNCIL

### FUNCTIONS

City Council is composed of a Mayor and five council members, each elected at-large for a term of two-years, with no term limits. The Mayor and even-numbered places are chosen in the May General Election of even-numbered years, and odd places in odd years. Regular Council meetings are held at 7:00 p.m. the third Monday of each month, with special meetings and joint meetings with advisory boards held as needed.

Council has adopted The (Carver) Policy Governance® Model, under which they act on behalf of the city's ownership – the residents of Kennedale.

### HIGHLIGHTS AND GOALS ACCOMPLISHED

- Policy Governance Training (4.1)
- Mayor Brian Johnson (1.4)
  - Chair of Tarrant Regional Transportation Committee (TRTC)
  - Treasurer of the Southeast Tarrant Transportation Partnership (SETTP)
  - National League of Cities (NLC) Youth and Family Council
  - Texas Municipal League (TML) Legislative Policy Committee for Utilities and Transportation
- Liz Carrington, Place 2, became a member of the Lake Arlington-Village Creek Watershed Steering Committee (1.4)
- Mayor Pro Tem Kelly Turner, Place 4, serves on the North Central Texas Council of Governments (NCTCOG) Emergency Management Committee (1.4)

### SHORT-TERM GOALS

- Host a Healthy Community Summit based on the Search Institute's "Forty Developmental Assets for Adolescents", a framework identifying skills, experiences, relationships, and behaviors that better children's chances of succeeding in school and becoming happy, healthy, and contributing members of their communities as adults (1.3, 1.5.3)
- Update Strategic Plan (1.0, 6.0)
- Work with TxDOT and Metropolitan Planning Organization to fund the I-20/820/287 Interchange (6.0)
- Work with North Central Texas Council of Governments (NCTCOG) and TxDOT on local traffic access policy (6.0)

### LONG-TERM GOALS

- Secure a commuter rail stop (6.0)
- Secure legislative option for transportation funding (6.0)
- Restoration and development of Village Creek Park (3.0)

### STAFFING RESOURCES

- The City Council linkage to the organization is through the City Manager, delegation policies are contained in the adopted Governance Policies.
- **Advisory Boards:** Board of Adjustment/Board of Appeals (1st Tuesday), Economic Development Corporation (4th Tuesday), Keep Kennedale Beautiful (2nd Tuesday), Library Advisory Board (Quarterly), Parks & Recreation Board (1st Wednesday), Planning & Zoning Commission (3rd Thursday), Utility and Infrastructure Board (first Thursday), Youth Advisory Council (TBD)

### PERFORMANCE MEASURES

THROUGH JUNE 2017 UNLESS OTHERWISE NOTED

- 14 Council Meetings
- 22 Ordinances Approved
- 24 Resolutions Approved
- 9 Public Hearings
- 1 Master Plan Update
- Average Age of Vehicles: 7 years
- Average Age of Equipment: 9 years
- Asset Management Plan Report Card Grade: C
- Financial Risk Model (*to be implemented*)
- Pertinent 2015 Resident Satisfaction Survey Results
  - Participation – 60% have never participated; 32% once or twice

### DEPARTMENT SUMMARY BUDGET

01: GENERAL FUND

02: MAYOR/CITY

ACCOUNT NAME	FY15-16 ACTUAL	FY16-17 ADOPTED	FY16-17 AMENDED	FY16-17 MAY	FY16-17 PROJECTED	PROJECTED VS BUDGET	FY17-18 PROPOSED	\$\$ CHANGE	% CHANGE
SUPPLIES	1,645	15,800	15,800	11,036	13,160	(2,640)	6,400	(9,400)	-59%
SUNDRY	92,463	124,357	124,357	59,140	107,825	(16,532)	108,713	(15,644)	-13%
<b>TOTAL EXPENDITURES</b>	<b>\$ 94,108</b>	<b>\$ 140,157</b>	<b>\$ 140,157</b>	<b>\$ 70,176</b>	<b>\$ 120,985</b>	<b>\$ (19,172)</b>	<b>\$ 115,113</b>	<b>\$ (25,044)</b>	<b>-18%</b>

CITY OF KENNEDALE, TEXAS  
ANNUAL PROGRAM OF SERVICES

**01: GENERAL FUND**  
**02: MAYOR/CITY COUNCIL**

ACCOUNT NAME	FY15-16 ACTUAL	FY16-17 ADOPTED	FY16-17 AMENDED	FT16-17 MAY	FY16-17 PROJECTED	PROJECTED VS BUDGET	FY17-18 PROPOSED	\$\$ CHANGE	% CHANGE
PRINTED SUPPLIES	1,539	15,600	15,600	10,900	13,000	(2,600)	600	(15,000)	-96%
GENERAL OFFICE SUPPLIES	106	100	100	-	-	(100)	100	-	
MINOR EQUIP/SMALL TOOLS<\$5K	-	-	-	-	-	-	5,700	5,700	
EXPENDABLE SUPPLIES	-	100	100	136	160	60	-	(100)	-100%
<b>SUPPLIES</b>	<b>\$ 1,645</b>	<b>\$ 15,800</b>	<b>\$ 15,800</b>	<b>\$ 11,036</b>	<b>\$ 13,160</b>	<b>\$ (2,640)</b>	<b>\$ 6,400</b>	<b>\$ (9,400)</b>	<b>-59%</b>
ASSOC DUES/PUBLICATIONS	5,659	6,037	6,037	4,916	6,015	(22)	6,125	88	1%
VOLUNTEER MEETINGS	383	582	582	-	610	28	600	18	3%
CONTRACTUAL SERVICES	-	-	-	-	-	-	-	-	
TRAINING/SEMINARS	2,050	2,150	2,150	580	1,200	(950)	2,500	350	16%
LEGAL SERVICES	67,787	74,000	74,000	49,451	77,000	3,000	75,000	1,000	1%
SPECIAL SERVICES	7,538	30,088	30,088	-	15,500	(14,588)	11,988	(18,100)	-60%
SPECIAL EVENTS	3,954	5,500	5,500	1,315	4,500	(1,000)	6,500	1,000	18%
TRAVEL	5,091	6,000	6,000	2,878	3,000	(3,000)	6,000	-	0%
<b>SUNDRY</b>	<b>\$ 92,463</b>	<b>\$ 124,357</b>	<b>\$ 124,357</b>	<b>\$ 59,140</b>	<b>\$ 107,825</b>	<b>\$ (16,532)</b>	<b>\$ 108,713</b>	<b>\$ (15,644)</b>	<b>-13%</b>
<b>TOTAL EXPENDITURES</b>	<b>\$ 94,108</b>	<b>\$ 140,157</b>	<b>\$ 140,157</b>	<b>\$ 70,176</b>	<b>\$ 120,985</b>	<b>\$ (19,172)</b>	<b>\$ 115,113</b>	<b>\$ (25,044)</b>	<b>-18%</b>

CITY OF KENNEDALE, TEXAS  
ANNUAL PROGRAM OF SERVICES

**01: GENERAL FUND  
02: MAYOR/CITY COUNCIL**

**FY17-18  
PROPOSED**

<b>5240-02-00 PRINTED SUPPLIES</b>	ALL BOARD NAME PLATES, BUSINESS CARDS	600	<b>600</b>
<b>5260-02-00 GENERAL OFFICE SUPPLIES</b>	PENS, PENCILS NOTEBOOKS, COPY PAPER, ETC.	100	<b>100</b>
<b>5280-02-00 MINOR EQUIP/SMALL TOOLS &lt;\$5K</b>	IPADs for Council--\$3090 for 6 I pads-2 years plan; \$954 for 6 keyboards-1 time cost; \$900 for 6 drop box accounts; \$720 for 6 data plans	5,700	<b>5,700</b>
<b>5290-02-00 EXPENDABLE SUPPLIES</b>	COUNCIL REFRESHMENTS FOR COUNCIL MEETINGS		-
<b>5510-02-00 ASSOC DUES/PUBLICATIONS</b>	NORTH CENTRAL TEXAS COG (OCT)	750	<b>6,125</b>
	MAYOR'S COUNCIL OF TARRANT COUNTY (OCT)	350	
	ASCAP (\$346)/BMI (\$345): MUSIC LICENSES FOR ALL CITY FACILITIES/FUNCTIONS (APR)	691	
	TEXAS MUNICIPAL LEAGUE MEMBERSHIP (SEP)	1,654	
	NATIONAL LEAGUE OF CITIES (JUN)	1,200	
	TARRANT REGIONAL TRANSPORTATION COUNCIL (SEP)	730	
	REGIONAL TRANSPORTATION COUNCIL	250	
	SETP - SOUTHEAST TARRANT TRANSPORTATION PARTNERSHIP	500	
<b>5511-02-00 VOLUNTEER MEETINGS</b>	COUNCIL MEETINGS (\$1 PER MEETING, 6 MEMBERS, 12 MEETINGS/YEAR)	108	<b>600</b>
	(\$1 PER SPECIAL MEETING, 6 MEMBERS, 6 MEETINGS/YEAR)		
	PLANNING & ZONING (\$1 PER MEETING, 9 MEMBERS, 12 PER YEAR)	108	
	BOARD OF ADJUSTMENT/BUILDING BOARD OF APPEALS (\$1 PER MEETING, 9 MEMBERS, 10 PER YEAR)	90	
	LIBRARY ADVISORY BOARD (\$1 PER MEETING, 7 MEMBERS, 12 PER YEAR)	84	
	PARKS & RECREATION BOARD (\$1 PER MEETING, 5 MEMBERS, 12 MEETINGS/YEAR)	60	
	UTILITY AND INFRASTRUCTURE BOARD (\$1 PER MEETING, 7 MEMBERS, 6 MEETINGS/YEAR)	42	
	KEEP KENNEDALE BEAUTIFUL/KBB (\$1 PER MEETING, 9 MEMBERS, 12 PER YEAR)	108	
<b>5525-02-00 TRAINING/SEMINARS</b>	NATIONAL LEAGUE OF CITIES (NLC) (3 MEMBERS)	1,500	<b>2,500</b>
	OTHER COUNCIL TRAINING	1,000	
<b>5565-02-00 LEGAL SERVICES</b>	LEGAL SERVICE TO TAYLOR, OLSON, ADKINS, STRALLA & ELAM, LLP (TOASE)	75,000	<b>75,000</b>
<b>5570-02-00 SPECIAL SERVICES</b>	GOVERNANCE, RETREAT & OTHER MISC. CONSULTANT		<b>11,988</b>
	FORT WORTH TRANSPORTATION AUTHORITY PARA TRANSIT PARTICIPATION	1,288	
	AV EQUIPMENT TO RECORD AND POST COUNCIL MEETINGS (ONE TIME)	10,700	
	SLATE COMMUNICATIONS CONSULTANTS- 4HR MONTH/\$115/HR		
	STRATEGIC PLANNING 2025 UPDATE (ONE TIME COST)		
<b>5571-02-00 SPECIAL EVENTS</b>	TRUNK OR TREAT/PUMPKIN PALOOZA	1,000	<b>6,500</b>
	CHRISTMAS TREE LIGHTING	1,500	
	BOARD APPRECIATION DINNER (DINNER/GIFTS)		
	LEGISLATIVE ACTIVITIES		
	YOUTH ADVISORY COUNCIL SEED MONEY (REVENUE & EXPENSES UNDER FUND 41)	4,000	
<b>5578-02-00 TRAVEL</b>	HOTEL, MILEAGE, FOOD FOR NLC & LEADERSHIP/COUNCIL RELATED TRAINING	6,000	<b>6,000</b>

**TOTAL EXPENDITURES \$ 115,113**

## DEPARTMENT OUTLINE: CITY SECRETARY & COMMUNICATIONS

### FUNCTIONS

The City Secretary's Office primarily serves as the Records Management Office and the Public Information Office for the City of Kennedale. Duties include:

- Attendance at all City Council meetings and recording of all actions taken
- Creation, distribution, and custodianship of City Council agendas, packets, and minutes
- Safekeeping and cataloging of agendas, packets, and minutes for all advisory boards
- Custodianship of the city's charter, legal documents, election records, elected and appointed official records, and all documents necessary for the continued existence and business activities of the city
- Administration of a records retention and destruction policy and management of the conversion of hardcopies to electronic records
- Fulfillment of requests by residents, staff, City Council, and advisory board members for archival, business, legislative, and historical information; Includes open records requests made under the Texas Public Information Act (except those submitted to Municipal Court or the Police Department)
- Response to media inquiries and proactive delivering of news and event information to media
- Publication and posting of required notices and agendas
- Administration of elections, oaths of office, and statements of officials
- Facilitation of advisory board recruitment, application, and appointment process
- Improving staff and public access to municipal information
- Encouraging civic engagement and involvement in our local government, many times through coordination with other departments or entities
- Maintaining the city's online presence through the website and social media, including Facebook, Twitter, and Nextdoor
- Publishing the resident newsletter (*TownCenter Herald*) and employee newsletter (*The Kennedalian*)
- Providing assistance to the City Manager, Mayor, and Council through various secretarial duties
- Coordinating the codification of approved ordinances (MuniCode) and updating local copies of the Code of Ordinances
- Serving as staff liaison for the Youth Advisory Council (YAC) and the Senior Citizen's Center
- Serving as custodian of the city's seal and attesting the City Manager's and Mayor's signatures on official documents
- Filing property records and documents with the Tarrant County Clerk's Office
- Developing and overseeing the budgets for the City Secretary, City Manager, Mayor, Youth Advisory Council, and Senior Citizen's Center

## HIGHLIGHTS AND GOALS ACCOMPLISHED

- Regained access to the Library's Twitter account
- Promoted the newsletter, resulting in subscriptions increasing from 205 in April '15 to 580 in June '17 (Avg. Open Rate: 53.2%; Industry Avg.: 24.1%)
- Increased Twitter followers from 284 to 621 since March '16; In April '15, our tweets earned 3.9K total impressions; in May '17 they earned 12.2K
- As Staff Liaison for Youth Advisory Council (YAC), fully filled the 15-person board for the first time for the 2017–18 school year
- Created a Volunteer Newsletter to keep residents informed of opportunities to participate in decisions and events
- Partnered with Slate Communications to evaluate and improve current communications strategies

## SHORT-TERM GOALS

- Promote continued growth online subscriptions and social media
- Strengthen civic engagement by increasing posts to news feeds and social media outlets, and encouraging and promoting community events
- Increase regional relationships and coordination with the media and other local entities, including the school district
- Increase media coverage for community events and achievement announcements
- Support integrative culture by developing an intranet for internal communication
- Train city personnel and board members on Open Meetings Act and Public Information Act
- Evaluate retention status of records stored both locally and off-site to free up space and reduce costs
- Complete and present a Communications Plan, including a focus on crisis communications, to staff and Council; oversee the institution of this plan

## LONG-TERM GOALS

- Develop brand standards and increase communication through publications, events, and social media
- Continue to expand, promote, and encourage use of online services for requests and payments to enhance service delivery to residents
- Ensure accuracy of municipal code, in all areas, at all times
- Continue to work professionally and efficiently with all city staff, residents, and community entities to foster a hometown feel
- Restructure Laserfiche document storage system and train departments on Laserfiche best practices

## STAFFING RESOURCES

- City Secretary & Communications Coordinator: 1.0 Full-Time Equivalent (FTE)

**PERFORMANCE MEASURES**  
THROUGH JUNE 2017 UNLESS OTHERWISE NOTED

- Open Records Requests Fulfilled: 263
- Activities/Events: 45 Events; + Weekly: Crochet Club, Storytime, Babygarten, LEGO Club + Weekly Summer Reading Events: Family Board Games, STEM Clubs, Family Movies
- Newsletter Subscribers: 580
- City E-Newsletters (*TownCenter Herald*) Published: 8
- Employee Newsletters (*The Kennedalian*) Published: 7
- Visits to the city website: Avg. 273 visits/day  
(June 16- August 17: 99,822 visits; 221,364 pageviews; 171,572 unique pageviews)
- Total Facebook Likes: 5,580 (there is likely overlap; i.e., single user liking multiple pages)
  - City of Kennedale: 2,775
  - Kennedale Police Department: 878
  - Kennedale Public Library: 519
  - Senior Center: 197
  - Keep Kennedale Beautiful: 486
- Total Twitter Followers: 725
  - City of Kennedale: 621
  - Kennedale Public Library: 104

**DEPARTMENT SUMMARY BUDGET**

01: GENERAL FUND  
03: CITY SECRETARY

ACCOUNT NAME	FY15-16 ACTUAL	FY16-17 ADOPTED	FY16-17 AMENDED	FY16-17 MAY	FY16-17 PROJECTED	PROJECTED VS BUDGET	FY17-18 PROPOSED	\$\$ CHANGE	% CHANGE
PERSONNEL	62,920	66,287	66,287	42,126	67,575	1,288	67,673	1,386	2%
SUPPLIES	517	350	350	64	100	(250)	350	-	
MAINTENANCE	43,296	60,659	60,659	32,505	59,850	(809)	44,880	(15,779)	-26%
SUNDRY	29,922	33,033	33,033	17,683	26,530	(6,503)	31,343	(1,690)	-5%
<b>TOTAL EXPENDITURES</b>	<b>\$ 136,655</b>	<b>\$ 160,328</b>	<b>\$ 160,328</b>	<b>\$ 92,378</b>	<b>\$ 154,055</b>	<b>\$ (6,274)</b>	<b>\$ 144,245</b>	<b>\$ (16,083)</b>	<b>-10%</b>

CITY OF KENNEDALE, TEXAS  
ANNUAL PROGRAM OF SERVICES

**01: GENERAL FUND  
03: CITY SECRETARY**

ACCOUNT NAME	FY15-16 ACTUAL	FY16-17 ADOPTED	FY16-17 AMENDED	FY16-17 MAY	FY16-17 PROJECTED	PROJECTED VS BUDGET	FY17-18 PROPOSED	\$\$ CHANGE	% CHANGE
SALARIES	51,365	54,000	54,000	34,211	54,981	981	55,080	1,080	2%
LONGEVITY PAY	-	96	96	168	168	72	264	168	175%
RETIREMENT	-	7,816	7,816	4,964	7,970	154	7,834	18	0%
FICA	7,411	4,138	4,138	2,633	4,223	85	4,234	95	2%
MEDICAL INSURANCE	3,933	-	-	-	-	-	-	-	-
LIFE INSURANCE	211	237	237	149	233	(4)	261	24	10%
DENTAL INSURANCE	-	-	-	-	-	-	-	-	-
VISION INSURANCE	-	-	-	-	-	-	-	-	-
<b>PERSONNEL</b>	<b>\$ 62,920</b>	<b>\$ 66,287</b>	<b>\$ 66,287</b>	<b>\$ 42,126</b>	<b>\$ 67,575</b>	<b>\$ 1,288</b>	<b>\$ 67,673</b>	<b>\$ 1,386</b>	<b>2%</b>
PRINTED SUPPLIES	459	200	200	-	-	(200)	200	-	-
POSTAGE	58	150	150	64	100	(50)	150	-	-
MINOR EQUIP/SMALL TOOLS<\$5K	-	-	-	-	-	-	-	-	-
<b>SUPPLIES</b>	<b>\$ 517</b>	<b>\$ 350</b>	<b>\$ 350</b>	<b>\$ 64</b>	<b>\$ 100</b>	<b>\$ (250)</b>	<b>\$ 350</b>	<b>\$ -</b>	
BUILDING MAINTENANCE	26,310	40,647	40,647	23,383	40,350	(297)	31,346	(9,301)	-23%
OFFICE EQUIP/SOFTWARE MAINT	16,986	20,012	20,012	9,121	19,500	(512)	13,534	(6,478)	-32%
<b>MAINTENANCE</b>	<b>\$ 43,296</b>	<b>\$ 60,659</b>	<b>\$ 60,659</b>	<b>\$ 32,505</b>	<b>\$ 59,850</b>	<b>\$ (809)</b>	<b>\$ 44,880</b>	<b>\$(15,779)</b>	<b>-26%</b>
ADVERTISING	4,538	8,600	8,600	1,317	3,500	(5,100)	6,600	(2,000)	-23%
ASSOC DUES/PUBLICATIONS	1,382	690	690	418	740	50	600	(90)	-13%
TRAINING/SEMINARS	2,515	1,600	1,600	120	1,000	(600)	1,600	-	-
SPECIAL SERVICES	8,938	8,353	8,353	6,636	7,500	(853)	8,653	300	4%
ELECTION SERVICES	9,431	10,000	10,000	7,550	10,000	-	10,100	100	1%
FILING FEES	1,151	1,450	1,450	705	1,450	-	1,450	-	-
TRAVEL	1,967	2,340	2,340	939	2,340	-	2,340	-	-
<b>SUNDRY</b>	<b>\$ 29,922</b>	<b>\$ 33,033</b>	<b>\$ 33,033</b>	<b>\$ 17,683</b>	<b>\$ 26,530</b>	<b>\$ (6,503)</b>	<b>\$ 31,343</b>	<b>\$ (1,690)</b>	<b>-5%</b>
<b>TOTAL EXPENDITURES</b>	<b>\$ 136,655</b>	<b>\$ 160,328</b>	<b>\$ 160,328</b>	<b>\$ 92,378</b>	<b>\$ 154,055</b>	<b>\$ (6,274)</b>	<b>\$ 144,245</b>	<b>\$(16,083)</b>	<b>-10%</b>

CITY OF KENNEDALE, TEXAS  
ANNUAL PROGRAM OF SERVICES

01: GENERAL FUND  
03: CITY SECRETARY

FY17-18  
PROPOSED

<b>5101-03-00 SALARIES</b>	SEE PERSONNEL SUMMARY OVERVIEW	55,080	<b>55,080</b>
<b>5114-03-00 LONGEVITY PAY</b>	PAID TO EMPLOYEES WITH A MINIMUM OF TWELVE MONTHS OF SERVICE PRIOR TO SEPTEMBER 30TH OF EACH YEAR. EMPLOYEES RECEIVE \$8, \$10 OR \$12 PER MONTH FOR EACH YEAR OF SERVICE COMPLETED WITH THE CITY.	264	<b>264</b>
<b>5115-03-00 RETIREMENT</b>	REQUIRED FOR ANYTHING OVER 1000 CALENDAR HOURS. PAID MONTHLY. BASED ON JAN-DEC CALENDAR YEAR. NEW RATE RECEIVED IN MAY OF CURRENT YEAR FOR JAN-DEC OF UPCOMING FISCAL YEAR. OCT-DEC OF NEW FISCAL YEAR BILLED AT OLD RATE. RATE RECEIVED IN MAY HAS A LAG OF ONE YEAR DUE TO ACTUARIAL STUDY (I.E., JAN 2008 RATE BASED ON DEC 2006 STUDY).	7,834	<b>7,834</b>
<b>5117-03-00 FICA</b>	BASED ON 6.20% SOCIAL SECURITY/1.45% FICA, TOTALING 7.65%, ASSESSED ON ANY FORM OF PAY/INCOME TO EMPLOYEE	4,234	<b>4,234</b>
<b>5118-03-00 MEDICAL INSURANCE</b>	BASED ON MONTHLY PREMIUM	-	-
<b>5120-03-00 LIFE INSURANCE</b>	BASED ON LIFE AND ACCIDENTAL DEATH & DISMEMBERMENT PREMIUM	261	<b>261</b>
<b>5121-03-00 DENTAL INSURANCE</b>	BASED ON MONTHLY PREMIUM	-	-
<b>5122-03-00 VISION INSURANCE</b>	BASED ON MONTHLY PREMIUM	-	-
<b>5240-03-00 PRINTED SUPPLIES</b>	CITY LETTERHEAD, ENVELOPES & BUSINESS CARDS	100	<b>200</b>
	PRINTED COMMUNICATION MATERIALS	100	
<b>5261-03-00 POSTAGE</b>	POSTAGE COST FOR MAILOUTS	150	<b>150</b>
<b>5403-03-00 BUILDING MAINTENANCE</b>	CLEANING SERVICE (\$900/MO, TWICE WEEKLY)	10,800	<b>31,346</b>
	FLOOR BUFFING (2 TIMES @ \$225/ RED TILES @ \$225) & CARPET CLEANING (1 TIME @ \$500)	1,400	
	STANLEY SECURITY MONITORING / FIRE SERVICES / EXTINGUISHER INSPECTIONS (\$221/MO)	2,652	
	PEST CONTROL SERVICES (\$79/QTR)	316	
	GENERAL BUILDING MAINTENANCE (PAPER TOWELS, TOILET PAPER)	3,600	
	HEATING/AC SERVICE (\$435/QTR, PLUS \$750 ANNUAL MAINTENANCE)	2,490	
	CARPET REPLACEMENT IN CITY HALL, LIBRARY & COMMUNITY CENTER		
	WINDOW CLEANING (4 TIMES @ \$147)	588	
	REPLACE A/C UNIT 6	8,000	
	KEYS, LOCK REPLACEMENT & PLUMBING, ELECTRICAL, MISC. REPAIRS	1,500	
<b>5440-03-00 OFFICE EQUIP/SOFTWARE</b>	BOARD SYNC AGENDA MANAGEMENT SOFTWARE (\$326 MONTHLY)	3,912	<b>13,534</b>
	CITY WEBSITE	1,768	
	LASERFICHE (AVANTE SERVER \$450, 20 NAMED FULL USERS @ \$150 EACH = \$3000, IMPORT AGENT \$448, SCANCONNECT \$50, WEB DISTRIBUTION PORTAL \$2400, WEB ACCESS \$600; OLD COURT PORTION \$2106	7,854	
<b>5501-03-00 ADVERTISING</b>	PUBLIC HEARING/LEGAL NOTICES - BIDS, BUDGET, ORDINANCES, TDD (BOA/P&Z/BBA CODE TO PLANNING DEPT; PARKS/PUBLIC WORKS TO STREETS AND WATER OPERATIONS)	6,000	<b>6,600</b>
	ELECTION NOTICE	600	
<b>5510-03-00 ASSOC DUES/PUBLICATIONS</b>	NORTH TEXAS MUNICIPAL CLERK'S ASSOCIATION (\$100 X 2)	200	<b>600</b>
	TMCA YELLOW ROSE CHAPTER (\$50 X 2)	100	
	STAR-TELEGRAM	300	
<b>5525-03-00 TRAINING/SEMINARS</b>	TMCA TRAINING/TESTING (2 SEMINARS) - DEPUTY CS	600	<b>1,600</b>
	TMCA/TESTING SEMINAR (\$300 X 2 SEMINARS) - CS	600	
	VARIOUS DAY SEMINAR EVENTS (UMANT, TAMIO, NTMCA, ETC)	400	
<b>5570-03-00 SPECIAL SERVICES</b>	TINDALL RECORD STORAGE - BOXES STORED	2,000	<b>8,653</b>
	MUNICIPAL CODE CORPORATION - CODIFICATION OF CITY CODES (275 PAGES @ \$19.50/PAGE)	5,363	
	MUNICIPAL CODE CORPORATION-ONLINE CODE PUBLICATION ANNUAL(\$950); CHARTER LINK (\$50)	1,000	
	MUNICIPAL CODE CORPORATION - MONTHLY ONLINE UPDATES	290	
<b>5573-03-00 ELECTION SERVICES</b>	GENERAL ELECTION (MAY)	10,100	<b>10,100</b>
<b>5574-03-00 FILING FEES</b>	NOTICE OF LIEN & STATEMENT OF EXPENSES - MOWING, RELEASE OF LIENS - MOWING, MYLARS - MNOR PLATS, RE-PLATS, FINAL PLATS, EASEMENTS	1,450	<b>1,450</b>
<b>5578-03-00 TRAVEL</b>	TMCA TRAVEL EXPENSE (1 CONFERENCE) - DEPUTY CS	550	<b>2,340</b>
	TMCA TRAVEL EXPENSE (2 CONFERENCES) - CS	1,050	
	MILEAGE: REGIONAL CONFERENCES/TRAINING; COUNTY FILINGS; WORK ERRANDS	500	
	TRAINING LUNCHEONS - TMCA CHAPTER (\$20 X 6= 120 X 2 = 240) - CS & DEPUTY CS	240	

**TOTAL EXPENDITURES \$ 144,245**

## DEPARTMENT OUTLINE: MUNICIPAL COURT

### FUNCTIONS

The function of this department is provide the highest level of service, in partnership with the community, to foster a safe atmosphere promoting the highest quality of life for all people.

### HIGHLIGHTS AND GOALS ACCOMPLISHED

- Transitioned department so that window clerk takes payments for Court and Utility Billing (4.1)
- Upgrade for LT System, to continue the Paperless process (4.1)
- Purchased 5 New Ticket Writers and Printers for Police Department (4.1)

### SHORT-TERM GOALS

- Update Procedure Manual with new software changes and new procedures (4.5)
- Update Orders from The Judge (4.5)
- Deputy Court Administration to become Level III Certified (4.5)
- Court Clerk to become Level I Certified (4.5)
- Set up Warrant and Indigency Procedures to current standards (4.5)
- 

### LONG-TERM GOALS

- Set up a program with KISD for Distracted Driving Alive at 25 (1.3, 4.1)
- Set up information in Community Activities offered in the Town Center Park and Library (1.3, 4.1)
- Purchase 2 total Ticket Writers and Printers for PD and 2 more are needed to meet that goal (4.1)

### STAFFING RESOURCES

- Deputy Court Administrator/Juvenile Case Manger (JCM): 1.0 Full-Time Equivalent (FTE)
- Court Clerk/UB Analyst:1.0 Full-Time Equivalent (FTE)
- Municipal Judge: Contracted
- City Attorney: Contracted

### PERFORMANCE MEASURES

THROUGH JUNE 2017 UNLESS OTHERWISE NOTED

- 2 Jury Trials to be set
- 1,315 Warrants Issued
- 1,781 Warrants Cleared
- \$589,563 of Citations Issued
- \$163,724 of Jail-Time Credit Awarded
- Collection Rate: 31%

CITY OF KENNEDALE, TEXAS  
ANNUAL PROGRAM OF SERVICES

- 173 Warrants (totaling \$24,787) were cleared during the 2016 Great Texas Warrant Round-Up
- 3,061 Current Outstanding Warrants (Totaling \$1,233,348)
- 1,979 Citations Issued during 1,774 Stops

## DEPARTMENT SUMMARY BUDGET

01: GENERAL FUND

04: MUNICIPAL COURT

ACCOUNT NAME	FY15-16 ACTUAL	FY16-17 ADOPTED	FY16-17 AMENDED	FY16-17 MAY	FY16-17 PROJECTED	PROJECTED VS BUDGET	FY17-18 PROPOSED	\$\$ CHANGE	% CHANGE
PERSONNEL	74,871	82,500	82,500	46,572	79,319	(3,181)	89,853	7,353	9%
SUPPLIES	1,872	2,750	2,750	985	1,960	(790)	2,200	(550)	-20%
MAINTENANCE	13,070	8,208	8,208	485	8,300	92	8,291	82	1%
SUNDRY	31,595	27,772	27,772	18,529	27,590	(182)	28,053	281	1%
<b>TOTAL EXPENDITURES</b>	<b>\$ 121,408</b>	<b>\$ 121,230</b>	<b>\$ 121,230</b>	<b>\$ 66,571</b>	<b>\$ 117,169</b>	<b>\$ (4,061)</b>	<b>\$ 128,396</b>	<b>\$ 7,166</b>	<b>6%</b>

CITY OF KENNEDALE, TEXAS  
ANNUAL PROGRAM OF SERVICES

**01: GENERAL FUND  
04: MUNICIPAL COURT**

ACCOUNT NAME	FY15-16 ACUTAL	FY16-17 ADOPTED	FY16-17 AMENDED	FY16-17 MAY	FY16-17 PROJECTED	PROJECTED VS BUDGET	FY17-18 PROPOSED	\$\$ CHANGE	% CHANGE
SALARIES	53,075	59,868	59,868	33,904	57,008	(2,860)	61,262	1,394	2%
OVERTIME	976	1,152	1,152	385	744	(408)	700	(452)	-39%
LONGEVITY PAY	256	352	352	152	152	(200)	248	(104)	-30%
RETIREMENT	7,837	8,867	8,867	4,972	8,367	(500)	8,806	(61)	-1%
FICA	3,920	4,695	4,695	2,486	4,185	(510)	4,759	64	1%
MEDICAL INSURANCE	7,955	6,509	6,509	4,111	7,924	1,415	12,994	6,485	100%
LIFE INSURANCE	250	355	355	166	279	(76)	382	27	8%
DENTAL INSURANCE	504	576	576	325	542	(34)	576	-	
VISION INSURANCE	97	126	126	71	119	(7)	126	-	
<b>PERSONNEL</b>	<b>\$ 74,871</b>	<b>\$ 82,500</b>	<b>\$ 82,500</b>	<b>\$ 46,572</b>	<b>\$ 79,319</b>	<b>\$ (3,181)</b>	<b>\$ 89,853</b>	<b>\$ 7,353</b>	<b>9%</b>
PRINTED SUPPLIES	68	800	800	-	200	(600)	250	(550)	-69%
GENERAL OFFICE SUPPLIES	726	650	650	313	700	50	650	-	
POSTAGE	1,011	1,300	1,300	580	950	(350)	1,100	(200)	-15%
EXPENDABLE SUPPLIES	66	-	-	93	110	110	200	200	
<b>SUPPLIES</b>	<b>\$ 1,872</b>	<b>\$ 2,750</b>	<b>\$ 2,750</b>	<b>\$ 985</b>	<b>\$ 1,960</b>	<b>\$ (790)</b>	<b>\$ 2,200</b>	<b>\$ (550)</b>	<b>-20%</b>
OFFICE EQUIP/SOFTWARE MAINT	13,070	8,208	8,208	485	8,300	92	8,291	82	1%
<b>MAINTENANCE</b>	<b>\$ 13,070</b>	<b>\$ 8,208</b>	<b>\$ 8,208</b>	<b>\$ 485</b>	<b>\$ 8,300</b>	<b>\$ 92</b>	<b>\$ 8,291</b>	<b>\$ 82</b>	<b>1%</b>
ASSOC DUES/PUBLICATIONS	1,555	1,311	1,311	868	1,200	(111)	1,190	(121)	-9%
TRAINING/SEMINARS	304	350	350	315	360	10	1,000	650	186%
LEGAL SERVICES	7,747	7,500	7,500	4,650	7,800	300	7,500	-	
SPECIAL SERVICES	500	700	700	131	400	(300)	700	-	
EQUIPMENT RENTAL	3,589	1,691	1,691	704	1,350	(341)	2,043	352	21%
TRAVEL	2,589	1,100	1,100	613	1,400	300	500	(600)	-55%
JUDGE SERVICES	14,400	14,400	14,400	10,800	14,400	-	14,400	-	
TELEPHONE SERVICES	911	720	720	447	680	(40)	720	-	
<b>SUNDRY</b>	<b>\$ 31,595</b>	<b>\$ 27,772</b>	<b>\$ 27,772</b>	<b>\$ 18,529</b>	<b>\$ 27,590</b>	<b>\$ (182)</b>	<b>\$ 28,053</b>	<b>\$ 281</b>	<b>1%</b>
<b>TOTAL EXPENDITURES</b>	<b>\$ 121,408</b>	<b>\$ 121,230</b>	<b>\$ 121,230</b>	<b>\$ 66,571</b>	<b>\$ 117,169</b>	<b>\$ (4,061)</b>	<b>\$ 128,396</b>	<b>\$ 7,166</b>	<b>6%</b>

CITY OF KENNEDALE, TEXAS  
ANNUAL PROGRAM OF SERVICES

01: GENERAL FUND  
04: MUNICIPAL COURT

FY17-18  
PROPOSED

5101-04-00	<b>SALARIES</b>	SEE PERSONNEL SUMMARY OVERVIEW	61,262	61,262
5107-04-00	<b>OVERTIME</b>	ADDITIONAL PAY OVER 40 HOURS PER WEEK AT 1.5 FOR NON-EXEMPT EMPLOYEES	700	700
5114-04-00	<b>LONGEVITY PAY</b>	PAID TO EMPLOYEES WITH A MINIMUM OF TWELVE MONTHS OF SERVICE PRIOR TO SEPTEMBER 30TH OF EACH YEAR. EMPLOYEES RECEIVE \$8, \$10 OR \$12 PER MONTH FOR EACH YEAR OF SERVICE COMPLETED WITH THE CITY.	248	248
5115-04-00	<b>RETIREMENT</b>	REQUIRED FOR ANYTHING OVER 1000 CALENDAR HOURS. PAID MONTHLY. BASED ON JAN-DEC CALENDAR YEAR. NEW RATE RECEIVED IN MAY OF CURRENT YEAR FOR JAN-DEC OF UPCOMING FISCAL YEAR. OCT-DEC OF NEW FISCAL YEAR BILLED AT OLD RATE. RATE RECEIVED IN MAY HAS A LAG OF ONE YEAR DUE TO ACTUARIAL STUDY (I.E., JAN 2008 RATE BASED ON DEC 2006 STUDY).	8,806	8,806
5117-04-00	<b>FICA</b>	BASED ON 6.20% SOCIAL SECURITY/1.45% FICA, TOTALING 7.65%, ASSESSED ON ANY FORM OF PAY/INCOME TO EMPLOYEE	4,759	4,759
5118-04-00	<b>MEDICAL INSURANCE</b>	BASED ON MONTHLY PREMIUM	12,994	12,994
5120-04-00	<b>LIFE INSURANCE</b>	BASED ON LIFE AND ACCIDENTAL DEATH & DISMEMBERMENT PREMIUM	382	382
5121-04-00	<b>DENTAL INSURANCE</b>	BASED ON MONTHLY PREMIUM	576	576
5122-04-00	<b>VISION INSURANCE</b>	BASED ON MONTHLY PREMIUM	126	126
5240-04-00	<b>PRINTED SUPPLIES</b>	ENVELOPES (WINDOW AND REGULAR)	150	250
		BUSINESS CARDS	100	
5260-04-00	<b>GENERAL OFFICE SUPPLIES</b>	GENERAL OFFICE SUPPLIES-PAPER, PENS, LABELS, STAPLES, FILE FOLDERS, ITHACA PAPER, ETC.	650	650
5261-04-00	<b>POSTAGE</b>	DEFENDANT NOTICE, WARNING LETTER, WARRANT NOTICES, JURY SUMMONS, COURT SETTINGS	1,100	1,100
5290-04-00	<b>EXPENDABLE SUPPLIES</b>	RELATIONSHIP BUILDING (TASK FORCE, LUNCHESES, MEETINGS, ETC)	200	200
5440-04-00	<b>OFFICE EQUIP/SOFTWARE MAINT</b>	INTOUCH COURT SYSTEM ANNUAL MAINTENANCE CONTRACT (JUN)	4,477	8,291
		BRAZOS TECHNOLOGIES ANNUAL MAINTENANCE FOR TICKET WRITER SOFTWARE (OCT)	3,050	
		SAVIN MONTHLY MAINTENANCE - \$63.63/MTH ( 50% SPLIT WITH UTILITY BILLING)	764	
5510-04-00	<b>ASSOC DUES/PUBLICATIONS</b>	TMCA COURT CLERKS MEMBERSHIP DUES (OCT 2017 - SEPT 2018), \$60 EACH FOR COURT ADMIN, COURT CLERK	120	1,190
		TLO SKIP TRACING (\$70 MONTH)	840	
		NOTARY FOR DEPUTY COURT ADMINISTRATOR AND NEW NOTARY LICENSE FOR COURT CLERK	150	
		TCCA COURT CLERKS MEMBERSHIP DUES (JAN 2018 - DEC 2018), \$40 EACH FOR COURT ADMIN, COURT CLERK	80	
5525-04-00	<b>TRAINING/SEMINARS</b>	TMCEC COURT CLERKS TRAINING (LOCAL SESSIONS \$100 DEPUTY CLERK/\$150 COURT ADMIN	500	1,000
		JUDGE TCCA CONFERENCE (EVERY 4 YEARS- 2020)	-	
		TMCEC TRAINING(NEW CLERK 5 DAY) DEPUTY CLERK	500	
5565-04-00	<b>LEGAL SERVICES</b>	PROSECUTOR SERVICES PROVIDED BY ATTORNEY FOR MONTHLY COURT HEARINGS & PLEA DOCKETS	7,500	7,500
5570-04-00	<b>SPECIAL SERVICES</b>	COURT REPORTER FOR TRANSCRIPT ON APPEALS	300	700
		COURT INTERPRETER-SPANISH (\$50/HOUR, 2 HOUR MIN)	400	
5575-04-00	<b>EQUIPMENT RENTAL</b>	SAVIN COPIER RENTAL - \$144/MONTH (\$315 FOR YEARLY INSURANCE) (50% SPLIT WITH UB)	2,043	2,043
5578-04-00	<b>TRAVEL</b>	TMCEC COURT CLERKS TRAINING (LOCAL MILEAGE)	100	500
		TMCEC TRAINING(New Clerk 5 day)(MILEAGE, FOOD)	400	
		TMCEC CONFERENCE (HOTEL, MILEAGE, FOOD)	-	
5581-04-00	<b>JUDGE SERVICES</b>	JUDGE CONTRACT	14,400	14,400
		JUDGES CONFERENCE TRAINING (EVERY 4 YRS 2019/2020)		
5585-04-00	<b>TELEPHONE SERVICES</b>	COURT FAX \$60	720	720

**TOTAL EXPENDITURES \$ 128,396**

## DEPARTMENT OUTLINE: HUMAN RESOURCES

### FUNCTIONS

Ensures the most effective use of human resources to meet long-term strategic goals

### HIGHLIGHTS AND GOALS ACCOMPLISHED

- Continue to refine health insurance structure and manage costs
- Continued evaluation of additional benefit options
- Participated in feasibility study for cooperative purchasing of health insurance with five other cities
- Implementation of on-line benefits open enrollment processes
- Coordination of a visit from sixteen dignitaries from Cambodia, continuation of a YSEALI project through ICMA
- Continued issuing ID badges for all employees, in accordance with state requirements
- Continued recognition of employee's birthdays on a monthly basis
- Developed Cash Handling and Open Records training program for required personnel
- Completion of 2017 Employee Opinion Survey
- Completion of transfer of Alarm and Fire Security Services to a new company for improved service
- Completion of Steep-Slope Roof Repair of City Facilities
- Updated job application to track applicant data
- Completed HIPAA Training for required personnel
- Completed annual analysis of compensation program
- Keep Kennedale Beautiful maintained Affiliate status with Keep Texas Beautiful for sixth year
- Maintained Tree City USA designation for sixth year
- Celebration of Arbor Day at Patterson Elementary
- Completed the fifth year of the Bring It Recycling event with KKB
- Continued to serve as staff liaison for Keep Kennedale Beautiful (KKB) and the Tree Board

### SHORT-TERM GOALS

- Continue to refine health insurance structure and manage costs
- Continue evaluation of additional benefit options
- Continue recognition of employee's birthdays on a monthly basis
- Continued to serve as staff liaison for Keep Kennedale Beautiful (KKB) and the Tree Board
- Implement paperless Human Resources Department
- Implementation of an online application process

**LONG-TERM GOALS**

- Create an orientation video for all new hires
- Develop a Human Resources Continuity Plan for emergency situations
- Evaluate need for a comprehensive wellness program
- Implementation of an intranet for in-house communications with employees

**STAFFING RESOURCES**

- Human Resources Director: 1.0 Full-Time Equivalent (FTE)

**PERFORMANCE MEASURES**

OCTOBER 2016–THROUGH JULY 2017 UNLESS OTHERWISE NOTED

- Positions Filled: 11.5 in 2015; and 10 in FY 2017
- Terminations Processed: 12.5 in 2015; and 14 in FY 2017
- Employee Turnover: 17.8% in 2015; and 19.6% in FY 2017
- Absenteeism: 312 days in 2015; and 331 in FY 2017
- Training: 3,323 hours in 2015; and 3,980 in FY 2017
- 55 Performance Reviews Completed in FY 2017
- Workers’ Compensation Claims: 8 in 2015; and 6 in FY 2017
  - Lost Time Claims: 2, with a total cost of \$22,002.00

**DEPARTMENT SUMMARY BUDGET**

01: GENERAL FUND

05: HUMAN RESOURCES

ACCOUNT NAME	FY15-16 ACTUAL	FY16-17 ADOPTED	FY16-17 AMENDED	FY16-17 MAY	FY16-17 PROJECTED	PROJECTED VS BUDGET	FY17-18 PROPOSED	\$\$ CHANGE	% CHANGE
PERSONNEL	102,880	106,150	106,150	66,153	107,927	1,776	108,894	2,744	3%
SUPPLIES	724	1,150	1,150	576	860	(290)	1,290	140	12%
SUNDRY	15,536	15,316	15,316	14,358	15,092	(224)	18,399	3,083	20%
<b>TOTAL EXPENDITURES</b>	<b>\$ 119,141</b>	<b>\$ 122,616</b>	<b>\$ 122,616</b>	<b>\$ 81,087</b>	<b>\$ 123,879</b>	<b>\$ 1,262</b>	<b>\$ 128,583</b>	<b>\$ 5,967</b>	<b>5%</b>

CITY OF KENNEDALE, TEXAS  
ANNUAL PROGRAM OF SERVICES

**01: GENERAL FUND**  
**05: HUMAN RESOURCES**

ACCOUNT NAME	FY15-16 ACTUAL	FY16-17 ADOPTED	FY16-17 AMENDED	FY16-17 MAY	FY16-17 PROJECTED	PROJECTED VS BUDGET	FY17-18 PROPOSED	\$\$ CHANGE	% CHANGE
SALARIES	76,749	79,190	79,190	50,198	80,655	1,465	80,774	1,584	2%
LONGEVITY PAY	650	770	770	770	770	-	900	130	17%
RETIREMENT	11,168	11,552	11,552	7,359	11,766	214	11,561	9	0%
FICA	5,830	6,117	6,117	3,818	6,072	(45)	6,248	131	2%
MEDICAL INSURANCE	4,828	4,319	4,319	2,818	4,455	135	5,183	864	20%
LIFE INSURANCE	317	351	351	224	350	(1)	377	26	7%
DENTAL INSURANCE	305	288	288	186	294	6	288	-	
VISION INSURANCE	59	63	63	41	64	1	63	-	
TUITION REIMBURSEMENT	2,975	3,500	3,500	740	3,500	-	3,500	-	
<b>PERSONNEL</b>	<b>\$ 102,880</b>	<b>\$ 106,150</b>	<b>\$ 106,150</b>	<b>\$ 66,153</b>	<b>\$ 107,927</b>	<b>\$ 1,776</b>	<b>\$ 108,894</b>	<b>\$ 2,744</b>	<b>3%</b>
PRINTED SUPPLIES	180	250	250	-	260	10	640	390	156%
GENERAL OFFICE SUPPLIES	-	-	-	-	-	-	-	-	
POSTAGE	31	200	200	23	50	(150)	50	(150)	-75%
MINOR EQUIP/SMALL TOOLS<\$5K	-	-	-	238	-	-	-	-	
EXPENDABLE SUPPLIES	513	700	700	315	550	(150)	600	(100)	-14%
<b>SUPPLIES</b>	<b>\$ 724</b>	<b>\$ 1,150</b>	<b>\$ 1,150</b>	<b>\$ 576</b>	<b>\$ 860</b>	<b>\$ (290)</b>	<b>\$ 1,290</b>	<b>\$ 140</b>	<b>12%</b>
ADVERTISING	-	400	400	446	446	46	400	-	
ASSOC DUES/PUBLICATIONS	876	1,310	1,310	1,075	1,100	(210)	6,734	5,424	414%
TRAINING/SEMINARS	1,108	9,390	9,390	9,730	9,730	340	2,491	(6,899)	-73%
SPECIAL SERVICES	13,345	3,816	3,816	3,108	3,816	-	8,004	4,188	110%
TRAVEL	208	400	400	-	-	(400)	770	370	93%
<b>SUNDRY</b>	<b>\$ 15,536</b>	<b>\$ 15,316</b>	<b>\$ 15,316</b>	<b>\$ 14,358</b>	<b>\$ 15,092</b>	<b>\$ (224)</b>	<b>\$ 18,399</b>	<b>\$ 3,083</b>	<b>20%</b>
<b>TOTAL EXPENDITURES</b>	<b>\$ 119,141</b>	<b>\$ 122,616</b>	<b>\$ 122,616</b>	<b>\$ 81,087</b>	<b>\$ 123,879</b>	<b>\$ 1,262</b>	<b>\$ 128,583</b>	<b>\$ 5,967</b>	<b>5%</b>

CITY OF KENNEDALE, TEXAS  
ANNUAL PROGRAM OF SERVICES

01: GENERAL FUND  
05: HUMAN RESOURCES

FY17-18

<b>5101-05-00</b>	<b>SALARIES</b>	SEE PERSONNEL SUMMARY OVERVIEW	80,774	<b>80,774</b>
<b>5125-05-00</b>	<b>TUITION REIMBURSEMENT</b>	TUITION REIMBURSEMENT FOR ALL EMPLOYEES	3,500	<b>3,500</b>
<b>5114-05-00</b>	<b>LONGEVITY PAY</b>	PAID TO EMPLOYEES WITH A MINIMUM OF TWELVE MONTHS OF SERVICE PRIOR TO SEPTEMBER 30TH OF EACH YEAR. EMPLOYEES RECEIVE \$8, \$10 OR \$12 PER MONTH FOR EACH YEAR OF SERVICE COMPLETED WITH THE CITY.	900	<b>900</b>
<b>5115-05-00</b>	<b>RETIREMENT</b>	REQUIRED FOR ANYTHING OVER 1000 CALENDAR HOURS. PAID MONTHLY. BASED ON JAN-DEC CALENDAR YEAR. NEW RATE RECEIVED IN MAY OF CURRENT YEAR FOR JAN-DEC OF UPCOMING FISCAL YEAR. OCT-DEC OF NEW FISCAL YEAR BILLED AT OLD RATE. RATE RECEIVED IN MAY HAS A LAG OF ONE YEAR DUE TO ACTUARIAL STUDY (I.E., JAN 2008 RATE BASED ON DEC 2006 STUDY).	11,561	<b>11,561</b>
<b>5117-05-00</b>	<b>FICA</b>	BASED ON 6.20% SOCIAL SECURITY/1.45% FICA, TOTALING 7.65%. ASSESSED ON ANY FORM OF PAY/INCOME TO EMPLOYEE	6,248	<b>6,248</b>
<b>5118-05-00</b>	<b>MEDICAL INSURANCE</b>	BASED ON MONTHLY PREMIUM	5,183	<b>5,183</b>
<b>5120-05-00</b>	<b>LIFE INSURANCE</b>	BASED ON LIFE AND ACCIDENTAL DEATH & DISMEMBERMENT PREMIUM	377	<b>377</b>
<b>5121-05-00</b>	<b>DENTAL INSURANCE</b>	BASED ON MONTHLY PREMIUM	288	<b>288</b>
<b>5122-05-00</b>	<b>VISION INSURANCE</b>	BASED ON MONTHLY PREMIUM	63	<b>63</b>
<b>5240-05-00</b>	<b>PRINTED SUPPLIES</b>	MEDICAL INFORMATION FILES, EMPLOYEE HISTORY FOLDERS, BUSINESS CARDS, EMPLOYEE HANDBOOKS, AND KENNEDALE WAY BOOKLETS	640	<b>640</b>
<b>5261-05-00</b>	<b>POSTAGE</b>	POSTAGE RELATING TO HUMAN RESOURCE FUNCTIONS	50	<b>50</b>
<b>5290-05-00</b>	<b>EXPENDABLE SUPPLIES</b>	EMPLOYEE CARE: PLANTS, FLOWERS, CARDS FOR HOSPITALIZATION/FUNERAL; STAR LUNCHEON CAKES OFFICE MATTS (3 - ONE TIME COST)	600	<b>600</b>
<b>5501-05-00</b>	<b>ADVERTISING</b>	ADVERTISE VACANCIES IN LOCAL NEWSPAPER AND PUBLICATIONS (DO NOT CODE WATER FUND ADVERTISEMENTS TO THIS LINE ITEM, WATER FUND HAS SEPARATE BUDGET LINE ITEM)	400	<b>400</b>
<b>5510-05-00</b>	<b>ASSOC DUES/PUBLICATIONS</b>	KKB DONATION BLR - FLSA, POSTER COMPLIANCE AND TRAINING PROGRAMS TEXAS MUNICIPAL HUMAN RESOURCES ASSOCIATION (TMHRA) SOCIETY FOR HUMAN RESOURCE MANAGEMENT (SHRM) INTERNATIONAL PERSONNEL MANAGEMENT ASSOCIATION (IPMA) NORTH TEXAS SOCIETY FOR HUMAN RESOURCES MANAGEMENT STRATEGIC GOVERNMENT RESOURCES (SGR)	5,000 1,195 90 199 150 100	<b>6,734</b>
<b>5525-05-00</b>	<b>TRAINING/SEMINARS</b>	COBRA/HIPAA (REQUIRED); INVESTIGATIONS (REQUIRED); EMPLOYMENT LAW; ANNUAL TML OR TMHRA CONFERENCE HR SOUTHWEST CONFERENCE	1,400 1,091	<b>2,491</b>
<b>5570-05-00</b>	<b>SPECIAL SERVICES</b>	EMPLOYEE APPRECIATION DINNER (CODE DONATIONS & GUEST DINNER MONEY TO GENERAL FUND MISCELLANEOUS INCOME) EMPLOYEE RECOGNITION EVENTS (QUARTERLY LUNCHEONS, AWARDS) POSTER COMPLIANCE ANNUAL RENEWAL (\$70 RENEWAL: CH, P/W, FD, PD + ADD LIBRARY) BADGES FOR NEW HIRES (\$55.00 *10 BUDGETED) PRE-EMPLOYMENT: DO NOT INITIALLY BUDGET. WHEN CONDUCTED, HIT INDIVIDUAL DEPT BUDGETS UNDER THIS LINE ITEM. DOT RANDOM DRUG TESTING PROGRAM SHOTS: 5 HEPATITIS B SERIES (\$306.00 EACH) + 2 HEP B TITERS (\$120.00 EACH)	2,500 1,800 550 - 1,384 1,770	<b>8,004</b>
<b>5578-05-00</b>	<b>TRAVEL</b>	TML OR TMHRA HOTEL/MEALS (HR SOUTHWEST & TMHRA)	770	<b>770</b>

**TOTAL EXPENDITURES \$ 128,583**

## DEPARTMENT OUTLINE: FINANCE

### FUNCTIONS

The function of this department is to administer, support and guide the financial programs of the City in an effective manner that allows for creation and development of the annual service programs and budgets, monthly report, annual reports and creditable bond ratings.

### HIGHLIGHTS AND GOALS ACCOMPLISHED

- Receive the Certificate of Achieve for Excellence in Financial Reporting (4.3)
- Update all internal Finance forms (4.3)
- Auditing processes for improved effectiveness and efficiency (4.3)
- Responded to a plethora of Open Records Requests
- Presented to Council in multiple special sessions
- Continued monthly financials (4.3)
- Created new financial analysis tools to improve tracking and analysis of financial condition (4.3)
- Brady Olsen, Finance Director, member of City of Fort Worth Wholesale Customer Impact Fee Advisory Committee (WCIAC)
- Brady Olsen, Finance Director, continued involvement with Economic Development Corporation (EDC) Board
- Provided a more transparent view to the city's records on the departmental website
- Received NTA Transparency Award and Texas Comptroller's Platinum Star
- Received Bond Rating Upgrade to AA- from S&P

### SHORT-TERM GOALS

- Receive the Certificate of Achieve for Excellence in Financial Reporting (4.3)
- Receive Annual Texas Comptroller's Platinum Star Award (4.3)
- Begin initial transition to transform accounts payable and payroll function of Finance (general ledger, account payable, accounts receivable) into a paperless environment (4.3)
- Update and monitor standard processes and controls to improve fiscal accountability across city departments promoting an integrative culture (4.3)
- Update and monitor auditing processes for improved effectiveness and efficiency (4.3)
- Update and maintain Asset Management Plan (4.3)
- Update investment strategy to maximize investments while mitigating risk (4.3)
- Continue participating in Fort Worth Wholesale Water and Wastewater Advisory Committee (4.4)

## LONG-TERM GOALS

- Finalize a cross training manual for Utility Billing, Court, and Permits (4.8.1)
- Evaluate software needs for integration of all systems to include court, permits, utility billing, and finance (4.8.1)
- Perform city wide inventory (4.3)

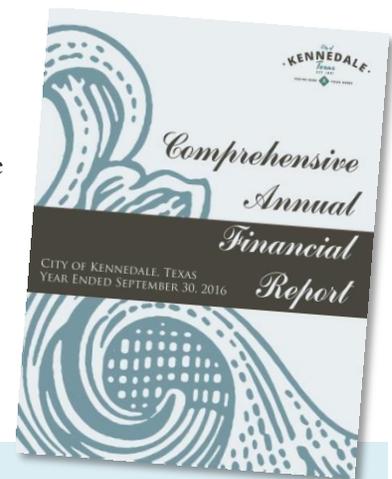
## STAFFING RESOURCES

- Finance Director: 1.0 Full-Time Equivalent (FTE)
- Accounting Technician: 1.0 Full-Time Equivalent (FTE)
- Accounts Payable Clerk: 0.67 Full-Time Equivalent (FTE)

## PERFORMANCE MEASURES

THROUGH JUNE 2017 UNLESS OTHERWISE NOTED

- Government Finance Officers Association (GFOA) Comprehensive Annual Financial Report (CAFR) Award: Received 2015 Award; Submitted entry for 2016 Award [SEE SIDEBAR>>](#)
- Tax Collection Rate:100%
- Transactions
  - 1,345 Checks Processed
  - 116 ACH/Wire Transfers Processed
  - \$2,923,508 in Payroll Processed
  - 19 Payrolls Processed
  - 1,564 Journal Entries Processed
- Reporting
  - 9 Financial Reports to City Council
  - 9 Financial Reports to the Economic Development Corporation (EDC) Board
  - 3 Investment Reports to City Council
  - Annual Audit: Unmodified Opinion



### What's a CAFR?

(say: cah-FUR)

It's the city's annual report.

A Comprehensive Annual Financial Report (CAFR) is a set of financial statements comprising the financial report of a state, municipal, or other governmental entity that complies with the accounting requirements outlined by the Governmental Accounting Standards Board (GASB).

The document you're reading now is the Annual Program of Services, which serves as the city's budget, and is a roadmap for staff to follow that outlines goals for programs, service delivery, and projects for the upcoming fiscal year. Of course, sometimes plans change, and in that case, an amended budget will be adopted by Council.

## DEPARTMENT SUMMARY BUDGET

01: GENERAL FUND

07: FINANCE

01: FINANCE ADMINISTRATION

ACCOUNT NAME	FY15-16 ACTUAL	FY16-17 ADOPTED	FY16-17 AMENDED	FY16-17 MAY	FY16-17 PROJECTED	PROJECTED VS BUDGET	FY17-18 PROPOSED	\$\$ CHANGE	% CHANGE
PERSONNEL	195,394	184,884	184,884	105,602	171,631	(13,253)	190,983	6,099	3%
SUPPLIES	2,364	3,811	3,811	2,051	2,813	(998)	3,071	(740)	-19%
MAINTENANCE	15,372	16,753	16,753	10,353	14,500	(2,253)	16,305	(447)	-3%
SUNDRY	99,000	91,240	91,240	89,541	107,256	16,015	91,206	(35)	0%
<b>TOTAL EXPENDITURES</b>	<b>\$ 312,129</b>	<b>\$ 296,688</b>	<b>\$ 296,688</b>	<b>\$ 207,547</b>	<b>\$ 296,200</b>	<b>\$ (488)</b>	<b>\$ 301,565</b>	<b>\$ 4,877</b>	<b>2%</b>

CITY OF KENNEDALE, TEXAS  
ANNUAL PROGRAM OF SERVICES

**01: GENERAL FUND**  
**07: FINANCE**  
**01: FINANCE ADMINISTRATION**

ACCOUNT NAME	FY15-16 ACTUAL	FY16-17 ADOPTED	FY16-17 AMENDED	FY16-17 MAY	FY16-17 PROJECTED	PROJECTED VS BUDGET	FY17-18 PROPOSED	\$\$ CHANGE	% CHANGE
SALARIES	149,074	123,635	123,635	68,829	111,626	(12,009)	126,108	2,473	2%
OVERTIME	255	-	-	716	784	784	1,000	1,000	
TEMPORARY/PART-TIME	1,220	19,500	19,500	12,547	19,967	467	19,890	390	2%
LONGEVITY PAY	730	192	192	248	248	56	224	32	17%
RETIREMENT	21,750	20,707	20,707	11,887	19,851	(856)	20,839	132	1%
FICA	11,369	10,965	10,965	6,155	10,209	(756)	11,262	298	3%
MEDICAL INSURANCE	9,655	8,639	8,639	4,545	7,818	(820)	10,366	1,728	20%
LIFE INSURANCE	613	545	545	310	499	(46)	591	46	8%
DENTAL INSURANCE	610	576	576	300	516	(60)	576	-	
VISION INSURANCE	118	126	126	66	113	(13)	126	-	
<b>PERSONNEL</b>	<b>\$ 195,394</b>	<b>\$ 184,884</b>	<b>\$ 184,884</b>	<b>\$ 105,602</b>	<b>\$ 171,631</b>	<b>\$ (13,253)</b>	<b>\$ 190,983</b>	<b>\$ 6,099</b>	<b>3%</b>
PRINTED SUPPLIES	595	1,361	1,361	401	650	(711)	721	(640)	-47%
GENERAL OFFICE SUPPLIES	739	1,250	1,250	989	1,200	(50)	1,250	-	
POSTAGE	1,029	1,200	1,200	647	950	(250)	1,100	(100)	-8%
EXPENDABLE SUPPLIES	-	-	-	13	13	13	-	-	
<b>SUPPLIES</b>	<b>\$ 2,364</b>	<b>\$ 3,811</b>	<b>\$ 3,811</b>	<b>\$ 2,051</b>	<b>\$ 2,813</b>	<b>\$ (998)</b>	<b>\$ 3,071</b>	<b>\$ (740)</b>	<b>-19%</b>
OFFICE EQUIP/SOFTWARE MAINT	15,372	16,753	16,753	10,353	14,500	(2,253)	16,305	(447)	-3%
<b>MAINTENANCE</b>	<b>\$ 15,372</b>	<b>\$ 16,753</b>	<b>\$ 16,753</b>	<b>\$ 10,353</b>	<b>\$ 14,500</b>	<b>\$ (2,253)</b>	<b>\$ 16,305</b>	<b>\$ (447)</b>	<b>-3%</b>
ASSOC DUES/PUBLICATIONS	1,417	1,998	1,998	689	1,554	(444)	1,700	(298)	-15%
TRAINING/SEMINARS	1,950	2,640	2,640	2,440	2,640	-	3,375	735	28%
AUDIT SERVICES	27,500	27,750	27,750	28,250	28,250	500	28,500	750	3%
SPECIAL SERVICES	61,159	54,517	54,517	55,692	71,000	16,483	53,419	(1,098)	-2%
EQUIPMENT RENTAL	3,459	3,460	3,460	1,973	3,082	(378)	3,336	(124)	-4%
TRAVEL	2,949	96	96	-	-	(96)	96	-	
TELEPHONE SERVICES	566	780	780	498	730	(50)	780	-	
<b>SUNDRY</b>	<b>\$ 99,000</b>	<b>\$ 91,240</b>	<b>\$ 91,240</b>	<b>\$ 89,541</b>	<b>\$ 107,256</b>	<b>\$ 16,015</b>	<b>\$ 91,206</b>	<b>\$ (35)</b>	<b>0%</b>
<b>TOTAL EXPENDITURES</b>	<b>\$ 312,129</b>	<b>\$ 296,688</b>	<b>\$ 296,688</b>	<b>\$ 207,547</b>	<b>\$ 296,200</b>	<b>\$ (488)</b>	<b>\$ 301,565</b>	<b>\$ 4,877</b>	<b>2%</b>

CITY OF KENNEDALE, TEXAS  
ANNUAL PROGRAM OF SERVICES

01: GENERAL FUND  
07: FINANCE  
01: FINANCE ADMINISTRATION

FY17-18  
PROPOSED

5101-07-01	<b>SALARIES</b>	REFER TO PERSONNEL SUMMARY OVERVIEW	126,108	126,108
5107-07-01	<b>OVERTIME</b>	REFER TO PERSONNEL SUMMARY OVERVIEW	1,000	1,000
5109-07-01	<b>TEMPORARY/PART-TIME</b>	REFER TO PERSONNEL SUMMARY OVERVIEW	19,890	19,890
5114-07-01	<b>LONGEVITY PAY</b>	PAID TO EMPLOYEES WITH A MINIMUM OF TWELVE MONTHS OF SERVICE PRIOR TO SEPTEMBER 30TH OF EACH YEAR. EMPLOYEES RECEIVE \$8, \$10 OR \$12 PER MONTH FOR EACH YEAR OF SERVICE COMPLETED WITH THE CITY.	224	224
5115-07-01	<b>RETIREMENT</b>	REQUIRED FOR ANYTHING OVER 1000 CALENDAR HOURS. PAID MONTHLY. BASED ON JAN-DEC CALENDAR YEAR. NEW RATE RECEIVED IN MAY OF CURRENT YEAR FOR JAN-DEC OF UPCOMING FISCAL YEAR. OCT-DEC OF NEW FISCAL YEAR BILLED AT OLD RATE. RATE RECEIVED IN MAY HAS A LAG OF ONE YEAR DUE TO ACTUARIAL STUDY (I.E., JAN 2008 RATE BASED ON DEC 2006 STUDY).	20,839	20,839
5117-07-01	<b>FICA</b>	BASED ON 6.20% SOCIAL SECURITY/1.45% FICA, TOTALING 7.65%, ASSESSED ON ANY FORM OF PAY/INCOME TO EMPLOYEE	11,262	11,262
5118-07-01	<b>MEDICAL INSURANCE</b>	BASED ON MONTHLY PREMIUM	10,366	10,366
5120-07-01	<b>LIFE INSURANCE</b>	BASED ON LIFE AND ACCIDENTAL DEATH & DISMEMBERMENT PREMIUM	591	591
5121-07-01	<b>DENTAL INSURANCE</b>	BASED ON MONTHLY PREMIUM	576	576
5122-07-01	<b>VISION INSURANCE</b>	BASED ON MONTHLY PREMIUM	126	126
5240-07-01	<b>PRINTED SUPPLIES</b>	DEPOSIT TICKETS FOR UB/COURT/PERMITS (2 BOXES EACH) (\$97/DEPT) CHECK STOCK FOR AP CHECKS-INTEC BUSINESS (EVERY 2 YEARS) ENVELOPES (\$300 AP WINDOW/\$130 FINANCE REGULAR)	291 - 430	721
5260-07-01	<b>GENERAL OFFICE SUPPLIES</b>	COPY PAPER @\$40 PER CASE OF 10 REAMS BUGET BOOKS (6 STAFF, 6 COUNCIL, 1 PUBLIC) TAX FORMS BINDERS/FOLDERS/PENS, ETC	400 600 100 150	1,250
5261-07-01	<b>POSTAGE</b>	POSTAGE FOR ACCOUNTS PAYABLE CHECKS TO BE MAILED TO VENDORS	1,100	1,100
5440-07-01	<b>OFFICE EQUIP/SOFTWARE</b>	STW - ANNUAL SUPPORT/LEASE FOR BASE FINANCIALS STW - ANNUAL STW TOOLS \$1250 STW - BACKUP STW - MINISOFT EZ FORMS ANNUAL UPDATE \$300 STW - ANNUAL POWERHOUSE 4GL \$1430 STW - PER USE/TROUBLESHOOTING SUPPORT SAVIN MAINTENANCE (\$126.28 MONTH)	7,460 1,500 600 300 1,430 3,500 1,515	16,305
5510-07-01	<b>ASSOC DUES/PUBLICATIONS</b>	GFOAT MEMBERSHIP (\$80 FINANCE DIRECTOR/\$80 ACCT TECHNICIAN) GFOA NATIONAL MEMBERSHIP (FINANCE DIRECTOR) ANNUAL TBPC CO-OP PURCHASING PROGRAM - MEMBERSHIP CERTIFICATE OF EXCELLENCE IN FINANCIAL REPORTING DUES (GFOA) ZACTAX ANNUAL SUBSCRIPTION TEXAS SOCIAL SECURITY PROGRAM AMERICAN PAYROLL ASSOCIATION (ACCT TECH) TRUTH-IN-TAXATION SOFTWARE	160 150 100 435 600 35 220	1,700
5525-07-01	<b>TRAINING/SEMINARS</b>	APA CONFERENCE (ACCOUNTING TECHNICIAN) NEW AND EMERGING FINANCE DIRECTORS ETHICS TRAINING, EVERY 2 YRS-FINANCE DIRECTOR (\$35) GFOAT CONFERENCE REGISTRATION FALL (FINANCE DIRECTOR AND ACCOUNTING TECHNICIAN) CGFO TEST	440 1,300 35 1,500 100	3,375
5567-07-01	<b>AUDIT SERVICES</b>	PATILLO, BROWN & HILL SERVICES FOR INDEPENDENT ANNUAL AUDIT (FY11/12 \$27K, FY12/13 \$27K, FY13/14 \$27.5K, FY14/15 \$27.5K, FY15/16 \$27.75)	28,500	28,500
5570-07-01	<b>SPECIAL SERVICES</b>	TARRANT COUNTY TAX OFFICE CONTRACT (\$.98 PER ACCOUNT) (PAID ANNUALLY) TARRANT APPRAISAL DISTRICT CONTRACT (PAID QUARTERLY) PUBLIC SECTOR DIGEST ASSET MANAGEMENT SOFTWARE (\$2098/ANNUAL) ANNUAL SAFETY DEPOSIT BOX FEE (ANNUAL)	29,000 24,369 50	53,419
5575-07-01	<b>EQUIPMENT RENTAL</b>	SAVIN COPIER RENTAL - (\$278/MO)	3,336	3,336
5578-07-01	<b>TRAVEL</b>	GFOAT REGION 8 LUNCHEONS (\$48 EACH) (FINANCE DIRECTOR AND ACCOUNTING TECHNICIAN)	96	96
5585-07-01	<b>TELEPHONE SERVICES</b>	FINANCE LOCAL/LONG DISTANCE FAX LINE (\$45/MONTH) AIR CARD (\$20/MO) + USAGE	540 240	780

**TOTAL EXPENDITURES \$ 301,565**

## DEPARTMENT OUTLINE: POLICE

### FUNCTIONS

The Kennedale Police Department is a value-driven professional organization dedicated to building a quality of life community through mutual trust, leadership, integrity, excellence, personalized service, and customer relationships. Our department prides itself on providing the highest level of service – in partnership with the community – to foster a safe atmosphere while promoting the highest quality of life for all people.

### HIGHLIGHTS AND GOALS ACCOMPLISHED

- Obtained training for one patrol sergeant through the Developing Leaders for Texas Law Enforcement leadership training
- Graduated one sergeant from the Bill Blackwood Command College
- Continued to maintain Police Recognized status through new employee orientation and end-of-year reports (4.2.1)
- Maintained the regional partnership with the City of Mansfield for dispatch and jail services (4.2.1, 4.3) [SEE SIDEBAR>>](#)
- Conducted active shooter training for all officers
- Chief Tommy Williams continued his involvement with the Texas Police Chief's Association Ethics Committee (1.4)

### SHORT-TERM GOALS

- Continue sending command and supervisory staff to the Developing Leaders for Texas Law Enforcement leadership training sponsored by the Texas Police Chiefs' Association (4.2.1)
- Continue working toward animal services shelter contract while maintaining the regional partnership with Mansfield. (4.2.1)
- Presentation of first Citizens Police Academy in 2017. (4.2)
- Obtain COPS grant for a Community Resource Officer position to provide more citizen interaction with the department. (1.2, 4.2.1)
- Continue to identify and apply for grants for equipment and positions that enhance the department's ability to deliver varied and high quality services. (4.2.1)
- Obtain five-day supervision training for all field training officers (4.2.1)

### Did You Know?

In 2013, The Mansfield/Kennedale Emergency Communications Center became Tarrant County's first regional dispatch center. Contact numbers for dispatch remain the same. For all emergencies, dial 9-1-1. To speak with an officer or report a non-emergency situation, call 817-478-5416.

Through this partnership with Mansfield, Kennedale was also able to cease operations of its jail facility. Now, anyone arrested in Kennedale is detained at the Mansfield Law Enforcement Center (at 1601 Heritage Parkway), and the processing time has been cut in half, which means more time on patrol for Kennedale officers and better protection for our residents.

## LONG-TERM GOALS

- Continue to develop a strategic plan for future law enforcement personnel and equipment growth needs (4.2.1)
- Continue to work on getting all sergeants through Command College in order to prepare them for future growth needs. (4.2.1)
- Seek out grants for building renovations and improvements. (4.2.1)
- Improve or replace the current police facility with a more efficient building and floor plan (4.2.1)

## STAFFING RESOURCES

- Police Chief: 1.0 Full-Time Equivalent (FTE)
- Police Captain: 1.0 Full-Time Equivalent (FTE)
- Sergeant: 4.0 Full-Time Equivalent (FTE)
- Corporal: 5.0 Full-Time Equivalent (FTE)
- Auto Theft Task Force Officer (Grant Funding): 1.0 Full-Time Equivalent (FTE)
- Community Resource Officer (CRO) (Grant Funding Pending): 1.0 Full-Time Equivalent (FTE)
- Patrol Officers: 6.0 Full-Time Equivalent (FTE)
- School Resource Officer (SROs; Shared cost with Kennedale ISD): 2.0 Full-Time Equivalent (FTE)
- Animal Control Officer: 1.0 Full-Time Equivalent (FTE)
- Reserve Officer: 3.0 Sworn Unpaid Volunteers
- Evidence/Records Clerk: 1.0 Full-Time Equivalent (FTE)
- Receptionist: 0.63 Full-Time Equivalent (FTE)

## PERFORMANCE MEASURES

JAN THROUGH MAY 2017 UNLESS OTHERWISE NOTED

- 154 Physical Arrests
- 0 Parking Violations
- 2,036 Traffic Violations
- 3:34 Minutes: Average Service Response Time
- 14,761 Calls for Service
- 4,483 Officer-Initiated Field Actions Resulting in a Police Unit Making a Contact
- 3 Complaints Against Sworn Personnel
- 928 Moving Citations Issued

- Crime Rates Part 1: 101
  - 7 Unfounded
  - 238 Assigned to Investigator
  - 120 Cleared
  - 57 Arrests (Adult)
  - 2 Arrests (Juvenile)
- Crime Rates Part 2: 125
  - 1 Unfounded
  - 0 Assigned to Investigator
  - 42 Cleared
  - 0 Arrests (Adult)
- Pertinent 2015 Resident Satisfaction Survey Results
  - How Safe Do You Feel Walking Alone in Your Neighborhood After Dark? 78%

## DEPARTMENT SUMMARY BUDGET

**01: GENERAL FUND  
09: POLICE  
01: OPERATIONS**

ACCOUNT NAME	FY15-16 ACTUAL	FY16-17 ADOPTED	FY16-17 AMENDED	FY16-17 MAY	FY16-17 PROJECTED	PROJECTED VS BUDGET	FY17-18 PROPOSED	\$\$ CHANGE	% CHANGE
PERSONNEL	1,497,017	1,616,060	1,616,060	958,346	1,500,192	(115,868)	1,654,635	38,575	2%
SUPPLIES	48,352	82,625	82,625	35,218	75,375	(7,250)	77,725	(4,900)	-6%
MAINTENANCE	74,268	112,261	112,261	50,277	103,586	(8,675)	82,666	(29,595)	-26%
SUNDRY	343,181	435,842	435,842	273,771	395,642	(40,200)	449,146	13,304	3%
<b>TOTAL EXPENDITURES</b>	<b>\$ 1,962,819</b>	<b>\$ 2,246,788</b>	<b>\$ 2,246,788</b>	<b>\$ 1,317,612</b>	<b>\$ 2,074,795</b>	<b>\$ (171,992)</b>	<b>\$ 2,264,172</b>	<b>\$ 17,385</b>	<b>1%</b>
	<b>\$ 130,411</b>	<b>\$ 134,482</b>	<b>\$ 134,482</b>	<b>\$ 83,739</b>	<b>\$ 135,698</b>	<b>\$ 1,216</b>	<b>\$ 141,516</b>	<b>\$ 7,034</b>	<b>5%</b>
	2,093,230	2,381,270	2,381,270	1,401,351	2,210,493	(170,777)	2,405,688	24,418	1%

**01: GENERAL FUND  
09: POLICE  
02: SRO PROGRAM/COPS GRANT**

ACCOUNT NAME	FY15-16 ACTUAL	FY16-17 ADOPTED	FY16-17 AMENDED	FY16-17 MAY	FY16-17 PROJECTED	PROJECTED VS BUDGET	FY17-18 PROPOSED	\$\$ CHANGE	% CHANGE
PERSONNEL	130,411	134,482	134,482	83,739	135,698	1,216	141,516	7,034	5%
<b>TOTAL EXPENDITURES</b>	<b>\$ 130,411</b>	<b>\$ 134,482</b>	<b>\$ 134,482</b>	<b>\$ 83,739</b>	<b>\$ 135,698</b>	<b>\$ 1,216</b>	<b>\$ 141,516</b>	<b>\$ 7,034</b>	<b>5%</b>

CITY OF KENNEDALE, TEXAS  
ANNUAL PROGRAM OF SERVICES

**01: GENERAL FUND**  
**09: POLICE**  
**01: OPERATIONS**

ACCOUNT NAME	FY15-16 ACTUAL	FY16-17 ADOPTED	FY16-17 AMENDED	FY16-17 MAY	FY16-17 PROJECTED	PROJECTED VS BUDGET	FY17-18 PROPOSED	\$\$ CHANGE	% CHANGE
SALARIES	1,007,693	1,119,099	1,119,099	641,147	1,011,583	(107,516)	1,101,346	(17,753)	-2%
OVERTIME	33,568	43,000	43,000	19,954	35,000	(8,000)	38,000	(5,000)	-12%
TEMPORARY/PART-TIME	18,937	19,760	19,760	11,605	18,779	(981)	20,155	395	2%
UNIFORM ALLOWANCE	750	500	500	250	250	(250)	500	-	
CERTIFICATION PAY	39,730	7,040	7,040	23,630	37,380	30,340	47,450	40,410	574%
LONGEVITY PAY	23,952	25,740	25,740	25,528	25,528	(212)	25,632	(108)	
RETIREMENT	162,596	175,637	175,637	104,268	163,077	(12,560)	175,273	(364)	
FICA	81,149	93,001	93,001	51,914	80,717	(12,284)	94,725	1,724	2%
MEDICAL INSURANCE	117,891	120,541	120,541	73,252	117,228	(3,313)	139,748	19,207	16%
LIFE INSURANCE	4,022	4,785	4,785	2,768	4,296	(489)	4,975	190	4%
DENTAL INSURANCE	5,642	5,760	5,760	3,306	5,226	(534)	5,760	-	
VISION INSURANCE	1,087	1,197	1,197	723	1,129	(68)	1,071	(126)	-11%
<b>PERSONNEL</b>	<b>\$ 1,497,017</b>	<b>\$ 1,616,060</b>	<b>\$ 1,616,060</b>	<b>\$ 958,346</b>	<b>\$ 1,500,192</b>	<b>\$ (115,868)</b>	<b>\$ 1,654,635</b>	<b>\$ 38,575</b>	<b>2%</b>
UNIFORMS	9,908	14,125	14,125	8,893	14,125	-	14,125	-	
CLEANING SUPPLIES	770	950	950	243	750	(200)	950	-	
PRINTED SUPPLIES	1,419	2,850	2,850	1,604	2,850	-	2,850	-	
GENERAL OFFICE SUPPLIES	1,093	3,000	3,000	808	2,500	(500)	2,000	(1,000)	-33%
POSTAGE	293	500	500	91	150	(350)	500	-	
MINOR EQUIP/SMALL TOOLS<\$5K	2,502	14,000	14,000	2,175	14,000	-	15,900	1,900	14%
FUEL	31,420	42,000	42,000	20,416	38,000	(4,000)	34,000	(8,000)	-19%
EXPENDABLE SUPPLIES	948	5,200	5,200	987	3,000	(2,200)	7,400	2,200	42%
<b>SUPPLIES</b>	<b>\$ 48,352</b>	<b>\$ 82,625</b>	<b>\$ 82,625</b>	<b>\$ 35,218</b>	<b>\$ 75,375</b>	<b>\$ (7,250)</b>	<b>\$ 77,725</b>	<b>\$ (4,900)</b>	<b>-6%</b>
BUILDING MAINTENANCE	14,515	41,275	41,275	8,565	35,000	(6,275)	22,235	(19,040)	-46%
MACHINERY/TOOL MAINTENANCE	1,855	2,400	2,400	275	2,000	(400)	3,300	900	38%
MOTOR VEHICLE MAINTENANCE	31,097	30,000	30,000	12,938	28,000	(2,000)	25,000	(5,000)	
OFFICE EQUIP/SOFTWARE MAINT	4,448	12,858	12,858	10,404	12,858	0	6,403	(6,455)	-50%
RADIO MAINTENANCE	22,353	25,728	25,728	18,096	25,728	-	25,728	-	
<b>MAINTENANCE</b>	<b>\$ 74,268</b>	<b>\$ 112,261</b>	<b>\$ 112,261</b>	<b>\$ 50,277</b>	<b>\$ 103,586</b>	<b>\$ (8,675)</b>	<b>\$ 82,666</b>	<b>\$ (29,595)</b>	<b>-26%</b>
ADVERTISING	51	500	500	-	-	(500)	50	(450)	-90%
ASSOC DUES/PUBLICATIONS	1,684	2,200	2,200	1,412	2,200	-	2,200	-	
TRAINING/SEMINARS	10,373	14,925	14,925	9,491	14,925	-	14,925	-	
ELECTRIC SERVICES	18,274	18,500	18,500	11,062	19,000	500	20,000	1,500	8%
GAS SERVICES	876	1,000	1,000	1,003	1,500	500	1,500	500	50%
SPECIAL SERVICES	9,244	15,500	15,500	9,021	15,500	-	19,080	3,580	23%
EQUIPMENT RENTAL	4,635	5,789	5,789	2,014	5,789	-	5,154	(635)	-11%
TRAVEL	4,182	5,000	5,000	608	2,000	(3,000)	2,500	(2,500)	-50%
ANIMAL CONTROL	31,942	60,000	60,000	9,979	25,000	(35,000)	55,000	(5,000)	
TELEPHONE SERVICES	18,206	19,128	19,128	11,359	19,128	-	21,048	1,920	10%
WATER/SEWER SERVICES	4,525	5,700	5,700	2,121	3,000	(2,700)	5,700	-	
INTERGOV-CITY OF MANSFIELD	239,190	287,600	287,600	215,700	287,600	-	301,989	14,389	5%
<b>SUNDRY</b>	<b>\$ 343,181</b>	<b>\$ 435,842</b>	<b>\$ 435,842</b>	<b>\$ 273,771</b>	<b>\$ 395,642</b>	<b>\$ (40,200)</b>	<b>\$ 449,146</b>	<b>\$ 13,304</b>	<b>3%</b>
<b>TOTAL EXPENDITURES</b>	<b>\$ 1,962,819</b>	<b>\$ 2,246,788</b>	<b>\$ 2,246,788</b>	<b>\$ 1,317,612</b>	<b>\$ 2,074,795</b>	<b>\$ (171,992)</b>	<b>\$ 2,264,172</b>	<b>\$ 17,385</b>	<b>1%</b>
<b>SRO</b>	<b>\$ 130,411</b>	<b>\$ 134,482</b>	<b>\$ 134,482</b>	<b>\$ 83,739</b>	<b>\$ 135,698</b>	<b>\$ 1,216</b>	<b>\$ 141,516</b>	<b>\$ 7,034</b>	<b>5%</b>
<b>COMBINED</b>	<b>\$ 2,093,230</b>	<b>\$ 2,381,270</b>	<b>\$ 2,381,270</b>	<b>\$ 1,401,351</b>	<b>\$ 2,210,493</b>	<b>\$ (170,777)</b>	<b>\$ 2,405,688</b>	<b>\$ 24,418</b>	<b>1%</b>

CITY OF KENNEDALE, TEXAS  
ANNUAL PROGRAM OF SERVICES

01: GENERAL FUND  
09: POLICE  
01: OPERATIONS

FY17-18  
PROPOSED

5101-09-01	SALARIES	REFER TO PERSONNEL SUMMARY OVERVIEW	1,101,346	1,101,346
5107-09-01	OVERTIME	ADDITIONAL PAY OVER 40 HOURS PER WEEK AT 1.5 FOR NON-EXEMPT EMPLOYEES.	38,000	38,000
5109-09-01	TEMPORARY/PART-TIME	REFER TO PERSONNEL SUMMARY OVERVIEW	20,155	20,155
5110-09-01	UNIFORM ALLOWANCE	MONTHLY ALLOWANCE TO OFFSET WEAR/TEAR ASSOCIATED WITH ACTIVITIES IN THE FIELD AND ON SCENE (\$500 PER MONTH FOR DETECTIVES)	500	500
5113-09-00	CERTIFICATION PAY	REFER TO PERSONNEL SUMMARY OVERVIEW	47,450	47,450
5114-09-00	LONGEVITY PAY	PAID TO EMPLOYEES WITH A MINIMUM OF TWELVE MONTHS OF SERVICE PRIOR TO SEPTEMBER 30TH OF EACH YEAR. EMPLOYEES RECEIVE \$8, \$10 OR \$12 PER MONTH FOR EACH YEAR OF SERVICE COMPLETED WITH THE CITY.	25,632	25,632
5115-09-01	RETIREMENT	REQUIRED FOR ANYTHING OVER 1000 CALENDAR HOURS. PAID MONTHLY. BASED ON JAN-DEC CALENDAR YEAR. NEW RATE RECEIVED IN MAY OF CURRENT YEAR FOR JAN-DEC OF UPCOMING FISCAL YEAR. OCT-DEC OF NEW FISCAL YEAR BILLED AT OLD RATE. RATE RECEIVED IN MAY HAS A LAG OF ONE YEAR DUE TO ACTUARIAL STUDY (I.E., JAN 2008 RATE BASED ON DEC 2006 STUDY).	175,273	175,273
5117-09-01	FICA	BASED ON 6.20% SOCIAL SECURITY/1.45% FICA, TOTALING 7.65%, ASSESSED ON ANY FORM OF PAY/INCOME TO EMPLOYEE	94,725	94,725
5118-09-01	MEDICAL INSURANCE	BASED ON MONTHLY PREMIUM	139,748	139,748
5120-09-01	LIFE INSURANCE	BASED ON LIFE AND ACCIDENTAL DEATH & DISMEMBERMENT PREMIUM	4,975	4,975
5121-09-01	DENTAL INSURANCE	BASED ON MONTHLY PREMIUM	5,760	5,760
5122-09-01	VISION INSURANCE	BASED ON MONTHLY PREMIUM	1,071	1,071
5220-09-01	UNIFORMS	PD UNIFORM SHIRTS (75 @ \$60) PD UNIFORM PANTS (50 @ \$60) BULLET PROOF VEST P.A.C.A. LEVEL 3A (5 @ \$600) NAME TAGS, LEATHER GEAR, MISC. EQUIPMENT UNIFORM HATS UNIFORM JACKETS	4,500 3,000 3,000 1,000 125 2,500	14,125
5230-09-01	CLEANING SUPPLIES	PINE SOL, TRASH BAGS, MOP HEADS, KLEENEX, PAPER TOWELS, DISH SOAP, HAND SOAP, MISC. SUPPLIES AS NEEDED.	950	950
5240-09-01	PRINTED SUPPLIES	CRIME PREVENTION SUPPLIES OFFICER TRADING CARDS BUSINESS CARDS RECEIPT BOOKS GENERAL PRINTING	500 500 900 250 700	2,850
5260-09-01	GENERAL OFFICE SUPPLIES	BINDERS, LABELS, LEGAL PADS, PENS, PENCILS, SHARPIES, MESSAGE PADS, STENO PADS, LABEL MAKER TAPE, SCOTCH TAPE. PLASTIC REPORT COVERS, ENVELOPES, FILE FOLDERS, HANGING FILES, POST-IT-NOTES, CORRECTION TAPE, PRINTER PAPER, BINDER AND PAPER CLIPS, HIGHLIGHTERS, DESK CALENDARS, DAY PLANNERS, DIVIDERS, STAPLES, INK CARTRIDGES, TONER, OTHER SUPPLIES AS NEEDED.	2,000	2,000
5261-09-01	POSTAGE	GENERAL POSTAGE FEES, SHIPPING FEES, ETC.	500	500
5280-09-01	MINOR EQUIP/SMALL TOOLS <\$5K	REPLACEMENT TASERS/PEPPER GUNS REPLACEMENT OFFICE EQUIPMENT (TVS, LOCKERS, DESKS, ETC.) OFFICE CHAIRS BRIEFING CHAIRS UNEXPECTED REPAIRS	5,000 5,000 2,000 2,500 1,400	15,900
5285-09-01	FUEL	USE OF FORT WORTH PURCHASING CONTRACT WITH MARTIN EAGLE OIL COMPANY-VEHICLE FUEL	34,000	34,000
5290-09-01	EXPENDABLE SUPPLIES	AMERICAN/TEXAS FLAGS BATTERIES, CRIME SCENE MEMORY CARDS AND SUPPLIES PATROL SUPPLIES (LATEX GLOVES, WATER, CONES, ETC.) FIRE EXTINGUISHER REFILLS LUNCHEONS, EMPLOYEE MEALS	400 2,500 2,500 1,500 500	7,400

CITY OF KENNEDALE, TEXAS  
ANNUAL PROGRAM OF SERVICES

5403-09-01	<b>BUILDING MAINTENANCE</b>	WINDOW CLEANING/PEST CONTROL SERVICES BUILDING PAINTING (INTERIOR), NEW CARPET, NEW TOILETS (ONE TIME COST) CLEANING SERVICE @ \$525 MO., FLOORS @ \$1125, CARPETS @ \$550 STANLEY SECURITY MONITORING / FIRE SERVICES / EXTINGUISHER INSPECTIONS (\$230/MO) A/C, PLUMBING SERVICES AND REPAIR	1,500 7,975 2,760 10,000	22,235
5420-09-01	<b>MACHINERY/TOOL MAINTENANCE</b>	GENERATOR MAINTENANCE	3,300	3,300
5430-09-01	<b>MOTOR VEHICLE MAINTENANCE</b>	BRAKE SERVICE TIRES SUSPENSION WORK GENERAL ENGINE MAINTENANCE BODY REPAIRS ROUTINE MAINTENANCE (OIL CHANGES, TRANS SERVICE, ETC.)	5,000 6,500 4,500 5,000 4,000	25,000
5440-09-01	<b>OFFICE EQUIP/SOFTWARE MAINT</b>	WARRANTY EXTENSION FOR MOBILE VIDEO SYSTEM (5 UNITS FOR 1 YEAR WARRANTY) (ONE TIME COST) SAVIN SHREDMAN SHREDDER ANNUAL MAINTENANCE AGREEMENT - \$126.28 MO (JUL 2016 - JUN 2017) NET MOTION MAINTENANCE FOR WIRELESS MOBILE SAVIN MONTHLY MAINTENANCE (\$113/MO) LEADS ON LINE	725 1,515 2,000 1,363 800	6,403
5460-09-01	<b>RADIO MAINTENANCE</b>	FORT WORTH RADIO AGREEMENT (\$34/MONTH PER 41 RADIOS) MOTOROLA RADIO MAINTENANCE	16,728 9,000	25,728
5501-09-01	<b>ADVERTISING</b>	ABANDONED PROPERTY ADVERTISEMENTS	50	50
5510-09-01	<b>ASSOC DUES/PUBLICATIONS</b>	TPCA/NTPCA DUES ASSOCIATION DUES (ACO, GANG OFFS. ASSN., TTPOA) TRADE JOURNALS/PERIODICALS BEST PRACTICES RECOGNITION PROGRAM TCLEDDS ACCESS	400 300 370 500 630	2,200
5525-09-01	<b>TRAINING/SEMINARS</b>	INTERMEDIATE CORE COURSES FIREARMS/TASER TRAINING (AMMO, RANGE RENTAL, ETC) GENERAL TRAINING, BASIC ACADEMY, TAPEIT, HOSTAGE NEGOTIATION	3,000 8,500 3,425	14,925
5530-09-01	<b>ELECTRIC SERVICES</b>	PROVIDED BY GEXA ENERGY	20,000	20,000
5535-09-01	<b>GAS SERVICES</b>	PROVIDED BY ATMOS ENERGY	1,500	1,500
5570-09-01	<b>SPECIAL SERVICES</b>	EVIDENCE TESTING (SEX ASSAULT EXAMS, DRUG TESTS, LAB TESTS) PRE-EMPLOYMENT TESTING CRIME SCENE EVIDENCE PROCESSING ONE SAFE PLACE FUNDING	8,000 3,000 5,000 3,080	19,080
5575-09-01	<b>EQUIPMENT RENTAL</b>	SAVIN COPIER RENTAL - ENDS 08/2017 (\$277.07/MO) ANNUAL LEASE ON FILTERED WATER/ICE MACHINE FOR KITCHEN/BREAK ROOM	3,325 1,829	5,154
5578-09-01	<b>TRAVEL</b>	MILEAGE REIMBURSEMENT, HOTEL ROOMS, CAPTAIN'S MANDATED TRAINING, CHIEF'S CONFERENCE AND MANDATE TRAINING	2,500	2,500
5583-09-01	<b>ANIMAL CONTROL</b>	FORT WORTH ACO SHELTER CHARGES BARK IN THE PARK (ANNUAL COMMUNITY ACTIVITY) SEED MONEY MISC EQUIPMENT, LICENSE TAGS, VET SUPPLIES, TRAPS	50,000 2,500 2,500	55,000
5585-09-01	<b>TELEPHONE SERVICES</b>	ATT MOBILITY - CELL PHONES (\$285 BASE/MO, \$15 USAGE/MO), 13 MDC AIR CARDS (\$260 BASE/MO, \$200 USAGE/MO) - ADD A LINE PLUS PHONE (\$1,260) MANSFIELD FIBER OPTIC CONNECTION (\$554 PER MONTH) ATT LAND LINES (\$175 MONTH)	12,000 6,648 2,400	21,048
5590-09-01	<b>WATER/SEWER SERVICES</b>	PROVIDED BY THE CITY/ARLINGTON/FORT WORTH	5,700	5,700
5598-09-01	<b>INTERGOV-CITY OF MANSFIELD</b>	PERSONNEL (QUARTERLY \$44,272) PER NOTICE JAIL SERVICES (QUARTERLY \$19,145) (EST.) SOFTWARE MAINTENANCE/CONNECTIVITY (QUARTERLY \$8,483) PER NOTICE	185,942 80,416 35,631	301,989

**TOTAL EXPENDITURES \$2,264,172**

CITY OF KENNEDALE, TEXAS  
ANNUAL PROGRAM OF SERVICES

**01: GENERAL FUND**  
**09: POLICE**  
**02: SRO PROGRAM/COPS GRANT**

ACCOUNT NAME	FY15-16 ACTUAL	FY16-17 ADOPTED	FY16-17 AMENDED	FY16-17 MAY	FY16-17 PROJECTED	PROJECTED VS BUDGET	FY17-18 PROPOSED	\$\$ CHANGE	% CHANGE
SALARIES	90,696	97,896	97,896	57,524	93,665	(4,231)	95,707	(2,189)	-2%
OVERTIME	1,776	1,500	1,500	879	1,759	259	1,600	100	7%
CERTIFICATION PAY	3,975	-	-	2,575	4,575	4,575	3,900	3,900	
LONGEVITY PAY	1,288	1,504	1,504	1,504	1,504	-	954	(550)	-37%
RETIREMENT	14,103	14,577	14,577	9,022	14,668	91	14,447	(131)	-1%
FICA	7,097	7,719	7,719	4,522	7,341	(378)	7,808	89	1%
MEDICAL INSURANCE	10,358	10,167	10,167	6,992	11,053	885	15,971	5,803	57%
LIFE INSURANCE	390	417	417	267	417	(1)	428	11	3%
DENTAL INSURANCE	610	576	576	372	588	12	576	-	
VISION INSURANCE	118	126	126	81	129	3	126	-	
<b>PERSONNEL</b>	<b>\$ 130,411</b>	<b>\$ 134,482</b>	<b>\$ 134,482</b>	<b>\$ 83,739</b>	<b>\$ 135,698</b>	<b>\$ 1,216</b>	<b>\$ 141,516</b>	<b>\$ 7,034</b>	<b>5%</b>
<b>TOTAL EXPENDITURES</b>	<b>\$ 130,411</b>	<b>\$ 134,482</b>	<b>\$ 134,482</b>	<b>\$ 83,739</b>	<b>\$ 135,698</b>	<b>\$ 1,216</b>	<b>\$ 141,516</b>	<b>\$ 7,034</b>	<b>5%</b>

CITY OF KENNEDALE, TEXAS  
ANNUAL PROGRAM OF SERVICES

**02: SRO PROGRAM/COPS GRANT**

**FY17-18  
PROPOSED**

<b>5101-09-01 SALARIES</b>	REFER TO PERSONNEL SUMMARY OVERVIEW	95,707	<b>95,707</b>
<b>5107-09-01 OVERTIME</b>	ADDITIONAL PAY OVER 40 HOURS PER WEEK AT 1.5 FOR NON-EXEMPT EMPLOYEES.	1,600	<b>1,600</b>
<b>5113-09-01 INCENTIVE PAY</b>	REFER TO PERSONNEL SUMMARY OVERVIEW	3,900	<b>3,900</b>
<b>5114-09-01 LONGEVITY PAY</b>	PAID TO EMPLOYEES WITH A MINIMUM OF TWELVE MONTHS OF SERVICE PRIOR TO SEPTEMBER 30TH OF EACH YEAR. EMPLOYEES RECEIVE \$8, \$10 OR \$12 PER MONTH FOR EACH YEAR OF SERVICE COMPLETED WITH THE CITY.	954	<b>954</b>
<b>5115-09-01 RETIREMENT</b>	REQUIRED FOR ANYTHING OVER 1000 CALENDAR HOURS. PAID MONTHLY. BASED ON JAN-DEC CALENDAR YEAR. NEW RATE RECEIVED IN MAY OF CURRENT YEAR FOR JAN-DEC OF UPCOMING FISCAL YEAR. OCT-DEC OF NEW FISCAL YEAR BILLED AT OLD RATE. RATE RECEIVED IN MAY HAS A LAG OF ONE YEAR DUE TO ACTUARIAL STUDY (I.E., JAN 2008 RATE BASED ON DEC 2006 STUDY).	14,447	<b>14,447</b>
<b>5117-09-01 FICA</b>	BASED ON 6.20% SOCIAL SECURITY/1.45% FICA, TOTALING 7.65%, ASSESSED ON ANY FORM OF PAY/INCOME TO EMPLOYEE	7,808	<b>7,808</b>
<b>5118-09-01 MEDICAL INSURANCE</b>	BASED ON MONTHLY PREMIUM	15,305	<b>15,305</b>
<b>5120-09-01 LIFE INSURANCE</b>	BASED ON LIFE AND ACCIDENTAL DEATH & DISMEMBERMENT PREMIUM	428	<b>428</b>
<b>5121-09-01 DENTAL INSURANCE</b>	BASED ON MONTHLY PREMIUM	576	<b>576</b>
<b>5122-09-01 VISION INSURANCE</b>	BASED ON MONTHLY PREMIUM	126	<b>126</b>

**TOTAL EXPENDITURES \$ 140,850**

**02: SRO PROGRAM/COPS GRANT**

**FY17-18  
PROPOSED**

<b>5101-09-01 SALARIES</b>	REFER TO PERSONNEL SUMMARY OVERVIEW	95,707	<b>95,707</b>
<b>5107-09-01 OVERTIME</b>	ADDITIONAL PAY OVER 40 HOURS PER WEEK AT 1.5 FOR NON-EXEMPT EMPLOYEES.	1,600	<b>1,600</b>
<b>5113-09-01 INCENTIVE PAY</b>	REFER TO PERSONNEL SUMMARY OVERVIEW	3,900	<b>3,900</b>
<b>5114-09-01 LONGEVITY PAY</b>	PAID TO EMPLOYEES WITH A MINIMUM OF TWELVE MONTHS OF SERVICE PRIOR TO SEPTEMBER 30TH OF EACH YEAR. EMPLOYEES RECEIVE \$8, \$10 OR \$12 PER MONTH FOR EACH YEAR OF SERVICE COMPLETED WITH THE CITY.	954	<b>954</b>
<b>5115-09-01 RETIREMENT</b>	REQUIRED FOR ANYTHING OVER 1000 CALENDAR HOURS. PAID MONTHLY. BASED ON JAN-DEC CALENDAR YEAR. NEW RATE RECEIVED IN MAY OF CURRENT YEAR FOR JAN-DEC OF UPCOMING FISCAL YEAR. OCT-DEC OF NEW FISCAL YEAR BILLED AT OLD RATE. RATE RECEIVED IN MAY HAS A LAG OF ONE YEAR DUE TO ACTUARIAL STUDY (I.E., JAN 2008 RATE BASED ON DEC 2006 STUDY).	14,447	<b>14,447</b>
<b>5117-09-01 FICA</b>	BASED ON 6.20% SOCIAL SECURITY/1.45% FICA, TOTALING 7.65%, ASSESSED ON ANY FORM OF PAY/INCOME TO EMPLOYEE	7,808	<b>7,808</b>
<b>5118-09-01 MEDICAL INSURANCE</b>	BASED ON MONTHLY PREMIUM	15,971	<b>15,971</b>
<b>5120-09-01 LIFE INSURANCE</b>	BASED ON LIFE AND ACCIDENTAL DEATH & DISMEMBERMENT PREMIUM	428	<b>428</b>
<b>5121-09-01 DENTAL INSURANCE</b>	BASED ON MONTHLY PREMIUM	576	<b>576</b>
<b>5122-09-01 VISION INSURANCE</b>	BASED ON MONTHLY PREMIUM	126	<b>126</b>

**TOTAL EXPENDITURES \$ 141,516**

## DEPARTMENT OUTLINE: FIRE

### FUNCTIONS

Provides Kennedale residents with fire suppression, technical rescue, and emergency medical services (EMS) at and above the level required by all regulatory agencies governing the fire service industry

### HIGHLIGHTS AND GOALS ACCOMPLISHED

- KFD members earned the following training certificates: 2 Driver Operator, 1 Fire Officer I, 1 Firefighter Intermediate, 2 Inspector Basic, 1 Fire Investigator Basic, 1 Infectious Disease Control Officer, and 2 Paramedic Certifications
- Continued to actively seek out grants:
  - U.S. Department of Homeland Security grant allowed purchase and installation of a vehicle exhaust removal system(4.3)
  - North Central Texas Trauma Regional Advisory Council (NCTTRAC) grant allowed purchase of EMS supplies and training equipment (4.3)
  - Tarrant County Emergency Service District grant allowed purchase of forestry monitor and portable air and surface disinfectant lamp (4.3)
  - Koch Pipeline grant allowed purchase of voice amplifiers and facemask brackets
- Speed Fab-Crete donated materials and labor (at an estimated value of \$22,000) to upgrade weatherproofing and appearance of the fire station exterior (4.2.1)
- Reduction of ISO rating from 4 to 3 (1-10 rating system that influences cost of homeowner's insurance in the area; lower scores are better)
- Updated rookie training manual (4.2.2)
- EMS Director and EMS Coordinator updated patient care protocol to reflect the latest standards in emergency medical care (4.2)
- Continued using improved recruitment and application process that resulted in a greater number of qualified candidates last year (4.2.2)
- Updated quality assurance guidelines to ensure excellent patient care and documentation (4.2)
- Chief Mike McMurray is involved with Tarrant County College Fire Service Advisory Board; Tarrant County Fire Chiefs' Association; South Tarrant County Emergency Response Association; and Tarrant County Emergency Management
- EMS Coordinator Ryan Florence is involved with the North Central Texas Regional Emergency Preparedness Planning Council

### SHORT-TERM GOALS

- Fire department officers and driver operators will continue classroom and on-line fire strategy and tactics training at Tarrant County College in the "Blue Card Command" certification curriculum

which provides an enhanced level of safety and performance at fire incidents (4.2)

- Enhance fire safety in homes by providing take-home fire safety activity sheets encouraging parental involvement with their children's fire safety homework (4.2)
- Provide CPR training to citizens and employee groups (4.2)
- Conduct a risk assessment of hazards encountered by firefighters during emergency operations to ensure that appropriate personal protective equipment is selected, and provided to firefighters (4.2.1)
- Provide opportunities for personnel to enhance their knowledge and practice emergency medical and fire-rescue skills (4.2.1)
- Train with mutual-aid partners to enhance safety and operational effectiveness (4.2.1)
- Resurface fire station driveways (4.2.1)
- Maintain the EMS service response times in 5 minutes or less within the City of Kennedale (4.2)
- Provide annual fire inspections of commercial buildings (4.6)
- Increase the EMS collection rate to 60% (4.3)
- Continue the Citizen Opinion Survey to evaluate services provided (4.8)
- 120 hours of Fire and EMS training per month (4.2.2)

#### **LONG-TERM GOALS**

- Assess the vulnerability of city facilities to serious injury and loss of emergency response capabilities.
- Estimate costs for providing safe rooms within city facilities frequently occupied by visitors, city officials, and staff (4.6)
- Evaluate the need for emergency generators for city facilities (4.2.1)

#### **STAFFING RESOURCES**

- Fire Chief: 1.0 Full-Time Equivalent (FTE)
- Administrative Assistant: 1.0 Full-Time Equivalent (FTE)
- Captain: 1.0 Full-Time Equivalent (FTE)
- Lieutenants: 2.0 Full-Time Equivalent (FTE)
- Drivers/Engineers: 3.0 Full-Time Equivalent (FTE)
- Firefighters/Paramedics: 9.0 Full-Time Equivalent (FTE)

**PERFORMANCE MEASURES**  
THROUGH JUNE 2017 UNLESS OTHERWISE NOTED

- 148 Inspections/Certificate of Occupancy (CO) Issued
- 616 Emergency Responses
- 1,662.5 Training Hours
- EMS Collection Rate: 54% (Amount Collected in 1<sup>st</sup> Month of Billing)
- EMS Outstanding Balance: \$2,848,012.75 (billed, but not payed)
- Fire/EMS Service Response Time
  - Less than Five (5) Minutes: 369 Calls
  - Less than Eight (8) Minutes: 222 Calls
- 8.0 Square Miles Served by Fire/EMS including Extraterritorial Jurisdiction (ETJ)
- 45 Fire Incidents (15 Structure; 30 Non-Structure)
- 337 EMS Transports (4 were cardiac arrest)
- ISO Rating (1-10 rating system that influences cost of homeowner’s insurance in the area; lower scores are better): 3
- Pertinent 2015 Resident Satisfaction Survey Results
  - Timeliness of Fire Services: 67%
  - Quality of Fire Services: 72%
  - Quality of EMS Services: 60%

**DEPARTMENT SUMMARY BUDGET**

**01: GENERAL FUND**  
**10: FIRE**

ACCOUNT NAME	FY15-16 ACTUAL	FY16-17 ADOPTED	FY16-17 AMENDED	FY16-17 MAY	FY16-17 PROJECTED	PROJECTED VS BUDGET	FY17-18 PROPOSED	\$\$ CHANGE	% CHANGE
PERSONNEL	1,425,067	1,428,057	1,428,057	882,479	1,449,415	21,357	1,465,343	37,286	3%
SUPPLIES	56,284	76,102	76,102	47,313	71,368	(4,734)	72,007	(4,095)	-5%
MAINTENANCE	109,251	125,400	125,400	78,534	153,607	28,207	94,760	(30,640)	-24%
SUNDRY	90,076	111,972	111,972	59,565	112,214	242	111,262	(710)	-1%
GRANTS	12,272	84,500	84,500	2,500	78,363	(6,137)	92,500	8,000	9%
<b>TOTAL EXPENDITURES</b>	<b>\$ 1,692,949</b>	<b>\$ 1,826,031</b>	<b>\$ 1,826,031</b>	<b>\$ 1,070,391</b>	<b>\$ 1,864,967</b>	<b>\$ 38,936</b>	<b>\$ 1,835,872</b>	<b>\$ 9,841</b>	<b>1%</b>

CITY OF KENNEDALE, TEXAS  
ANNUAL PROGRAM OF SERVICES

**01: GENERAL FUND  
10: FIRE**

ACCOUNT NAME	FY15-16 ACTUAL	FY16-17 ADOPTED	FY16-17 AMENDED	FY16-17 MAY	FY16-17 PROJECTED	PROJECTED VS BUDGET	FY17-18 PROPOSED	\$\$ CHANGE	% CHANGE
SALARIES	768,011	875,835	875,835	504,442	823,259	(52,575)	832,125	(43,710)	-5%
OVERTIME	138,719	70,000	70,000	51,291	84,300	14,300	85,000	15,000	21%
FLSA OVERTIME	95,033	103,131	103,131	63,844	100,544	(2,587)	79,150	(23,981)	-23%
TEMPORARY/PART-TIME	63,632	30,000	30,000	31,613	73,568	43,568	60,000	30,000	100%
CERTIFICATION PAY	28,475	13,000	13,000	17,650	29,650	16,650	29,640	16,640	128%
LONGEVITY PAY	6,800	8,088	8,088	7,004	7,004	(1,084)	8,706	618	8%
RETIREMENT	147,841	150,609	150,609	92,264	151,938	1,329	177,692	27,082	18%
FICA	80,483	83,850	83,850	48,907	80,478	(3,371)	80,546	(3,304)	-4%
MEDICAL INSURANCE	88,265	84,883	84,883	60,216	90,542	5,659	103,808	18,924	22%
LIFE INSURANCE	2,768	3,747	3,747	2,081	3,307	(440)	3,735	(12)	0%
DENTAL INSURANCE	4,230	4,032	4,032	2,599	3,943	(89)	4,104	72	2%
VISION INSURANCE	811	882	882	568	880	(2)	838	(44)	-5%
<b>PERSONNEL</b>	<b>\$1,425,067</b>	<b>\$1,428,057</b>	<b>\$1,428,057</b>	<b>\$ 882,479</b>	<b>\$ 1,449,415</b>	<b>\$ 21,357</b>	<b>\$1,465,343</b>	<b>\$ 37,286</b>	<b>3%</b>
UNIFORMS	15,124	16,000	16,000	9,389	16,000	-	16,000	-	
CLEANING SUPPLIES	2,125	1,500	1,500	1,292	1,600	100	2,000	500	33%
PRINTED SUPPLIES	316	729	729	-	729	-	729	-	
GENERAL OFFICE SUPPLIES	525	908	908	403	908	1	908	-	
POSTAGE	114	285	285	218	285	-	285	-	
MINOR EQUIP/SMALL TOOLS<\$5K	7,885	15,000	15,000	10,084	15,000	-	11,905	(3,095)	-21%
FUEL	8,040	13,000	13,000	5,978	8,166	(4,834)	11,500	(1,500)	-12%
EXPENDABLE SUPPLIES	22,155	28,680	28,680	19,948	28,680	-	28,680	-	
<b>SUPPLIES</b>	<b>\$ 56,284</b>	<b>\$ 76,102</b>	<b>\$ 76,102</b>	<b>\$ 47,313</b>	<b>\$ 71,368</b>	<b>\$ (4,734)</b>	<b>\$ 72,007</b>	<b>\$ (4,095)</b>	<b>-5%</b>
BUILDING MAINTENANCE	12,580	53,506	53,506	7,000	53,506	-	21,500	(32,006)	-60%
MACHINERY/TOOL MAINTENANCE	17,840	21,700	21,700	13,397	21,700	-	22,843	1,143	5%
MOTOR VEHICLE MAINTENANCE	61,151	33,000	33,000	39,544	59,000	26,000	33,000	-	
OFFICE EQUIP/SOFTWARE MAINT	6,983	4,954	4,954	4,047	4,854	(100)	5,177	223	5%
RADIO MAINTENANCE	10,698	12,240	12,240	14,547	14,547	2,307	12,240	-	
<b>MAINTENANCE</b>	<b>\$ 109,251</b>	<b>\$ 125,400</b>	<b>\$ 125,400</b>	<b>\$ 78,534</b>	<b>\$ 153,607</b>	<b>\$ 28,207</b>	<b>\$ 94,760</b>	<b>\$ (30,640)</b>	<b>-24%</b>
ASSOC DUES/PUBLICATIONS	6,518	7,200	7,200	6,101	7,200	-	7,890	690	10%
TRAINING/SEMINARS	27,444	30,000	30,000	13,596	30,000	-	25,800	(4,200)	-14%
ELECTRIC SERVICES	10,618	10,600	10,600	6,717	11,300	700	11,300	700	7%
GAS SERVICES	1,175	1,100	1,100	978	1,354	254	1,400	300	27%
SPECIAL SERVICES	34,983	51,756	51,756	24,736	51,756	-	53,290	1,534	3%
EQUIPMENT RENTAL	2,079	3,792	3,792	3,213	3,792	-	4,058	266	7%
TRAVEL	491	1,000	1,000	40	280	(720)	1,000	-	
TELEPHONE SERVICES	3,130	3,024	3,024	1,912	3,032	8	3,024	-	
WATER/SEWER SERVICES	3,637	3,500	3,500	2,274	3,500	-	3,500	-	
<b>SUNDRY</b>	<b>\$ 90,076</b>	<b>\$ 111,972</b>	<b>\$ 111,972</b>	<b>\$ 59,565</b>	<b>\$ 112,214</b>	<b>\$ 242</b>	<b>\$ 111,262</b>	<b>\$ (710)</b>	<b>-1%</b>
CITY GRANT MATCH							3,095	3,095	
GRANT FUNDED SUPPLIES	12,272	84,500	84,500	2,500	78,363	(6,137)	89,405	4,905	6%
<b>GRANTS</b>	<b>\$ 12,272</b>	<b>\$ 84,500</b>	<b>\$ 84,500</b>	<b>\$ 2,500</b>	<b>\$ 78,363</b>	<b>\$ (6,137)</b>	<b>\$ 92,500</b>	<b>\$ 8,000</b>	<b>9%</b>
<b>TOTAL EXPENDITURES</b>	<b>\$1,692,949</b>	<b>\$1,826,031</b>	<b>\$1,826,031</b>	<b>\$1,070,391</b>	<b>\$1,864,967</b>	<b>\$ 38,936</b>	<b>\$1,835,872</b>	<b>\$ 9,841</b>	<b>1%</b>

CITY OF KENNEDALE, TEXAS  
ANNUAL PROGRAM OF SERVICES

**01: GENERAL FUND  
10: FIRE**

**FY17-18  
PROPOSED**

<b>5101-10-00</b>	<b>SALARIES</b>	REFER TO PERSONNEL SUMMARY OVERVIEW	875,921	<b>832,125</b>
<b>5107-10-00</b>	<b>OVERTIME</b>	ADDITIONAL PAY OVER 40 HOURS PER WEEK AT 1.5 FOR NON-EXEMPT EMPLOYEES (COVERS NON-BUILT IN HOURS ASSOCIATED WITH VACATION/SICK/PERSONAL DAY COVERAGE FOR FULL-TIME FIREFIGHTERS)	85,000	<b>85,000</b>
<b>5108-10-00</b>	<b>FLSA OVERTIME</b>	ADDITIONAL PAY OVER 106 HOURS PER PAY PERIOD FOR FULL-TIME, NON-EXEMPT FIREFIGHTERS (HOURS BUILT IN AND GENERALLY RECEIVED, UNLESS SICK TIME TAKEN)	83,316	<b>79,150</b>
<b>5109-10-00</b>	<b>TEMPORARY/PART-TIME</b>	REFER TO PERSONNEL SUMMARY OVERVIEW (REFERS TO PART-TIME FIREFIGHTER COVERAGE)	60,000	<b>60,000</b>
<b>5113-10-00</b>	<b>CERTIFICATION PAY</b>	REFER TO PERSONNEL SUMMARY OVERVIEW	31,200	<b>29,640</b>
<b>5114-10-00</b>	<b>LONGEVITY PAY</b>	PAID TO EMPLOYEES WITH A MINIMUM OF TWELVE MONTHS OF SERVICE PRIOR TO SEPTEMBER 30TH OF EACH YEAR. EMPLOYEES RECEIVE \$8, \$10 OR \$12 PER MONTH FOR EACH YEAR OF SERVICE COMPLETED WITH THE CITY.	9,164	<b>8,706</b>
<b>5115-10-00</b>	<b>RETIREMENT</b>	REQUIRED FOR ANYTHING OVER 1000 CALENDAR HOURS. PAID MONTHLY. BASED ON JAN-DEC CALENDAR YEAR. NEW RATE RECEIVED IN MAY OF CURRENT YEAR FOR JAN-DEC OF UPCOMING FISCAL YEAR. OCT-DEC OF NEW FISCAL YEAR BILLED AT OLD RATE. RATE RECEIVED IN MAY HAS A LAG OF ONE YEAR DUE TO ACTUARIAL STUDY (I.E., JAN 2008 RATE BASED ON DEC 2006 STUDY). Chief Retirement	147,692 30,000	<b>177,692</b>
<b>5117-10-00</b>	<b>FICA</b>	BASED ON 6.20% SOCIAL SECURITY/1.45% FICA, TOTALING 7.65%. ASSESSED ON ANY FORM OF PAY/INCOME TO EMPLOYEE.	84,785	<b>80,546</b>
<b>5118-10-00</b>	<b>MEDICAL INSURANCE</b>	BASED ON MONTHLY PREMIUM	109,271	<b>103,808</b>
<b>5120-10-00</b>	<b>LIFE INSURANCE</b>	BASED ON LIFE AND ACCIDENTAL DEATH & DISMEMBERMENT PREMIUM	3,932	<b>3,735</b>
<b>5121-10-00</b>	<b>DENTAL INSURANCE</b>	BASED ON MONTHLY PREMIUM	4,320	<b>4,104</b>
<b>5122-10-00</b>	<b>VISION INSURANCE</b>	BASED ON MONTHLY PREMIUM	882	<b>838</b>
<b>5220-10-00</b>	<b>UNIFORMS</b>	DUTY UNIFORMS, DRESS UNIFORMS, COATS, GLOVES, BOOTS FIRE-RESCUE PERSONAL PROTECTIVE ENSEMBLE - PPE	7,500 8,500	<b>16,000</b>
<b>5230-10-00</b>	<b>CLEANING SUPPLIES</b>	APPARATUS CLEANING AND POLISHING SUPPLIES CLOTHES CLEANING SUPPLIES KITCHEN CLEANING SUPPLIES STATION CLEANING SUPPLIES	500 500 500 500	<b>2,000</b>
<b>5240-10-00</b>	<b>PRINTED SUPPLIES</b>	ACLS CARDS, SHIFT CALENDARS, BUSINESS CARDS CPR CARDS/BLS, EMS CE FORMS/FIELD NOTES SAFETY EDUCATION, HIPPA FORMS, INSPECTION FORMS INCIDENT RESPONSE, GUIDELINES, PROTOCOL BINDERS	151 151 285 143	<b>729</b>
<b>5260-10-00</b>	<b>GENERAL OFFICE SUPPLIES</b>	COPIER PAPER FILING SUPPLIES GENERAL OFFICE SUPPLIES TRAINING BINDERS AND DIVIDERS	523 95 190 100	<b>908</b>
<b>5261-10-00</b>	<b>POSTAGE</b>	COMPLIANCE: CERTIFICATION, CODE ENFORCEMENT	285	<b>285</b>
<b>5280-10-00</b>	<b>MINOR EQUIP/SMALL TOOLS&lt;\$5K</b>	HYDRAULIC RESCUE TOOLS, SAWS, FIREFIGHTING TOOLS FIRE HOSE - NOZZLES, HAND TOOLS, ROPES, SALVAGE EQUIPMENT	6,055 5,850	<b>11,905</b>
<b>5285-10-00</b>	<b>FUEL</b>	DIESEL PURCHASED VIA INTERLOCAL PURCHASING AGREEMENT GASOLINE PURCHASED VIA INTERLOCAL PURCHASING AGREEMENT	8,500 3,000	<b>11,500</b>

CITY OF KENNEDALE, TEXAS  
ANNUAL PROGRAM OF SERVICES

5290-10-00	<b>EXPENDABLE SUPPLIES</b>	OXYGEN, EMS SUPPLIES, MEDICATIONS, DRESSINGS, IV SUPPLIES	19,500	28,680
		FIREFIGHTING FOAM, SAW BLADES, HYDRANT REFLECTORS-RINGS	3,500	
		HAZMAT SUPPLIES, TARPS, SHOP SUPPLIES, BATTERIES	1,000	
		OPEN HOUSE HANDOUTS, STATION SUPPLIES: PAPER GOODS	3,000	
		KITCHEN SUPPLIES, HAND CLEANER, EQUIPMENT SANITIZER	1,000	
		INTERNATIONAL BUILDING, FIRE, & FUEL GAS CODE BOOKS (EVERY 3 YEARS)	680	
	<b>CITY GRANT MATCH</b>	MATCHING AFG GRANT (ONE TIME COST)	3,095	3,095
5291-10-00	<b>GRANT FUNDED SUPPLIES</b>	WILL ONLY EXPEND IF GRANT MONIES RECEIVED:		89,405
		TARRANT COUNTY TDH EMS GRANT	11,000	
		ESD GRANT PENDING (ONE TIME COST)	10,000	
		NCTTRAC GRANT	4,000	
		HELPING HEROES GRANT (KOCH PIPELINES)	2,500	
		AFG GRANT (95% OF COST COVERED BY GRANT) (ONE TIME COST)	61,905	
5403-10-00	<b>BUILDING MAINTENANCE</b>	FIRE STATION BAY DOOR REPLACEMENT OR REPAIRS (\$1700/DOOR), A/C HEATER REPAIRS, ELECTRICAL REPAIRS, LIGHTS, PLUMBING, LUMBER	20,000	21,500
		PEST CONTROL (\$40 MONTHLY), HARDWARE, ROOF REPAIRS	1,500	
		TRENCHING & ELECTRICAL FOR GRANT (ONE TIME COST)		
		PARKING LOT REPAIRS (ONE TIME COST)		
5420-10-00	<b>MACHINERY/TOOL MAINTENANCE</b>	EKG MAINTENANCE AND REPAIRS (\$1800), SCBA MASK FIT /FLOW TEST (\$2000), BREATHING AIR COMPRESSOR SERVICE HVAC SERVICE (\$800)	4,600	22,843
		4-GAS DETECTOR CALIBRATION AND REPAIRS, GENERATOR, LAWN EQUIPMENT, SCBA AIR COMPRESSOR	7,380	
		PHYSIO CONTROL SERVICE CONTRACT (5500), HOYT SERVICE CONTRACT (2200)	8,843	
		CYLINDER HYDROSTAT TESTING, SMALL ENGINE AND HYDRAULIC EXTRICATION TOOLS	2,020	
5430-10-00	<b>MOTOR VEHICLE MAINTENANCE</b>	AMBULANCE OR FIRE VEHICLE MECHANICAL, CHASIS, PUMP, WATER TANK, LADDERS, TIRES, WHEELS, BATTERIES, LUBRICATION, ELECTRONICS, LIGHTS, PUMP MAINTENANCE CONTRACTS	33,000	33,000
5440-10-00	<b>OFFICE EQUIP/SOFTWARE MAINT</b>	SAVIN MONTHLY MAINTENANCE (\$125.78/MO) + (\$63.14/MO - 50% SPLIT WITH PERMITS)	2,267	5,177
		OSSI CAD ANNUAL MAINTENANCE	240	
		FIRE HOUSE SUPPORT - \$970, FIRE HOUSE ADDITIONAL USER UPDATE/SUPPORT RENEWAL - 2 @ \$185, FIRE HOUSE MODULE UPDATE/SUPPORT RENEWAL- \$185, FIRE HOUSE ADDITIONAL USER UPDATE/SUPPORT PER MODULE 2 @ \$60, FIREHOUSE CAD INTERFACE UPDATE/SUPPORT - \$725, FIRE HOUSE SUPPORT FOR INSPECT - 2 @ \$150	2,670	

CITY OF KENNEDALE, TEXAS  
ANNUAL PROGRAM OF SERVICES

<b>5460-10-00</b>	<b>RADIO MAINTENANCE</b>	REPAIR CONTACT W/DFW COMM (\$34/MO FOR 30 RADIOS) 800 MHZ RADIO CONTRACT W/CITY OF FORT WORTH	12,240	<b>12,240</b>
<b>5510-10-00</b>	<b>ASSOC DUES/PUBLICATIONS</b>	NCTTRAC, DPS, TDSHS, CLIA SERPA, TCFC, TCFA INVESTIGATOR, SFFMA, NFPA, NTFA TCFP DEPARTMENT RENEWAL EMS PROVIDER LICENSE RENEWAL (EVERY 2 YEARS) SAM'S CLUB (\$100), PARAMEDIC RENEWALS, TCFP CERTIFICATIONS NCTCOG EMERGENCY MANAGEMENT CONSORTIUM TARRANT COUNTY HAZ MAP (ANNUAL) FIRE CHIEF MAGAZINE, FIRE ENGINE MAGAZINE, FIRE HOUSE MAG	200 500 1,500 690 600 2,000 2,200 200	<b>7,890</b>
<b>5525-10-00</b>	<b>TRAINING/SEMINARS</b>	EMS CONFERENCE (275X5) ACLS, PHTLS, PALS CONTRACT FIREFIGHTER & PARAMEDIC CONTINUING EDUCATION (TCC) EMS CONTINUING EDUCATION PARAMEDIC SCHOOL FOR NEW HIRES (ONE TIME COST) FIRE TRAINING - INSPECTOR/INVESTIGATOR, COMMISSION TEST FEES	8,000 4,800 9,000 4,000	<b>25,800</b>
<b>5530-10-00</b>	<b>ELECTRIC SERVICES</b>	PROVIDED BY GEXA ENERGY	11,300	<b>11,300</b>
<b>5535-10-00</b>	<b>GAS SERVICES</b>	PROVIDED BY ATMOS ENERGY	1,400	<b>1,400</b>
<b>5570-10-00</b>	<b>SPECIAL SERVICES</b>	FIT FOR DUTY PHYSICAL ASSESSMENT 2015 DR. JACKSON CONTRACT: PROTOCOLS, CONTINUING EDUCATION, AND MEDICAL CONTROL CABLE TV/INTERNET (\$88/MONTH) AMBULANCE BILLING CONTRACT W/INTERMEDICS (11.5% CONTINGENCY FEE OF AMBULANCE REVENUE) ON CALL MEDICAL WASTE SERVICE (1000), CRIMINAL CHECKS, POLY EXAMS (125X2), NEW HIRE PHYSICALS (300X2)	3,000 24,000 1,056 23,384 1,850	<b>53,290</b>
<b>5575-10-00</b>	<b>EQUIPMENT RENTAL</b>	SAVIN COPIER RENTAL - ENDS 05/2017 (\$194/MO) + ENDS 8/17 (\$144.16/MO - 50% SPLIT WITH PERMITS)	4,058	<b>4,058</b>
<b>5578-10-00</b>	<b>TRAVEL</b>	HOTEL/FOOD/MILEAGE/AIRFARE TIED TO TRAINING	1,000	<b>1,000</b>
<b>5585-10-00</b>	<b>TELEPHONE SERVICES</b>	4 ATT WIRELESS AIR CARDS (\$60 BASE/MO, \$35 USAGE/MO), 2 IPADS (\$20 BASE/MO, \$1 USAGE/MO), 3 PHONES (\$130 BASE/MO, \$6 USAGE/MO)	3,024	<b>3,024</b>
<b>5590-10-00</b>	<b>WATER/SEWER SERVICES</b>	PROVIDED BY THE CITY/ARLINGTON/FORT WORTH	3,500	<b>3,500</b>

**TOTAL EXPENDITURES \$ 1,835,872**

## DEPARTMENT OUTLINE: COMMUNITY DEVELOPMENT

### FUNCTIONS

The function of this department is to enhance the quality of life for the citizens of Kennedale by encouraging quality growth, development, and redevelopment through planning, use of development regulations, and enforcement of building and construction codes to ensure the safe and lawful use of buildings and properties, thereby safeguarding each resident's health and welfare and the stability of our neighborhoods.

### DEVELOPMENT HIGHLIGHTS

- Hilltop Addition infrastructure under construction by developer
- Falconcrest infrastructure completed; Housing construction underway (seven lots)
- Kennedale Seniors development aiming for completion by start of new fiscal year
- Glen of Village Creek subdivision infrastructure under construction by developer
- Vineyard Phase II -- housing under construction, expected to continue into the next fiscal year
- McDonald's construction completed this fiscal year
- Dickey's Barbeque / Chicken Express building completed

### HIGHLIGHTS AND GOALS ACCOMPLISHED

- Completed update of the zoning code and subdivision regulations
- Two substandard buildings abated and five moving through the abatement process
- Reviewed and updated development review process to make process more understandable and business-friendly
- Preservation of Village Creek riparian area through development of Glen of Village Creek neighborhood
- Continued participation in NCTCOG initiatives, such as the SolSmart program, in order to raise Kennedale's profile in the region
- Continued partnership with Friends of Southwest Nature Preserve to provide free birding/outdoor educational opportunities quarterly
- Working with North Central Texas Council of Governments (NCTCOG) and KISD to develop a Safe Routes to School plan for Delaney and Arthur
- Rachel Roberts, Planning Director, continued involvement as Staff Liaison for Planning & Zoning Commission, Board of Adjustments, and Board of Appeals
- Rachel Roberts, Planning Director, continued involvement with Oil/Gas Regulators & Environmental Specialists (OGRES); Bicycle and Pedestrian Advisory Committee (BPAC) meetings; Tarrant Regional Transportation Coalition (TRTC) meetings; and Joint Professionals Organization (JPO)
- Sandra Johnson, Building Official, continued involvement with Floodplain Administrators group with North Central Texas Council of Governments (NCTCOG)

### SHORT-TERM GOALS

- Update development applications and checklists, as needed, after adoption of Unified Development Code (to be completed by end of FY 16-17)
- Develop programs or policies that help owners of infill/hard-to-develop sites make sure of their properties while ensuring compatibility
- Code enforcement officer to begin necessary training to obtain plumbing inspection certification if funding permits (cross-training/covering for building official)
- Complete walk and bike safety audit for Delaney Elementary and Arthur Intermediate neighborhoods (partnership with NCTCOG)

### LONG-TERM GOALS

- Develop a reputation for easy-to-understand, efficient review and approval processes for development so that Kennedale can attract high-quality developers and businesses to support our community, and so that property owners understand what codes apply to them
- Work with the streets department to establish a bicycle and pedestrian plan
- Maintain programs that work with residents striving to meet city building codes despite disabilities or limited income
- Work with the Kennedale Economic Development Corporation to attract desired or needed businesses and services to TownCenter

### STAFFING RESOURCES

- Planning Director: 1.0 Full-Time Equivalent (FTE)
- Building Official: 1.0 Full-Time Equivalent (FTE)
- Code Enforcement Officer: 1.0 Full-Time Equivalent (FTE)
- Permits Clerk: 1.0 Full-Time Equivalent (FTE)

### PERFORMANCE MEASURES

THROUGH JUNE 2017 UNLESS OTHERWISE NOTED

- 32.8% of Code Enforcement Complaints Resolved
- Code Enforcement Complaints
  - # of Junk Cars: 4
  - # of Weeds: 24
  - # of Other: 42
- Building Permit Response Time (Days) –
  - New Residential: 4 days

- New Commercial (typically requires review by multiple staff) 13 days
- Residential Addition or Remodel: 1 day
- Commercial Addition or Remodel: 1-2 days
- # of Permits Issued
  - New Residential: 48
  - New Commercial: 2
- # of Building Inspections Conducted – 564
- ISO Rating (1-10 rating system that influences cost of homeowner’s insurance in the area; lower scores are better): 5
- Pertinent 2015 Resident Satisfaction Survey Results
  - Code-Resolution of Complaints: 39%
  - Code-Customer Service: 61%

## DEPARTMENT SUMMARY BUDGET

01: GENERAL FUND

12: COMMUNITY DEVELOPMENT

01: PLANNING/PERMITS

ACCOUNT NAME	FY15-16 ACTUAL	FY16-17 ADOPTED	FY16-17 AMENDED	FY16-17 MAY	FY16-17 PROJECTED	PROJECTED VS BUDGET	FY17-18 PROPOSED	\$\$ CHANGE	% CHANGE
PERSONNEL	258,148	267,819	267,819	162,932	262,738	(5,082)	271,239	3,420	1%
SUPPLIES	4,627	9,395	9,395	3,076	11,045	1,650	8,470	(925)	-10%
MAINTENANCE	12,590	15,821	15,821	8,567	15,121	(700)	15,398	(424)	-3%
SUNDRY	133,789	39,406	39,406	7,843	18,777	(20,629)	45,556	6,150	16%
GRANTS	-	-	-	-	-	-	-	-	-
<b>TOTAL EXPENDITURES</b>	<b>\$ 409,154</b>	<b>\$ 332,442</b>	<b>\$ 332,442</b>	<b>\$ 182,418</b>	<b>\$ 307,681</b>	<b>\$ (24,761)</b>	<b>\$ 340,662</b>	<b>\$ 8,221</b>	<b>2%</b>

CITY OF KENNEDALE, TEXAS  
ANNUAL PROGRAM OF SERVICES

**01: GENERAL FUND**  
**12: COMMUNITY DEVELOPMENT**  
**01: PLANNING/PERMITS**

ACCOUNT NAME	FY15-16 ACTUAL	FY16-17 ADOPTED	FY16-17 AMENDED	FY16-17 MAY	FY16-17 PROJECTED	PROJECTED VS BUDGET	FY17-18 PROPOSED	\$\$ CHANGE	% CHANGE
SALARIES	190,756	194,065	194,065	118,937	195,635	1,570	197,946	3,881	2%
OVERTIME	1,361	5,258	5,258	402	410	(4,849)	1,911	(3,348)	-64%
LONGEVITY PAY	2,532	2,768	2,768	2,764	2,764	(4)	1,510	(1,258)	-45%
RETIREMENT	28,089	29,197	29,197	17,629	29,639	442	28,503	(694)	-2%
FICA	14,382	15,460	15,460	8,862	15,102	(358)	15,405	(55)	
MEDICAL INSURANCE	18,844	18,806	18,806	12,965	17,077	(1,729)	23,629	4,823	26%
LIFE INSURANCE	793	861	861	523	839	(22)	931	70	8%
DENTAL INSURANCE	1,163	1,152	1,152	701	1,048	(104)	1,152	-	
VISION INSURANCE	229	252	252	148	224	(28)	252	-	
<b>PERSONNEL</b>	<b>\$ 258,148</b>	<b>\$ 267,819</b>	<b>\$ 267,819</b>	<b>\$ 162,932</b>	<b>\$ 262,738</b>	<b>\$ (5,082)</b>	<b>\$ 271,239</b>	<b>\$ 3,420</b>	<b>1%</b>
UNIFORMS	147	500	500	60	400	(100)	500	-	
PRINTED SUPPLIES	923	3,200	3,200	426	2,800	(400)	2,500	(700)	-22%
GENERAL OFFICE SUPPLIES	447	1,000	1,000	512	1,000	-	1,000	-	
POSTAGE	1,411	2,000	2,000	1,083	1,750	(250)	1,800	(200)	-10%
MINOR EQUIP/SMALL TOOLS<\$5K	82	375	375	-	375	-	350	(25)	-7%
FUEL	1,520	2,200	2,200	925	4,600	2,400	2,200	-	
EXPENDABLE SUPPLIES	97	120	120	70	120	-	120	-	
<b>SUPPLIES</b>	<b>\$ 4,627</b>	<b>\$ 9,395</b>	<b>\$ 9,395</b>	<b>\$ 3,076</b>	<b>\$ 11,045</b>	<b>\$ 1,650</b>	<b>\$ 8,470</b>	<b>\$ (925)</b>	<b>-10%</b>
MOTOR VEHICLE MAINTENANCE	1,901	2,500	2,500	209	1,800	(700)	2,000	(500)	-20%
OFFICE EQUIP/SOFTWARE MAINT	10,689	13,321	13,321	8,358	13,321	(0)	13,398	76	1%
<b>MAINTENANCE</b>	<b>\$ 12,590</b>	<b>\$ 15,821</b>	<b>\$ 15,821</b>	<b>\$ 8,567</b>	<b>\$ 15,121</b>	<b>\$ (700)</b>	<b>\$ 15,398</b>	<b>\$ (424)</b>	<b>-3%</b>
ADVERTISING	919	2,000	2,000	484	1,100	(900)	1,500	(500)	-25%
ASSOC DUES/PUBLICATIONS	805	1,242	1,242	1,140	1,242	-	1,402	160	13%
TRAINING/SEMINARS	1,905	3,104	3,104	404	2,000	(1,104)	3,605	501	16%
SPECIAL SERVICES	120,907	2,725	2,725	-	2,600	(125)	3,820	1,095	40%
CODE ENFORCEMENT SERVICES	3,207	20,000	20,000	560	3,500	(16,500)	25,000	5,000	25%
EQUIPMENT RENTAL	3,471	4,631	4,631	2,252	4,631	0	4,825	194	4%
TRAVEL	1,286	300	300	10	100	(200)	1,000	700	233%
ENGINEERING SERVICES	-	4,000	4,000	2,166	2,200	(1,800)	3,000	(1,000)	-25%
TELEPHONE SERVICES	1,290	1,404	1,404	828	1,404	-	1,404	-	
<b>SUNDRY</b>	<b>\$ 133,789</b>	<b>\$ 39,406</b>	<b>\$ 39,406</b>	<b>\$ 7,843</b>	<b>\$ 18,777</b>	<b>\$ (20,629)</b>	<b>\$ 45,556</b>	<b>\$ 6,150</b>	<b>16%</b>
<b>TOTAL EXPENDITURES</b>	<b>\$ 409,154</b>	<b>\$ 332,442</b>	<b>\$ 332,442</b>	<b>\$ 182,418</b>	<b>\$ 307,681</b>	<b>\$ (24,761)</b>	<b>\$ 340,662</b>	<b>\$ 8,221</b>	<b>2%</b>

CITY OF KENNEDALE, TEXAS  
ANNUAL PROGRAM OF SERVICES

**01: GENERAL FUND  
12: COMMUNITY DEVELOPMENT  
01: PLANNING/PERMITS**

			<b>FY17-18 PROPOSED</b>	
<b>5101-12-01</b>	<b>SALARIES</b>	REFER TO PERSONNEL SUMMARY OVERVIEW	197,946	<b>197,946</b>
<b>5107-12-01</b>	<b>OVERTIME</b>	ADDITIONAL PAY OVER 40 HOURS PER WEEK AT 1.5 FOR NON-EXEMPT EMPLOYEES.	1,911	<b>1,911</b>
<b>5114-12-01</b>	<b>LONGEVITY PAY</b>	PAID TO EMPLOYEES WITH A MINIMUM OF TWELVE MONTHS OF SERVICE PRIOR TO SEPTEMBER 30TH OF EACH YEAR. EMPLOYEES RECEIVE \$8, \$10 OR \$12 PER MONTH FOR EACH YEAR OF SERVICE COMPLETED WITH THE CITY.	1,510	<b>1,510</b>
<b>5115-12-01</b>	<b>RETIREMENT</b>	REQUIRED FOR ANYTHING OVER 1000 CALENDAR HOURS. PAID MONTHLY. BASED ON JAN-DEC CALENDAR YEAR. NEW RATE RECEIVED IN MAY OF CURRENT YEAR FOR JAN-DEC OF UPCOMING FISCAL YEAR. OCT-DEC OF NEW FISCAL YEAR BILLED AT OLD RATE. RATE RECEIVED IN MAY HAS A LAG OF ONE YEAR DUE TO ACTUARIAL STUDY (I.E., JAN 2008 RATE BASED ON DEC 2006 STUDY).	28,503	<b>28,503</b>
<b>5117-12-01</b>	<b>FICA</b>	BASED ON 6.20% SOCIAL SECURITY/1.45% FICA, TOTALING 7.65%, ASSESSED ON ANY FORM OF PAY/INCOME TO EMPLOYEE	15,405	<b>15,405</b>
<b>5118-12-01</b>	<b>MEDICAL INSURANCE</b>	BASED ON MONTHLY PREMIUM	23,629	<b>23,629</b>
<b>5120-12-01</b>	<b>LIFE INSURANCE</b>	BASED ON LIFE AND ACCIDENTAL DEATH & DISMEMBERMENT PREMIUM	931	<b>931</b>
<b>5121-12-01</b>	<b>DENTAL INSURANCE</b>	BASED ON MONTHLY PREMIUM	1,152	<b>1,152</b>
<b>5122-12-01</b>	<b>VISION INSURANCE</b>	BASED ON MONTHLY PREMIUM	252	<b>252</b>
<b>5220-12-01</b>	<b>UNIFORMS</b>	SHIRTS FOR CODE COMPLIANCE OFFICER, BUILDING OFFICIAL	500	<b>500</b>
<b>5240-12-01</b>	<b>PRINTED SUPPLIES</b>	BUSINESS CARDS AND ENVELOPES MAPS: COLOR ZONING MAPS PRINTED SIGNS FOR PLANNING & ZONING, BOARD OF ADJUSTMENT, AND BBA CASES	500 700 1,300	<b>2,500</b>
<b>5260-12-01</b>	<b>GENERAL OFFICE SUPPLIES</b>	OFFICE SUPPLIES FOR STAFF & BOARDS, PLOTTER TONER/PAPER	1,000	<b>1,000</b>
<b>5261-12-01</b>	<b>POSTAGE</b>	BOARD LETTER, CODE COMPLIANCE, PERMIT MAILINGS, NOTIFICATION LETTERS, CONTRACTOR RENEWAL LETTERS, ZONING CODE UPDATE	1,800	<b>1,800</b>
<b>5280-12-01</b>	<b>MINOR EQUIP/SMALL TOOLS &lt;\$5K</b>	MINOR TOOLS TOOLS FOR BUILDING MAINTENANCE	100 250	<b>350</b>
<b>5285-12-01</b>	<b>FUEL</b>	FUEL FOR 2 STAFF VEHICLES - BUILDING OFFICIAL & CODE COMPLIANCE	2,200	<b>2,200</b>
<b>5290-12-01</b>	<b>EXPENDABLE SUPPLIES</b>	MEETING REFRESHMENTS	120	<b>120</b>

CITY OF KENNEDALE, TEXAS  
ANNUAL PROGRAM OF SERVICES

<b>5430-12-01</b>	<b>MOTOR VEHICLE MAINTENANCE</b>	MAINTENANCE OF 2 STAFF VEHICLES	2,000	<b>2,000</b>
<b>5440-12-01</b>	<b>OFFICE EQUIP/SOFTWARE MAINT</b>	ANNUAL ARCVIEW GIS MAINTENANCE	400	<b>13,398</b>
		PERMITS& CODE ENFORCEMENT SOFTWARE: MY GOV \$1020 TOTAL PER MONTH	12,240	
		SAVIN MONTHLY MAINTENANCE (\$63.14/MO-SPLIT 50% WITH FIRE) + MAINTENANCE FOR WIDE FORMAT (\$0.129 PER PRINT)	758	
<b>5501-12-01</b>	<b>ADVERTISING</b>	LEGAL NOTICES FOR BOA, P&Z AND BBA CASES	1,500	<b>1,500</b>
<b>5510-12-01</b>	<b>ASSOC DUES/PUBLICATIONS</b>	TEXAS STATE BOARD OF PLUMBING EXAMINERS (BUILDING INSPECTOR	180	<b>1,402</b>
		CONGRESS FOR NEW URBANISM MEMBERSHIP, 1 PERSON (\$195 EACH), PLANNING DIRECTOR	195	
		APA MEMBERSHIP DUES (\$0); P&Z COMMISSION (\$555); AICP MEMBERSHIP DUES (\$170) PLANNING DIRECTOR	725	
		FLOODPLAIN MANAGER MEMBERSHIP (TFMA), BUILDING INSPECTOR	90	
		CODE ENFORCEMENT OFFICER LICENSE RENEWAL, \$106 EACH (CODE/INSPECTOR)	212	
<b>5525-12-01</b>	<b>TRAINING/SEMINARS</b>	CODE COMPLIANCE TRAINING (2 EMPLOYEES; TRAINING REQUIRED TO MAINTAIN STATE LICENSE)	300	<b>3,605</b>
		TX APA CONFERENCE (\$445) & CNU CONFERENCE (\$0); COG (\$200); BPI (\$125/DAYx4 daysX3 PEOPLE=\$1,440); TRAINING SUBSCRIPTION	2,085	
		Online training/webinars for permits & planning staff	300	
		PLUMBING INSPECTORS CONTINUING EDUCATION FOR SANDRA (\$85/person for building official and code enforcement officer)	170	
		COG PLANNING AND ZONING SERIES (\$250 PER PERSON UP TO 3 PEOPLE)	750	
<b>5570-12-01</b>	<b>SPECIAL SERVICES</b>	3RD-PARTY INSPECTOR (\$270) & 3RD-PARTY PLAN REVIEWER (10 HRS @ \$85)	1,120	<b>3,820</b>
		MAINTENANCE/CLEANING OF PLOTTER	-	
		MAP UPDATES	2,100	
		TITLE REPORTS FOR BBA 3@\$200 EACH (approx)	600	
<b>5572-12-01</b>	<b>CODE ENFORCEMENT SERVICES</b>	MOWING OF PROPERTY	5,000	<b>25,000</b>
		DEMOLITION OF SUBSTANDARD STRUCTURES (6K PER STRUCTURE * 5 STRUCTURES) (ONE TIME COST)	20,000	
<b>5575-12-01</b>	<b>EQUIPMENT RENTAL</b>	SAVIN COPIER RENTAL - ENDS 08/2017 (\$144.16/MO-50% SPLIT WITH FIRE); WIDE FORMAT COPIER/SCANNER - ENDS 8/20 (\$258/MO)	4,825	<b>4,825</b>
<b>5578-12-01</b>	<b>TRAVEL</b>	LOCAL TRAVEL EXPENSE ALL STAFF (\$100 local mileage, \$900 conference attendance)	1,000	<b>1,000</b>
<b>5580-12-01</b>	<b>ENGINEERING SERVICES</b>	ENGINEERING SERVICES/DRC MEETINGS	3,000	<b>3,000</b>
<b>5585-12-01</b>	<b>TELEPHONE SERVICES</b>	CELL PHONES (\$76 BASE/MO, \$18 USAGE/MO) AND IPADS (\$20 BASE/MO, \$3 USAGE/MO)	1,404	<b>1,404</b>

**TOTAL EXPENDITURES \$ 340,662**

# FUTURE LAND USE PLAN

SOURCE: 2012 COMPREHENSIVE PLAN UPDATE | [WWW.CITYOFKENNEDEALE.COM/GOVDOCS](http://WWW.CITYOFKENNEDEALE.COM/GOVDOCS)

**KENNEDALE**  
COMPREHENSIVE  
PLAN UPDATE

**FUTURE LAND  
USE PLAN**

**CATEGORIES**

- Town Center
- Downtown Village
- Urban Village
- Urban Corridor
- Neighborhood Village
- Neighborhood Corridor
- Neighborhoods
- Employment Center
- Light Industrial District
- Park & Open Space
- Conservation Overlay
- Potential Commuter Train or Park & Ride Station
- Schools

0 1,000 2,000 4,000  
Feet  
March 8, 2012

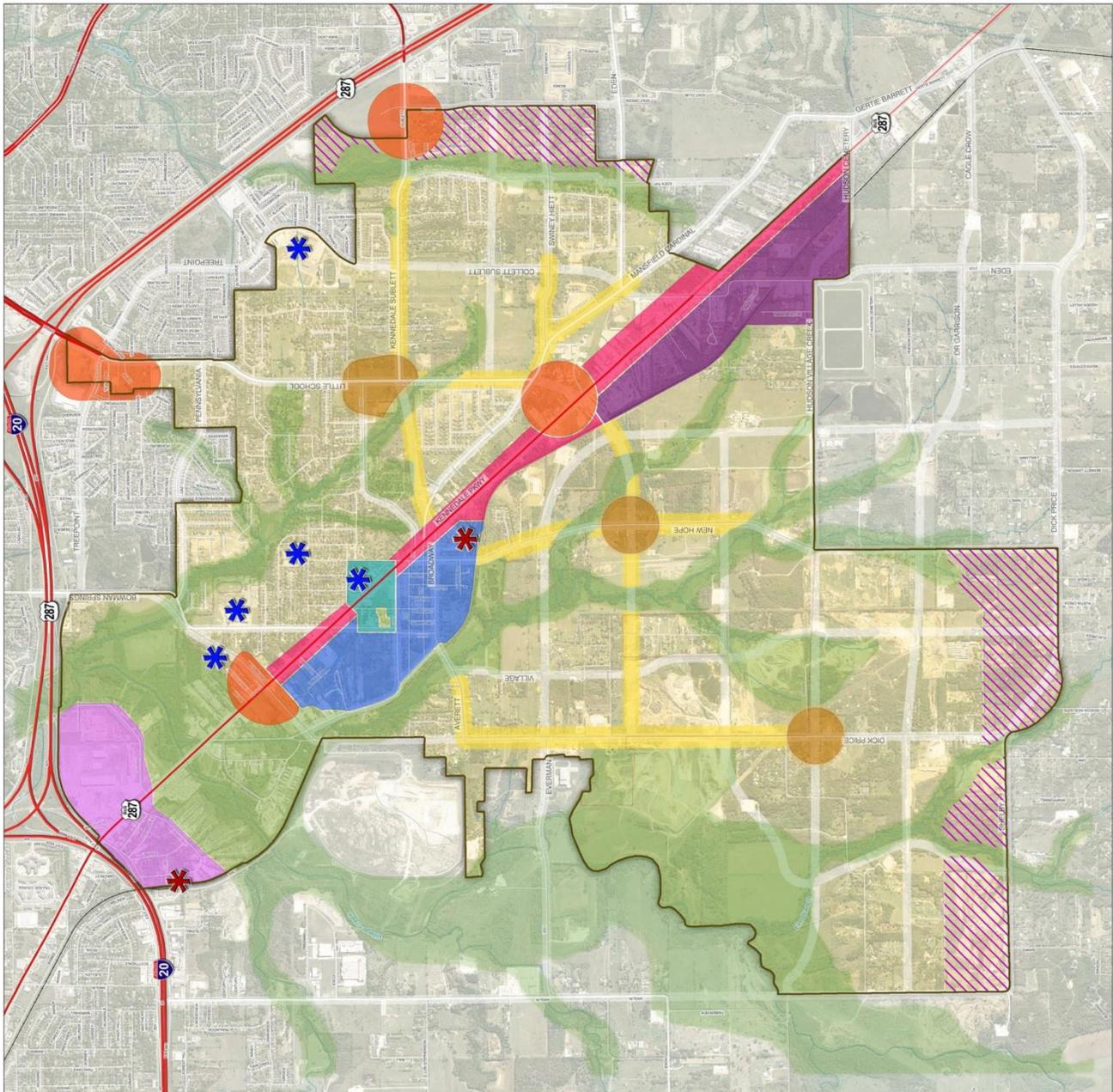


A comprehensive plan shall not constitute zoning regulations or establish zoning district boundaries.



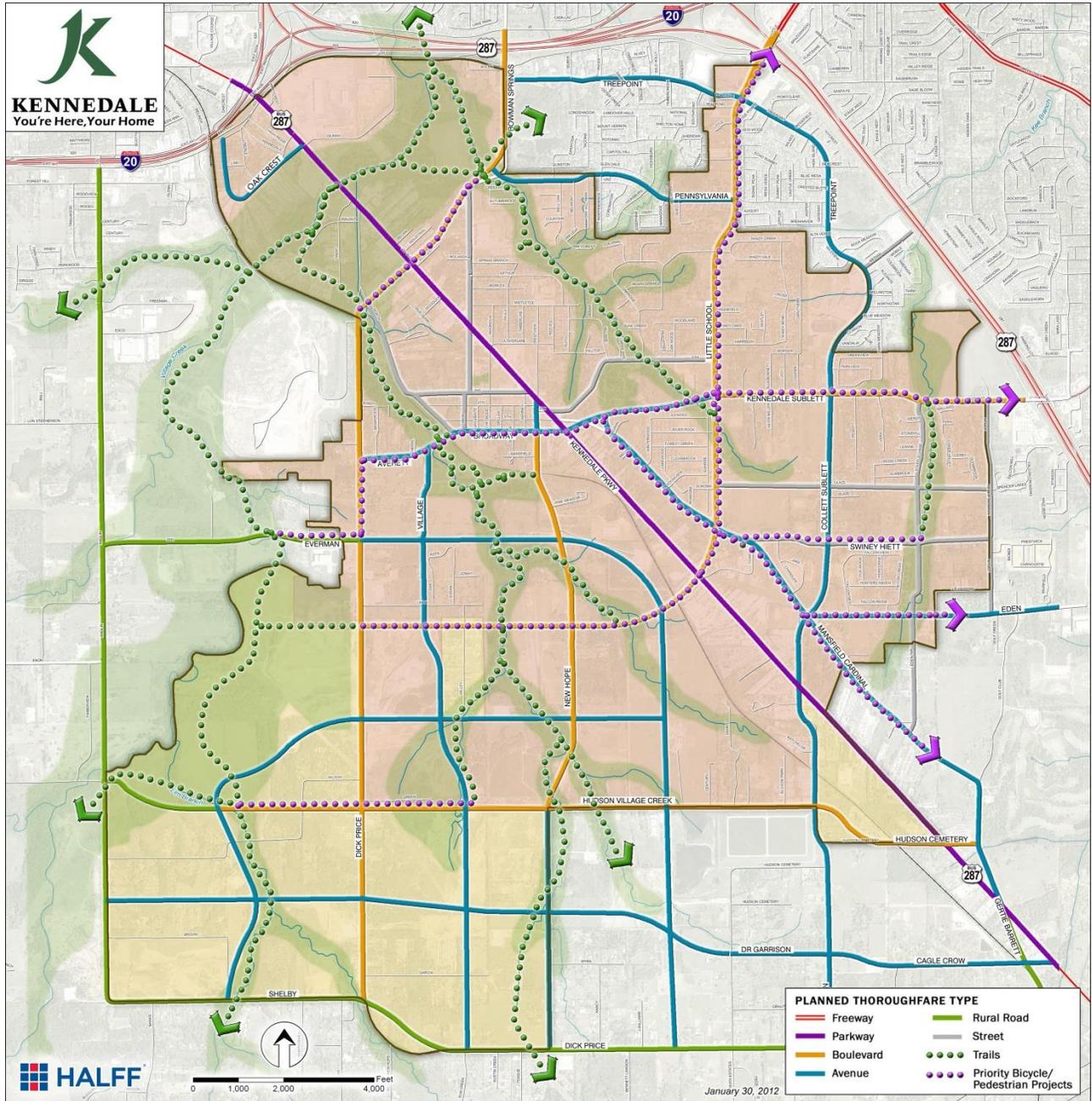
**KENNEDALE**  
You're Here. Your Home





# FUTURE TRANSPORTATION PLAN: THOROUGHFARE TYPOLOGY

SOURCE: 2016 COMPREHENSIVE PLAN UPDATE | [WWW.CITYOFKENNEDALE.COM/GOVDOCS](http://WWW.CITYOFKENNEDALE.COM/GOVDOCS)



## DEPARTMENT OUTLINE: SENIOR CITIZEN CENTER

### FUNCTIONS

The Kennedale Senior Citizen Center provides support to seniors in our community, and is operated through a contract with Sixty & Better (a Tarrant County program). The facility is open weekdays, from 8:30 a.m. to 1:30 p.m. and serves lunch daily for little or no cost. Additionally, members are offered educational and health-focused programming, field trips, games and entertainment, and social opportunities.

### HIGHLIGHTS AND GOALS ACCOMPLISHED

- Dependable transportation obtained and utilized for weekly field trips and daily pick-up/drop-off of participants to and from the center
- Craft Room created and utilized weekly with instructor led arts and crafts classes
- Food Bank Pantry created using donations from Kroger's Super Bowl of Caring procured by volunteers from the center; The Senior Center Food Pantry supplements a free monthly TAFB distribution to 45-50 individuals and families in the community
- Completion of a second year of annual events, including craft fair and concert fundraisers
- Added weekly art and Zumba instruction to our programming
- Monthly Book club established, in cooperation with the Kennedale Public Library
- KISD Kindergarten Graduation sponsored and hosted by center members
- Average number of daily meals served increased from 16 to 25

### SHORT-TERM GOALS

- Continue to increase number of social and educational opportunities offered to members and the wider community
- Increase membership and meals served through the continued use of social media, community presence at events, and informing surrounding retirement communities of our programs and transportation
- Attract willing and qualified volunteers for daily program assistance and bus driving

### LONG-TERM GOALS

- Increase presence in the community by participation in local events and promotion of collaboration with other organizations within the city
- Establish a scholarship with KISD for a KHS Senior student entering a field that benefits the senior citizen population (*e.g. social work, nursing*)
- Increase attendance by community members and funds raised at craft fair and spring venue
- Consistency of posts and increase of followers on social media
- Increase attendance to individual activities (art, book club, Zumba) thereby increasing overall attendance throughout the week

**STAFFING RESOURCES**

- Provided by contract with Sixty & Better (previously Senior Citizen Services of Greater Tarrant County)

**PERFORMANCE MEASURES**

THROUGH JUNE 2017 UNLESS OTHERWISE NOTED

- Number of Members (Oct 2016-May 2017): Returning: 66; New: 19; Total: 85
- Number of Meals Served (Mon-Fri): Oct 2016-May 2017 Daily Average 25; 4,064 Total

**DEPARTMENT SUMMARY BUDGET**

01: GENERAL FUND

16: SENIOR CITIZEN CENTER

ACCOUNT NAME	FY15-16 ACTUAL	FY16-17 ADOPTED	FY16-17 AMENDED	FY16-17 MAY	FY16-17 PROJECTED	PROJECTED VS BUDGET	FY17-18 PROPOSED	\$\$ CHANGE	% CHANGE
SUPPLIES	101	150	150	-	-	(150)	1,000	850	567%
MAINTENANCE	13,955	19,830	19,830	8,441	15,900	(3,930)	16,999	(2,831)	-14%
SUNDRY	34,091	34,632	34,632	20,661	35,161	529	34,440	(192)	-1%
<b>TOTAL EXPENDITURES</b>	<b>\$ 48,148</b>	<b>\$ 54,612</b>	<b>\$ 54,612</b>	<b>\$ 29,102</b>	<b>\$ 51,061</b>	<b>\$ (3,551)</b>	<b>\$ 52,439</b>	<b>\$ (2,173)</b>	<b>-4%</b>

01: GENERAL FUND

16: SENIOR CITIZEN CENTER

ACCOUNT NAME	FY15-16 ACTUAL	FY16-17 ADOPTED	FY16-17 AMENDED	FY16-17 MAY	FY16-17 PROJECTED	PROJECTED VS BUDGET	FY17-18 PROPOSED	\$\$ CHANGE	% CHANGE
GENERAL OFFICE SUPPLIES	-	100	100	-	-	(100)	-	(100)	
POSTAGE	-	50	50	-	-	(50)	-	(50)	
FUEL	-	-	-	-	-	-	1,000	1,000	
EXPENDABLE SUPPLIES	101	-	-	-	-	-	-	-	
<b>SUPPLIES</b>	<b>\$ 101</b>	<b>\$ 150</b>	<b>\$ 150</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ (150)</b>	<b>\$ 1,000</b>	<b>\$ 850</b>	<b>567%</b>
BUILDING MAINTENANCE	12,096	14,597	14,597	7,520	13,000	(1,597)	13,829	(768)	-5%
MOTOR VEHICLE MAINTENANCE	40	3,870	3,870	30	1,500	(2,370)	3,170	(700)	-18%
OFFICE EQUIP/SOFTWARE MAINT	1,820	1,363	1,363	891	1,400	37	-	(1,363)	-100%
<b>MAINTENANCE</b>	<b>\$ 13,955</b>	<b>\$ 19,830</b>	<b>\$ 19,830</b>	<b>\$ 8,441</b>	<b>\$ 15,900</b>	<b>\$ (3,930)</b>	<b>\$ 16,999</b>	<b>\$ (2,831)</b>	<b>-14%</b>
ELECTRIC SERVICES	5,932	5,800	5,800	3,498	6,100	300	6,000	200	3%
GAS SERVICES	1,024	1,000	1,000	843	1,075	75	1,100	100	10%
SPECIAL SERVICES	22,660	22,668	22,668	13,218	22,668	-	23,340	672	3%
EQUIPMENT RENTAL	1,137	1,164	1,164	712	1,068	(96)	-	(1,164)	-100%
WATER/SEWER SERVICES	3,338	4,000	4,000	2,390	4,250	250	4,000	-	
<b>SUNDRY</b>	<b>\$ 34,091</b>	<b>\$ 34,632</b>	<b>\$ 34,632</b>	<b>\$ 20,661</b>	<b>\$ 35,161</b>	<b>\$ 529</b>	<b>\$ 34,440</b>	<b>\$ (192)</b>	<b>-1%</b>
<b>TOTAL EXPENDITURES</b>	<b>\$ 48,148</b>	<b>\$ 54,612</b>	<b>\$ 54,612</b>	<b>\$ 29,102</b>	<b>\$ 51,061</b>	<b>\$ (3,551)</b>	<b>\$ 52,439</b>	<b>\$ (2,173)</b>	<b>-4%</b>

CITY OF KENNEDALE, TEXAS  
ANNUAL PROGRAM OF SERVICES

**01: GENERAL FUND  
16: SENIOR CITIZEN CENTER**

**FY17-18  
PROPOSED**

<b>5260-16-00</b>	<b>GENERAL OFFICE SUPPLIES</b>	PURCHASE OF PENS, PAPER, PENCILS, NOTEPADS, PAPERCLIPS COPY PAPER		-
<b>5261-16-00</b>	<b>POSTAGE</b>	MINOR POSTAGE EXPENSE		-
<b>5285-16-00</b>	<b>FUEL</b>	FUEL CONTRACT FOR 2 VEHICLES	1,000	<b>1,000</b>
<b>5403-16-00</b>	<b>BUILDING MAINTENANCE</b>	ROUTINE MONTHLY CLEANING (\$700 PER MONTH) MONTHLY BUG SPRAY (\$35 PER MONTH); ANNUAL ROACH TREATMENT (\$200) MISCELLANEOUS REPAIRS TO PLUMBING, LIGHTING & BLDG ANNUAL A/C MAINTENANCE(\$95 QTR) + SERVICE/REPAIRS \$750 ASG FIRE EXTINGUISHER INSPECTION (\$4.50/MONTH) FLOORS STRIP, WAX & BUFFED (1 X PER YR \$825); FLOORS RESTORED (2X PER YR \$275)	8,400 620 2,000 1,380 54 1,375	<b>13,829</b>
<b>5430-16-00</b>	<b>MOTOR VEHICLE MAINTENANCE</b>	3 OIL CHANGES (\$40 EACH), TUNE UP (\$550), 4 TIRES (\$1500), MISCELLANEOUS REPAIRS (\$1500)	3,170	<b>3,170</b>
<b>5440-16-00</b>	<b>OFFICE EQUIP/SOFTWARE MAINT</b>	SAVIN MONTHLY MAINTENANCE - \$126.28/MO		-
<b>5530-16-00</b>	<b>ELECTRIC SERVICES</b>	PROVIDED BY GEXA ENERGY	6,000	<b>6,000</b>
<b>5535-16-00</b>	<b>GAS SERVICES</b>	PROVIDED BY ATMOS ENERGY	1,100	<b>1,100</b>
<b>5570-16-00</b>	<b>SPECIAL SERVICES</b>	SIXTY AND BETTER, INC. (\$1945/MONTH)	23,340	<b>23,340</b>
<b>5575-16-00</b>	<b>EQUIPMENT RENTAL</b>	LEAF COPIER RENTAL (\$89/MO)		-
<b>5590-16-00</b>	<b>WATER/SEWER SERVICES</b>	PROVIDED BY THE CITY/ARLINGTON/FORT WORTH	4,000	<b>4,000</b>

**TOTAL EXPENDITURES \$ 52,439**

## DEPARTMENT OUTLINE: LIBRARY

### FUNCTIONS

Serve as a central hub for community information, and connect patrons with their community by offering innovative programs, gathering spaces, and services to enrich their lives

### HIGHLIGHTS AND GOALS ACCOMPLISHED

- Secured over \$44,000 in grant funding for new shelving, furnishing and a circulation desk(4.3)(1.3)
- Re-organized materials into a more accessible arrangement (1.7.1)
- Expand children's programs to encompass birth through sixth grade (1.7.1)(1.5.4)(1.3)
- Secured \$7,500 in donations from FOLK and Corporate support for Library services and equipment (4.3)(1.3)
- Added electronic resources, such as Hoopla, to allow for expanded services to residents outside operating hours (1.7.1)
- Attended Family Place Training
- Evaluate and revise the facility's layout to provide more gathering space (1.7.1)

### SHORT-TERM GOALS

- Implement Parent-Child Workshops in the Fall of 2017
- Work towards updating the print collection to reflect the current information needs of the community (1.7.1)(1.3)
- Apply for grant funding to expand library programs and services (1.7.1)
- Develop adult programming that is varied and regularly scheduled year-round (1.7.1)(1.5.4)
- Increase resident awareness of library services through effective marketing
- Add automation technologies to improve staff productivity and free up time for additional services to residents

### LONG-TERM GOALS

- Become a centralized information access point for the community (1.7.1)(1.2)
- Provide quality programs that enrich patron's lives (1.7.1)(1.5.4)
- Plan for eventual expansion of existing facilities to meet the needs of the community (1.7.1)(4.7)

### STAFFING RESOURCES

- Library Director: 1.0 Full-Time Equivalent (FTE)
- Library Clerks: 3.0 Full-Time Equivalent (FTE)

**PERFORMANCE MEASURES**  
THROUGH JUNE 2017 UNLESS OTHERWISE NOTED

- 16,112 Volumes in the Collection
- 15,567 Volumes Borrowed by Patrons
- 72 Databases Available
- 247 Programs Offered
- 3 Grants Received
- 276 Library Cards Issued
- 17,613 Patron Visits to the Facility
- 2,495 Computer Sessions [SEE SIDEBAR >>](#)
- 2,868 Attendees at Library-Sponsored Programs and Events
- Pertinent 2015 Resident Satisfaction Survey Results
  - Quality of Services – 89.8%
  - Customer Service – 67.4%
  - Quality of Programs – 54.5%
  - Availability of Desired Books – 53.9%

**Did You Know?**

Of course the Library is a great place to find a leisure-time read or research your next school project, but we also have lots of other services.

There are eight computer stations available to use for free, or bring your own device and utilize our WiFi.

Other services are available for a fee, including:

- Copies:** \$0.10 per black & white page
- Printing:** \$0.25 per black & white page
- CD/DVD Disc Repair:** \$1.00 per disc
- Local Fax** (outgoing) \$1.00 for the page; \$0.25 per additional page
- Long Distance Fax** (outgoing) \$2.00 for first page; \$0.50 per additional page

**Arlington, Kennedale, and Mansfield Library Partnership**

A card from any of the three consortium libraries will be honored at all the others if the patron lives within one of the consortium cities.

**DEPARTMENT SUMMARY BUDGET**

01: GENERAL FUND  
17: LIBRARY

ACCOUNT NAME	FY15-16 ACTUAL	FY16-17 ADOPTED	FY16-17 AMENDED	FY16-17 MAY	FY16-17 PROJECTED	PROJECTED VS BUDGET	FY17-18 PROPOSED	\$\$ CHANGE	% CHANGE
PERSONNEL	177,100	185,915	185,915	119,970	189,950	4,035	185,810	(105)	0%
SUPPLIES	28,433	28,484	28,484	19,021	29,041	557	30,754	2,270	8%
MAINTENANCE	19,219	14,639	14,639	8,233	14,639	0	15,874	1,236	8%
SUNDRY	24,516	23,553	23,553	12,563	23,865	312	25,595	2,042	9%
GRANTS	2,562	7,000	7,000	8,375	53,087	46,087	-	(7,000)	
<b>TOTAL EXPENDITURES</b>	<b>\$ 251,830</b>	<b>\$ 259,591</b>	<b>\$ 259,591</b>	<b>\$ 168,162</b>	<b>\$ 310,582</b>	<b>\$ 50,991</b>	<b>\$ 258,033</b>	<b>\$ (1,558)</b>	<b>-1%</b>

CITY OF KENNEDALE, TEXAS  
ANNUAL PROGRAM OF SERVICES

**01: GENERAL FUND  
17: LIBRARY**

ACCOUNT NAME	FY15-16 ACTUAL	FY16-17 ADOPTED	FY16-17 AMENDED	FY16-17 MAY	FY16-17 PROJECTED	PROJECTED VS BUDGET	FY17-18 PROPOSED	\$\$ CHANGE	% CHANGE
SALARIES	110,597	130,373	130,373	82,814	133,039	2,666	132,216	1,843	1%
OVERTIME	10	-	-	604	891	891	-	-	
TEMPORARY/PART-TIME	15,810	-	-	-	-	-	-	-	
LONGEVITY PAY	5,594	3,098	3,098	2,978	2,978	(120)	2,315	(783)	-25%
RETIREMENT	18,445	19,283	19,283	12,474	19,783	500	19,209	(74)	0%
FICA	9,726	10,211	10,211	6,301	9,967	(243)	10,381	171	2%
MEDICAL INSURANCE	15,453	21,130	21,130	13,449	21,200	70	20,039	(1,091)	-5%
LIFE INSURANCE	410	417	417	412	626	209	455	38	9%
DENTAL INSURANCE	888	1,152	1,152	774	1,206	54	979	(173)	
VISION INSURANCE	166	252	252	164	259	7	214	(38)	
<b>PERSONNEL</b>	<b>\$ 177,100</b>	<b>\$ 185,915</b>	<b>\$ 185,915</b>	<b>\$ 119,970</b>	<b>\$ 189,950</b>	<b>\$ 4,035</b>	<b>\$ 185,810</b>	<b>\$ (105)</b>	<b>0%</b>
CLEANING SUPPLIES	174	9	9	78	78	69	86	77	856%
GENERAL OFFICE SUPPLIES	735	300	300	763	763	463	643	343	114%
POSTAGE	249	200	200	205	225	25	200	-	
EXPENDABLE SUPPLIES	1,113	2,575	2,575	2,492	2,575	-	4,425	1,850	72%
LIBRARY PROCESSING SUPPLIES	786	400	400	32	400	-	400	-	
LIBRARY BOOK-CITY FUND	25,377	25,000	25,000	15,450	25,000	-	25,000	-	
<b>SUPPLIES</b>	<b>\$ 28,433</b>	<b>\$ 28,484</b>	<b>\$ 28,484</b>	<b>\$ 19,021</b>	<b>\$ 29,041</b>	<b>\$ 557</b>	<b>\$ 30,754</b>	<b>\$ 2,270</b>	<b>8%</b>
BUILDING MAINTENANCE	13,546	12,110	12,110	7,044	12,110	-	13,106	996	8%
OFFICE EQUIP/SOFTWARE MAINT	5,673	2,529	2,529	1,189	2,529	0	2,768	240	9%
<b>MAINTENANCE</b>	<b>\$ 19,219</b>	<b>\$ 14,639</b>	<b>\$ 14,639</b>	<b>\$ 8,233</b>	<b>\$ 14,639</b>	<b>\$ 0</b>	<b>\$ 15,874</b>	<b>\$ 1,236</b>	<b>8%</b>
ASSOC DUES/PUBLICATIONS	370	430	430	664	664	234	976	546	127%
TRAINING/SEMINARS	280	250	250	-	199	(51)	1,823	1,573	629%
ELECTRIC SERVICES	9,372	9,800	9,800	5,475	9,800	-	9,000	(800)	-8%
GAS SERVICES	858	800	800	772	800	-	950	150	19%
SPECIAL SERVICES	5,513	4,552	4,552	1,294	4,552	-	5,085	533	12%
EQUIPMENT RENTAL	1,711	1,461	1,461	609	1,461	(0)	1,461	-	
TRAVEL	772	680	680	809	809	129	720	40	6%
TELEPHONE SERVICES	797	780	780	536	780	-	780	-	
WATER/SEWER SERVICES	4,843	4,800	4,800	2,404	4,800	-	4,800	-	
<b>SUNDRY</b>	<b>\$ 24,516</b>	<b>\$ 23,553</b>	<b>\$ 23,553</b>	<b>\$ 12,563</b>	<b>\$ 23,865</b>	<b>\$ 312</b>	<b>\$ 25,595</b>	<b>\$ 2,042</b>	<b>9%</b>
LIBRARY GRANT EXPENDITURES	2,562	7,000	7,000	8,375	53,087	46,087	-	(7,000)	
<b>GRANTS</b>	<b>\$ 2,562</b>	<b>\$ 7,000</b>	<b>\$ 7,000</b>	<b>\$ 8,375</b>	<b>\$ 53,087</b>	<b>\$ 46,087</b>	<b>\$ -</b>	<b>\$ (7,000)</b>	<b>-100%</b>
<b>TOTAL EXPENDITURES</b>	<b>\$ 251,830</b>	<b>\$ 259,591</b>	<b>\$ 259,591</b>	<b>\$ 168,162</b>	<b>\$ 310,582</b>	<b>\$ 50,991</b>	<b>\$ 258,033</b>	<b>\$ (1,558)</b>	<b>-1%</b>

CITY OF KENNEDALE, TEXAS  
ANNUAL PROGRAM OF SERVICES

**17: LIBRARY**

**FY17-18  
PROPOSED**

<b>5101-17-00</b>	<b>SALARIES</b>	REFER TO PERSONNEL SUMMARY OVERVIEW	132,216	<b>132,216</b>
<b>5107-17-00</b>	<b>OVERTIME</b>	ADDITIONAL PAY OVER 40 HOURS PER WEEK AT 1.5 FOR NON-EXEMPT EMPLOYEES.	-	-
<b>5109-17-00</b>	<b>TEMPORARY/PART-TIME</b>	REFER TO PERSONNEL SUMMARY OVERVIEW	-	-
<b>5114-17-00</b>	<b>LONGEVITY PAY</b>	PAID TO EMPLOYEES WITH A MINIMUM OF TWELVE MONTHS OF SERVICE PRIOR TO SEPTEMBER 30TH OF EACH YEAR. EMPLOYEES RECEIVE \$8, \$10 OR \$12 PER MONTH FOR EACH YEAR OF SERVICE COMPLETED WITH THE CITY.	2,315	<b>2,315</b>
<b>5115-17-00</b>	<b>RETIREMENT</b>	REQUIRED FOR ANYTHING OVER 1000 CALENDAR HOURS. PAID MONTHLY. BASED ON JAN-DEC CALENDAR YEAR. NEW RATE RECEIVED IN MAY OF CURRENT YEAR FOR JAN-DEC OF UPCOMING FISCAL YEAR. OCT-DEC OF NEW FISCAL YEAR BILLED AT OLD RATE. RATE RECEIVED IN MAY HAS A LAG OF ONE YEAR DUE TO ACTUARIAL STUDY (I.E., JAN 2008 RATE BASED ON DEC 2006 STUDY).	19,209	<b>19,209</b>
<b>5117-17-00</b>	<b>FICA</b>	BASED ON 6.20% SOCIAL SECURITY/1.45% FICA, TOTALING 7.65%, ASSESSED ON ANY FORM OF PAY/INCOME TO EMPLOYEE	10,381	<b>10,381</b>
<b>5118-17-00</b>	<b>MEDICAL INSURANCE</b>	BASED ON MONTHLY PREMIUM	20,039	<b>20,039</b>
<b>5120-17-00</b>	<b>LIFE INSURANCE</b>	BASED ON LIFE AND ACCIDENTAL DEATH & DISMEMBERMENT PREMIUM	455	<b>455</b>
<b>5121-17-00</b>	<b>DENTAL INSURANCE</b>	BASED ON MONTHLY PREMIUM	979	<b>979</b>
<b>5122-17-00</b>	<b>VISION INSURANCE</b>	BASED ON MONTHLY PREMIUM	214	<b>214</b>
<b>5230-17-00</b>	<b>CLEANING SUPPLIES</b>	DISINFECTANT WIPES - CASE OF 4 - NEED 3 CASE @ \$9 EACH CASE PAPER TOWELS -- CASE OF 12 -- NEED 2 @ \$17 EA LARGE TRASH BAGS - 1 BOX @ 15 EA CLEANING CHEMICALS (BLEACH/VINEGAR)	27 34 15 10	<b>86</b>
<b>5240-17-00</b>	<b>PRINTED SUPPLIES</b>		-	-
<b>5260-17-00</b>	<b>GENERAL OFFICE SUPPLIES</b>	PENCILS, FILE LABELS, STAPLES, ENVELOPES ETC. DVD CLEANING MACHINE FLUIDS PRINTER PAPER -- 13 BOXES @ 14.99 EA	350 137 156	<b>643</b>
<b>5261-17-00</b>	<b>POSTAGE</b>	POSTAGE FOR ROUTINE WEEKLY MAIL OUTS TO SUPPORT INTERLIBRARY LOAN PROGRAM	200	<b>200</b>
<b>5290-17-00</b>	<b>EXPENDABLE SUPPLIES</b>	SUMMER READING SUPPLIES STORYTIME CRAFT SUPPLIES YOUTH SPECIAL PROGRAM SUPPLIES SUMMER READING PRIZES POPCORN AND WATER FOR MOVIES ADULT SPECIAL PROGRAM SUPPLIES PUMPKIN PALOOZA SUPPLIES BATTERIES FOR VARIOUS EQUIPMENT	1,500 500 600 500 215 500 600 10	<b>4,425</b>

CITY OF KENNEDALE, TEXAS  
ANNUAL PROGRAM OF SERVICES

<b>5292-17-00</b>	<b>LIBRARY PROCESSING SUPPLIES</b>	PURCHASE SUPPLIES TO PROCESS LIBRARY INVENTORY	400	<b>400</b>
<b>5293-17-00</b>	<b>LIBRARY GRANT EXPENDITURES</b>	TSLAC FAMILY PLACE GRANT (FOR CHILDREN'S AREA/PROGRAMS) (ONETIME COST) TOCKER FOUNDATION GRANT FOR TRAVEL TO FAMILY PLACE TRAINING (ONE TIME COST)		-
<b>5294-17-00</b>	<b>LIBRARY BOOK-CITY FUND</b>	BOOKS PERIODICALS OVERDRIVE AND HOOPLA E-BOOKS DVDS DATABASES	17,450 1,000 3,000 1,000 2,550	<b>25,000</b>
<b>5403-17-00</b>	<b>BUILDING MAINTENANCE</b>	JANITORIAL SERVICE - \$550 MONTHLY, 2 TIMES A WEEK PEST CONTROL - \$70 PER MONTH HEATING & A/C MAINTENANCE - \$185 PER QUARTER + \$500 EMERGENCY WINDOW CLEANING - \$125 QUARTERLY STANLEY SECURITY MONITORING / FIRE SERVICES / EXTINGUISHER INSPECTIONS (\$158/MO) CARPET CLEANING - 2 TIMES @ \$300 & 2 TIMES @ \$150 CLEAN LOBBY TILE TWICE A YEAR @ \$175 EACH	6,600 840 1,720 500 1,200 1,896 350	<b>13,106</b>
<b>5440-17-00</b>	<b>OFFICE EQUIP/SOFTWARE MAINT</b>	SAVIN MONTHLY MAINTENANCE (\$126.28/MO) POLARIS (ANNUAL MAINTENANCE) LIBRARICA (CASSIE ANNUAL RENEWAL @ 240) FARONICS (DEEP FREEZE RENEWAL @ 100)	1,515 909 344	<b>2,768</b>
<b>5525-17-00</b>	<b>TRAINING/SEMINARS</b>	TLA ANNUAL CONFERENCE REGISTRATION FOR LIBRARY DIRECTOR @ \$290 AND EACH STAFF ONE DAY ADMISSION @ \$277.50 EA PLANT ANNUAL CONFERENCE FOR LIBRARY DIRECTOR	1,123 700	<b>1,823</b>
<b>5510-17-00</b>	<b>ASSOC DUES/PUBLICATIONS</b>	TEXAS LIBRARY ASSOCIATION DUES ANNUAL MEMBERSHIP IN PLANT(PUBLIC LIBRARY ADMIN OF N. TX) TEXSHARE DATABASES - TX STATE LIBRARY TEXAS MUNICIPAL LIBRARY DIRECTORS ASSOCIATION AMERICAN LIBRARY ASSOCIATION ANNUAL MEMBERSHIP FOR DIRECTOR AMAZON PRIME MEMBERSHIP	164 35 190 150 330 107	<b>976</b>
<b>5530-17-00</b>	<b>ELECTRIC SERVICES</b>	PROVIDED BY GEXA ENERGY	9,000	<b>9,000</b>
<b>5535-17-00</b>	<b>GAS SERVICES</b>	PROVIDED BY ATMOS ENERGY	950	<b>950</b>
<b>5570-17-00</b>	<b>SPECIAL SERVICES</b>	STORYTELLERS & OTHER LIBRARY PROGRAMS - 2 @ \$400 EACH MOVIE LICENSE CONSORTIUM COSTS (ARLINGTON PARTNERSHIP) LEGO CLUB AND BABYGARTEN EQUIPMENT DOMAIN NAME REGISTRATION	800 400 3,700 150 35	<b>5,085</b>
<b>5575-17-00</b>	<b>EQUIPMENT RENTAL</b>	SAVIN COPIER RENTAL - ENDS 08/2017 (\$122/MO)	1,461	<b>1,461</b>
<b>5578-17-00</b>	<b>TRAVEL</b>	PLANT MEETINGS (MONTHLY) 10 MEETINGS -- MILEAGE & MEALS APPROX \$30.00 EA TLA MILEAGE AND MEALS	300 420	<b>720</b>
<b>5585-17-00</b>	<b>TELEPHONE SERVICES</b>	FAX LINE - \$65 PER MONTH	780	<b>780</b>
<b>5590-17-00</b>	<b>WATER/SEWER SERVICES</b>	PROVIDED BY THE CITY/ARLINGTON/FORT WORTH	4,800	<b>4,800</b>

**TOTAL EXPENDITURES \$ 258,033**



A 2017 STUDY BY THE TEXAS STATE LIBRARIES AND ARCHIVES COMMISSION (TSLAC) FOUND

## \$1 SPENT ON LIBRARY SERVICES

TRANSLATES TO

## \$4.64 IN COMMUNITY BENEFITS

OUR BUDGET OF \$259K = \$1.2 MILLION IN VALUE FOR KENNEDALE RESIDENTS

## STRONG FAMILIES

BUILD

## SUCCESSFUL COMMUNITIES

OUR FREE SUMMER READING CLUB BRIDGES THE GAP FOR STUDENTS, MINIMIZING THE 'SUMMER SLIDE'. YEAR-ROUND, WE PROUDLY OFFER A SPECIALIZED CHILDREN'S AREA AND RICH PARENTING COLLECTION, FUNDED IN PART THROUGH A FAMILY PLACE GRANT.

## NEXT

- \$44K RENOVATION THROUGH TOCKER FOUNDATION GRANT
- JUNIOR HIGH + TEEN STEM PROGRAMMING AND A NEW TEEN AREA
- **KENNEDALE READS**— A PROGRAM ABOUT CONNECTING WITH KENNEDALE'S PAST, PRESENT, AND FUTURE  
*Through a partnership with the Historical Society*

**POSSIBLE FUTURE GRANT-FUNDED PILOT PROGRAMS:**

- KISD STEM OUTREACH
- FAMILY LITERACY INITIATIVES
- UPDATING THE YOUNG ADULT BOOK COLLECTION
- DIGITIZING THE *KENNEDALE NEWS* FOR INCLUSION IN THE UNT PORTAL TO TEXAS HISTORY



## CONNECT

- **COMPUTER ACCESS + FREE WIFI + TECH HELP**
- **ACCESS TO ARLINGTON + MANSFIELD LIBRARIES**  
*Funding our local library costs about \$32 per resident. For this benefit alone, each resident would pay \$50 annually, if they purchased access from the libraries directly.*
- **GLOBAL INTERLIBRARY LOAN SERVICE**
- **AFFORDABLE PRINTING + FAXING**
- **ACCESS TO PLANETREE MEDICAL REFERENCE**
- **TEXSHARE CARDS ALLOW ACCESS TO ANY PARTICIPATING LIBRARY IN TEXAS**
- **MORE CONSORTIUM = ACCESS TO \$9M+ IN RESOURCES**



## COLLECTION

- **16K BOOKS AND OTHER ASSETS**
- **500K DIGITAL BOOKS, COMICS, MOVIES, AND AUDIOBOOKS**
- **ACCESS TO \$68K IN DATABASES, WHICH COSTS JUST \$180/YEAR**



KennedalePublicLibrary.org

FULLY ACCREDITED BY THE STATE OF TEXAS

## PROGRAMMING



<b>BABYGARTEN (0-3)</b>	<b>FOSTERS EARLY LITERACY SKILLS AND PARENT-CHILD BONDING</b>
<b>STORYTIME (0-5)</b>	<b>STRENGTHENS PRESCHOOL LITERACY AND PREPARES THEM FOR KINDERGARTEN</b>
<b>LEGO CLUB (K-4)</b>	<b>ENCOURAGES CREATIVITY, THINKING OUTSIDE THE BOX, AND STEM SKILL DEVELOPMENT</b>
<b>FAMILY MOVIES</b>	<b>FREE FAMILY ACTIVITY FOR ALL AGES</b>
<b>HAPPILY HOOKED CROCHET CLUB</b>	<b>ADULT PROGRAM WHERE CRAFTERS CAN CONNECT, LEARN, AND SHARE TECHNIQUES</b>
<b>MISSION OF HOPE QUILTING CLASS</b>	<b>ALL SKILL LEVELS WORK TOGETHER TO LEARN A HOBBY AND CREATE QUILTS FOR LOCAL SHELTERS</b>
<b>GOLDEN READER'S BOOK CLUB (50+)</b>	<b>PROVIDES STIMULATION AND CONNECTION, IN PARTNERSHIP WITH THE SENIOR CENTER</b>

## DEPARTMENT OUTLINE: NON-DEPARTMENTAL

### FUNCTIONS

For expenditures that affect the whole fund but not necessarily one department

### HIGHLIGHTS AND GOALS ACCOMPLISHED

- Replacing phone system
- Began computer replacement project

### PERFORMANCE MEASURES

THROUGH JUNE 2017 UNLESS OTHERWISE NOTED

- 10 IT Projects Completed
- 500 IT Help Tickets Closed
- Age of Servers: 4 years
- Age of Telephone System: 9 years (Iwatsu ECS W/TOL)
- Office Product: 2010
- Windows Product: 7

## DEPARTMENT SUMMARY BUDGET

01: GENERAL FUND

90: NONDEPARTMENTAL

ACCOUNT NAME	FY15-16 ACTUAL	FY16-17 ADOPTED	FY16-17 AMENDED	FY16-17 MAY	FY16-17 PROJECTED	PROJECTED VS BUDGET	FY17-18 PROPOSED	\$\$ CHANGE	% CHANGE
PERSONNEL	82,580	99,610	99,610	71,572	73,023	(26,587)	105,630	6,020	6%
MAINTENANCE	10,455	11,161	11,161	7,875	9,200	(1,961)	8,952	(2,209)	-20%
SUNDRY	201,569	201,330	201,330	163,640	224,215	22,885	237,404	36,073	18%
TRANSFERS	85,338	197,844	197,844	-	197,844	-	38,873	(158,971)	-80%
CAPITAL	-	-	-	-	-	-	-	-	-
<b>TOTAL EXPENDITURES</b>	<b>\$ 379,941</b>	<b>\$ 509,946</b>	<b>\$ 509,946</b>	<b>\$ 243,087</b>	<b>\$ 504,282</b>	<b>\$ (5,664)</b>	<b>\$ 390,859</b>	<b>\$ (119,088)</b>	<b>-23%</b>

CITY OF KENNEDALE, TEXAS  
ANNUAL PROGRAM OF SERVICES

**01: GENERAL FUND  
90: NONDEPARTMENTAL**

ACCOUNT NAME	FY15-16 ACTUAL	FY16-17 ADOPTED	FY16-17 AMENDED	FY16-17 MAY	FY16-17 PROJECTED	PROJECTED VS BUDGET	FY17-18 PROPOSED	\$\$ CHANGE	% CHANGE
UNEMPLOYMENT INSURANCE	12,758	11,457	11,457	1,154	2,000	(9,457)	10,431	(1,026)	-9%
WORKERS' COMPENSATION	66,901	64,817	64,817	63,023	63,023	(1,794)	70,887	6,070	9%
HEALTH ADMIN FEES	2,921	23,336	23,336	7,396	8,000	(15,336)	24,312	976	4%
<b>PERSONNEL</b>	<b>\$ 82,580</b>	<b>\$ 99,610</b>	<b>\$ 99,610</b>	<b>\$ 71,572</b>	<b>\$ 73,023</b>	<b>\$ (26,587)</b>	<b>\$ 105,630</b>	<b>\$ 6,020</b>	<b>6%</b>
OFFICE EQUIP/SOFTWARE MAINT	10,455	11,161	11,161	7,875	9,200	(1,961)	8,952	(2,209)	-20%
<b>MAINTENANCE</b>	<b>\$ 10,455</b>	<b>\$ 11,161</b>	<b>\$ 11,161</b>	<b>\$ 7,875</b>	<b>\$ 9,200</b>	<b>\$ (1,961)</b>	<b>\$ 8,952</b>	<b>\$ (2,209)</b>	<b>-20%</b>
INSURANCE-AUTO	21,109	21,109	21,109	22,335	22,335	1,226	23,698	2,589	12%
INSURANCE-PROPERTY	16,242	16,242	16,242	18,115	18,115	1,873	20,289	4,047	25%
INSURANCE-GENERAL LIABILITY	7,148	7,148	7,148	9,132	9,132	1,984	11,132	3,984	56%
INSURANCE-LAW ENFORCEMENT	8,950	8,950	8,950	9,033	9,033	83	9,123	173	2%
IT SUPPORT	125,400	125,400	125,400	73,150	125,400	-	125,400	-	
SPECIAL SERVICES	19,090	18,690	18,690	29,786	36,500	17,810	43,910	25,220	135%
TELEPHONE SERVICES	3,630	3,792	3,792	2,090	3,700	(92)	3,852	60	2%
<b>SUNDRY</b>	<b>\$ 201,569</b>	<b>\$ 201,330</b>	<b>\$ 201,330</b>	<b>\$ 163,640</b>	<b>\$ 224,215</b>	<b>\$ 22,885</b>	<b>\$ 237,404</b>	<b>\$ 36,073</b>	<b>18%</b>
TRANSFER OUT-CAP REPLACE FUND	23,444	197,844	197,844	-	197,844	-	38,873	(158,971)	-80%
TRANSFER OUT-CAPITAL BOND FUND	61,894	-	-	-	-	-	-	-	
<b>TRANSFERS</b>	<b>\$ 85,338</b>	<b>\$ 197,844</b>	<b>\$ 197,844</b>	<b>\$ -</b>	<b>\$ 197,844</b>	<b>\$ -</b>	<b>\$ 38,873</b>	<b>\$ (158,971)</b>	<b>-80%</b>
<b>TOTAL EXPENDITURES</b>	<b>\$ 379,941</b>	<b>\$ 509,946</b>	<b>\$ 509,946</b>	<b>\$ 243,087</b>	<b>\$ 504,282</b>	<b>\$ (5,664)</b>	<b>\$ 390,859</b>	<b>\$ (119,088)</b>	

CITY OF KENNEDALE, TEXAS  
ANNUAL PROGRAM OF SERVICES

01: GENERAL FUND  
90: NONDEPARTMENTAL

FY17-18  
PROPOSED

<b>5116-90-00</b>	<b>UNEMPLOYMENT INSURANCE</b>	PROVIDED BY TEXAS WORKFORCE COMMISSION. CITY PAYS 1% OF THE FIRST \$9,000 OF ALL CURRENT EMPLOYEE SALARIES. PAID QUARTERLY BASED ON # OF CLAIMS AND TURNOVER. BASED ON JAN-DEC CALENDAR YEAR. NEW RATE RECEIVED IN MAR OF NEW FISCAL YEAR. OCT-DEC BILLS AT OLD RATE AND JAN-MAR IS ADJUSTED BASED ON NEW RATE.	10,431	<b>10,431</b>
<b>5119-90-00</b>	<b>WORKERS' COMPENSATION</b>	PROVIDED BY INTERGOVERNMENTAL RISK POOL. PAID UPFRONT IN OCT TO OBTAIN 3% DISCOUNT, UNLESS FUNDED QUARTERLY. BASED ON OCT-SEP OF CURRENT FISCAL YEAR. NEW RATE PROVIDED IN OCT OF NEW FISCAL YEAR AFTER TENTATIVE PAYROLL FIGURES PROVIDED. AUDIT COMPLETED IN DEC OF NEW FISCAL YEAR FOR PREVIOUS YEAR AND CITY EITHER OWES OR IS REFUNDED (USE 90% GENERAL FUND / 10% WATER FUND OF EXPENSE).	70,887	<b>70,887</b>
<b>5123-90-00</b>	<b>HEALTH ADMIN FEES</b>	TASC CHARGES PAID FOR ADMINISTRATION OF CAFETERIA/FLEX 125 SPENDING PROGRAM (SPLIT 50% WITH GENERAL FUND 90) COBRA CHARMERS NOTIFICATION LETTERS MAILED TO EMPLOYEES (SPLIT 50% WITH GENERAL FUND 90) HRA FUNDING FOR HEALTH INSURANCE H.S.A. EMPLOYEES (SPLIT 84% GENERAL FUND 90 AND 16% WATER FUND 90) BRINSON BENEFITS, CONSULT A DOC (ALL SPLIT 50% WITH GENERAL FUND DEPT 90)	1,499 864 19,741 2,208	<b>24,312</b>
<b>5440-90-00</b>	<b>OFFICE EQUIP/SOFTWARE MAINT</b>	ANNUAL EVERBRIDGE NOTIFICATION SYSTEM (PREVIOUSLY CONNECT CTY) RENEWAL (DUE MAR) MY GOV (REQUEST TRACKER MODULE \$380 MONTH, 2 USERS \$100 MONTH) SPLIT 50% WITH WATER DEPT 90 ADP EZLABOR MANAGER SOFTWARE RENTAL SPLIT 50% WITH WATER DEPT 90 (MONTHLY \$286 SOFTWARE, \$17 ACCRUALS, \$57 CREDIT)	6,000 - 2,952	<b>8,952</b>
<b>5540-90-00</b>	<b>INSURANCE-AUTO</b>	PROVIDED BY TML INTERGOVERNMENTAL RISK POOL. AUTOMOBILE INSURANCE PREMIUMS FOR VEHICLES (USE 66% GENERAL FUND / 34% WATER FUND OF EXPENSE).	23,698	<b>23,698</b>
<b>5545-90-00</b>	<b>INSURANCE-PROPERTY</b>	PROVIDED BY TML INTERGOVERNMENTAL RISK POOL. PROPERTY INSURANCE PREMIUMS FOR PROPERTY (USE 66% GENERAL FUND / 34% WATER FUND OF EXPENSE).	20,289	<b>20,289</b>
<b>5550-90-00</b>	<b>INSURANCE-GENERAL LIABILITY</b>	PROVIDED BY TML INTERGOVERNMENTAL RISK POOL. PERSON/PROPERTY COVERAGE FOR VENDORS, CITIZENS, AND CUSTOMERS TO WHICH THE CITY CAUSES DAMAGE TO INCLUDE ERRORS & OMISSIONS, PUBLIC EMPLOYEE DISHONESTY, THEFT AND FRAUD (USE 66% GENERAL FUND / 34% WATER FUND OF EXPENSE).	11,132	<b>11,132</b>
<b>5560-90-00</b>	<b>INSURANCE-LAW ENFORCEMENT</b>	PROVIDED BY TML INTERGOVERNMENTAL RISK POOL. COVERS THE CITY'S LAW ENFORCEMENT CAPABILITIES REGARDING CRIME FIDELITY, JAILS, TRAFFIC STOPS, ETC (USE 100% GENERAL FUND).	9,123	<b>9,123</b>
<b>5569-90-00</b>	<b>IT SUPPORT</b>	PROVIDED BY INTEGRITEK HOLDINGS: ON CALL FEE FOR PROJECTS/TROUBLESHOOTING, \$10,450.00 MONTHLY REMOTE BACKUP HOSTING SERVICES BACKUP SERVICE (\$350 PER MONTH) - COSTS ASSUMED IN BARRACUDA BACKUP SYSTEM PURCHASE	125,400 -	<b>125,400</b>
<b>5570-90-00</b>	<b>SPECIAL SERVICES</b>	FIBER INTERNET SERVICE PROVIDED CHARTER COMMUNICATIONS THROUGHOUT THE ALL CITY FACILITIES (\$1500/MTH INTERNET PLUS \$315 DARK MASTER FIBER MAINTENANCE TOTAL \$1815, SHARED 50% BETWEEN GENERAL FUND & WATER/SEWER FUND, DEPT 90) 2 GODADDY WEB DOMAINS, \$50 EACH EVERY 2 YEARS: CITY OF KENNEDALE (05/5/19), KENNEDALE ARTS FESTIVAL (03/17/17), GO KENNEDALE (09/16/17) CONTRACT WITH MUNISERVICES FOR SALES TAX AUDIT SERVICES, 35% CONTINGENCY IF REALLOCATIONS ARE UNCOVERED DUE TO REPORTING ERRORS (APPLIES TO FIRST 8 CONSECUTIVE REPORTING QUARTERS FOLLOWING CORRECTION, SHARED 75% CITY/ %25 EDC) PROPERTY TAXES 380 REIMBURSEMENT ANNUAL SMARTDATA FEE FOR PURCHASE CARDS CLIENT ANALYSIS CHARGES FOR WELLS FARGO BANK ACCOUNT ACTIVITY (\$383/MTH, SHARED 50% BETWEEN GENERAL FUND & WATER/SEWER FUND UTILITY BILLING) CREDIT CARD: MERCHANT FEES FOR PLANNING, LIBRARY & COURT THROUGH CENTURY (\$320/MO) CREDIT CARD: ONLINE GATEWAY FEES FOR PLANNING (\$10 MONTHLY) THROUGH AUTHORIZE.NET	10,890 60 1,100 25,000 600 2,300 3,840 120	<b>43,910</b>
<b>5585-90-00</b>	<b>TELEPHONE SERVICES</b>	DIGITAL PHONE SERVICE/LOCAL/METRO DISTANCE PROVIDED BY LOGIX (\$632 PER MONTH, SHARED 50% BETWEEN GENERAL FUND & WATER/SEWER FUND, DEPT 90) - 05/01/16 6 THROUGH 05/01/18	3,852	<b>3,852</b>
<b>5705-90-00</b>	<b>TRANSFER OUT-CAP REPLACE FUND</b>	TRANSFER TO CAPITAL REPLACEMENT FUND TO PROVIDING FUND FOR VEHICLES, EQUIPMENT, AND COMPUTERS ON THE REPLACEMENT SCHEDULE (ONE TIME COST)	38,873	<b>38,873</b>

**TOTAL EXPENDITURES \$ 390,859**

## DEBT SERVICE FUND BUDGET OVERVIEW

### REVENUES

Property Taxes are the main source of revenue for the Debt Service Fund. Money is also transferred in the from the capital projects fund for reimbursement of the debt for Dick Price Road and is anticipated from the stormwater fund for a 2018 debt issuance.

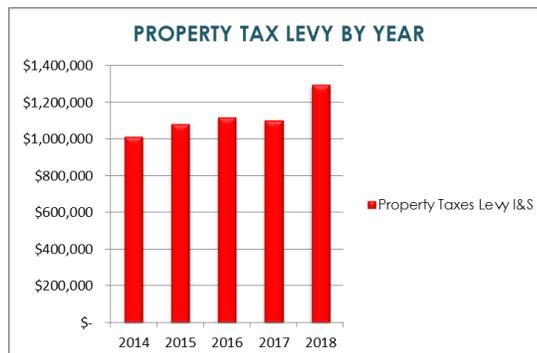
### PROPERTY TAXES

Property Values increased almost 7% in Fiscal 2017-2018, largely due to the favorable location in the D/FW area and improvements through the community. Property Taxes make up 78.6% of the Debt Service Fund Budget revenues. Please see the tax summary information for more information on tax rates and property values.

The charts below show the values and levy for the past five years:

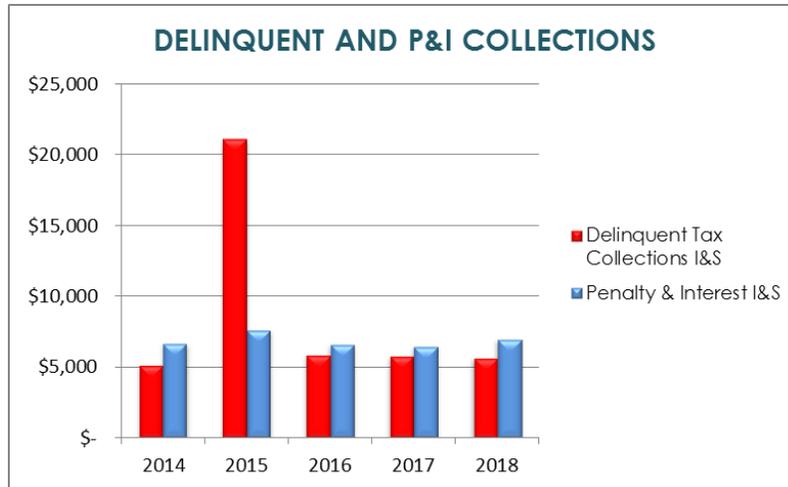


Tax Year (Fiscal Year)	2013 (2014)	2014 (2015)	2015 (2016)	2016 (2017)	2017 (2018)
Property Values	\$ 554,989,355	\$ 567,207,295	\$ 587,891,887	\$ 613,849,961	\$ 665,044,737
Property Values Per Capita	\$ 75,059.42	\$ 70,971.88	\$ 72,117.69	\$ 73,825.50	\$ 79,190.61



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Fiscal Year	2014	2015	2016	2017	2018
Property Taxes Levy I&S	\$ 1,017,638	\$ 1,086,476	\$ 1,119,860	\$ 1,105,100	\$ 1,297,246
Property Values Per Capita	\$ 137.63	\$ 135.95	\$ 137.38	\$ 132.91	\$ 154.47



Fiscal Year	2014	2015	2016	2017	2018
Delinquent Tax Collections I&S	\$ 5,191	\$ 21,106	\$ 5,880	\$ 5,800	\$ 5,700
Penalty & Interest I&S	\$ 6,702	\$ 7,650	\$ 6,644	\$ 6,500	\$ 7,000

## EXPENDITURES

All expenditures in the Debt Service Fund are associated with principal, interest, and miscellaneous fees. Please see the debt summaries for more detailed information on each bond. The Bond Rating for the City of Kennedale is from Standard & Poor's (AA-).

In 2016-2017, the 2005 COs and portions of the 2008 COs were refunded. In addition, a 4 year government least note was issued. For FYE 2018, the City is proposing a \$4 million CO to be paid for by Stormwater, Water and Sewer, and the Street fund. Please see page 32 of the budget for more detail.

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**02: GENERAL DEBT SERVICE FUND**

CATEGORY	FY15-16 ACTUAL	FY16-17 ADOPTED	FY16-17 AMENDED	FY16-17 MAY	FY16-17 PROJECTED	PROJECTED VS BUDGET	FY17-18 PROPOSED	\$\$ CHANGE	% CHANGE
<b>BEGINNING FUND BALANCE</b>	\$ 5,308	\$ 9,595	\$ 6,795	\$ 6,795	\$ 6,795		\$ 47,484		
AD VALOREM TAXES	1,132,384	1,139,330	1,139,330	1,078,317	1,117,400	(21,930)	1,309,946	170,616	15%
INVESTMENT EARNINGS	189	162	162	437	520	358	400	238	147%
TRANSFERS	3,947,920	230,820	230,820	154,819	230,820	-	355,588	124,768	54%
<b>TOTAL REVENUES</b>	<b>\$ 5,080,493</b>	<b>\$ 1,370,311</b>	<b>\$ 1,370,311</b>	<b>\$ 1,233,573</b>	<b>\$ 1,348,740</b>	<b>\$ (21,572)</b>	<b>\$ 1,665,933</b>	<b>\$ 295,622</b>	<b>22%</b>
DEBT	5,079,006	1,385,227	1,385,227	1,074,510	1,308,051	(77,176)	1,663,884	278,657	20%
<b>TOTAL EXPENDITURES</b>	<b>\$ 5,079,006</b>	<b>\$ 1,385,227</b>	<b>\$ 1,385,227</b>	<b>\$ 1,074,510</b>	<b>\$ 1,308,051</b>	<b>\$ (77,176)</b>	<b>\$ 1,663,884</b>	<b>\$ 278,657</b>	<b>20%</b>
REVENUES OVER EXPENDITURES	\$ 1,487	\$ (14,915)	\$ (14,915)	\$ 159,062	\$ 40,689	\$ -	\$ 2,050		
<b>ENDING FUND BALANCE</b>	<b>\$ 6,795</b>	<b>\$ (5,320)</b>	<b>\$ (8,120)</b>	<b>\$ 165,857</b>	<b>\$ 47,484</b>	<b>\$ -</b>	<b>\$ 49,533</b>		
<b>FUND BALANCE AS % OF EXP</b>	<b>0.1%</b>	<b>-0.4%</b>	<b>-0.6%</b>	<b>15.4%</b>	<b>3.6%</b>		<b>3.0%</b>		
RESERVE (10% REQUIREMENT)	\$ 507,901	\$ 138,523	\$ 138,523	\$ 107,451	\$ 130,805		\$ 166,388		
<b>RESERVE SURPLUS/(SHORTFALL)</b>	<b>\$ (501,106)</b>	<b>\$ (143,843)</b>	<b>\$ (146,643)</b>	<b>\$ 58,406</b>	<b>\$ (83,321)</b>		<b>\$ (116,855)</b>		

CITY OF KENNEDALE, TEXAS  
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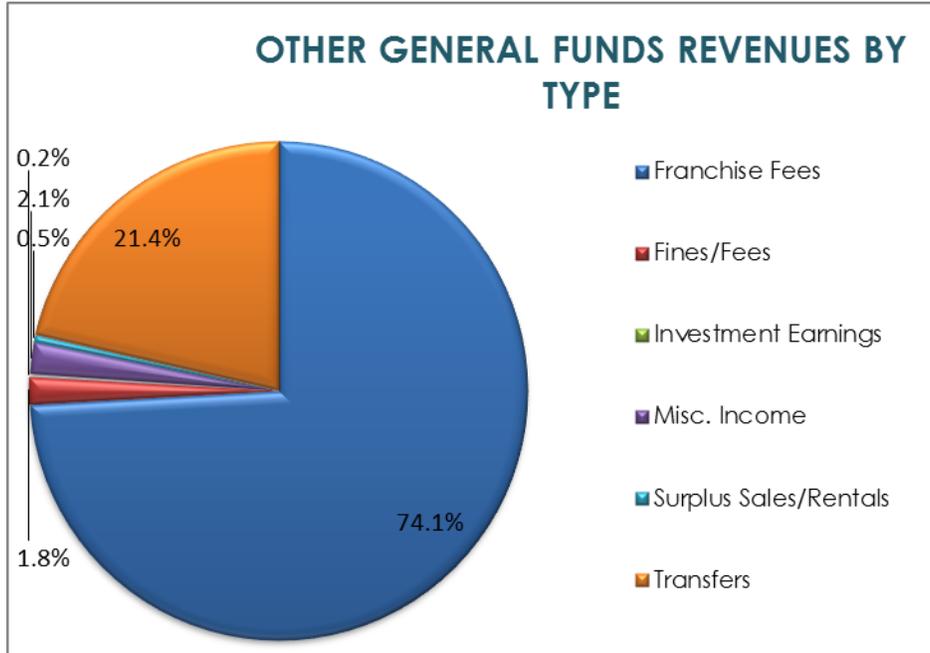
**COMBINED OTHER GENERAL FUNDS SUMMARY**

CATEGORY	FY15-16 ACTUAL	FY16-17 ADOPTED	FY16-17 AMENDED	FY16-17 MAY	FY16-17 PROJECTED	PROJECTED VS BUDGET	FY17-18 PROPOSED	\$\$ CHANGE	% CHANGE
<b>BEGINNING FUND BALANCE</b>	\$ 721,611	\$ 511,757	\$ 918,632	\$ 918,632	\$ 918,632		\$ 567,532		
FRANCHISE FEES	1,039,912	926,966	926,966	545,321	942,964	15,998	721,244	(205,722)	-22%
FINES/FEES	20,636	16,600	16,600	11,052	16,275	(325)	17,200	600	4%
INVESTMENT EARNINGS	858	154	158	1,208	1,926	1,768	1,681	1,527	967%
MISCELLANEOUS INCOME	440,712	424,698	424,698	10,296	23,700	(400,998)	20,000	(404,698)	-95%
SURPLUS/RENTALS	3,752	4,330	4,330	-	4,670	340	4,850	520	12%
INTERGOVERNMENTAL TRANSFERS	-	-	-	-	-	-	17,534	17,534	
	57,857	283,634	283,634	32,755	280,381	(3,253)	190,613	(93,021)	-33%
<b>TOTAL REVENUES</b>	<b>\$ 1,563,727</b>	<b>\$ 1,656,382</b>	<b>\$ 1,656,386</b>	<b>\$ 600,632</b>	<b>\$ 1,269,916</b>	<b>\$(386,470)</b>	<b>\$ 973,122</b>	<b>\$(683,260)</b>	<b>-41%</b>
PERSONNEL	392,377	441,888	441,888	270,514	425,198	(16,690)	442,056	169	0%
SUPPLIES	29,138	42,460	42,460	31,918	48,725	6,265	45,600	3,140	7%
MAINTENANCE	556,981	167,154	167,154	78,713	166,000	(1,154)	220,313	53,159	32%
SUNDRY	244,341	196,747	196,747	105,915	181,406	(15,341)	171,647	(25,100)	-13%
DEBT	-	109,186	109,186	98,136	98,136	(11,050)	-	(109,186)	
TRANSFERS	34,413	74,573	74,573	25,296	75,078	505	60,523	(14,050)	-19%
CAPITAL	109,462	880,380	880,380	132,685	626,474	(253,906)	230,046	(650,334)	-74%
<b>TOTAL EXPENDITURES</b>	<b>\$ 1,366,713</b>	<b>\$ 1,912,388</b>	<b>\$ 1,912,388</b>	<b>\$ 743,177</b>	<b>\$ 1,621,016</b>	<b>\$(291,371)</b>	<b>\$ 1,170,185</b>	<b>\$(742,202)</b>	<b>-39%</b>
REVENUES OVER EXPENDITURES	\$ 197,014	\$ (256,006)	\$ (256,002)	\$ (142,545)	\$ (351,100)	\$ (95,098)	\$ (197,063)		
<b>ENDING FUND BALANCE</b>	<b>\$ 918,625</b>	<b>\$ 255,751</b>	<b>\$ 662,630</b>	<b>\$ 776,087</b>	<b>\$ 567,532</b>		<b>\$ 370,468</b>		
<b>FUND BALANCE AS % OF EXP</b>	<b>67.2%</b>	<b>13.4%</b>	<b>34.6%</b>	<b>104.4%</b>	<b>35.0%</b>		<b>31.7%</b>		
RESERVE (25% REQUIREMENT)	\$ 341,678	\$ 478,097	\$ 478,097	\$ 185,794	\$ 405,254		\$ 292,546		
<b>RESERVE SURPLUS/(SHORTFALL)</b>	<b>\$ 576,947</b>	<b>\$ (222,346)</b>	<b>\$ 184,533</b>	<b>\$ 590,293</b>	<b>\$ 162,278</b>		<b>\$ 77,922</b>		

## OTHER GENERAL FUNDS BUDGET OVERVIEW

### REVENUES

The main source of revenue for Other General Funds is franchise fees that are used for the street improvement fund. Below is the chart showing the distribution of revenues by type:



Below are the revenues for the Other General Funds for the last five years and the percentage of change:

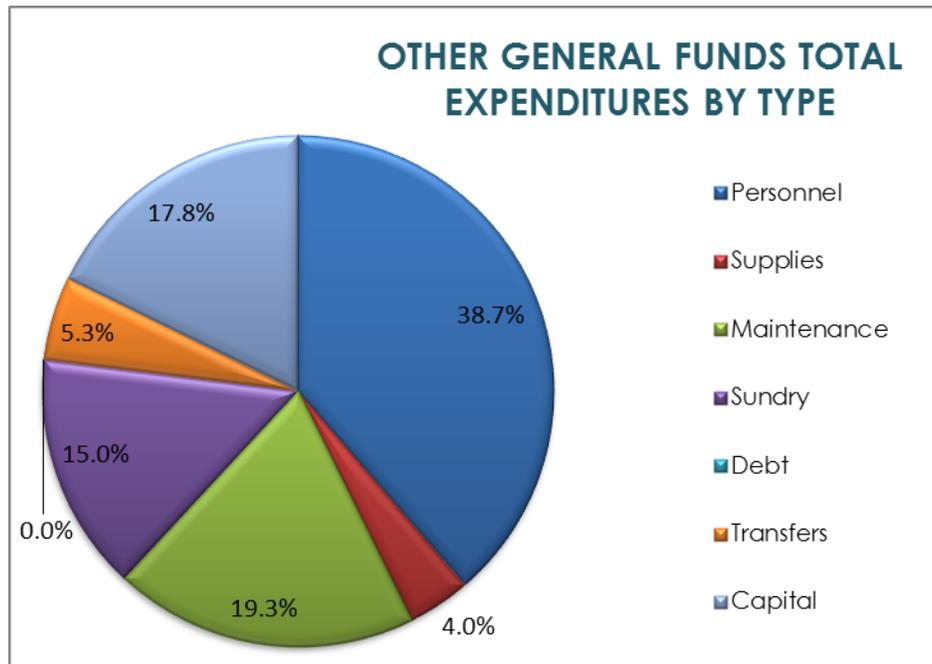
Fiscal Year	2014 (Actual)	2015 (Actual)	2016 (Actual)	2017 (Estimated)	2018 (Budgeted)	% Change (CY-PY)/PY	% Change FY14-18
Other General Funds Franchise Fees	\$ 871,351	\$ 910,886	\$ 1,039,912	\$ 942,964	\$ 721,244	-23.51%	-17.23%
Other General Funds Fines/Fees	\$ 57	\$ 18,107	\$ 20,636	\$ 16,275	\$ 17,200	5.68%	30048.99%
Other General Funds Investment Earnings	\$ 57	\$ 198	\$ 858	\$ 1,926	\$ 1,681	-12.72%	2846.54%
Other General Funds Misc. Income	\$ (27)	\$ 407,177	\$ 440,712	\$ 23,700	\$ 20,000	-15.61%	-74449.44%
Other General Funds Surplus Sales/Rentals	\$ -	\$ 3,600	\$ 3,752	\$ 4,670	\$ 4,850	3.85%	
Other General Funds Transfers	\$ -	\$ 99,852	\$ 57,857	\$ 280,381	\$ 353,204	25.97%	
Other General Funds Total Revenues	\$ 871,438	\$ 1,439,821	\$ 1,563,727	\$ 1,269,916	\$ 1,118,179	-11.95%	28.31%
Other General Funds Revenues Per Capita	\$ 117.86	\$ 180.16	\$ 191.82	\$ 152.73	\$ 133.15	-12.82%	12.97%

### FRANCHISE FEES

Franchise Fees make up 65.4% of Other General Funds revenue. This revenue will be discussed further in the Street Fund Budget Overview.

## EXPENDITURES

Capital costs make up 32.6% of expenditures from the Capital Replacement Fund and the Street Improvement Fund. Personnel costs make up 31.6% which primarily is from the Street Improvement Fund. Supplies, Maintenance and Sundry expenditures make up the remaining 35.9%. Below is the chart showing the distribution of expenditures by type:



Below are the expenditures for the Other General Funds for the last five years and the percentage of change:

Fiscal Year	2014 (Actual)	2015 (Actual)	2016 (Actual)	2017 (Estimated)	2018 (Budgeted)	% Change (CY-PY)/PY	% Change FY14-18
Other General Funds Personnel	\$ 356,036	\$ 417,039	\$ 392,377	\$ 425,198	\$ 442,056	3.96%	24.16%
Other General Funds Supplies	\$ 28,433	\$ 30,392	\$ 29,138	\$ 48,725	\$ 45,600	-6.41%	60.38%
Other General Funds Maintenance	\$ 967,975	\$ 306,205	\$ 556,981	\$ 166,000	\$ 220,313	32.72%	-77.24%
Other General Funds Sundry	\$ 143,965	\$ 238,738	\$ 244,341	\$ 181,406	\$ 171,647	-5.38%	19.23%
Other General Funds Debt	\$ -	\$ -	\$ -	\$ 98,136	\$ -	-100.00%	
Other General Funds Transfers	\$ -	\$ 18,900	\$ 34,413	\$ 75,078	\$ 60,523	-19.39%	
Other General Funds Capital	\$ -	\$ 203,208	\$ 109,462	\$ 626,474	\$ 203,046	-67.59%	
Other General Funds Total Expenditures	\$ 1,496,409	\$ 1,214,482	\$ 1,366,713	\$ 1,621,016	\$ 1,143,185	-29.48%	-23.60%
Other General Funds Expenditures Per Capita	\$ 202.38	\$ 151.96	\$ 167.66	\$ 194.95	\$ 136.13	-30.18%	-32.74%

## PERSONNEL

Personnel make up 32.1% of Other General Funds expenditures. The majority of this cost is from the Street Improvement and will be discussed further on the Street Improvement Budget Overview.

## CAPITAL

Capital Costs make up 32% of Other General Funds expenditure. The majority of this cost is from the Capital Replacement Fund & Street Improvement and will be discussed further on the Capital Replacement Fund & Street Improvement Budget Overview.

## CAPITAL REPLACEMENT FUND BUDGET OVERVIEW

### REVENUES

The Capital Replacement Fund is supported by oil and gas royalties and transfers in from other funds. The Water/Sewer Fund is included on the replacement schedule but is charged directly to the fund.

### EXPENDITURES

We use a replacement schedule for vehicles, equipment, and computers. Items have estimated replacement periods but are adjusted as needed. The major purchase scheduled for FYE 2018 is the replacement of an ambulance for the fire department at the cost of approximately \$225,000. In addition, the City moved to a leasing strategy for the majority of vehicles, which should lead to long term savings.

Below is the five-year trend of expenditures and the percentage of change:

Fiscal Year	2014 (Actual)	2015 (Actual)	2016 (Actual)	2017 (Estimated)	2018 (Budgeted)	% Change (CY-PY)/PY	% Change FY14-18
Capital Replacement Fund Motor Vehicle	\$ -	\$ 141,538	\$ 84,230	\$ 140,000	\$ 36,250	-74.11%	
Capital Replacement Fund Other Equipment	\$ 22,408	\$ 61,670	\$ 25,232	\$ 160,000	\$ 43,150	-73.03%	92.57%
Capital Replacement Fund Total Expenditures	\$ 22,408	\$ 203,208	\$ 109,462	\$ 300,000	\$ 79,400	-73.53%	254.34%

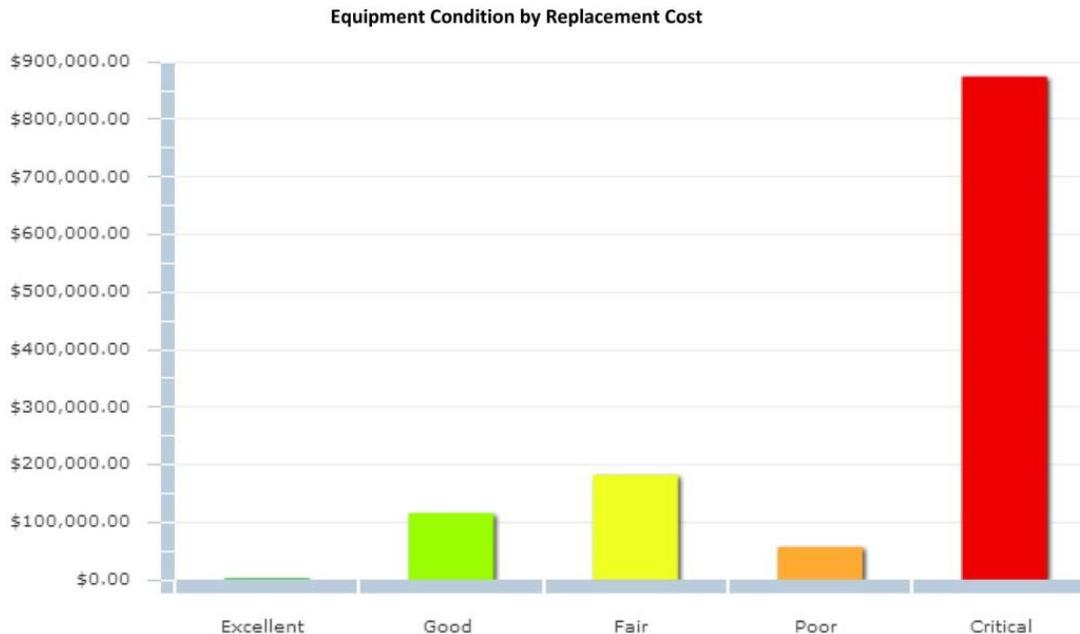
## EQUIPMENT SUMMARY

SOURCE: 2015 ASSET MANAGEMENT PLAN | [WWW.CITYOFKENNEDEALE.COM/GOVDOCS](http://WWW.CITYOFKENNEDEALE.COM/GOVDOCS)

Equipment Replacement Value				
Asset Type	Asset Component	Quantity/ Units	2015 Unit Replacement Cost	2015 Overall Replacement Cost
Equipment	Fire	3	User-Defined	\$37,379
	Police	1	User-Defined	\$1,000
	Streets	15	User-Defined	\$261,710
	Information Technology	274	User-Defined	\$930,500
				<b>\$1,230,589</b>

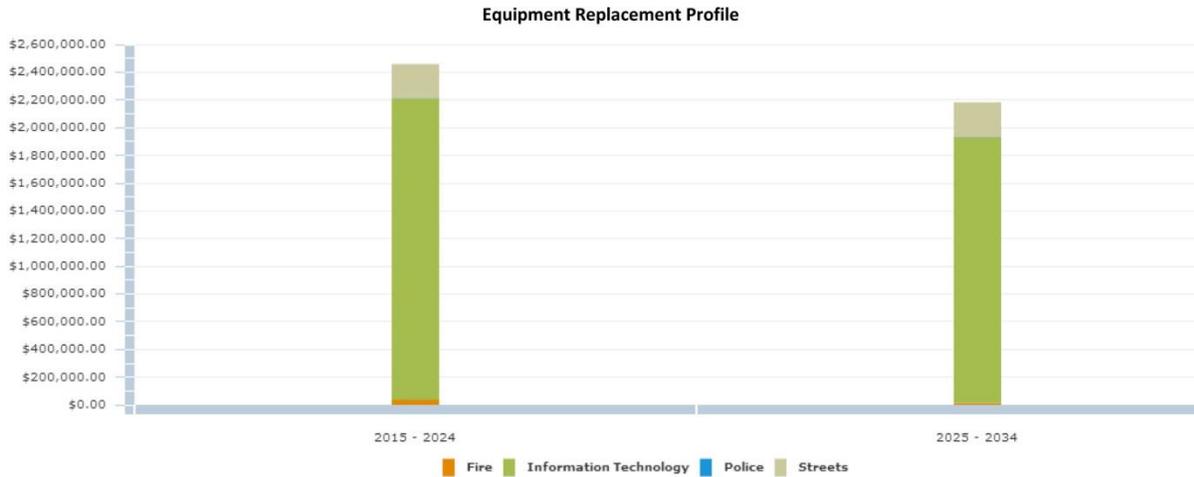
### WHAT IS THE COMBINED VALUE OF ALL THE CITY'S EQUIPMENT?

The estimated replacement value of the equipment class, in 2015 dollars, is \$488,000. The cost per household for the equipment network is \$596 based on 2,380 households.



### WHAT IS THE OVERALL CONDITION OF THE EQUIPMENT?

Approximately 67% of equipment is in poor to critical condition based on replacement cost. As such, the city received a Condition vs. Performance rating of 'F'.



**HOW DOES THE CITY ACHIEVE SUSTAINABILITY?**

The average annual revenue required to sustain Kennedale’s equipment class is approximately \$225,000. Based on Kennedale’s current annual funding of \$88,000, there is an annual deficit of \$137,000. Given this deficit, the city received a Funding vs. Need rating of ‘F’.

The city received an overall rating of ‘F’ for its Equipment class, calculated from the Condition vs. Performance and the Funding vs. Need ratings.

*Update for Current Year:* The city is continuing to update computers per the five-year schedule, with 28 scheduled to be replaced. In addition, the city is investing in a new ambulance and some street equipment.

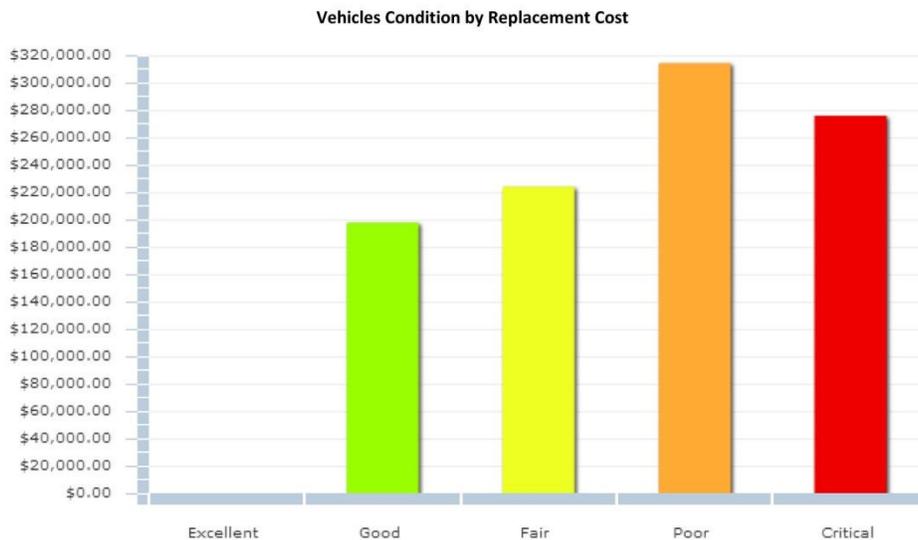
## VEHICLE SUMMARY

SOURCE: 2015 ASSET MANAGEMENT PLAN | [WWW.CITYOFKENNEDALE.COM/GOVDOCS](http://WWW.CITYOFKENNEDALE.COM/GOVDOCS)

Vehicles Replacement Value				
Asset Type	Asset Component	Quantity/ Units	2015 Unit Replacement Cost	2015 Overall Replacement Cost
Vehicles	Administration	5	User-Defined	\$39,407
	Fire	8	User-Defined	\$520,739
	Police	17	User-Defined	\$327,971
	Public Works	16	User-Defined	\$123,509
				<b>\$1,011,626</b>

### WHAT IS THE COMBINED VALUE OF ALL THE CITY'S VEHICLES?

The estimated replacement value of the vehicles class, in 2015 dollars, is \$1.1 million. The cost per household for the vehicles class is \$481 based on 2,380 households.



### WHAT IS THE OVERALL CONDITION OF THE VEHICLES?

Nearly 42% of vehicles are in fair to excellent condition, with the remaining in poor to critical condition. As such, the city received a Condition vs. Performance rating of 'D'.

### HOW DOES THE CITY ACHIEVE SUSTAINABILITY?

The average annual revenue required to sustain Kennedale's vehicles class is approximately \$142,000. Based on Kennedale's current annual funding of \$179,000, there is an annual surplus of \$37,000. As such, the city received a Funding vs. Need rating of 'A'.

The city received an overall rating of 'C+' for its vehicle class, calculated from the Condition vs. Performance and the Funding vs Needs ratings.

*Update for Current Year:* The city has leveraged a national company to manage the fleet and implemented a leasing strategy. This should greatly improve the city's ability to maintain a strong fleet and minimize maintenance costs.

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**05: CAPITAL REPLACEMENT FUND**

CATEGORY	FY15-16 ACTUAL	FY16-17 ADOPTED	FY16-17 AMENDED	FY16-17 MAY	FY16-17 PROJECTED	PROJECTED VS BUDGET	FY17-18 PROPOSED	\$\$ CHANGE	% CHANGE
<b>BEGINNING FUND BALANCE</b>	\$ 38,986	\$ 2,686	\$ 374,079	\$ 374,079	\$ 374,079		\$ 201,599		
INVESTMENT EARNINGS	8	5	5	431	570	565	545	540	10800%
MISCELLANEOUS INCOME	386,689	423,000	423,000	10,242	22,000	(401,000)	20,000	(403,000)	-95%
TRANSFERS	57,857	247,626	247,626	-	247,626	-	99,396	(148,230)	-60%
<b>TOTAL REVENUES</b>	<b>\$ 444,555</b>	<b>\$ 670,631</b>	<b>\$ 670,631</b>	<b>\$ 10,673</b>	<b>\$ 270,196</b>	<b>\$ (400,435)</b>	<b>\$ 119,941</b>	<b>\$ (550,690)</b>	<b>-82%</b>
DEBT	-	109,186	109,186	98,136	98,136	(11,050)	-	(109,186)	
CAPITAL	109,462	564,130	564,130	132,685	344,540	(219,590)	230,046	(334,084)	-59%
<b>TOTAL EXPENDITURES</b>	<b>\$ 109,462</b>	<b>\$ 673,316</b>	<b>\$ 673,316</b>	<b>\$ 230,821</b>	<b>\$ 442,676</b>	<b>\$ (230,641)</b>	<b>\$ 230,046</b>	<b>\$ (443,270)</b>	<b>-66%</b>
REVENUES OVER EXPENDITURES	\$ 335,093	\$ (2,685)	\$ (2,685)	\$ (220,148)	\$ (172,480)	\$ (169,794)	\$ (110,105)		
<b>ENDING FUND BALANCE</b>	<b>\$ 374,079</b>	<b>\$ 1</b>	<b>\$ 371,394</b>	<b>\$ 153,932</b>	<b>\$ 201,599</b>		<b>\$ 91,494</b>		
<b>FUND BALANCE AS % OF EXP</b>	<b>341.7%</b>	<b>0.0%</b>	<b>55.2%</b>	<b>66.7%</b>	<b>45.5%</b>		<b>39.8%</b>		
RESERVE (NO REQUIREMENT)	\$ -	\$ -	\$ -	\$ -	\$ -		\$ -		
<b>RESERVE SURPLUS/(SHORTFALL)</b>	<b>\$ 374,079</b>	<b>\$ 1</b>	<b>\$ 371,394</b>	<b>\$ 153,932</b>	<b>\$ 201,599</b>		<b>\$ 91,494</b>		

CITY OF KENNEDALE, TEXAS  
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**05: CAPITAL REPLACEMENT FUND**

ACCOUNT NAME	FY15-16 ACTUAL	FY16-17 ADOPTED	FY16-17 AMENDED	FY16-17 MAY	FY16-17 PROJECTED	PROJECTED VS BUDGET	FY17-18 PROPOSED	\$\$ CHANGE	% CHANGE
INVESTMENT INCOME	8	5	5	431	570	565	550	545	10900%
<b>INVESTMENT EARNINGS</b>	<b>\$ 8</b>	<b>\$ 5</b>	<b>\$ 5</b>	<b>\$ 431</b>	<b>\$ 570</b>	<b>\$ 565</b>	<b>\$ 550</b>	<b>\$ 545</b>	<b>10900%</b>
PROCEEDS - DEBT/LOAN/LEASE	367,218	408,000	408,000	-	-	(408,000)	-	(408,000)	
MISCELLANEOUS INCOME	19,471	15,000	15,000	10,242	22,000	7,000	20,000	5,000	33%
<b>MISCELLANEOUS INCOME</b>	<b>\$ 386,689</b>	<b>\$ 423,000</b>	<b>\$ 423,000</b>	<b>\$ 10,242</b>	<b>\$ 22,000</b>	<b>\$ (401,000)</b>	<b>\$ 20,000</b>	<b>\$ (403,000)</b>	<b>-95%</b>
TRANSFER IN-GENERAL FUND	23,444	197,844	197,844	-	197,844	-	38,873	(158,971)	-80%
TRANSFER IN-STREET FUND	34,413	49,782	49,782	-	49,782	-	60,523	10,741	22%
<b>TRANSFERS</b>	<b>\$ 57,857</b>	<b>\$ 247,626</b>	<b>\$ 247,626</b>	<b>\$ -</b>	<b>\$ 247,626</b>	<b>\$ -</b>	<b>\$ 99,396</b>	<b>\$ (148,230)</b>	<b>-60%</b>
<b>TOTAL REVENUES</b>	<b>\$ 444,555</b>	<b>\$ 670,631</b>	<b>\$ 670,631</b>	<b>\$ 10,673</b>	<b>\$ 270,196</b>	<b>\$ (400,435)</b>	<b>\$ 119,946</b>	<b>\$ (550,685)</b>	<b>-82%</b>

**05: CAPITAL REPLACEMENT FUND**

**01: VEHICLE/COMPUTER REPLACEMENT**

ACCOUNT NAME	FY15-16 ACTUAL	FY16-17 ADOPTED	FY16-17 AMENDED	FY16-17 MAY	FY16-17 PROJECTED	PROJECTED VS BUDGET	FY17-18 PROPOSED	\$\$ CHANGE	% CHANGE
LEASE PRINCIPAL	-	109,186	109,186	93,120	93,120	(16,066)	-	(109,186)	
LEASE INTEREST	-	-	-	5,016	5,016	5,016	-	-	
<b>DEBT</b>	<b>\$ -</b>	<b>\$ 109,186</b>	<b>\$ 109,186</b>	<b>\$ 98,136</b>	<b>\$ 98,136</b>	<b>\$ (11,050)</b>	<b>\$ -</b>	<b>\$ (109,186)</b>	
ENTERPRISE LEASE POLICE					27,267	27,267	70,257	70,257	
ENTERPRISE LEASE STREETS					13,439	13,439	24,273	24,273	
ENTERPRISE LEASE SENIOR					3,834	3,834	11,441	11,441	
ENTERPRISE LEASE FIRE						-	6,093	6,093	
ENTERPRISE LEASE COMMDEV						-	11,583	11,583	
MOTOR VEHICLE	84,230	408,000	408,000	121,048	140,000	(268,000)	36,250	(371,750)	-91%
OTHER EQUIPMENT	25,232	156,130	156,130	11,637	160,000	3,870	70,150	(85,980)	-55%
<b>CAPITAL</b>	<b>\$ 109,462</b>	<b>\$ 564,130</b>	<b>\$ 564,130</b>	<b>\$ 132,685</b>	<b>\$ 344,540</b>	<b>\$ (219,590)</b>	<b>\$ 230,046</b>	<b>\$ (334,084)</b>	<b>-59%</b>
<b>TOTAL EXPENDITURES</b>	<b>\$ 109,462</b>	<b>\$ 673,316</b>	<b>\$ 673,316</b>	<b>\$ 230,821</b>	<b>\$ 442,676</b>	<b>\$ (219,590)</b>	<b>\$ 230,046</b>	<b>\$ (443,270)</b>	<b>-66%</b>

CITY OF KENNEDALE, TEXAS  
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**FIVE YEAR VEHICLE & EQUIPMENT REPLACEMENT SCHEDULE**

YEAR	MAKE	MODEL	REPLACE	FY17-18 PROJECTED	FY18-19 PROJECTED	FY19-20 PROJECTED	FY20-21 PROJECTED	FY21-22 PROJECTED					
2016	FORD	PICKUP - F150	RESERVE										
2000	MPH SPEED TRAILER	CE - TRAILOR	05/04/17		500								
2008	DODGE	DURANGO	01/02/17										
2009	DODGE	CHARGER	01/02/12										
2009	DODGE	CHARGER	01/02/12										
2009	CHEVROLET	PICKUP - 2WD REG CAB	03/06/17										
2016	CHEVROLET	TAHOE	12/31/14										
2016	CHEVROLET	TAHOE	12/31/14										
2010	FORD	EXPEDITION XLT	02/04/18										
2012	CHEVROLET	TAHOE	12/13/16										
2016	CHEVROLET	TAHOE	12/13/16										
2013	CHEVROLET	TAHOE	10/29/17										
2014	CHEVROLET	TAHOE	11/21/19				58,000						
2014	CHEVROLET	TAHOE	11/21/19				58,000						
2014	CHEVROLET	TAHOE	11/21/19				58,000						
2016	CHEVROLET	TAHOE	01/15/20					58,000					
<b>POLICE</b>				\$	-	\$	500	\$	-	\$	174,000	\$	58,000

YEAR	MAKE	MODEL	REPLACE	FY17-18 PROJECTED	FY18-19 PROJECTED	FY19-20 PROJECTED	FY20-21 PROJECTED	FY21-22 PROJECTED					
1999	EAGLE	AIR COMPRESSOR	03/01/19			25,000							
2001	PIERCE	PUMPER/ENGINE	12/18/21					550,000					
2004	FORD	TRUCK - F450 BRUSH	03/01/14		175,000								
2005	FORD	PICKUP - SD CREWCAB	03/01/13		80,000								
2007	FORD	AMBULANCE - F450	03/01/17										
2009	CHEVROLET	TAHOE	03/10/17										
2011	FORD	AMBULANCE - F450	05/26/21										
2011	PIERCE	PUMPER/ENGINE	05/18/21				550,000						
<b>FIRE</b>				\$	-	\$	255,000	\$	25,000	\$	550,000	\$	550,000

YEAR	MAKE	MODEL	REPLACE	FY17-18 PROJECTED	FY18-19 PROJECTED	FY19-20 PROJECTED	FY20-21 PROJECTED	FY21-22 PROJECTED					
2010	CHEVY	EQUINOX	01/29/18		20,000								
2010	FORD	EXPEDITION 4X4	04/23/18		25,000								
<b>PLANNING/PERMITS</b>				\$	-	\$	45,000	\$	-	\$	-	\$	-

YEAR	MAKE	MODEL	REPLACE	FY17-18 PROJECTED	FY18-19 PROJECTED	FY19-20 PROJECTED	FY20-21 PROJECTED	FY21-22 PROJECTED					
1990	FORD	VAN - 3/4 TON	03/01/10										
1997	FORD	SHUTTLE - E350	07/21/23										
<b>SENIOR CITIZEN CENTER</b>				\$	-	\$	-	\$	-	\$	-	\$	-

YEAR	MAKE	MODEL	REPLACE	FY17-18 PROJECTED	FY18-19 PROJECTED	FY19-20 PROJECTED	FY20-21 PROJECTED	FY21-22 PROJECTED
1981	INTERNATIONAL	DUMP TRUCK 10 YARD	RESERVE					
1986	TFI	TRAILER - UTILITY	03/01/92					
1989	-	TRAILER - UTILITY	03/01/01					
1994	BOMAG	ASPHALT ROLLER	03/01/04					
1995	LONG	TRACTOR 2320	03/01/07					
1996	MILLER	TRAILER - TWO WHEEL W/WELDER	03/01/16			10,000		
1996	LEROY	AIR COMPRESSOR 185	RESERVE					
1998	JOHN DEERE	SKID LOADER	03/01/10		45,000			
2000	ALUMACRAFT	ALUMINUM JON BOAT	03/01/15					
2000	MOHAWK	DECK MOWER	RESERVE					
2000	PAVE-A-LOT	PAVING EQUIPMENT	03/01/20					
2002	CHEVROLET	PICKUP - 3/4 TON	RESERVE					

CITY OF KENNEDALE, TEXAS  
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**FIVE YEAR VEHICLE & EQUIPMENT REPLACEMENT SCHEDULE**

YEAR	MAKE	MODEL	REPLACE	FY17-18 PROJECTED	FY18-19 PROJECTED	FY19-20 PROJECTED	FY20-21 PROJECTED	FY21-22 PROJECTED
2003	CARRY ON TRAILER	UTILITY LANDSCAPE	03/01/15					
2005	CIMLINE	TRAILER - CRACK/SEAL MACHINE	03/01/17		80,000			
2006	NEW HOLLAND	TRACTOR/MOWER	03/01/18		65,000			
2006	TRACKER MARINE	ALUMINUM OUTBOARD BOAT	03/01/25					
2006	TRAILSTAR	BOAT TRAILER	03/01/26					
2007	TX BRAGG	TRAILER - EH1R2BP10	03/01/19					
2007	TEXAS TRAILERS	TRAILER - UTILITY	03/01/19					
2008	FORD	PICKUP - F150 XL	12/11/15					
2008	INTERNATIONAL	DUMP TRUCK	05/31/19					
2008	CHEVROLET	PICKUP - 1/2 TON EXTENDED CAB	12/03/16					
2009	CHEVROLET	PICKUP - 2WD REG CAB	03/06/17					
2010	JOHN DEERE	BACKHOE 310J	05/25/20					
2010	KUBOTA	L3400 TRACTOR	08/23/22			26,250		
1995	KUBOTA	LONG TRACTOR		26,250				
2011	KUBOTA	"48 MOWER-2D221-48	05/23/17	10,000				
2012	JOHN DEERE	BACKHOE 310J						
2012	HAULMARK	TRAILER						
2013	NEW HOLLAND	WORKMASTER 55 TRACTOR	03/13/25					
2013	CHEVROLET	SILVERADO PICKUP - 3500	05/15/21					
2016	CHEVROLET	SILVERADO PICKUP - 3500	11/15/23					25,000
		MOTORIZED LIFT						
		MOTOR UTILITY VEHICLE						
2016	SCAG	ZERO TURN MOWER	02/25/28					
<b>STREETS/PARKS</b>				\$ 36,250	\$ 190,000	\$ 36,250	\$ -	\$ 25,000

YEAR	MAKE	MODEL	REPLACE	FY17-18 PROJECTED	FY18-19 PROJECTED	FY19-20 PROJECTED	FY20-21 PROJECTED	FY21-22 PROJECTED
1997	PERKINS	SEWER MACHINE	RESERVE					
2004	ROADCLIPPER	TRAILER - FLATBED	03/01/14					
2004	JOHN DEERE	BACKHOE 310G	03/01/16	7,500				
2005	BIG TEX	TRAILER - UTILITY	03/01/17	7,500				
2006	INGERSOLL RAND	AIR COMPRESSOR	03/01/16	7,500				
2007	DODGE	PICKUP 1 TON CREW CAB	03/01/15					
2007	DODGE	RAM	03/01/15					
2007	INTERNATIONAL	VACTOR	03/01/17					
2007	INTERNATIONAL	DUMP TRUCK	03/01/19					
2009	CHEVROLET	PICKUP - 2WD REG CAB	03/06/17					
2010	DODGE	PICKUP 1500	11/29/18					
2011	CHEVROLET	SILVERADO 2WD - 1500	03/31/19					
2011	CHEVROLET	SILVERADO 2WD - 2500	03/30/19					
2012	CHEVROLET	SILVERADO PICKUP - 3500 (MINIDUMP)	02/14/20					
2012	LO-K-TOR	TRAILER - HYDROEXCAVATOR	02/21/21					35,000
2015	CHEVROLET	SILVERADO 1500 1/2 TON 4X4 CREW CAB						
2015	FORD	F450						
2015	JOHN DEERE	BACKHOE 310L						
2016	CHEVROLET	SILVERADO 1500 4X4	11/15/23					27,500
2016	CHEVROLET	SILVERADO	02/23/24					27,500
<b>WATER/SEWER OPERATIONS</b>				\$ 22,500	\$ -	\$ -	\$ -	\$ 140,000

YEAR	MAKE	MODEL	REPLACE	FY17-18 PROJECTED	FY18-19 PROJECTED	FY19-20 PROJECTED	FY20-21 PROJECTED	FY21-22 PROJECTED
2012	ROTA JETTER CLEANER	FC6000	10/01/20				20,000	
<b>STORMWATER</b>				\$ -	\$ -	\$ -	\$ 20,000	\$ -

GENERAL FUND	-	300,500	25,000	724,000	608,000
STREET IMPROVEMENT FUND	36,250	190,000	36,250	-	25,000
WATER/SEWER FUND	22,500	-	-	-	140,000
STORMWATER UTILITY FUND	-	-	-	20,000	-
<b>TOTAL EXPENDITURES</b>	<b>\$ 58,750</b>	<b>\$ 490,500</b>	<b>\$ 61,250</b>	<b>\$ 744,000</b>	<b>\$ 773,000</b>

CITY OF KENNEDALE, TEXAS  
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**FIVE YEAR COMPUTER REPLACEMENT SCHEDULE**

<b>EMPLOYEEE</b>	<b>FY17-18 PROJECTED</b>	<b>FY18-19 PROJECTED</b>	<b>FY19-20 PROJECTED</b>	<b>FY20-21 PROJECTED</b>	<b>FY21-22 PROJECTED</b>
CITY SECRETARY					1,950
CITY SECRETARY LAPTOP		1,850			-
CONFERENCE ROOM LAPTOP					-
HUMAN RESOURCES					1,550
HUMAN RESOURCES LAPTOP		1,850			-
COUNCIL CHAMBER PC DIOSCE					1,550
ASST CITY SECRETARY	1,550				-
CITY MANAGER					1,550
MAYOR/INTERN OFFICE					-
ADMIN COPIER					-
CONFERENCE ROOM - TV					-
COUNCIL DVR					-
COUNCIL LAPTOP/MEMBERS					-
COUNCIL VOICE RECORDER					-
COUNCIL WIRELESS POINTS					-
HUMAN RESOURCES - TV					-
JURY ROOM - TV					-
MAIL ROOM					-
<b>CITY MANAGER</b>	<b>\$ 1,550</b>	<b>\$ 3,700</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 6,600</b>

COURT COUNCIL CHAMBER					1,550
COURT WINDOW					1,550
COURT ADMINISTRATOR				1,400	-
COURT CLERK				1,400	-
COURT COPIER					-
<b>MUNICIPAL COURT</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 2,800</b>	<b>\$ 3,100</b>

FINANCE DIRECTOR	1,550				-
FINANCE LAPTOP		1,850			-
ACCOUNTING TECH.	1,550				-
ACCOUNTING TECH.	1,550				-
IT CONTRACTOR	1,550				-
FINANCE COPIER					-
<b>FINANCE</b>	<b>\$ 6,200</b>	<b>\$ 1,850</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>

FIRE STATION					1,550
FIRE STATION					1,550
FIRE STATION					-
IPAD		850	-	-	-
LIEUTENANTS LAPTOP		1,600	-	-	-
FIRE CHIEF			1,400	-	-
MCMURRAY LAPTOP					-
MCMURRAY LAPTOP					-
TRAINING-ENGINE					5,500
TRAINING-HAZMAT					-
TRAINING-MEDIC					5,500
FIRE ADMIN.	1,550				-
CONFERENCE AREA - TV					-
FIRE COPIER					-
<b>FIRE</b>	<b>\$ 1,550</b>	<b>\$ 2,450</b>	<b>\$ 1,400</b>	<b>\$ -</b>	<b>\$ 14,100</b>

CITY OF KENNEDALE, TEXAS  
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**FIVE YEAR COMPUTER REPLACEMENT SCHEDULE**

<b>EMPLOYEE</b>	<b>FY17-18 PROJECTED</b>	<b>FY18-19 PROJECTED</b>	<b>FY19-20 PROJECTED</b>	<b>FY20-21 PROJECTED</b>	<b>FY21-22 PROJECTED</b>
LIBRARY DIRECTOR		1,400	-	-	-
CARD CATALOG		1,400	-	-	-
CARD CATALOG		1,400	-	-	-
CIRCULATION		1,400	-	-	-
CIRCULATION		1,400	-	-	-
LIBRARY					-
LIBRARY SERVER					-
PUBLIC STATION					-
PUBLIC STATION					-
PUBLIC STATION					-
PUBLIC STATION					-
PUBLIC STATION					-
PUBLIC STATION					-
PUBLIC STATION					-
PUBLIC STATION					-
PUBLIC STATION					-
LIBRARY CLERK		1,400	-	-	-
SWITCH					-
LIBRARY FAX/PROJECTOR					-
LIBRARY COPIER					-
LIBRARY					-
FLAT SCREEN					-
<b>LIBRARY</b>	<b>\$</b>	<b>- \$</b>	<b>8,400 \$</b>	<b>- \$</b>	<b>- \$</b>

PLANNING DIRECTOR	1,550				-
PLANNING DIRECTOR LAPTOP		1,850			-
CODE ENFORCEMENT	1,550				-
BUILDING INSPECTOR	1,550				-
PERMITS LAPTOP	1,550				-
PERMITS WINDOW	1,550				-
PERMITS CLERK	1,550				-
PERMITS					-
PERMITS COPIER					-
PLANNER - TV					-
<b>COMMUNITY DEVELOPMENT</b>	<b>\$</b>	<b>9,300 \$</b>	<b>1,850 \$</b>	<b>- \$</b>	<b>- \$</b>

BRIEFING					1,550
CAR LAPTOP		5,500	-	-	-
CAR LAPTOP		5,500	-	-	-
CAR LAPTOP		5,500	-	-	-
CAR LAPTOP		5,500	-	-	-
CAR LAPTOP		5,500	-	-	-
CARLSON	1,550				-
CHARBONNET	1,550				-
DAGNELL	1,550				-
GARCIA	1,550				-
GOODE	1,550				-
HULL					1,550
HULL LAPTOP					-
JAIL PC					-
KJELSEN	1,550				-
STEVENSON	1,550				-

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FIVE YEAR COMPUTER REPLACEMENT SCHEDULE					-
EMPLOYEEE	FY17-18 PROJECTED	FY18-19 PROJECTED	FY19-20 PROJECTED	FY20-21 PROJECTED	FY21-22 PROJECTED
TBD (WAS VALENTICH)	1,550				-
TLETS					1,550
WHITE	1,550				1,550
POLICE CHIEF	1,550				-
DISPATCH					-
DISPATCH					-
DISPATCH					-
DISPATCH					-
DISPATCH					-
DISPATCH - TV					-
DISPATCH/COURT	1,550				-
LIVESCAN					-
PHONE ROOM					-
POLICE CLOSET					-
POLICE COPIER					-
WHITE/RECORDS/TARRANT CTY					-
WILLIAMS TYPEWRITER					-
<b>POLICE</b>	<b>\$ 17,050</b>	<b>\$ 27,500</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 6,200</b>
SENIOR CITIZEN COPIER					-
<b>SENIOR CITIZEN</b>	<b>\$ -</b>				
HOOVER			1,400		-
HOOVER LAPTOP		1,500			-
<b>STREETS</b>	<b>\$ -</b>	<b>\$ 1,500</b>	<b>\$ 1,400</b>	<b>\$ -</b>	<b>\$ -</b>
UB BILLING CLERK			1,400	-	-
UB WINDOW			1,400		-
<b>UTILITY BILLING</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 2,800</b>	<b>\$ -</b>	<b>\$ -</b>
LEDBETTER	1,550				-
LEDBETTER LAPTOP					-
TBD (SCHAPPAUGH)	1,550				-
GOZA	1,550				-
GOZA LAPTOP					-
BROWN LAPTOP		1,500			-
RANGEL	1,550				-
ROUNTREE	1,550				-
SHOP					1,550
SHOP					1,550
SHOP					-
ADMIN TRAILER COPIER					-
CONFERENCE AREA - TV					-
SHOP					-
TRAINING ROOM - TV					-
WATER - TV					-
WATER SHOP SCADA					-
<b>WATER/SEWER</b>	<b>\$ 7,750</b>	<b>\$ 1,500</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 3,100</b>

CITY OF KENNEDALE, TEXAS  
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**FIVE YEAR COMPUTER REPLACEMENT SCHEDULE**

<b>EMPLOYEEE</b>	<b>FY17-18 PROJECTED</b>	<b>FY18-19 PROJECTED</b>	<b>FY19-20 PROJECTED</b>	<b>FY20-21 PROJECTED</b>	<b>FY21-22 PROJECTED</b>
BATTERY BACKUP					-
BATTERY BACKUP					-
BATTERY BACKUP					-
FIREWALL	7,500				-
FIREWALL - STW					-
FIREWALL - STW					-
FIRE SERVER - NEW					-
FIRE SERVER - OLD					-
KVM					-
SERVER - LICENSE					-
SERVER - TERMINAL 2					-
SERVER - TERMINAL 1					-
SERVER - CITY HALL					-
SERVER - COURT					-
SERVER - CREDIT CARDS					-
SERVER - LASERFICHE					-
SERVER - MAIL					-
SERVER - PD VOICE RECORDER					-
SERVER - POLICE					-
SERVER - POLICE					-
SERVER - STW					-
SERVER - STW					-
SERVER - VIRTUAL					-
SERVER - VIRTUAL		27,000			
STORAGE - SAN SYSTEM					-
SWITCH					
SWITCH - CITY HALL ELECTRICAL					
SWITCH - COUNCIL DIOSCE					
SWITCH - COUNCIL WIFI					
SWITCH - LIBRARY					
TERASTATION					-
TIMECLOCK					-
PHONE SYSTEM					
VOICEMAIL					-
<b>GENERAL ADMINISTRATION</b>	<b>\$ 7,500</b>	<b>\$ 27,000</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>
GENERAL FUND	43,150	74,300	1,400	2,800	30,000
STREET IMPROVEMENT FUND	-	1,500	1,400	-	-
WATER/SEWER FUND	7,750	1,500	2,800	-	3,100
<b>TOTAL EXPENDITURES</b>	<b>\$ 50,900</b>	<b>\$ 77,300</b>	<b>\$ 5,600</b>	<b>\$ 2,800</b>	<b>\$ 33,100</b>

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**12: COURT SECURITY FUND**

CATEGORY	FY15-16 ACTUAL	FY16-17 ADOPTED	FY16-17 AMENDED	FY16-17 MAY	FY16-17 PROJECTED	PROJECTED VS BUDGET	FY17-18 PROPOSED	\$\$ CHANGE	% CHANGE
<b>BEGINNING FUND BALANCE</b>	\$ 8,185	\$ 11,082	\$ 10,455	\$ 10,455	\$ 10,455		\$ 14,386		
FINES/FEES	4,869	4,500	4,500	2,621	3,900	(600)	4,500	-	
INVESTMENT EARNINGS	7	-	-	26	31	31	30	30	
<b>TOTAL REVENUES</b>	\$ 4,876	\$ 4,500	\$ 4,500	\$ 2,647	\$ 3,931	\$ (569)	\$ 4,530	\$ 30	1%
PERSONNEL	2,056	1,152	1,152	-	-	(1,152)	700	(452)	-39%
MAINTENANCE	550	-	-	-	-	-	-	-	
<b>TOTAL EXPENDITURES</b>	\$ 2,606	\$ 1,152	\$ 1,152	\$ -	\$ -	\$ (1,152)	\$ 700	\$ (452)	-39%
REVENUES OVER EXPENDITURES	\$ 2,270	\$ 3,348	\$ 3,348	\$ 2,647	\$ 3,931	\$ 583	\$ 3,830		
<b>ENDING FUND BALANCE</b>	\$ 10,455	\$ 14,430	\$ 13,803	\$ 13,101	\$ 14,386		\$ 18,216		
<b>FUND BALANCE AS % OF EXP</b>	401.2%	1252.6%	1198.2%				2602.3%		
RESERVE (NO REQUIREMENT)	\$ -	\$ -	\$ -	\$ -	\$ -		\$ -		
<b>RESERVE SURPLUS/(SHORTFALL)</b>									

**16: COURT TECHNOLOGY FUND**

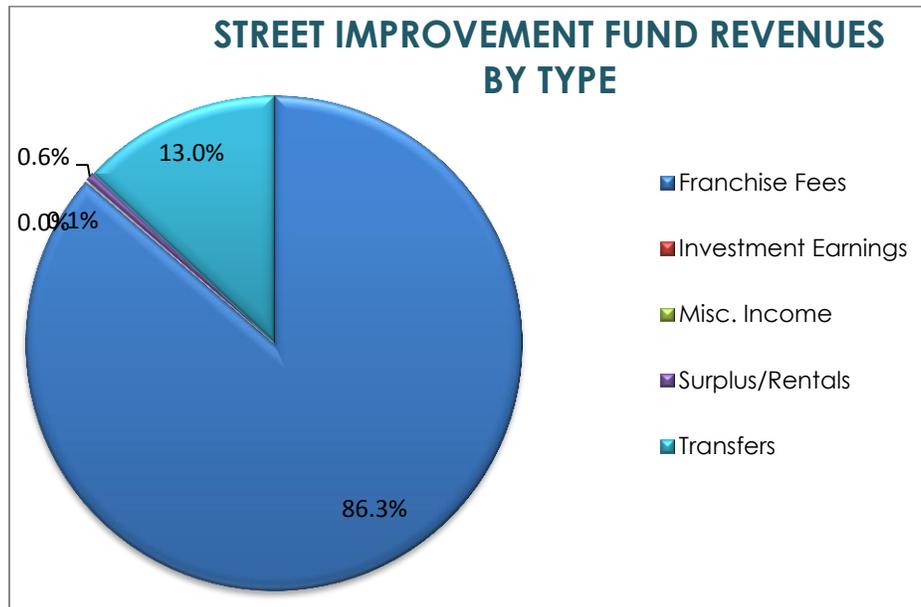
CATEGORY	FY15-16 ACTUAL	FY16-17 ADOPTED	FY16-17 AMENDED	FY16-17 MAY	FY16-17 PROJECTED	PROJECTED VS BUDGET	FY17-18 PROPOSED	\$\$ CHANGE	% CHANGE
<b>BEGINNING FUND BALANCE</b>	\$ 7,922	\$ 3,070	\$ 11,328	\$ 11,328	\$ 11,328		\$ 2,994		
FINES/FEES	6,492	5,100	5,100	3,495	5,175	75	5,500	400	8%
INVESTMENT EARNINGS	10	4	4	13	16	12	16	12	300%
<b>TOTAL REVENUES</b>	\$ 6,502	\$ 5,104	\$ 5,104	\$ 3,507	\$ 5,191	\$ 87	\$ 5,516	\$ 412	8%
SUPPLIES	-	5,160	5,160	11,915	13,525	8,365	4,500	(660)	-13%
MAINTENANCE	3,096	395	395	-	-	(395)	2,110	1,715	434%
SUNDRY	-	-	-	-	-	-	-	-	
<b>TOTAL EXPENDITURES</b>	\$ 3,096	\$ 5,555	\$ 5,555	\$ 11,915	\$ 13,525	\$ 7,970	\$ 6,610	\$ 1,055	19%
REVENUES OVER EXPENDITURES	\$ 3,406	\$ (451)	\$ (451)	\$ (8,408)	\$ (8,334)	\$ (7,883)	\$ (1,094)		
<b>ENDING FUND BALANCE</b>	\$ 11,328	\$ 2,619	\$ 10,877	\$ 2,920	\$ 2,994		\$ 1,900		
<b>FUND BALANCE AS % OF EXP</b>	365.9%	47.1%	195.8%	24.5%	22.1%		28.8%		
RESERVE (NO REQUIREMENT)	\$ -	\$ -	\$ -	\$ -	\$ -		\$ -		
<b>RESERVE SURPLUS/(SHORTFALL)</b>									

## STREET IMPROVEMENT FUND BUDGET OVERVIEW

### REVENUES

The 2017-2018 Street Improvement Fund Budget includes \$835,652 in revenues, which is a decrease of 14%, or \$133,405 change from the prior year. This is primarily due to the decrease in the franchise fee charged to the water and sewer system. To counteract the decline in the revenue, a transfer from the park dedication fund to pay for park maintenance was included in the budget.

The primary source of revenue for the Street Improvement Fund is franchise fees, which accounts for 86.3% of all revenue.

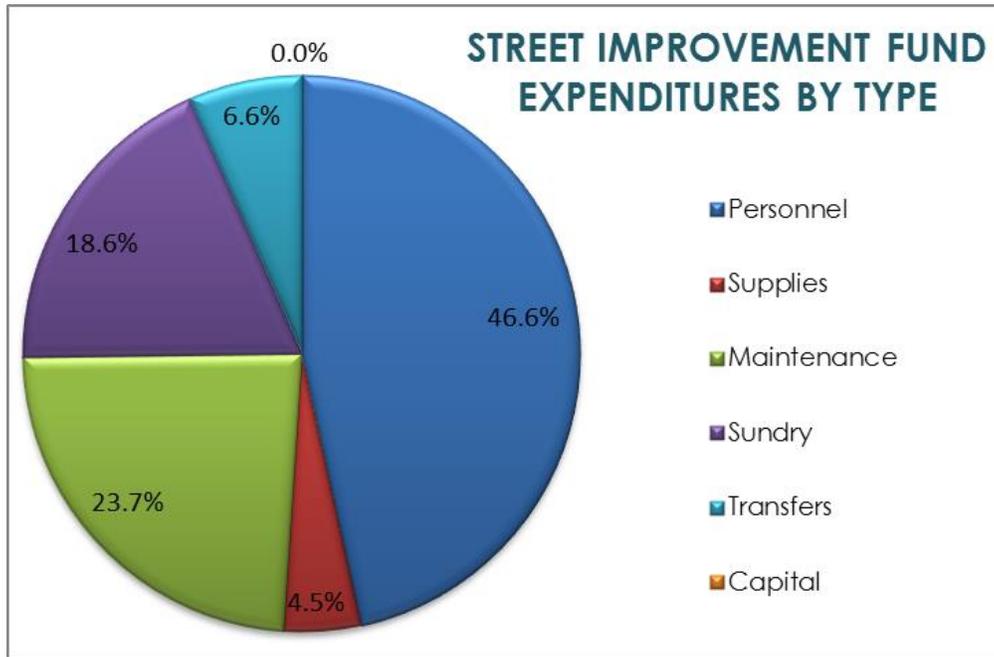


Below is the five-year trend of revenues:

Fiscal Year	2014 (Actual)	2015 (Actual)	2016 (Actual)	2017 (Estimated)	2018 (Budgeted)	% Change (CY-PY)/PY	% Change FY14-18
Street Improvement Fund Franchise Fees	\$ 871,351	\$ 910,886	\$1,039,912	\$ 942,964	\$ 721,244	-23.51%	-17.23%
Street Improvement Fund Investment Earnings	\$ 57	\$ 134	\$ 645	\$ 1,000	\$ 850	-15.00%	1389.92%
Street Improvement Fund Misc. Income	\$ (27)	\$ 353,961	\$ 54,022	\$ 1,700	\$ -	-100.00%	-100.00%
Street Improvement Fund Surplus/Rentals	\$ -	\$ -	\$ -	\$ 4,850	\$ 4,850	0.00%	
Street Improvement Fund Transfers & Intergvmt	\$ -	\$ -	\$ -	\$ 32,755	\$ 108,708	231.88%	
Street Improvement Fund Total Revenues	\$ 871,381	\$ 1,264,981	\$1,094,579	\$ 983,269	\$ 835,652	-15.01%	-4.10%
Street Improvement Fund Revenues Per Capita	\$ 117.85	\$ 158.28	\$ 134.27	\$ 118.25	\$ 99.51	-15.85%	-15.57%

## EXPENDITURES

The Street Improvement Fund Budget is illustrated below by type:

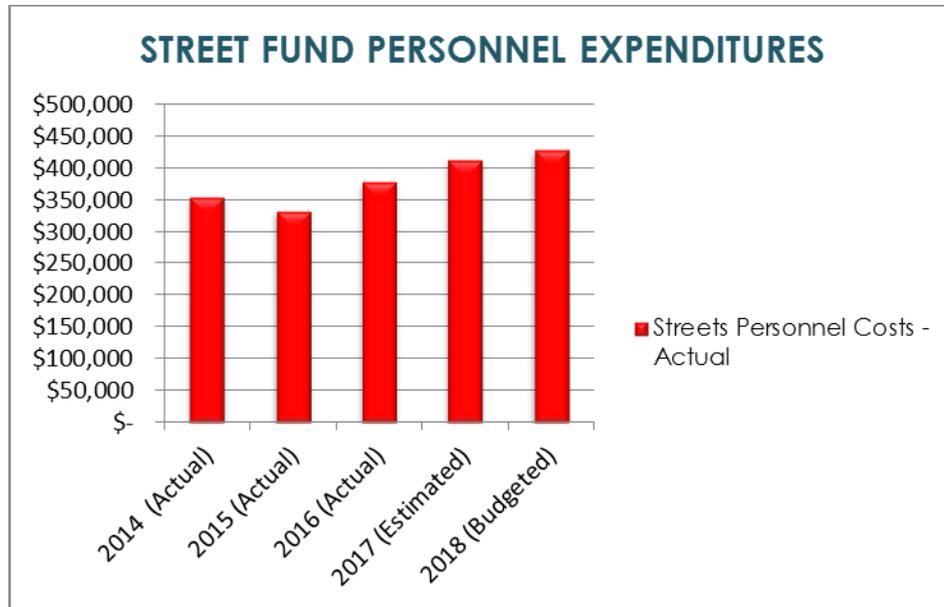


Personnel costs make up 46.6%. Maintenance and Sundry make up 23.7% and 18.6%, respectively. Transfers, capital and supplies make up the remaining 11.1%. For FYE 2018, capital has been eliminated, with any potential street capital projects being funded by a bond issuance. Below is a five year trend of expenditures:

Fiscal Year	2014 (Actual)	2015 (Actual)	2016 (Actual)	2017 (Estimated)	2018 (Budgeted)	% Change (CY-PY)/PY	% Change FY14-18
Street Improvement Fund Personnel	\$ 356,036	\$ 333,659	\$ 379,121	\$ 413,201	\$ 429,161	3.86%	20.54%
Street Improvement Fund Supplies	\$ 28,433	\$ 23,777	\$ 29,138	\$ 35,200	\$ 41,100	16.76%	44.55%
Street Improvement Fund Maintenance	\$ 967,975	\$ 298,125	\$ 553,335	\$ 166,000	\$ 218,203	31.45%	-77.46%
Street Improvement Fund Sundry	\$ 143,965	\$ 235,545	\$ 244,341	\$ 181,306	\$ 171,047	-5.66%	18.81%
Street Improvement Fund Transfers	\$ -	\$ 18,900	\$ 34,413	\$ 49,782	\$ 60,523	21.58%	
Street Improvement Fund Capital	\$ -	\$ -	\$ -	\$ 281,934	\$ -	-100.00%	
Street Improvement Fund Total Expenditures	\$ 1,496,409	\$ 910,006	\$ 1,240,349	\$ 1,127,423	\$ 920,034	-18.39%	-38.52%
Street Improvement Fund Expenditures Per Capita	\$ 202.38	\$ 113.86	\$ 152.16	\$ 135.59	\$ 109.55	-19.20%	-45.87%

## PERSONNEL

Salary expenditures are expected to total \$428,073, which is a change of less than 1% from the prior year. Since the director of the street fund is also the director of stormwater activities, an administrative transfer from the stormwater fund will cover a portion of his salary.



Below is a chart of the last five years of budgeted and actual salary and benefit expenditures:

Fiscal Year	2014 (Actual)	2015 (Actual)	2016 (Actual)	2017 (Estimated)	2018 (Budgeted)	% Change (CY-PY)/PY	% Change FY14-18
Streets Personnel Costs - Actual	\$ 356,036	\$ 333,659	\$ 379,121	\$ 413,201	\$ 429,161	3.86%	20.54%

**CAPITAL**

Capital costs have been included in maintenance in previous years but have been placed into its own department the previous year and this year. Future capital costs will most likely be debt funded.

## STREETS SUMMARY

SOURCE: 2015 ASSET MANAGEMENT PLAN | [WWW.CITYOFKENNEDALE.COM/GOVDOCS](http://WWW.CITYOFKENNEDALE.COM/GOVDOCS)

### WHAT IS THE COMBINED VALUE OF ALL THE CITY'S STREETS?

Kennedale has approximately 42 miles of road. The estimated replacement value of all streets, in 2015 dollars, is approximately \$59.6 million. The cost per household for streets is \$25,034 (based on 2,380 households).

Streets Replacement Value				
Asset Type	Asset Component	Quantity/Units	2015 Unit Replacement Cost	2015 Overall Replacement Cost*
Streets	Residential	179,016 ft	User-Defined	\$47,401,166
	Arterial	43,795 ft	User-Defined	\$12,179,244
				<b>\$59,580,410</b>

### WHAT IS THE OVERALL CONDITION OF THE STREETS?

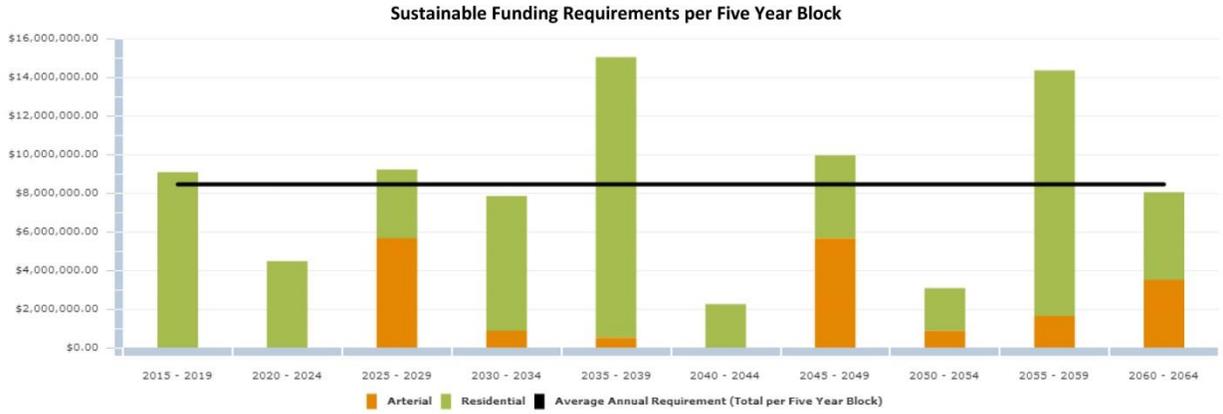
Approximately 90% of all streets, based on field condition data, are in fair to excellent condition. As a result, the city received a Condition vs. Performance rating of 'B'.



### HOW DOES THE CITY ACHIEVE SUSTAINABILITY?

The average annual revenue required to sustain Kennedale's streets is approximately \$1,690,000. Based on Kennedale's annual funding of \$287,000, there is an annual deficit of \$1,403,000. As such, the city received a Funding vs. Need rating of 'F' based on a weighted star rating of 0 stars. The following graph illustrates the expenditure requirements in five year increments against the sustainable funding threshold line.

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The city received an overall rating of ‘D’ for its streets, calculated from the Condition vs. Performance and Funding vs. Need ratings.

*Update for Current Year:* The city is budgeting for one street at a cost of \$40,000, which increases the annual deficit to \$1,650,000.

## PARKS SUMMARY

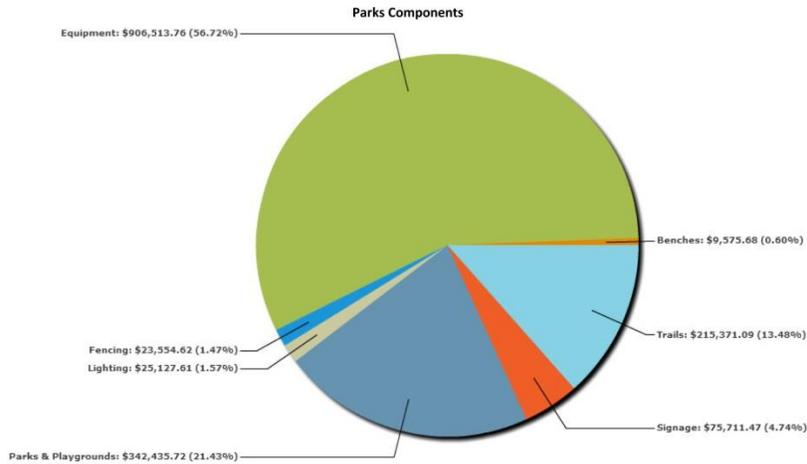
SOURCE: 2015 ASSET MANAGEMENT PLAN | [WWW.CITYOFKENNEDEALE.COM/GOVDOCS](http://WWW.CITYOFKENNEDEALE.COM/GOVDOCS)

### WHAT IS THE COMBINED VALUE OF ALL THE CITY'S PARKS?

The estimated replacement value of all parks, in 2015 dollars, is \$18 thousand. The cost per household for the Parks is \$672 based on 2.380 households.

Parks Replacement Value				
Asset Type	Asset Component	Quantity/Units	2014 Unit Replacement Cost	2014 Overall Replacement Cost
Parks	Benches	33	CPI	\$9,576
	Equipment	99	CPI	\$906,513
	Fencing	2	CPI	\$23,555
	Lighting	29	CPI	\$25,128
	Parks & Playgrounds	4	CPI	\$342,436
	Signage	10	CPI	\$75,711
	Trails	4	CPI	\$215,371
				<b>\$1,598,290</b>

The pie chart below provides a breakdown of each component of parks:



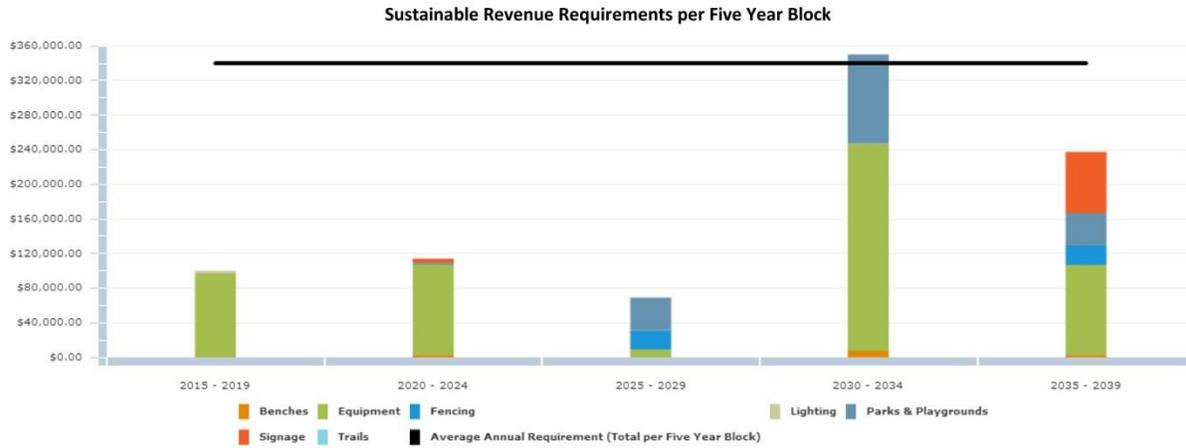
### WHAT IS THE OVERALL CONDITION OF THE PARKS?

Based on assessed condition data, 94% of the parks are in fair to excellent condition. As such, the city received a Condition vs. Performance rating of 'B+'.

### HOW DOES THE CITY ACHIEVE SUSTAINABILITY?

The average annual revenue required to sustain Kennedale's parks is approximately \$68,000. Based on a current annual funding of \$0, there is a deficit of \$68,000. Given this deficit, the city received a Funding vs. Need rating of 'F'.

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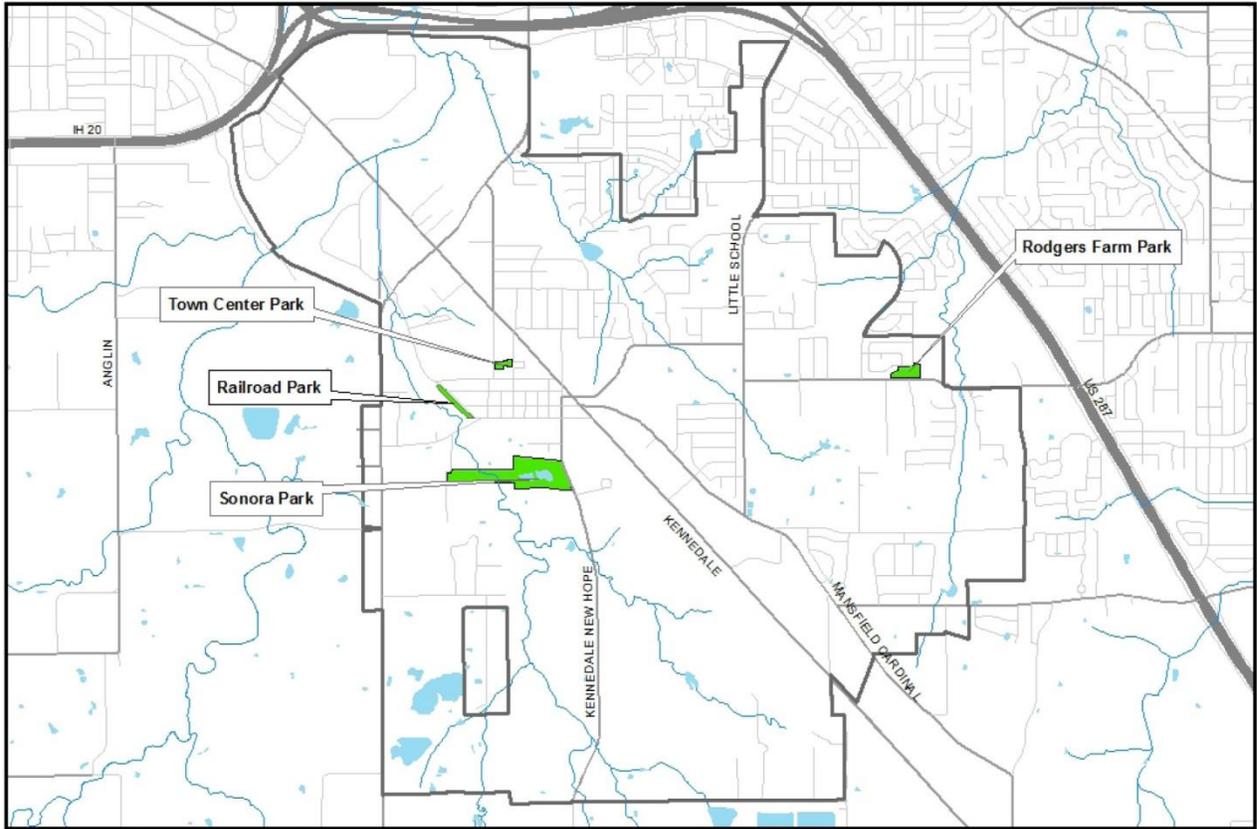
Kennedale’s parks are in good to excellent condition, based on assessed condition data. There are needs to be addressed within the next five years totaling approximately \$100,000.

The city received an overall rating of ‘D’ for its parks, calculated from the Condition vs. Performance and Funding vs. Need ratings.

*Update for Current Year:* The city is implementing a transfer from the park dedication fund to cover portions of maintenance for the coming year, to help offset rising costs.

## CURRENT AND PLANNED PARK LOCATIONS

SOURCE: 2016-2026 PARKS MASTER PLAN | [WWW.CITYOFKENNEDALE.COM/GOVDOCS](http://WWW.CITYOFKENNEDALE.COM/GOVDOCS)



**Current and Planned Parks**

 Parks

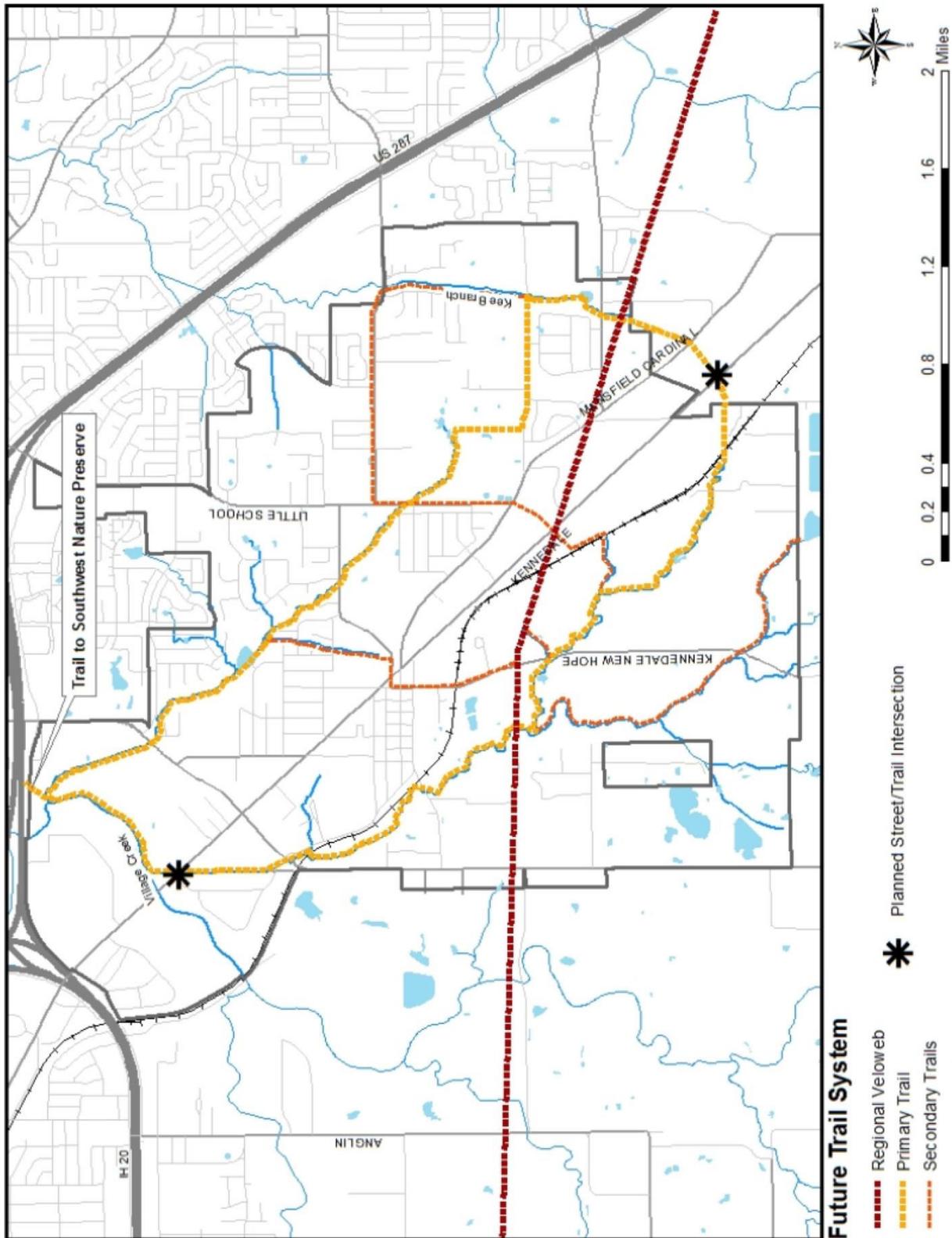


0 0.25 0.5 1 1.5 2 Miles



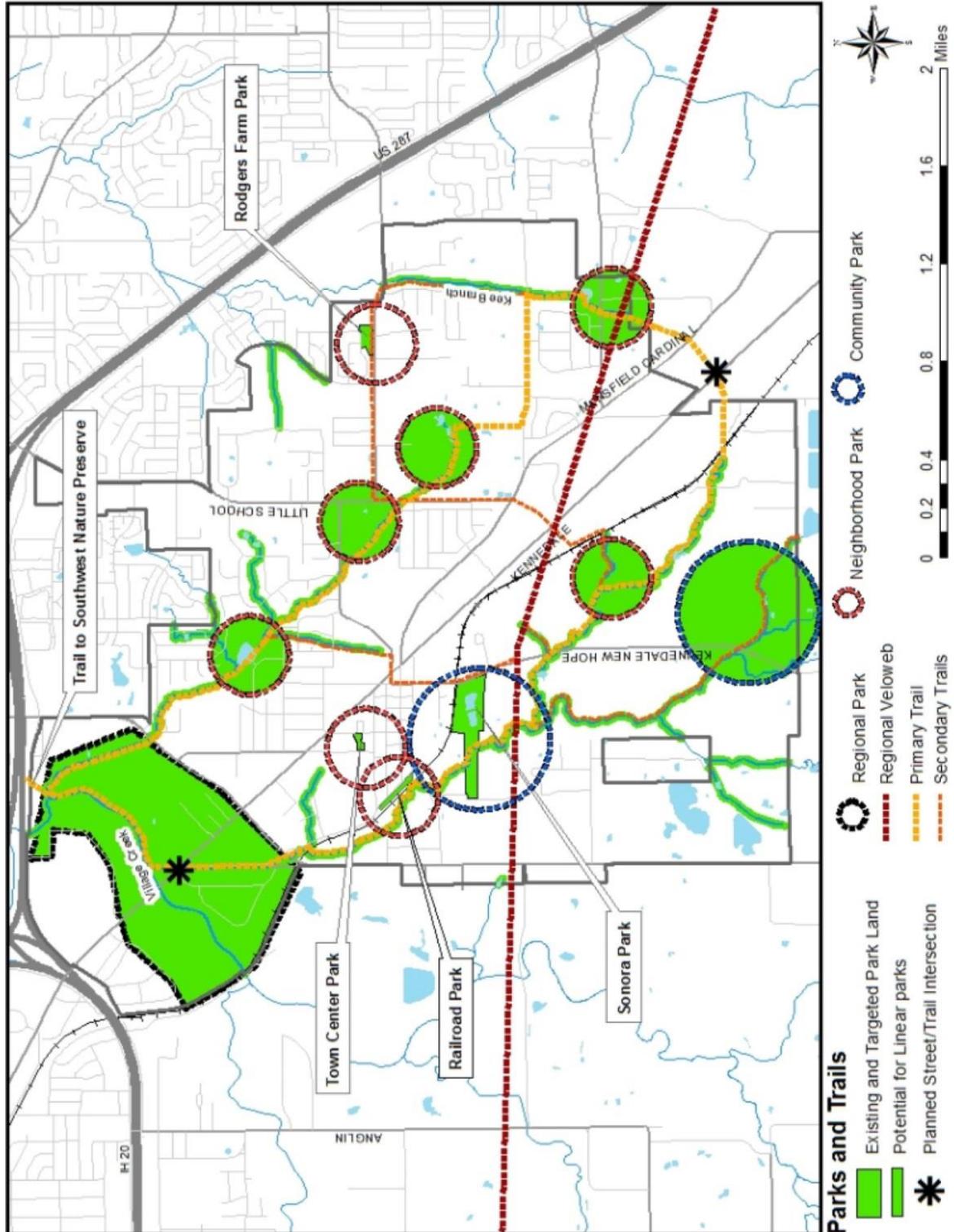
# PROPOSED TRAIL SYSTEM

SOURCE: 2016-2026 PARKS MASTER PLAN | [WWW.CITYOFKENNEDALE.COM/GOVDOCS](http://WWW.CITYOFKENNEDALE.COM/GOVDOCS)



# POTENTIAL LOCATIONS FOR PARKS AND TRAILS

SOURCE: 2016-2026 PARKS MASTER PLAN | [WWW.CITYOFKENNEDEALE.COM/GOVDOCS](http://WWW.CITYOFKENNEDEALE.COM/GOVDOCS)



**STREET IMPROVEMENT FUND**

**17: STREET IMPROVEMENT FUND**

CATEGORY	FY15-16 ACTUAL	FY16-17 ADOPTED	FY16-17 AMENDED	FY16-17 MAY	FY16-17 PROJECTED	PROJECTED VS BUDGET	FY17-18 PROPOSED	\$\$ CHANGE	% CHANGE
<b>BEGINNING FUND BALANCE</b>	\$ 550,186	\$ 377,004	\$ 404,416	\$ 404,416	\$ 404,416		\$ 260,262		
FRANCHISE FEES	1,039,912	926,966	926,966	545,321	942,964	15,998	721,244	(205,722)	-22%
INVESTMENT EARNINGS	645	55	55	512	1,000	945	850	795	1445%
MISCELLANEOUS INCOME	54,022	1,698	1,698	53	1,700	2	-	(1,698)	
SURPLUS/RENTALS	-	4,330	4,330	-	4,850	520	4,850	520	12%
INTERGOVERNMENTAL	-	-	-	-	-	-	17,534	17,534	
TRANSFERS	-	36,008	36,008	32,755	32,755	(3,253)	91,217	55,209	153%
<b>TOTAL REVENUES</b>	<b>\$ 1,094,579</b>	<b>\$ 969,057</b>	<b>\$ 969,057</b>	<b>\$ 578,641</b>	<b>\$ 983,269</b>	<b>\$ 14,212</b>	<b>\$ 835,695</b>	<b>\$(133,362)</b>	<b>-14%</b>
PERSONNEL	379,121	428,755	428,755	263,051	413,201	(15,554)	429,161	406	0%
SUPPLIES	29,138	37,300	37,300	20,003	35,200	(2,100)	41,100	3,800	10%
MAINTENANCE	553,335	166,759	166,759	78,713	166,000	(759)	218,203	51,444	31%
SUNDRY	244,341	196,047	196,047	105,915	181,306	(14,741)	171,047	(25,000)	-13%
TRANSFERS	34,413	49,782	49,782	-	49,782	-	60,523	10,741	22%
CAPITAL	-	316,250	316,250	-	281,934	(34,316)	-	(316,250)	
<b>TOTAL EXPENDITURES</b>	<b>\$ 1,240,349</b>	<b>\$ 1,194,893</b>	<b>\$ 1,194,893</b>	<b>\$ 467,682</b>	<b>\$ 1,127,423</b>	<b>\$ (67,470)</b>	<b>\$ 920,034</b>	<b>\$(274,859)</b>	<b>-23%</b>
REVENUES OVER EXPENDITURES	\$ (145,770)	\$ (225,836)	\$ (225,836)	\$ 110,959	\$ (144,154)	\$ 81,682	\$ (84,339)		
<b>ENDING FUND BALANCE</b>	<b>\$ 404,416</b>	<b>\$ 151,168</b>	<b>\$ 178,580</b>	<b>\$ 515,375</b>	<b>\$ 260,262</b>		<b>\$ 175,924</b>		
<b>FUND BALANCE AS % OF EXP</b>	<b>32.6%</b>	<b>12.7%</b>	<b>14.9%</b>	<b>110.2%</b>	<b>23.1%</b>		<b>19.1%</b>		
RESERVE (25% REQUIREMENT)	\$ 310,087	\$ 298,723	\$ 298,723	\$ 116,920	\$ 281,856		\$ 230,008		
<b>RESERVE SURPLUS/(SHORTFALL)</b>	<b>\$ 94,329</b>	<b>\$ (147,555)</b>	<b>\$ (120,143)</b>	<b>\$ 398,455</b>	<b>\$ (21,593)</b>		<b>\$ (54,085)</b>		

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**17: STREET IMPROVEMENT FUND**

ACCOUNT NAME	FY15-16 ACTUAL	FY16-17 ADOPTED	FY16-17 AMENDED	FY16-17 MAY	FY16-17 PROJECTED	PROJECTED VS BUDGET	FY17-18 PROPOSED	\$\$ CHANGE	% CHANGE
FRANCHISE FEES-TELEPHONE	40,496	43,000	43,000	20,930	40,000	(3,000)	40,000	(3,000)	-7%
FRANCHISE FEES-GARBAGE	64,849	52,000	52,000	37,406	65,000	13,000	60,000	8,000	15%
FRANCHISE FEES-GAS	54,891	54,000	54,000	50,085	50,085	(3,915)	53,000	(1,000)	-2%
FRANCHISE FEES-ELECTRICITY	300,145	278,000	278,000	134,233	290,000	12,000	290,000	12,000	4%
FRANCHISE FEES-CABLE	84,759	70,000	70,000	36,879	72,879	2,879	65,000	(5,000)	-7%
FRANCHISE FEES-WATER/SEWER	494,772	429,966	429,966	265,788	425,000	(4,966)	213,244	(216,722)	-50%
<b>FRANCHISE FEES</b>	<b>\$ 1,039,912</b>	<b>\$ 926,966</b>	<b>\$ 926,966</b>	<b>\$ 545,321</b>	<b>\$ 942,964</b>	<b>\$ 15,998</b>	<b>\$ 721,244</b>	<b>\$(205,722)</b>	<b>-22%</b>
INVESTMENT INCOME	645	55	55	512	1,000	945	850	795	1445%
<b>INVESTMENT EARNINGS</b>	<b>\$ 645</b>	<b>\$ 55</b>	<b>\$ 55</b>	<b>\$ 512</b>	<b>\$ 1,000</b>	<b>\$ 945</b>	<b>\$ 850</b>	<b>\$ 795</b>	<b>1445%</b>
MISCELLANEOUS INCOME	54,022	1,698	1,698	53	1,700	2	-	(1,698)	
<b>MISCELLANEOUS INCOME</b>	<b>\$ 54,022</b>	<b>\$ 1,698</b>	<b>\$ 1,698</b>	<b>\$ 53</b>	<b>\$ 1,700</b>	<b>\$ 2</b>	<b>\$ -</b>	<b>\$ (1,698)</b>	
PARK PAVILLION RENTAL	-	3,600	3,600	3,275	4,500	900	4,500	900	25%
BALLFIELD RENTAL	-	200	200	300	350	150	350	150	75%
KYA BALLFIELD RENTAL	-	530	530	-	-	(530)	-	(530)	
<b>SURPLUS/RENTALS</b>	<b>\$ -</b>	<b>\$ 4,330</b>	<b>\$ 4,330</b>	<b>\$ 3,575</b>	<b>\$ 4,850</b>	<b>\$ 520</b>	<b>\$ 4,850</b>	<b>\$ 520</b>	<b>12%</b>
ADMIN CHARGE-STORM WTR UTILI	-	-	-	-	-	-	17,534	17,534	
<b>INTERGOVERNMENTAL</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 17,534</b>	<b>\$ 17,534</b>	
TRANSFER IN PARK DEDICATION	-	-	-	-	-	-	80,000	80,000	
TRANSFER IN TIF FUND	-	11,217	11,217	7,459	7,459	(3,758)	11,217	-	
TRANSFER IN DONATION FUND	-	24,791	24,791	25,296	25,296	505	-	(24,791)	
<b>TRANSFERS</b>	<b>\$ -</b>	<b>\$ 36,008</b>	<b>\$ 36,008</b>	<b>\$ 32,755</b>	<b>\$ 32,755</b>	<b>\$ (3,253)</b>	<b>\$ 91,217</b>	<b>\$ 55,209</b>	<b>153%</b>
<b>TOTAL REVENUES</b>	<b>\$ 1,094,579</b>	<b>\$ 969,057</b>	<b>\$ 969,057</b>	<b>\$ 582,216</b>	<b>\$ 983,269</b>	<b>\$ 14,212</b>	<b>\$ 835,695</b>	<b>\$(133,362)</b>	<b>-14%</b>

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**17: STREET IMPROVEMENT FUND**

**FY17-18  
PROPOSED**

<b>4071-00-00</b>	<b>FRANCHISE FEES-TELEPHONE</b>	ROW: % OF GROSS QUARTERLY REVENUES FOR COMPANIES WITH LANDLINES. BASED ON LINE RATES ADOPTED BY COUNCIL AND SUBMITTED TO PUBLIC UTILITIES COMMISSION . ADJUSTED ANNUALLY MIDYEAR FOR CPI.	40,000	<b>40,000</b>
<b>4072-00-00</b>	<b>FRANCHISE FEES-GARBAGE</b>	ROW: AGREEMENT WITH PROGRESSIVE. 10% OF GROSS MONTHLY REVENUES (6% GROSS BILLINGS IN LIMITS, 4% GROSS BILLING/COLLECTION FEE). 5 YEAR CONTRACT ENDING JAN 2018 UNLESS RENEWED. ADJUSTED ANNUALLY IN FEB FOR CPI.	60,000	<b>60,000</b>
<b>4073-00-00</b>	<b>FRANCHISE FEES-GAS</b>	ROW: AGREEMENT WITH ATMOS ENERGY. PREVIOUSLY 4% BUT INCREASED TO 5% OF GROSS CALENDAR REVENUES. RECEIVED IN FEB.	53,000	<b>53,000</b>
<b>4074-00-00</b>	<b>FRANCHISE FEES-ELECTRICITY</b>	ROW: AGREEMENT WITH ONCOR/GEXA ENERGY. 4% OF GROSS CALENDAR REVENUES. RECEIVED IN MAR.	290,000	<b>290,000</b>
<b>4075-00-00</b>	<b>FRANCHISE FEES-CABLE</b>	ROW: AGREEMENT WITH CHARTER COMMUNICATIONS. 6% OF GROSS QUARTERLY REVENUES.	65,000	<b>65,000</b>
<b>4076-00-00</b>	<b>FRANCHISE FEES-WATER/SEWER</b>	ROW: FRANCHISE FEE/STREET REPAIR FOR WATER/SEWER DAMAGES. BASED ON 9% OF REVENUES LESS TRANSFERS/INTEREST.	213,244	<b>213,244</b>
<b>4401-00-00</b>	<b>INVESTMENT INCOME</b>	EARNING BASED UPON AVERAGE BALANCE/INTEREST RATES	850	<b>850</b>
<b>4409-00-00</b>	<b>MISCELLANEOUS INCOME</b>	TML HAIL DAMAGE REPAIR FOR RESTROOMS (\$4,358.84 - \$1,697.70 FOR DEPRECIATION) (ONE TIME REVENUE)	-	<b>-</b>
<b>4805-00-00</b>	<b>PARK PAVILLION RENTAL</b>	RENTAL FEES FOR PARK PAVILLION USE	4,500	<b>4,500</b>
<b>4807-00-00</b>	<b>BALLFIELDS RENTAL</b>	RENTAL FEES FOR PARK BALLFIELD USE OTHER THAN KYA	350	<b>350</b>
<b>4808-00-00</b>	<b>KYA BALLFIELD RENTAL</b>	USE OF BALLFIELDS BY KENNEDALE YOUTH ASSOCIATION (KYA)	-	<b>-</b>
<b>4511-00-00</b>	<b>ADMIN CHARGE-STORM WTR UTILI</b>	CHARGE FOR SERVICES PROVIDED BY STREET FUND RESOURCES (CURRENTLY FIXED AMOUNT UNTIL REVENUE/EXPENSE HISTORY IS ESTABLISHED, BUT THIS EQUALS 3% TOTAL REVENUES EXCLUDING INTEREST/TRANSFERS)	17,534	<b>17,534</b>
	<b>TRANSFER IN PARK DEDICATION</b>	TRANSFER	80,000	<b>80,000</b>
<b>4921-00-00</b>	<b>TRANSFER IN TIF FUND</b>	TRANSFER TO COVER BLOXOM PARK ROAD PROJECT	11,217	<b>11,217</b>
<b>4941-00-00</b>	<b>TRANSFER IN DONATION FUND</b>	TRANSFER PARK RENTAL FEE REVENUE TO STREETS FUND	-	<b>-</b>

**TOTAL REVENUES \$ 835,695**

## DEPARTMENT OUTLINE: STREETS

### FUNCTIONS

Sustains and optimizes the structural life of the city's streets in the most effective manner and provide preventive maintenance to existing concrete and asphalt streets

### HIGHLIGHTS AND GOALS ACCOMPLISHED

- Completed rebuilds of Caylebaite Street, Municipal Drive, and True Gunn Road (6.0)
- Completed new construction of Bloxom Park Road (6.0)
- Successfully maintained irrigation system and landscaping along the parkway, medians, parks, and other areas (2.3)
- Completion of Roadway Impact Fee Study with Freese & Nichols (4.4)

### SHORT-TERM GOALS

- Continue partnership with Tarrant County for maintenance needs in the City (4.4, 6.0)
- Update Public Works Manual to current standards (4.4, 6.0)
- Continue to explore efficiencies in Right-of-Way Maintenance (4.3, 4.4)
- Develop a work order/documentation of street activities (4.3)
- Continue a systematic replacement of street signs (4.3, 6.0)
- Continue to analyze chemical versus mechanical control of weeds and pests for efficiency (2.0, 4.3,)
- Continue inspection of streets for proper pavement repairs and maintenance applications (4.4, 6.0)

### LONG-TERM GOALS

- Continue utilizing the Asset Management Plan to prioritize road maintenance activities (4.3, 6.0)

### STAFFING RESOURCES

- Streets Superintendent: 1.0 Full-Time Equivalent (FTE)
- Crew Leader: 1.0 Full-Time Equivalent (FTE)
- Public Works Technicians: 4.0 Full-Time Equivalent (FTE)
- Part-Time Public Works Technicians: 2.9 Full-Time Equivalent (FTE)

### PERFORMANCE MEASURES

THROUGH JUNE 2017 UNLESS OTHERWISE NOTED

- Pertinent 2015 Resident Satisfaction Survey Results
  - Quality of Streets (*to be implemented*)
  - Ease of Travel – 92%
  - Good Traffic Flow – 80%

## DEPARTMENT SUMMARY BUDGET

17: STREET IMPROVEMENT FUND  
12: COMMUNITY DEVELOPMENT  
02: STREETS

ACCOUNT NAME	FY15-16 ACTUAL	FY16-17 ADOPTED	FY16-17 AMENDED	FY16-17 MAY	FY16-17 PROJECTED	PROJECTED VS BUDGET	FY17-18 PROPOSED	\$\$ CHANGE	% CHANGE
PERSONNEL	379,121	428,755	428,755	263,051	413,201	(15,554)	429,161	406	0%
SUPPLIES	29,138	37,300	37,300	20,003	35,200	(2,100)	41,100	3,800	10%
MAINTENANCE	490,571	116,150	116,150	58,374	121,000	4,850	122,835	6,685	6%
SUNDRY	182,903	130,247	130,247	76,229	118,306	(11,941)	105,047	(25,200)	-19%
TRANSFERS	34,413	-	-	-	-	-	-	-	-
<b>TOTAL EXPENDITURES</b>	<b>\$1,116,146</b>	<b>\$ 712,452</b>	<b>\$ 712,452</b>	<b>\$ 417,657</b>	<b>\$ 687,707</b>	<b>\$ (24,745)</b>	<b>\$ 698,143</b>	<b>\$ (14,309)</b>	<b>-2%</b>

CITY OF KENNEDALE, TEXAS  
ANNUAL PROGRAM OF SERVICES

**17: STREET IMPROVEMENT FUND**  
**12: COMMUNITY DEVELOPMENT**  
**02: STREETS**

ACCOUNT NAME	FY15-16 ACTUAL	FY16-17 ADOPTED	FY16-17 AMENDED	FY16-17 MAY	FY16-17 PROJECTED	PROJECTED VS BUDGET	FY17-18 PROPOSED	\$\$ CHANGE	% CHANGE
SALARIES	226,408	235,575	235,575	146,636	233,347	(2,228)	235,513	(62)	0%
OVERTIME	12,608	16,000	16,000	8,464	12,448	(3,552)	14,000	(2,000)	-13%
TEMPORARY/PART-TIME	49,665	69,369	69,369	40,636	64,757	(4,612)	70,755	1,386	2%
INCENTIVE PAY	1,988	1,950	1,950	1,238	1,988	38	1,950	-	
LONGEVITY PAY	7,006	7,894	7,894	7,772	7,772	(122)	5,716	(2,178)	-28%
RETIREMENT	35,789	47,791	47,791	27,055	43,777	(4,013)	46,702	(1,088)	-2%
FICA	22,179	25,305	25,305	15,275	23,879	(1,427)	25,240	(65)	0%
MEDICAL INSURANCE	20,481	21,777	21,777	13,981	22,096	319	26,133	4,355	20%
LIFE INSURANCE	902	1,051	1,051	674	1,051	0	1,109	58	6%
DENTAL INSURANCE	1,819	1,728	1,728	1,116	1,764	36	1,728	-	
VISION INSURANCE	277	315	315	203	322	7	315	-	
<b>PERSONNEL</b>	<b>\$ 379,121</b>	<b>\$ 428,755</b>	<b>\$ 428,755</b>	<b>\$ 263,051</b>	<b>\$ 413,201</b>	<b>\$ (15,554)</b>	<b>\$ 429,161</b>	<b>\$ 406</b>	<b>0%</b>
CHEMICAL SUPPLIES	464	1,000	1,000	919	1,300	300	4,000	3,000	300%
UNIFORMS	4,651	4,500	4,500	3,606	4,500	-	4,500	-	
CLEANING SUPPLIES	987	700	700	561	750	50	700	-	
PRINTED SUPPLIES	419	500	500	171	350	(150)	500	-	
GENERAL OFFICE SUPPLIES	1,001	800	800	830	900	100	1,000	200	25%
MINOR EQUIP/SMALL TOOLS<\$5K	8,150	10,200	10,200	4,046	10,000	(200)	12,000	1,800	18%
FUEL	11,482	16,000	16,000	9,514	15,000	(1,000)	16,000	-	
EXPENDABLE SUPPLIES	1,986	3,600	3,600	356	2,400	(1,200)	2,400	(1,200)	-33%
<b>SUPPLIES</b>	<b>\$ 29,138</b>	<b>\$ 37,300</b>	<b>\$ 37,300</b>	<b>\$ 20,003</b>	<b>\$ 35,200</b>	<b>\$ (2,100)</b>	<b>\$ 41,100</b>	<b>\$ 3,800</b>	<b>10%</b>
BUILDING MAINTENANCE	13,981	7,750	7,750	9,177	10,000	2,250	7,835	85	1%
STREET MAINTENANCE	428,690	68,900	68,900	19,036	68,500	(400)	65,000	(3,900)	-6%
IRRIGATION MAINTENANCE	-	-	-	1,970	4,000	4,000	-	-	
MACHINERY/TOOL MAINTENANCE	10,461	7,500	7,500	4,760	7,500	-	8,000	500	7%
MOTOR VEHICLE MAINTENANCE	14,943	20,000	20,000	17,996	21,000	1,000	20,000	-	
OFFICE EQUIP/SOFTWARE MAINT	1,000	-	-	-	-	-	-	-	
SIGNS/FENCE/SIDEWALK MAINT	21,497	12,000	12,000	5,435	10,000	(2,000)	22,000	10,000	83%
<b>MAINTENANCE</b>	<b>\$ 490,571</b>	<b>\$ 116,150</b>	<b>\$ 116,150</b>	<b>\$ 58,374</b>	<b>\$ 121,000</b>	<b>\$ 4,850</b>	<b>\$ 122,835</b>	<b>\$ 6,685</b>	<b>6%</b>
ADVERTISING	28	-	-	-	-	-	-	-	
ASSOC DUES/PUBLICATIONS	60	357	357	656	656	299	357	-	
TRAINING/SEMINARS	529	1,270	1,270	115	400	(870)	1,270	-	
ELECTRIC SERVICES	66,514	66,800	66,800	44,050	66,000	(800)	67,500	700	1%
GAS SERVICES	345	600	600	307	500	(100)	-	(600)	-100%
SPECIAL SERVICES	56,093	15,800	15,800	5,000	5,800	(10,000)	800	(15,000)	-95%
EQUIPMENT RENTAL	4,760	5,000	5,000	6,279	8,000	3,000	5,000	-	
TRAVEL	21	500	500	50	50	(450)	200	(300)	-60%
ENGINEERING SERVICES	45,405	30,000	30,000	15,185	28,000	(2,000)	20,000	(10,000)	-33%
TELEPHONE SERVICES	1,719	1,920	1,920	900	1,900	(20)	1,920	-	
TRASH/DISPOSAL/DUMP SERVICES	7,427	8,000	8,000	3,688	7,000	(1,000)	8,000	-	
<b>SUNDRY</b>	<b>\$ 182,903</b>	<b>\$ 130,247</b>	<b>\$ 130,247</b>	<b>\$ 76,229</b>	<b>\$ 118,306</b>	<b>\$ (11,941)</b>	<b>\$ 105,047</b>	<b>\$ (25,200)</b>	<b>-19%</b>
2006 EQUIPMENT LEASE-PRINCIPAL	-	-	-	-	-	-	-	-	
2006 EQUIPMENT LEASE-INTEREST	-	-	-	-	-	-	-	-	
<b>DEBT</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	
TRANSFER OUT-CAP REPLACE FUND	34,413	-	-	-	-	-	-	-	
<b>TRANSFERS</b>	<b>\$ 34,413</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	
<b>TOTAL EXPENDITURES</b>	<b>\$ 1,116,146</b>	<b>\$ 712,452</b>	<b>\$ 712,452</b>	<b>\$ 417,657</b>	<b>\$ 687,707</b>	<b>\$ (24,745)</b>	<b>\$ 698,143</b>	<b>\$ (14,309)</b>	<b>-2%</b>

CITY OF KENNEDALE, TEXAS  
ANNUAL PROGRAM OF SERVICES

**17: STREET IMPROVEMENT FUND  
12: COMMUNITY DEVELOPMENT  
02: STREETS**

**FY17-18  
PROPOSED**

5101-12-02	<b>SALARIES</b>	REFER TO PERSONNEL SUMMARY OVERVIEW	235,513	<b>235,513</b>
5107-12-02	<b>OVERTIME</b>	ADDITIONAL PAY OVER 40 HOURS PER WEEK AT 1.5 FOR NON-EXEMPT EMPLOYEES	14,000	<b>14,000</b>
5109-12-02	<b>TEMPORARY/PART-TIME</b>	FLAG WORKERS	70,755	<b>70,755</b>
5113-12-02	<b>CERTIFICATION PAY</b>	REFER TO PERSONNEL SUMMARY OVERVIEW	1,950	<b>1,950</b>
5114-12-02	<b>LONGEVITY PAY</b>	PAID TO EMPLOYEES WITH A MINIMUM OF TWELVE MONTHS OF SERVICE PRIOR TO SEPTEMBER 30TH OF EACH YEAR. EMPLOYEES RECEIVE \$8, \$10 OR \$12 PER MONTH FOR EACH YEAR OF SERVICE COMPLETED WITH THE CITY.	5,716	<b>5,716</b>
5115-12-02	<b>RETIREMENT</b>	REQUIRED FOR ANYTHING OVER 1000 CALENDAR HOURS. PAID MONTHLY. BASED ON JAN-DEC CALENDAR YEAR. NEW RATE RECEIVED IN MAY OF CURRENT YEAR FOR JAN-DEC OF UPCOMING FISCAL YEAR. OCT-DEC OF NEW FISCAL YEAR BILLED AT OLD RATE. RATE RECEIVED IN MAY HAS A LAG OF ONE YEAR DUE TO ACTUARIAL STUDY (I.E., JAN 2008 RATE BASED ON DEC 2006 STUDY).	46,702	<b>46,702</b>
5117-12-02	<b>FICA</b>	BASED ON 6.20% SOCIAL SECURITY/1.45% FICA, TOTALING 7.65%. ASSESSED ON ANY FORM OF PAY/INCOME TO EMPLOYEE.	25,240	<b>25,240</b>
5118-12-02	<b>MEDICAL INSURANCE</b>	BASED ON MONTHLY PREMIUM	26,133	<b>26,133</b>
5120-12-02	<b>LIFE INSURANCE</b>	BASED ON LIFE AND ACCIDENTAL DEATH & DISMEMBERMENT PREMIUM	1,109	<b>1,109</b>
5121-12-02	<b>DENTAL INSURANCE</b>	BASED ON MONTHLY PREMIUM	1,728	<b>1,728</b>
5122-12-02	<b>VISION INSURANCE</b>	BASED ON MONTHLY PREMIUM	315	<b>315</b>
5210-12-02	<b>CHEMICAL SUPPLIES</b>	APPLIES TO SHOP ONLY: SOLVENTS & CLEANERS, ANNUAL PARTS CLEANER MAINTENANCE, PESTICIDES	4,000	<b>4,000</b>
5220-12-02	<b>UNIFORMS</b>	UNIFORM, SHIRTS, HATS FOR ALL STAFF MEMBERS	4,500	<b>4,500</b>
5230-12-02	<b>CLEANING SUPPLIES</b>	APPLIES TO SHOP ONLY: BATHROOM & BUILDING CLEANING SUPPLIES	700	<b>700</b>
5240-12-02	<b>PRINTED SUPPLIES</b>	LETTERHEAD PAPER FOR NOTICES TO RESIDENTS, BUSINESS CARDS	500	<b>500</b>
5260-12-02	<b>GENERAL OFFICE SUPPLIES</b>	PRINTING PAPER & MISCELLANEOUS SUPPLIES	1,000	<b>1,000</b>
5280-12-02	<b>MINOR EQUIP/SMALL TOOLS &lt;\$5K</b>	WEEDEATER REPLACEMENT AS NEEDED CRACK SAW AND BLADES VARIOUS HAND TOOLS REPLACEMENT AS NEEDED	2,000 6,000 4,000	<b>12,000</b>
5285-12-02	<b>FUEL</b>	FUEL AND OIL FOR 4 PICKUP TRUCKS, A DUMP TRUCK, CRACK SEAL MACHINE, BACKHOE, SIDE BOOM MOWER, 2 TRACTORS, & OTHER SMALL GAS-POWERED EQUIPMENT	16,000	<b>16,000</b>
5290-12-02	<b>EXPENDABLE SUPPLIES</b>	HYDRATING WATER, COOLERS, FOOD ITEMS COUNTY LUNCHES (\$650/QUARTER)	1,000 1,400	<b>2,400</b>
5403-12-02	<b>BUILDING MAINTENANCE</b>	A/C HEATING REPAIRS FOR SERVICE CENTER & TRAILER (50% SHARED W/WATER STANLEY SECURITY MONITORING / FIRE SERVICES / EXTINGUISHER INSPECTIONS (\$19.58 MO) SHOP & TRAILER MAINTENANCE/REPAIRS (50% SHARED W/WATER) PEST CONTROL SERVICES (\$90 QTR, COST SHARED W/WATER)	2,400 235 5,000 200	<b>7,835</b>
5407-12-02	<b>STREET MAINTENANCE</b>	ASPHALT STREET REPAIRS/CONCRETE STREET REPAIRS LINK STREET RELOCATION STRIPPING ROADS, POT HOLES, TRAFFIC BUTTONS, OTHER MISC.	50,000 15,000	<b>65,000</b>

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<b>5420-12-02</b>	<b>MACHINERY/TOOL MAINTENANCE</b>	SERVICE & PARTS FOR SMALL EQUIPMENT	8,000	<b>8,000</b>
<b>5430-12-02</b>	<b>MOTOR VEHICLE MAINTENANCE</b>	VEHICLE REPAIR AND INSPECTIONS	10,000	<b>20,000</b>
		MAINTENANCE AND REPAIRS TO OTHER MOBILE EQUIPMENT	10,000	
<b>5480-12-02</b>	<b>SIGNS/FENCE/SIDEWALK MAINT</b>	REPLACE OUTDATED STREET SIGNS THAT DON'T MEET STATE REQUIREMENTS	7,000	<b>22,000</b>
		SIDEWALK REPAIRS	10,000	
		REPAIRS TO EXISTING FENCES	5,000	
<b>5510-12-02</b>	<b>ASSOC DUES/PUBLICATIONS</b>	AMERICAN PUBLIC WORKS ASSOCIATION DUES	150	<b>357</b>
		VECTOR CONTROL LICENSE (\$12) & TWUA DUES (\$60)	72	
		PARKS & WILDLIFE DUES	135	
<b>5525-12-02</b>	<b>TRAINING/SEMINARS</b>	CLASS C WATER (\$111 EACH)	-	<b>1,270</b>
		CLASS D WATER (2 PEOPLE, \$130 EACH)	260	
		CLASS C WASTEWATER (\$200 EACH)	-	
		DEALING W/DIFFICULT PEOPLE (2 PEOPLE, \$130 EACH)	260	
		MISCELLANEOUS CLASSES	750	
<b>5530-12-02</b>	<b>ELECTRIC SERVICES</b>	PROVIDED BY DIRECT ENERGY. THIS LINE APPLIES ONLY TO SHOP/STORAGE AND STREET LIGHTS. ALL PARKS AND ENTRANCEWAYS GO TO DEPT 03.	67,500	<b>67,500</b>
<b>5535-12-02</b>	<b>GAS SERVICES</b>	PROVIDED BY ATMOS ENERGY. THIS LINE APPLIES ONLY TO 1/2 OF SHOP/STORAGE. NO GAS TO TRAILER. ALL PARKS AND ENTRANCEWAYS GO TO DEPT 03.	-	-
<b>5570-12-02</b>	<b>SPECIAL SERVICES</b>		-	<b>800</b>
		NCTCOG PAVEMENT ANALYSIS SERVICES		
		PRE-EMPLOYMENT TESTS	800	
<b>5575-12-02</b>	<b>EQUIPMENT RENTAL</b>	THIS LINE APPLIES ONLY TO TOOLS AND EQUIPMENT RENTED THROUGHOUT THE YEAR FOR SHOP. INDIVIDUAL PARKS BUDGETED UNDER PARK MAINTENANCE.	5,000	<b>5,000</b>
<b>5578-12-02</b>	<b>TRAVEL</b>	MILEAGE REIMBURSEMENT AS NEEDED	200	<b>200</b>
<b>5580-12-02</b>	<b>ENGINEERING SERVICES</b>	ENGINEERING FEES & SERVICES FOR PROJECTS RELATED TO STREETS & PARKS	20,000	<b>20,000</b>
<b>5585-12-02</b>	<b>TELEPHONE SERVICES</b>	CELL PHONE CHARGES (\$108 BASE/MO, \$2 USAGE/MO) + IPHONEREPLACEMENT (\$200) + 1 ON CALL REPLACEMENT (\$100) + DATA CARD (\$20 BASE/MO, \$5 USAGE/MO)	1,920	<b>1,920</b>
<b>5591-12-02</b>	<b>TRASH/DISPOSAL SERVICES</b>	HAUL OFF OF BRUSH/SPOIL/ASPHALT/CONCRETE	8,000	<b>8,000</b>

**TOTAL EXPENDITURES \$ 698,143**

## DEPARTMENT OUTLINE: PARK MAINTENANCE

### FUNCTIONS

Provide quality parks, open space, and trails to enhance residents' quality of life

### HIGHLIGHTS AND GOALS ACCOMPLISHED

- Continued involvement as staff liaison for Parks & Recreation Board (1.5, 3.0)
- Updated the Parks, Recreation, and Open Space Master Plan (2016-2026) (3.0)
- Increased the cooperation with and commitment to the Kennedale Youth Association (KYA) (1.3)

### SHORT-TERM GOALS

- Foster the relationship between the City and the Kennedale Youth Association (KYA) (1.3, 3.0)
- Develop a documentation process of maintenance activities (4.3)
- Complete a Tree Inventory with the State Forester (2.4)
- Acquire park land on Hudson Village Road (3.0)
- Establish partnership with foundation to hold land for future parks (3.0)

### LONG-TERM GOALS

- Develop strategies to fund and develop new parks and amenities (4.3)
- Restore and develop Village Creek Park (3.0)
- Develop linear park system (3.0)

### PERFORMANCE MEASURES

THROUGH JUNE 2017 UNLESS OTHERWISE NOTED

- # of Inspections of Playground Equipment (*to be implemented*)
- Frequency of Mowing (*to be implemented*)
- Pertinent 2015 Resident Satisfaction Survey Results
  - Quality of Parks (*to be implemented*)
  - Accessibility of Parks (*to be implemented*)

### DEPARTMENT SUMMARY BUDGET

17: STREET IMPROVEMENT FUND

12: COMMUNITY DEVELOPMENT

03: PARK MAINTENANCE

ACCOUNT NAME	FY15-16 ACTUAL	FY16-17 ADOPTED	FY16-17 AMENDED	FY16-17 MAY	FY16-17 PROJECTED	PROJECTED VS BUDGET	FY17-18 PROPOSED	\$\$ CHANGE	% CHANGE
MAINTENANCE	62,763	50,609	50,609	20,339	45,000	(5,609)	95,368	44,759	88%
SUNDRY	61,439	65,800	65,800	29,686	63,000	(2,800)	66,000	200	0%
<b>TOTAL EXPENDITURES</b>	<b>\$ 124,202</b>	<b>\$ 116,409</b>	<b>\$ 116,409</b>	<b>\$ 50,025</b>	<b>\$ 108,000</b>	<b>\$ (8,409)</b>	<b>\$ 161,368</b>	<b>\$ 44,959</b>	<b>39%</b>

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**17: STREET IMPROVEMENT FUND**  
**12: COMMUNITY DEVELOPMENT**  
**03: PARK MAINTENANCE**

ACCOUNT NAME	FY15-16 ACTUAL	FY16-17 ADOPTED	FY16-17 AMENDED	FY16-17 MAY	FY16-17 PROJECTED	PROJECTED VS BUDGET	FY17-18 PROPOSED	\$\$ CHANGE	% CHANGE
ROGERS FARM	62,763	5,000	5,000	-	5,000	-	5,000	-	
TOWN CENTER PLAZA	-	14,000	14,000	13,310	15,000	1,000	54,000	40,000	286%
SONORA PARK	-	20,000	20,000	7,029	18,000	(2,000)	20,000	-	
OTHER PARKS/MISCELLANEOUS MAINTENANCE	-	11,609	11,609	-	7,000	(4,609)	16,368	4,759	41%
	<b>\$ 62,763</b>	<b>\$ 50,609</b>	<b>\$ 50,609</b>	<b>\$ 20,339</b>	<b>\$ 45,000</b>	<b>\$ (5,609)</b>	<b>\$ 95,368</b>	<b>\$ 44,759</b>	<b>88%</b>
ELECTRIC SERVICES	14,343	13,800	13,800	7,503	11,000	(2,800)	13,000	(800)	-6%
EQUIPMENT RENTAL	-	2,000	2,000	-	2,000	-	3,000	1,000	50%
WATER/SEWER SERVICES	47,095	50,000	50,000	22,183	50,000	-	50,000	-	
<b>SUNDRY</b>	<b>\$ 61,439</b>	<b>\$ 65,800</b>	<b>\$ 65,800</b>	<b>\$ 29,686</b>	<b>\$ 63,000</b>	<b>\$ (2,800)</b>	<b>\$ 66,000</b>	<b>\$ 200</b>	
<b>TOTAL EXPENDITURES</b>	<b>\$ 124,202</b>	<b>\$ 116,409</b>	<b>\$ 116,409</b>	<b>\$ 50,025</b>	<b>\$ 108,000</b>	<b>\$ (8,409)</b>	<b>\$ 161,368</b>	<b>\$ 44,959</b>	<b>39%</b>

**17: STREET IMPROVEMENT FUND**  
**12: COMMUNITY DEVELOPMENT**  
**03: PARK MAINTENANCE**

			FY17-18 PROPOSED
<b>5404-12-03</b>	<b>ROGERS PARK</b>	CLEANING SUPPLIES	-
		CHEMICAL SUPPLIES, FERTILIZER AND GRASS SEED	1,500
		REPAIR & MAINTENANCE	3,500
<b>5405-12-03</b>	<b>TOWN CENTER PLAZA</b>	MOWING CONTRACT	40,000
		CHEMICAL SUPPLIES, FERTILIZER AND GRASS SEED	1,000
		REPAIR & MAINTENANCE	13,000
<b>5406-12-03</b>	<b>SONORA PARK</b>	CLEANING SUPPLIES	3,000
		CHEMICAL SUPPLIES, FERTILIZER AND GRASS SEED	4,000
		REPAIR & MAINTENANCE	13,000
<b>5408-12-03</b>	<b>OTHER PARKS/MISCELLANEOUS</b>	CLEANING SUPPLIES	250
		CHEMICAL SUPPLIES, FERTILIZER AND GRASS SEED	2,000
		REPAIR & MAINTENANCE	2,000
		SPLASH PAD GUN REPLACEMENT	9,118
		TRUST/FOUNDATION TO HOLD LAND	3,000
<b>5530-12-03</b>	<b>ELECTRIC SERVICES</b>	PROVIDED BY DIRECT ENERGY. COVERS ALL PARKS AND ENTRANCES.	13,000
<b>5575-12-03</b>	<b>EQUIPMENT RENTAL</b>	MAINTENANCE ONLY. DO NOT INCLUDE ANNUAL SPECIAL EVENTS. COVERS ALL PARKS AND ENTRANCES.	3,000
<b>5590-12-03</b>	<b>WATER/SEWER SERVICES</b>	PROVIDED BY THE CITY/ARLINGTON/FORT WORTH. COVERS ALL PARKS AND ENTRANCES.	50,000

**TOTAL EXPENDITURES \$ 161,368**

## DEPARTMENT OUTLINE: STREETS CAPITAL PROJECTS

### FUNCTIONS

For capital projects for the street fund including major street construction

### HIGHLIGHTS AND GOALS ACCOMPLISHED

- Completed the rebuilds of Caylbaite Street, Municipal Drive, Village and True Gunn Road through a partnership with Tarrant County Precinct Two Commissioner Andy Nguyen's Office (6.0)
- Completed Bloxom Park Road (new construction) through a partnership with Tarrant County and independent contractors (4.8.2, 6.0)

### SHORT-TERM GOALS

- Continue partnership with Tarrant County for maintenance needs (1.4, 6.0)
- Complete reconstruction of selected streets with Tarrant County Precinct Two Commissioner Andy Nguyen's Office (1.4, 6.0)

### LONG-TERM GOALS

- Secure legislative option for transportation funding (6.0)
- Utilize the Asset Management Plan to prioritize projects (4.3, 6.0)
- Develop Water, Wastewater, Storm Water, and Street coordinated replacement plan (4.3, 4.4, 5.0, 6.0)

### STAFFING RESOURCES

- Contract with Tarrant County Precinct Two Commissioner Andy Nguyen's Office to work on major street projects

### PERFORMANCE MEASURES

THROUGH JUNE 2017 UNLESS OTHERWISE NOTED

- 4 Street Projects Completed

## DEPARTMENT SUMMARY BUDGET

17: STREET IMPROVEMENT FUND

12: COMMUNITY DEVELOPMENT

04: CAPITAL PROJECTS

ACCOUNT NAME	FY15-16 ACTUAL	FY16-17 ADOPTED	FY16-17 AMENDED	FY16-17 MAY	FY16-17 PROJECTED	PROJECTED VS BUDGET	FY17-18 PROPOSED	\$\$ CHANGE	% CHANGE
TRANSFERS	-	49,782	49,782	-	49,782	-	60,523	10,741	22%
CAPITAL	-	316,250	316,250	281,935	281,934	(34,316)	-	(316,250)	
<b>TOTAL EXPENDITURES</b>	<b>\$ -</b>	<b>\$ 366,032</b>	<b>\$ 366,032</b>	<b>\$ 281,935</b>	<b>\$ 331,716</b>	<b>\$ (34,316)</b>	<b>\$ 60,523</b>	<b>\$(305,509)</b>	<b>-83%</b>

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17: STREET IMPROVEMENT FUND  
12: COMMUNITY DEVELOPMENT  
04: CAPITAL PROJECTS

ACCOUNT NAME	FY15-16 ACTUAL	FY16-17 ADOPTED	FY16-17 AMENDED	FY16-17 MAY	FY16-17 PROJECTED	PROJECTED VS BUDGET	FY17-18 PROPOSED	\$\$ CHANGE	% CHANGE
TRANSFER TO CAPITAL REPLACEMENT FUND	-	49,782	49,782	-	49,782	-	60,523	10,741	22%
<b>TRANSFERS</b>	\$ -	\$ 49,782	\$ 49,782	\$ -	\$ 49,782	\$ -	\$ 60,523	\$ 10,741	22%
LAND	-	236,250	236,250	242,433	242,433	6,183	-	(236,250)	
STREET PROJECTS	-	80,000	80,000	39,501	39,501	(40,499)	-	(80,000)	
<b>CAPITAL</b>	\$ -	\$ 316,250	\$ 316,250	\$ 281,935	\$ 281,934	\$ (34,316)	\$ -	\$ (316,250)	
<b>TOTAL EXPENDITURES</b>	\$ -	\$ 366,032	\$ 366,032	\$ 281,935	\$ 331,716	\$ (34,316)	\$ 60,523	\$ (305,509)	-83%

17: STREET IMPROVEMENT FUND  
12: COMMUNITY DEVELOPMENT  
04: CAPITAL PROJECTS

			FY17-18 PROPOSED
5705-12-04	TRANSFER OUT-CAP REPLACE FUND	VEHICLES/EQUIPMENT	60,523
		COMPUTER	-
5800-12-04	LAND	LINK STREET LAND PURCHASE	-
5810-12-04	STREET PROJECTS	NEW/RECONSTRUCTION TIED TO 5 YEAR STREET SCHEDULE	-

**TOTAL EXPENDITURES \$ 60,523**

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**FIVE YEAR STREET SCHEDULE**

PROJECT	TYPE	FY17-18 PROJECTED	FY18-19 PROJECTED	FY19-20 PROJECTED	FY20-21 PROJECTED	FY21-22 PROJECTED
<b>OLD TOWN</b>						
MINERAL STREET	RECONSTRUCTION		-	15,600	-	-
THIRD STREET	RECONSTRUCTION FROM KENNEDALE PARKWAY TO BOWMAN SPRINGS ROAD		195,000	-	-	-
FOURTH STREET	RECONSTRUCTION		-	187,200	-	-
FIFTH STREET	RECONSTRUCTION		-	-	187,200	-
MAIN STREET	RECONSTRUCTION		64,000	-	-	-
			<b>\$ 259,000</b>	<b>\$ 202,800</b>	<b>\$ 187,200</b>	<b>\$ -</b>
<b>INDUSTRIAL</b>						
INDUSTRIAL	RECONSTRUCTION		-	-	115,000	-
BACHELOR	RECONSTRUCTION		40,000	-	-	-
			<b>\$ 40,000</b>	<b>\$ -</b>	<b>\$ 115,000</b>	<b>\$ -</b>
<b>HIGHER MAINTENANCE</b>						
SHORT STREET	RECONSTRUCTION		-	9,000	-	-
			<b>\$ -</b>	<b>\$ 9,000</b>	<b>\$ -</b>	<b>\$ -</b>
<b>COLLECTOR</b>						
AVERITT ROAD	RECONSTRUCTION		-	195,000	-	-
EDEN ROAD	RECONSTRUCTION FROM MANSFIELD CARDINAL ROAD TO KENNEDALE PARKWAY EAST CITY LIMITS		124,000	-	-	-
EDEN ROAD	RECONSTRUCTION FROM KENNEDALE PARKWAY TO HUDSON VILLAGE CREEK ROAD		-	95,000	-	-
SOUTH NEW HOPE ROAD (TIFF PROJECT)	RECONSTRUCTION FROM KENNEDALE PARKWAY TO SONORA PARK/RAILROAD		-	-	111,000	-
SOUTH NEW HOPE ROAD	RECONSTRUCTION FROM SONORA PARK/RAILROAD TO HUDSON VILLAGE CREEK( NEW CONTRACTOR SECTION)		-	10,000,000	-	-
			<b>\$ 124,000</b>	<b>\$ 10,290,000</b>	<b>\$ 111,000</b>	<b>\$ -</b>
<b>REBUILDS THROUGHOUT THE CITY</b>						
CENTURY DRIVE	RECONSTRUCTION		53,000	-	-	-
MAGNOLIA	RECONSTRUCTION		80,000	-	-	-
COLLETT SUBLETT	RECONSTRUCTION		-	-	165,000	-
CLOVER LANE	RECONSTRUCTION FROM CRESTVIEW TO KENNEDALE PARKWAY		120,000	-	-	-
EVERMAN KENNEDALE BURLESON	FROM CITY LIMITS TO DICK PRICE		-	-	-	-
JR HAWKINS	RECONSTRUCTION		-	180,000	-	-
			<b>\$ 253,000</b>	<b>\$ 180,000</b>	<b>\$ 165,000</b>	<b>\$ -</b>
<b>NEW</b>						
BORDER AND HARRISON CONNECTION	CONNECT BORDER TO HARRISON		-	-	-	-
BOWERMAN ROAD	NEW CONSTRUCTION		-	78,440	-	-
KEVIN MILLER	EXTEND KEVIN MILLER TO THE VINEYARD SUBDIVISION		80,000	-	-	-
OAKCREST REALIGNMENT	GILMAN TO OAKCREST REALIGNMENT		-	-	-	-
LINK STREET EXTENSION	LINK STREET EXTENSION ON BUSINESS 287		-	-	-	-
LITTLE ROAD EXTENSION	EXTEND LITTLE ROAD OVER RAILROAD TRACKS TO NEW HOPE ROAD		-	-	-	-
WILDCAT WAY	CONNECT SUBLETT TO COLLETT SUBLETT		-	750,000	-	-
			<b>\$ 80,000</b>	<b>\$ 828,440</b>	<b>\$ -</b>	<b>\$ -</b>
<b>TOTAL \$</b>		<b>-</b>	<b>\$ 11,510,240</b>	<b>\$ 578,200</b>	<b>\$ -</b>	<b>\$ -</b>

CITY OF KENNEDALE, TEXAS  
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**18: JUVENILE CASE MANAGER FUND**

CATEGORY	FY15-16 ACTUAL	FY16-17 ADOPTED	FY16-17 AMENDED	FY16-17 MAY	FY16-17 PROJECTED	PROJECTED VS BUDGET	FY17-18 PROPOSED	\$\$ CHANGE	% CHANGE
<b>BEGINNING FUND BALANCE</b>	\$ 26,671	\$ 24,811	\$ 24,780	\$ 24,780	\$ 24,780		\$ 19,950		
FINES/FEES	9,275	7,000	7,000	4,937	7,200	200	7,200	200	3%
INVESTMENT EARNINGS	35	10	10	50	66	56	65	55	550%
<b>TOTAL REVENUES</b>	<b>\$ 9,310</b>	<b>\$ 7,010</b>	<b>\$ 7,010</b>	<b>\$ 4,987</b>	<b>\$ 7,266</b>	<b>\$ 256</b>	<b>\$ 7,265</b>	<b>\$ 255</b>	<b>4%</b>
PERSONNEL	11,200	11,980	11,980	7,464	11,997	17	12,195	215	2%
SUNDRY	-	700	700	-	100	(600)	600	(100)	-14%
<b>TOTAL EXPENDITURES</b>	<b>\$ 11,200</b>	<b>\$ 12,680</b>	<b>\$ 12,680</b>	<b>\$ 7,464</b>	<b>\$ 12,097</b>	<b>\$ (583)</b>	<b>\$ 12,795</b>	<b>\$ 115</b>	<b>1%</b>
REVENUES OVER EXPENDITURES	\$ (1,891)	\$ (5,670)	\$ (5,670)	\$ (2,477)	\$ (4,831)	\$ 839	\$ (5,530)		
<b>ENDING FUND BALANCE</b>	<b>\$ 24,780</b>	<b>\$ 19,141</b>	<b>\$ 19,110</b>	<b>\$ 22,304</b>	<b>\$ 19,950</b>		<b>\$ 14,420</b>		
<b>FUND BALANCE AS % OF EXP</b>	<b>221.3%</b>	<b>151.0%</b>	<b>150.7%</b>	<b>298.8%</b>	<b>164.9%</b>		<b>112.7%</b>		
RESERVE (NO REQUIREMENT)	\$ -	\$ -	\$ -	\$ -	\$ -		\$ -		
<b>RESERVE SURPLUS/(SHORTFALL)</b>									

CITY OF KENNEDALE, TEXAS  
ANNUAL PROGRAM OF SERVICES

**18: JUVENILE CASE MANAGER FUND**

ACCOUNT NAME	FY15-16 ACTUAL	FY16-17 ADOPTED	FY16-17 AMENDED	FY16-17 MAY	FY16-17 PROJECTED	PROJECTED VS BUDGET	FY17-18 PROPOSED	\$\$ CHANGE	% CHANGE
JUVENILE CASE MANAGER FEES	9,275	7,000	7,000	4,937	7,200	200	7,200	200	3%
<b>FINES/FEES</b>	<b>\$ 9,275</b>	<b>\$ 7,000</b>	<b>\$ 7,000</b>	<b>\$ 4,937</b>	<b>\$ 7,200</b>	<b>\$ 200</b>	<b>\$ 7,200</b>	<b>\$ 200</b>	<b>3%</b>
INVESTMENT INCOME	35	10	10	50	66	56	65	55	550%
<b>INVESTMENT EARNINGS</b>	<b>\$ 35</b>	<b>\$ 10</b>	<b>\$ 10</b>	<b>\$ 50</b>	<b>\$ 66</b>	<b>\$ 56</b>	<b>\$ 65</b>	<b>\$ 55</b>	<b>550%</b>
<b>TOTAL REVENUES</b>	<b>\$ 9,310</b>	<b>\$ 7,010</b>	<b>\$ 7,010</b>	<b>\$ 4,987</b>	<b>\$ 7,266</b>	<b>\$ 256</b>	<b>\$ 7,265</b>	<b>\$ 255</b>	<b>4%</b>

**18: JUVENILE CASE MANAGER FUND**

**01: EXPENSES**

ACCOUNT NAME	FY15-16 ACTUAL	FY16-17 ADOPTED	FY16-17 AMENDED	FY16-17 MAY	FY16-17 PROJECTED	PROJECTED VS BUDGET	FY17-18 PROPOSED	\$\$ CHANGE	% CHANGE
SALARIES	9,017	9,812	9,812	6,106	9,807	(5)	9,812	-	
OVERTIME	217	-	-	48	85	85	200	200	
RETIREMENT	1,331	1,418	1,418	889	1,430	12	1,417	(0)	
FICA	635	751	751	421	675	(76)	766	15	2%
<b>PERSONNEL</b>	<b>\$ 11,200</b>	<b>\$ 11,980</b>	<b>\$ 11,980</b>	<b>\$ 7,464</b>	<b>\$ 11,997</b>	<b>\$ 17</b>	<b>\$ 12,195</b>	<b>\$ 215</b>	<b>2%</b>
TRAINING/SEMINARS	-	200	200	-	100	(100)	100	(100)	-50%
TRAVEL	-	500	500	-	-	(500)	500	-	
<b>SUNDRY</b>	<b>\$ -</b>	<b>\$ 700</b>	<b>\$ 700</b>	<b>\$ -</b>	<b>\$ 100</b>	<b>\$ (600)</b>	<b>\$ 600</b>	<b>\$ (100)</b>	<b>-14%</b>
<b>TOTAL EXPENDITURES</b>	<b>\$ 11,200</b>	<b>\$ 12,680</b>	<b>\$ 12,680</b>	<b>\$ 7,464</b>	<b>\$ 12,097</b>	<b>\$ (583)</b>	<b>\$ 12,795</b>	<b>\$ 115</b>	<b>1%</b>

CITY OF KENNEDALE, TEXAS  
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**18: JUVENILE CASE MANAGER FUND**

**FY17-18  
PROPOSED**

<b>4250-00-00</b>	<b>JUVENILE CASE MANAGER FEES</b> BASED IN FEE OF \$5 BASED PER CITATION	7,200	<b>7,200</b>
<b>4401-00-00</b>	<b>INVESTMENT INCOME</b> EARNING BASED UPON AVERAGE BALANCE/INTEREST RATES	65	<b>65</b>

**TOTAL REVENUES \$ 7,265**

**18: JUVENILE CASE MANAGER FUND  
01: EXPENSES**

**FY17-18  
PROPOSED**

<b>5101-01-00</b>	<b>SALARIES</b> DEPUTY COURT & JUVENILE CLERK (3 HRS PER PAY PERIOD)	9,812	<b>9,812</b>
<b>5107-01-00</b>	<b>OVERTIME</b> REFER TO PERSONNEL SUMMARY OVERVIEW	200	<b>200</b>
<b>5115-01-00</b>	<b>RETIREMENT</b> REQUIRED FOR ANYTHING OVER 1000 CALENDAR HOURS. PAID MONTHLY. BASED ON JAN-DEC CALENDAR YEAR. NEW RATE RECEIVED IN MAY OF CURRENT YEAR FOR JAN-DEC OF UPCOMING FISCAL YEAR. OCT-DEC OF NEW FISCAL YEAR BILLED AT OLD RATE. RATE RECEIVED IN MAY HAS A LAG OF ONE YEAR DUE TO ACTUARIAL STUDY (I.E., JAN 2008 RATE BASED ON DEC 2006 STUDY).	1,417	<b>1,417</b>
<b>5117-01-00</b>	<b>FICA</b> BASED ON 6.20% SOCIAL SECURITY/1.45% FICA, TOTALING 7.65%. ASSESSED ON ANY FORM OF PAY/INCOME TO EMPLOYEE.	766	<b>766</b>
<b>5525-01-00</b>	<b>TRAINING/SEMINARS</b> JUVENILE CASE MANAGER ANNUAL REQUIRED TRAINING	100	<b>100</b>
<b>5578-01-00</b>	<b>TRAVEL</b> JUVENILE CASE MANAGER HOTEL, MEALS	500	<b>500</b>

**TOTAL EXPENDITURES \$ 12,795**

# Annual Events & Programs

WWW.CITYOFKENNEDALE.COM/CAL

## KIDFISH

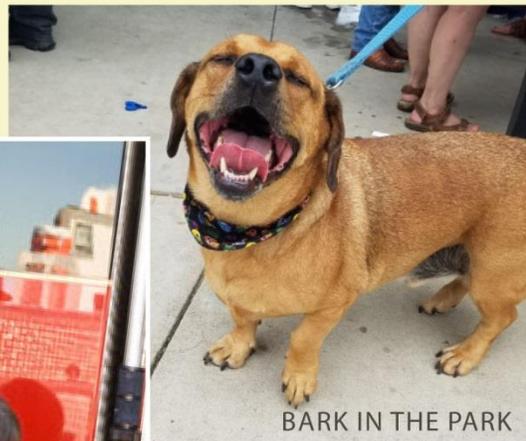


## May

- Kids to Parks Day: Bark in the Park and KIDFISH at Sonora Park
- KKB “Don’t Mess With Texas” Cleanup
- City-Wide Garage Sale
- The Splash Pad at Sonora Park is typically open from Memorial Day to Labor Day

## June & July

- The Mayor’s Summer Reading Club  
Visit [KennedaleLibrary.org/summer](http://KennedaleLibrary.org/summer) for more info!



## Throughout the Year

- Bird Workshops: January, April, July, and October
- YAC Movies in the Park and Food Truck Nights
- Library Programs Include: LEGO Club, Babygarten, Storytime, Quilting Group, Movie Matinees, STEM Club for Families, Book Clubs, and Family Place events
- KKB Adopt-A-Spot, Cleanups, and Demonstration Garden
- Public Meetings and Town Halls



*September*

- KKB Bring It! Cleanup

*October*

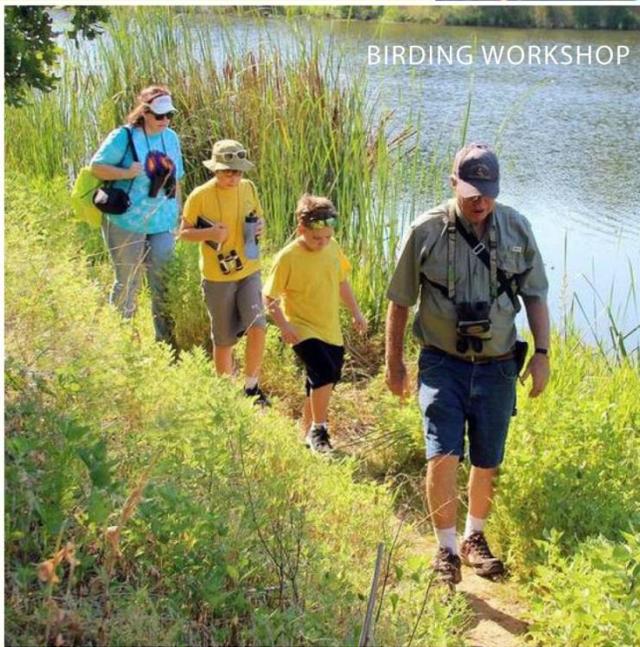
- Public Safety Open House
- KPD Drug Takeback
- Library's Pumpkin-Palooza, YAC Trunk-or-Treat, and Senior Center Craft Fair
- Kennedale Professional Firefighters Association (KPFPA) Golf Tournament

*November*

- KKB Arbor Day Celebration
- KPFPA Angel Tree

*December*

- Gingerbread Wonderland at the Library
- Christmas Tree Lighting Festival



*Never miss an event! Subscribe at*  
[WWW.CITYOFKENNEDEALE.COM/SUBSCRIBE](http://WWW.CITYOFKENNEDEALE.COM/SUBSCRIBE)

CITY OF KENNEDALE, TEXAS  
ANNUAL PROGRAM OF SERVICES

**41: PARK REC/OTHER DONATION FUND**

CATEGORY	FY15-16 ACTUAL	FY16-17 ADOPTED	FY16-17 AMENDED	FY16-17 MAY	FY16-17 PROJECTED	PROJECTED VS BUDGET	FY17-18 PROPOSED	\$\$ CHANGE	% CHANGE
<b>BEGINNING FUND BALANCE</b>	\$ 21,559	\$ 24,904	\$ 25,375	\$ 25,375	\$ 25,375		\$ (48)		
INVESTMENT EARNINGS	64	-	4	32	53	49	25	25	643%
SURPLUS/RENTALS	3,752	-	-	-	(180)	(180)	-	-	
<b>TOTAL REVENUES</b>	\$ 3,816	\$ -	\$ 4	\$ 32	\$ (127)	\$ (131)	\$ 25	\$ 25	643%
TRANSFERS	-	24,791	24,791	25,296	25,296	505	-	-	
<b>TOTAL EXPENDITURES</b>	\$ -	\$ 24,791	\$ 24,791	\$ 25,296	\$ 25,296	\$ 505	\$ -	\$ -	
REVENUES OVER EXPENDITURES	\$ 3,816	\$ (24,791)	\$ (24,787)	\$ (25,264)	\$ (25,423)	\$ (636)	\$ 25		
<b>ENDING FUND BALANCE</b>	\$ 25,375	\$ 113	\$ 588	\$ 111	\$ (48)		\$ (23)		
<b>FUND BALANCE AS % OF EXP</b>	N/A	N/A	N/A	N/A	N/A		N/A		
RESERVE (NO REQUIREMENT)	\$ -	\$ -	\$ -	\$ -	\$ -		\$ -		
<b>RESERVE SURPLUS/(SHORTFALL)</b>									

CITY OF KENNEDALE, TEXAS  
ANNUAL PROGRAM OF SERVICES

**41: PARK REC/OTHER DONATION FND**

ACCOUNT NAME	FY15-16 ACTUAL	FY16-17 ADOPTED	FY16-17 AMENDED	FY16-17 MAY	FY16-17 PROJECTED	PROJECTED VS BUDGET	FY17-18 PROPOSED	\$\$ CHANGE	% CHANGE
DEPOSIT-OTHER	-	-	-	-	-	-	-	-	-
DONATION-SECTION HOUSE	-	-	-	-	-	-	-	-	-
FOUNTAIN DONATION	-	-	-	-	670	670	-	-	-
DONATION-FIRE	-	-	-	-	336	336	-	-	-
DONATION-POLICE	-	-	-	-	2,139	2,139	-	-	-
DONATION-KIDFISH	-	-	-	-	-	-	-	-	-
DONATION-TURNER SCHOLARSHIP	-	-	-	-	-	-	-	-	-
DONATION-BARK/PARK	(215)	2,417	(215)	140	(131)	84	2,369	(48)	-2%
DONATION-ARTS/MARKET COMM	6,109	2,000	6,109	1,452	1,452	(4,657)	1,452	(548)	-27%
DONATION-YAC	2,356	5,356	2,356	15	(10)	(2,366)	3,990	(1,366)	-25%
DONATION-KKB	-	10,500	-	7,818	7,642	7,642	7,642	(2,858)	-27%
DONATION-DISASTER/EMERGENCY	-	-	-	-	-	-	-	-	-
<b>TOTAL LIABILITIES</b>	<b>\$ 8,251</b>	<b>\$ 20,273</b>	<b>\$ 8,251</b>	<b>\$ 9,426</b>	<b>\$ 12,099</b>	<b>\$ 3,848</b>	<b>\$ 15,454</b>	<b>\$ (4,819)</b>	<b>-24%</b>

**NOTE: WITH THE EXCEPTION OF INVESTMENT INCOME AND RENTAL FEES, THE CITY TRANSITIONED AWAY FROM REVENUE AND EXPENSE LINE ITEMS TO LIABILITY ACCOUNTS IN MIDYEAR FY09-10 FOR ENHANCED TRACKING PURPOSES. THESE ACTIVITIES ARE PRIMARILY FUNDED DIRECTLY FROM DONATIONS RECEIVED, AND THE AMOUNTS ABOVE REFERENCE ONLY THE RUNNING BALANCE AVAILABLE (NET) TO EACH ACTIVITY. THEY DO NOT DETAIL FUNDS RECEIVED OR SPENT.**

**41: PARK REC/OTHER DONATION FND**

ACCOUNT NAME	FY15-16 ACTUAL	FY16-17 ADOPTED	FY16-17 AMENDED	FY16-17 MAY	FY16-17 PROJECTED	PROJECTED VS BUDGET	FY17-18 PROPOSED	\$\$ CHANGE	% CHANGE	BUDGET REMAINING
INVESTMENT INCOME	64	-	4	32	53	49	25	25	643%	(53)
<b>INVESTMENT EARNINGS</b>	<b>\$ 64</b>	<b>\$ -</b>	<b>\$ 4</b>	<b>\$ 32</b>	<b>\$ 53</b>	<b>\$ 49</b>	<b>\$ 25</b>	<b>\$ 25</b>		<b>\$ (53)</b>
RENTAL FEES	3,752	-	-	-	(180)	(180)	-	-	-	180
<b>SURPLUS SALES/RENTALS</b>	<b>\$ 3,752</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ (180)</b>	<b>\$ (180)</b>	<b>\$ -</b>	<b>\$ -</b>		<b>\$ 180</b>
<b>TOTAL REVENUES</b>	<b>\$ 3,816</b>	<b>\$ -</b>	<b>\$ 4</b>	<b>\$ 32</b>	<b>\$ (127)</b>	<b>\$ (131)</b>	<b>\$ 25</b>	<b>\$ 25</b>	<b>643%</b>	<b>\$ 127</b>

**41: PARK REC/OTHER DONATION FND**

ACCOUNT NAME	FY15-16 ACTUAL	FY16-17 ADOPTED	FY16-17 AMENDED	FY16-17 MAY	FY16-17 PROJECTED	PROJECTED VS BUDGET	FY17-18 PROPOSED	\$\$ CHANGE	% CHANGE	BUDGET REMAINING
TRANSFER OUT-STREETS FUND	-	24,791	24,791	25,296	25,296	505	-	(24,791)	-	(505)
<b>TRANSFERS</b>	<b>\$ -</b>	<b>\$ 24,791</b>	<b>\$ 24,791</b>	<b>\$ 25,296</b>	<b>\$ 25,296</b>	<b>\$ 505</b>	<b>\$ -</b>	<b>\$ (24,791)</b>		<b>\$ (505)</b>
<b>TOTAL EXPENDITURES</b>	<b>\$ -</b>	<b>\$ 24,791</b>	<b>\$ 24,791</b>	<b>\$ 25,296</b>	<b>\$ 25,296</b>	<b>\$ 505</b>	<b>\$ -</b>	<b>\$ (24,791)</b>		<b>\$ (505)</b>

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**41: PARK REC/OTHER DONATION FND**

				<b>FY17-18 PROPOSED</b>
<b>2604-00-00 DONATION-BARK/PARK</b>	ROLLING BALANCE ANTICIPATED GIVEN DONATIONS & EXPENSES	(131)		<b>2,369</b>
	SEED MONEY FROM POLICE (TRANSFER IN)	2,500		
<b>2606-00-00 DONATION-ARTS/MARKET COMM</b>	ROLLING BALANCE ANTICIPATED GIVEN DONATIONS & EXPENSES	1,452		<b>1,452</b>
	SEED MONEY FROM MAYOR & CITY COUNCIL (TRANSFER IN)	-		
<b>2607-00-00 DONATION-YAC</b>	ROLLING BALANCE ANTICIPATED GIVEN DONATIONS & EXPENSES	(10)		<b>3,990</b>
	SEED MONEY FROM MAYOR & CITY COUNCIL (TRANSFER IN)	4,000		
<b>2608-00-00 DONATION-KKB</b>	ROLLING BALANCE ANTICIPATED GIVEN DONATIONS & EXPENSES	7,642		<b>7,642</b>
	SEED MONEY FROM STREET/PARK FUND (TRANSFER IN)	-		

**TOTAL LIABILITIES \$ 15,454**

**41: PARK REC/OTHER DONATION FND**

				<b>FY17-18 PROPOSED</b>
<b>4401-00-00 INVESTMENT INCOME</b>	EARNING BASED UPON AVERAGE BALANCE/INTEREST RATES	25		<b>25</b>
<b>4805-00-00 RENTAL FEES</b>	NO LONGER USE - IN STREETS FUND	-		<b>-</b>

**TOTAL REVENUES \$ 25**

**41: PARK REC/OTHER DONATION FND**

				<b>FY17-18 PROPOSED</b>
<b>5717-00-00 TRANSFER OUT -S STREETS FUND</b>	TRANSFER PARK PAVILLION FEES TO STREETS FUND			<b>-</b>

**TOTAL EXPENDITURES \$ -**

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**83: TREE REFORESTATION FUND**

CATEGORY	FY15-16 ACTUAL	FY16-17 ADOPTED	FY16-17 AMENDED	FY16-17 MAY	FY16-17 PROJECTED	PROJECTED VS BUDGET	FY17-18 PROPOSED	\$\$ CHANGE	% CHANGE
<b>BEGINNING FUND BALANCE</b>	\$ 67,798	\$ 67,896	\$ 67,894	\$ 67,894	\$ 67,894		\$ 68,084		
INVESTMENT EARNINGS	96	80	80	145	190	110	150	70	88%
<b>TOTAL REVENUES</b>	\$ 96	\$ 80	\$ 80	\$ 145	\$ 190	\$ 110	\$ 150	\$ 70	
<b>TOTAL EXPENDITURES</b>	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	
REVENUES OVER EXPENDITURES	\$ 96	\$ 80	\$ 80	\$ 145	\$ 190	\$ 110	\$ 150		
<b>ENDING FUND BALANCE</b>	\$ 67,894	\$ 67,976	\$ 67,974	\$ 68,040	\$ 68,084		\$ 68,234		
<b>FUND BALANCE AS % OF EXP</b>	N/A	N/A	N/A	N/A	N/A		N/A		
RESERVE (NO REQUIREMENT)	\$ -	\$ -	\$ -	\$ -	\$ -		\$ -		
<b>RESERVE SURPLUS/(SHORTFALL)</b>									

**83: TREE REFORESTATION FUND**

ACCOUNT NAME	FY15-16 ACTUAL	FY16-17 ADOPTED	FY16-17 AMENDED	FY16-17 MAY	FY16-17 PROJECTED	PROJECTED VS BUDGET	FY17-18 PROPOSED	\$\$ CHANGE	% CHANGE
INVESTMENT INCOME	96	80	80	145	190	110	150	70	88%
<b>INVESTMENT EARNINGS</b>	\$ 96	\$ 80	\$ 80	\$ 145	\$ 190	\$ 110	\$ 150	\$ 70	88%
<b>TOTAL REVENUES</b>	\$ 96	\$ 80	\$ 80	\$ 145	\$ 190	\$ 110	\$ 150	\$ 70	

**83: TREE REFORESTATION FUND**

**01: TREE REFORESTATION**

ACCOUNT NAME	FY15-16 ACTUAL	FY16-17 ADOPTED	FY16-17 AMENDED	FY16-17 MAY	FY16-17 PROJECTED	PROJECTED VS BUDGET	FY17-18 PROPOSED	\$\$ CHANGE	% CHANGE
<b>SUNDRY</b>	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	
<b>TOTAL EXPENDITURES</b>	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	

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**83: TREE REFORESTATION FUND**

**FY17-18  
PROPOSED**

<b>4197-00-00</b>	<b>TREE REFORESTATION FEES</b>	FEE COLLECTED BEFORE ANY VEGATATION IS REMOVED OR NEW CONSTRUCTION ACTIVITY TAKES PLACE. PARTICULAR ATTENTION GIVEN TO PRESERVATION OF TREES IN PUBLIC RIGHTS-OF-WAY TO HELP STREETS CAPES.	-	-
<b>4401-00-00</b>	<b>INVESTMENT INCOME</b>	EARNING BASED UPON AVERAGE BALANCE/INTEREST RATES	150	<b>150</b>

**TOTAL REVENUES \$ 150**

**83: TREE REFORESTATION FUND**

**01: TREE REFORESTATION**

**FY17-18  
PROPOSED**

<b>5570-01-00</b>	<b>SPECIAL SERVICES</b>		-	-
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**TOTAL EXPENDITURES \$ -**

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**85: UNCLAIMED PROPERTY FUND**

CATEGORY	FY15-16 ACTUAL	FY16-17 ADOPTED	FY16-17 AMENDED	FY16-17 MAY	FY16-17 PROJECTED	PROJECTED VS BUDGET	FY17-18 PROPOSED	\$\$ CHANGE	% CHANGE
<b>BEGINNING FUND BALANCE</b>	\$ 304	\$ 304	\$ 304	\$ 304	\$ 304		\$ 304		
<b>TOTAL REVENUES</b>	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	
<b>TOTAL EXPENDITURES</b>	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	
REVENUES OVER EXPENDITURES	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	
<b>ENDING FUND BALANCE</b>	\$ 304	\$ 304	\$ 304	\$ 304	\$ 304	\$ -	\$ 304		
<b>FUND BALANCE AS % OF EXP</b>	N/A	N/A	N/A	N/A	N/A		N/A		
RESERVE (NO REQUIREMENT)	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	
<b>RESERVE SURPLUS/(SHORTFALL)</b>	\$ 304	\$ 304	\$ 304	\$ 304	\$ 304	\$ -	\$ 304		

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**10: WATER/SEWER FUND**

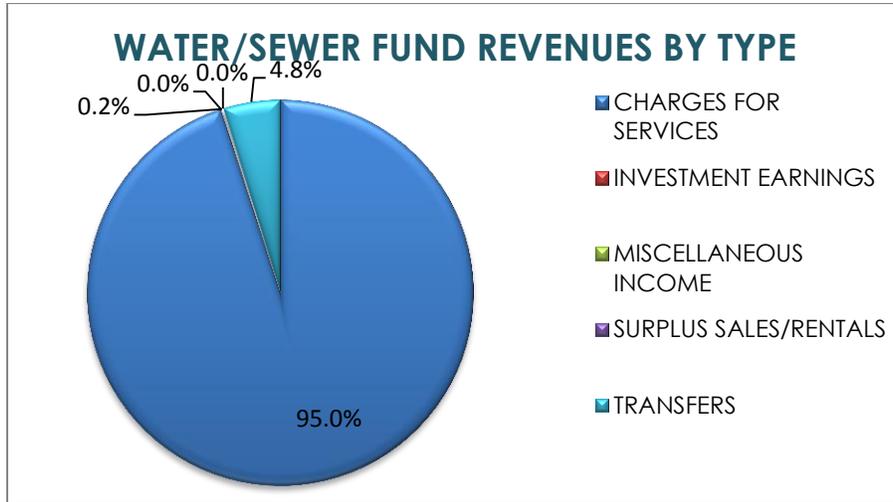
CATEGORY	FY15-16 ACTUAL	FY16-17 ADOPTED	FY16-17 AMENDED	FY16-17 MAY	FY16-17 PROJECTED	PROJECTED VS BUDGET	FY17-18 PROPOSED	\$\$ CHANGE	% CHANGE
<b>BEGINNING WORKING CAPITAL</b>	\$ (324,348)	\$ 188,530	\$ 58,872	\$ 58,872	\$ 58,872		\$ 464,027		
CHARGE FOR SERVICES	4,288,045	4,767,900	4,767,900	2,947,562	4,667,920	(99,980)	4,256,376	(511,524)	-11%
INVESTMENT EARNINGS	6	20	20	698	1,300	1,280	1,000	980	4900%
MISCELLANEOUS INCOME	4,893	7,500	7,500	5,372	5,000	(2,500)	7,500	-	
SURPLUS SALES/RENTALS	2,118	2,000	2,000	262	262	(1,738)	1,000	(1,000)	-50%
TRANSFERS	314,198	214,415	214,415	-	122,273	(92,142)	213,573	(843)	
<b>TOTAL REVENUES</b>	<b>\$ 4,609,259</b>	<b>\$ 4,991,835</b>	<b>\$ 4,991,835</b>	<b>\$ 2,953,894</b>	<b>\$ 4,796,755</b>	<b>\$ (195,080)</b>	<b>\$ 4,479,449</b>	<b>\$(512,387)</b>	<b>-10%</b>
PERSONNEL	706,492	725,958	725,958	435,835	694,405	(31,553)	803,753	77,795	11%
SUPPLIES	43,770	62,950	62,950	28,622	52,050	(10,900)	67,175	4,225	7%
MAINTENANCE	173,925	427,575	427,575	87,134	434,180	6,605	425,228	(2,347)	-1%
SUNDRY	2,507,191	2,800,132	2,800,132	1,330,440	2,297,663	(502,469)	2,245,002	(555,130)	-20%
DEBT	501,433	511,309	511,309	461,034	511,309	(0)	677,361	166,052	32%
CAPITAL	290,134	301,850	301,850	49,077	401,992	100,142	39,796	(262,054)	-87%
<b>TOTAL EXPENDITURES</b>	<b>\$ 4,226,040</b>	<b>\$ 4,829,774</b>	<b>\$ 4,829,774</b>	<b>\$ 2,392,142</b>	<b>\$ 4,391,600</b>	<b>\$ (438,175)</b>	<b>\$ 4,258,315</b>	<b>\$(571,459)</b>	<b>-12%</b>
REVENUES OVER EXPENDITURES	\$ 383,220	\$ 162,061	\$ 162,061	\$ 561,752	\$ 405,155	\$ 243,095	\$ 221,134		
<b>ENDING WORKING CAPITAL</b>	<b>\$ 58,872</b>	<b>\$ 350,591</b>	<b>\$ 220,933</b>	<b>\$ 620,624</b>	<b>\$ 464,027</b>		<b>\$ 685,161</b>		
<b>WORKING CAPITAL AS % OF EXP</b>	<b>1.4%</b>	<b>7.3%</b>	<b>4.6%</b>	<b>25.9%</b>	<b>10.6%</b>		<b>16.1%</b>		
RESERVE (25% REQUIREMENT)	\$ 1,056,510	\$ 1,207,444	\$ 1,207,444	\$ 598,036	\$ 1,097,900		\$ 1,064,579		
<b>RESERVE SURPLUS/(SHORTFALL)</b>	<b>\$ (997,638)</b>	<b>\$ (856,853)</b>	<b>\$ (986,511)</b>	<b>\$ 22,589</b>	<b>\$ (633,873)</b>		<b>\$ (379,418)</b>		

## WATER/SEWER FUND BUDGET OVERVIEW

### REVENUES

The 2016-2017 Water/Sewer Fund Budget includes \$4,479,449 in revenues, which is 10%, or \$512,387 decrease from the prior year. This is primarily based on the proposed reduction of water and sewer base rates.

The primary source of revenue for the Water/Sewer Budget is charges for services, which accounts for 95% of all revenue. Revenue by major category is depicted below:

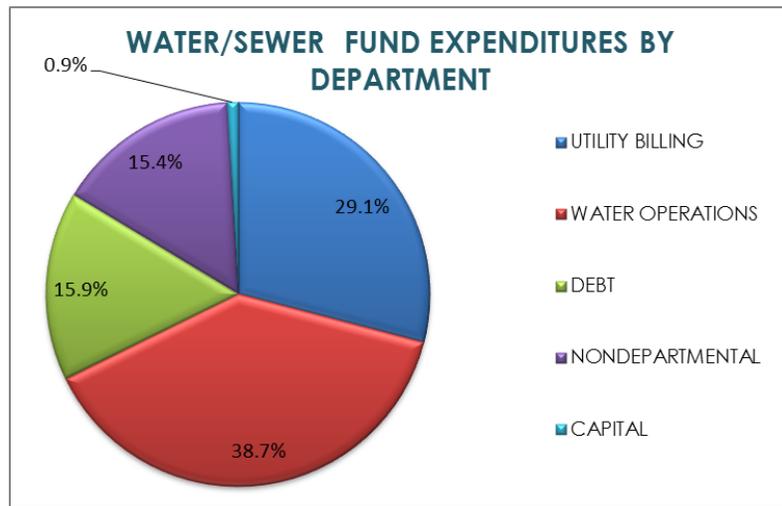


Below is the five-year summary of revenues:

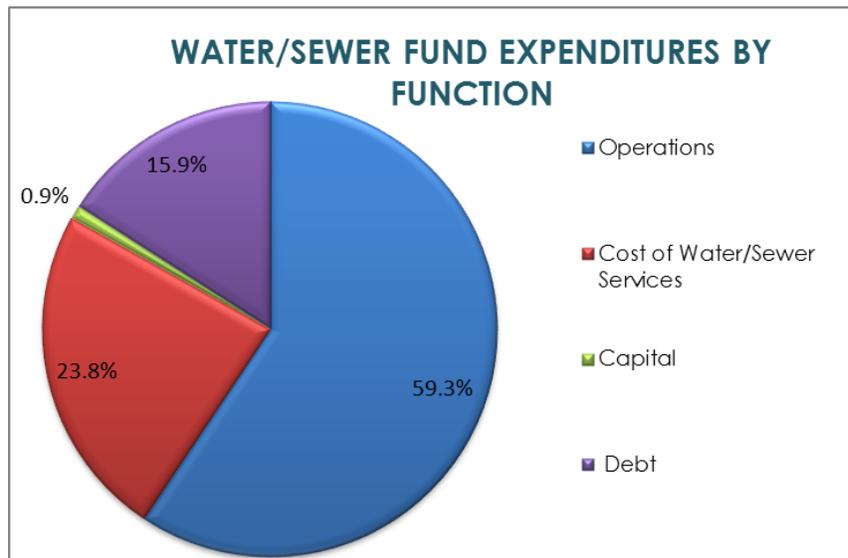
Fiscal Year	2014 (Actual)	2015 (Actual)	2016 (Actual)	2017 (Estimated)	2018 (Budgeted)	% Change (CY-PY)/PY	% Change FY14-18
Water/Sewer Fund Charges for Services	\$ 3,098,883	\$ 3,233,643	\$ 4,288,045	\$ 4,667,920	\$ 4,256,376	-8.82%	37.35%
Water/Sewer Fund Investment Earnings	\$ 133	\$ 167	\$ 6	\$ 1,300	\$ 1,000	-23.08%	651.88%
Water/Sewer Fund Misc. Income	\$ 7,500	\$ 15,806	\$ 4,893	\$ 5,000	\$ 7,500	50.00%	0.00%
Water/Sewer Fund Development	\$ -	\$ -	\$ -	\$ -	\$ -		
Water/Sewer Fund Surplus Sales/Rentals	\$ 2,000	\$ 17,111	\$ 2,118	\$ 262	\$ 1,000	281.68%	-50.00%
Water/Sewer Fund Surplus Transfers	\$ 197,312	\$ 197,312	\$ 314,198	\$ 122,273	\$ 213,573	74.67%	8.24%
Water/Sewer Fund Total Revenues	\$ 3,305,828	\$ 3,464,038	\$ 4,609,259	\$ 4,796,755	\$ 4,479,449	-6.62%	35.50%
Water/Sewer Fund Revenues Per Capita	\$ 447.10	\$ 433.44	\$ 565.43	\$ 576.89	\$ 533.39	-7.54%	19.30%

## EXPENDITURES

The Water/Sewer Fund Budget is illustrated below by department:

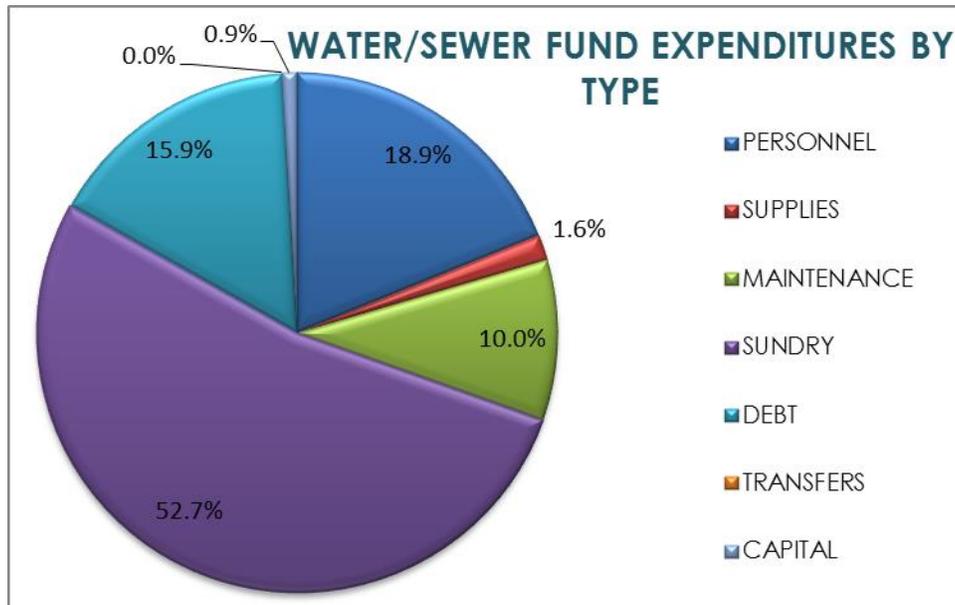


The Water Operations & Utility Billing departments make up over 67.8% of the Water/Sewer Fund Budget. Non-departmental makes up 15.4%, Debt makes up 15.9% and Capital makes up the remaining .9%. The Water/Sewer Fund Budget is illustrated below by operations function:



Operations make up the majority of the expenditures with 59.3%, and cost of water and sewer services to purchase and dispose of sewer is 23.8%. Capital and Debt make up the remaining .9% and 15.9%, respectively.

Sundry which is utilities, consultants, training, and other miscellaneous items makes up 52.8% while personnel costs makes up only 18.8%. Supplies, maintenance, debt, and capital make up the remaining 28%. The Water/Sewer Fund Budget is illustrated below by expenditure type:

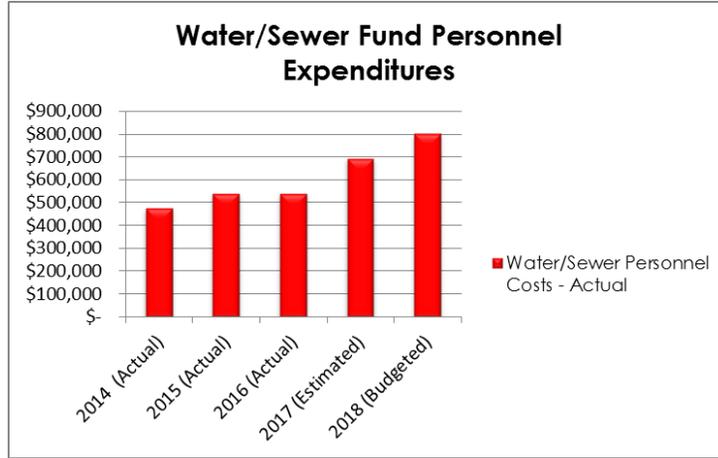


Below is the last five years of expenditures for the Water/Sewer Fund and the percentage of change:

Fiscal Year	2014 (Actual)	2015 (Actual)	2016 (Actual)	2017 (Estimated)	2018 (Budgeted)	% Change (CY-PY)/PY	% Change FY14-18
Water/Sewer Personnel Costs	\$ 477,340	\$ 541,926	\$ 541,926	\$ 694,405	\$ 803,753	15.75%	68.38%
Water/Sewer Supply Costs	\$ 50,890	\$ 47,603	\$ 47,603	\$ 52,050	\$ 67,175	29.06%	32.00%
Water/Sewer Maintenance Costs	\$ 180,485	\$ 316,971	\$ 316,971	\$ 434,180	\$ 425,228	-2.06%	135.60%
Water/Sewer Sundry Costs	\$ 2,222,280	\$ 2,260,673	\$ 2,260,673	\$ 2,297,663	\$ 2,245,002	-2.29%	1.02%
Water/Sewer Debt Costs	\$ 193,497	\$ 186,691	\$ 186,691	\$ 511,309	\$ 677,361	32.48%	250.06%
Water/Sewer Transfers	\$ -	\$ -	\$ -	\$ -	\$ -	-	-
Water/Sewer Capital Costs - Budgeted	\$ 491,213	\$ 696,222	\$ 696,222	\$ 401,992	\$ 39,796	-90.10%	-91.90%
Water/Sewer Total Costs	\$ 3,615,705	\$ 4,050,086	\$ 4,050,086	\$ 4,391,600	\$ 4,258,315	-3.03%	17.77%
Water/Sewer Costs Per Capita	\$ 489.01	\$ 506.77	\$ 496.83	\$ 528.16	\$ 507.06	-4.00%	3.69%

**PERSONNEL**

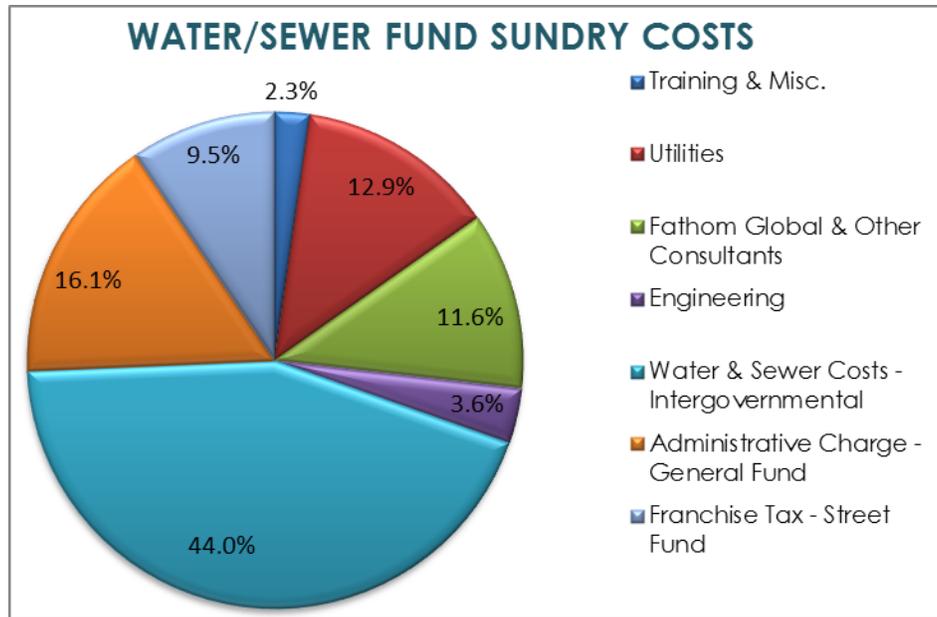
Personnel expenditures are expected to total \$800,929, which is an increase of 15.34% from the prior year. This includes the an additional employee to operate sewer cleaning equipment. Below is a chart of the last five years of budgeted and actual salary and benefit expenditures:



Fiscal Year	2014 (Actual)	2015 (Actual)	2016 (Actual)	2017 (Estimated)	2018 (Budgeted)	% Change (CY-PY)/PY	% Change FY14-18
Water/Sewer Personnel Costs - Actual	\$ 477,340	\$ 541,926	\$ 541,926	\$ 694,405	\$ 803,753	15.75%	68.38%

**SUNDRY**

Sundry costs include training, utilities, contract with Global Water FATHOM, engineering and other consultants, Fort Worth and Arlington charges, administrative charges to cover overhead to the General Fund, and a PILOT (payment in lieu of taxes) to the Street Fund for use of the streets.



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The majority of Sundry costs are from Water & Sewer Costs that are paid to Fort Worth, Arlington, & Tarrant County Water District for purchase of water and transport of sewer 43.9%. The administrative charge to the general fund and the right of way fee to the street fund represent 25.7%. The city is proposing reducing the franchise fee from 9% to 5% to be more in line with other franchise fees. The city is also proposing changing the administrative charge from a strict percentage of revenues to a cost recovery basis. Engineering, Global Water FATHOM and other consultants, utilities, and training and miscellaneous make up the remaining 30.4%.

Below is a five-year trend and percentage of change:

Fiscal Year	2014 (Actual)	2015 (Actual)	2016 (Actual)	2017 (Estimated)	2018 (Budgeted)	% Change (CY-PY)/PY	% Change FY14-18
Advertising Costs	\$ -	\$ 588	\$ -	\$ 400	\$ 500	25.00%	
Assoc Dues/Publication Costs	\$ 1,590	\$ 1,715	\$ 1,951	\$ 2,509	\$ 2,515	0.24%	58.15%
Training/Seminars Costs	\$ 2,929	\$ 2,156	\$ 2,186	\$ 2,000	\$ 6,393	219.65%	118.30%
Electric Services	\$ 198,872	\$ 192,894	\$ 228,252	\$ 220,000	\$ 265,000	20.45%	33.25%
Gas Services	\$ 615	\$ 651	\$ 345	\$ 700	\$ 800	14.29%	30.12%
Legal Services	\$ -	\$ 490	\$ -	\$ -	\$ -		
Insurance Costs	\$ 23,215	\$ 26,773	\$ 22,923	\$ 25,533	\$ 28,672	12.29%	23.51%
Special Services	\$ 189,839	\$ 212,559	\$ 231,032	\$ 248,900	\$ 258,757	3.96%	36.30%
Equipment Rental Costs	\$ 2,854	\$ 3,254	\$ 4,544	\$ 4,550	\$ 10,869	138.89%	280.79%
Travel Costs	\$ 1,334	\$ 1,295	\$ 215	\$ 500	\$ 2,550	410.00%	91.23%
Engineering Services	\$ 8,490	\$ 45,589	\$ 50,757	\$ 78,000	\$ 80,000	2.56%	842.26%
Telephone Services	\$ 14,268	\$ 10,044	\$ 8,729	\$ 8,630	\$ 13,415	55.45%	-5.98%
Water/Sewer Services	\$ 2,421	\$ 3,320	\$ 3,894	\$ 3,000	\$ 4,500	50.00%	85.87%
Trash/Disposal/Dump Services Costs	\$ 2,535	\$ 2,960	\$ 743	\$ 1,200	\$ 6,000	400.00%	136.73%
Intergov- Fort Worth Sewer	\$ 16,560	\$ 18,727	\$ 16,255	\$ 20,000	\$ 18,200	-9.00%	9.90%
Intergov- Arlington Sewer	\$ 603,344	\$ 572,235	\$ 661,160	\$ 680,000	\$ 696,000	2.35%	15.36%
Intergov- Fort Worth Water	\$ 420,827	\$ 470,110	\$ 246,203	\$ 200,000	\$ 215,159	7.58%	-48.87%
Intergov- Tarrant County Water District	\$ 26,000	\$ 19,000	\$ 21,000	\$ 47,982	\$ 55,000	14.63%	111.54%
Admin Charge - General Fund	\$ 336,144	\$ 325,884	\$ 449,793	\$ 327,123	\$ 361,228	10.43%	7.46%
Payment in Lieu of Tax - Street Fund	\$ 369,098	\$ 358,473	\$ 494,772	\$ 420,586	\$ 213,244	-49.30%	-42.23%
Bad Debt Expense	\$ -	\$ (8,890)	\$ 60,558	\$ 200	\$ -		
Water/Sewer Total Sundry Costs	\$ 2,220,935	\$ 2,259,827	\$ 2,505,311	\$ 2,291,813	\$ 2,238,802	-2.31%	0.80%

## WATER DISTRIBUTION SUMMARY

SOURCE: 2015 ASSET MANAGEMENT PLAN | [WWW.CITYOFKENNEDEALE.COM/GOVDOCS](http://WWW.CITYOFKENNEDEALE.COM/GOVDOCS)

### WHAT DOES THE CITY OWN?

Kennedale is responsible for the following water distribution system inventory which includes approximately 48 miles of water mains:

Water Distribution System Inventory		
Asset Type	Asset Component	Quantity/Units
Water Distribution System	Water Pipe (1.5 inch)	3,644.62 ft
	Water Pipe (2 inch)	7,079.26 ft
	Water Pipe (6 inch)	73,576.03 ft
	Water Pipe (8 inch)	92,372.76 ft
	Water Pipe (10 inch)	7,301.84 ft
	Water Pipe (12 inch)	44,870.42 ft
	Water Pipe (16 inch)	26,532.19 ft
	Hydrants	487
	Equipment	6
	Facilities	27
	Vehicles	14

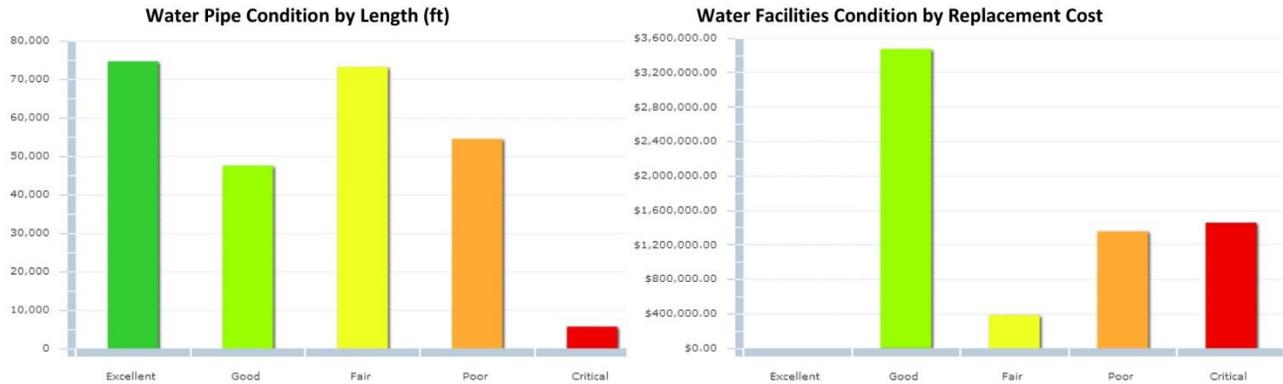
### WHAT IS THE VALUE OF THE WATER DISTRIBUTION SYSTEM?

The estimated replacement value of the water distribution system, in 2015 dollars, is approximately \$23.7 million. The cost per household for the water distribution system is \$10,851 based on 2,184 households.

Water Distribution System Replacement Value				
Asset Type	Asset Component	Quantity/Units	2015 Unit Replacement Cost	2015 Overall Replacement Cost*
Water Distribution System	Water Pipe (1.5 inch)	3,644.62 ft	User-Defined	\$153,075
	Water Pipe (2 inch)	7,079.26 ft	User-Defined	\$297,329
	Water Pipe (6 inch)	73,576.03 ft	User-Defined	\$3,090,196
	Water Pipe (8 inch)	92,372.76 ft	User-Defined	\$5,283,722
	Water Pipe (10 inch)	7,301.84 ft	User-Defined	\$522,082
	Water Pipe (12 inch)	44,870.42 ft	User-Defined	\$3,849,883
	Water Pipe (16 inch)	26,532.19 ft	User-Defined	\$3,035,280
	Hydrants	487	User-Defined	\$798,680
	Equipment	6	User-Defined	\$188,215
	Facilities	27	User-Defined	\$6,668,420
	Vehicles	14	User-Defined	\$133,583
				<b>\$24,020,465</b>

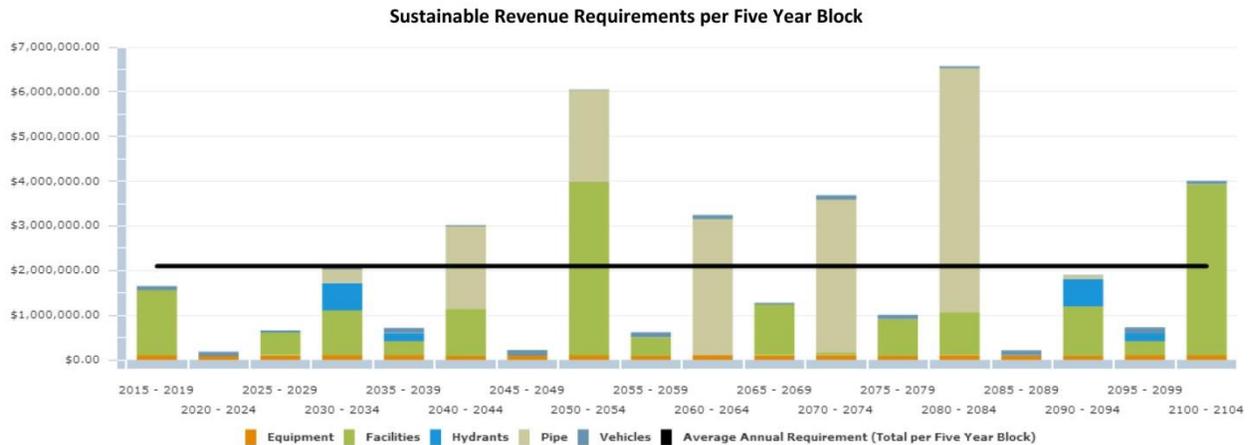
### WHAT IS THE CONDITION OF THE WATER DISTRIBUTION SYSTEM?

Based on age based condition, approximately 76% of the city’s water mains are in fair to excellent condition, while 24% are poor to critical condition. Nearly 42%, by replacement value, of the city’s facilities assets are in poor to critical condition. As such, the city received a Condition vs. Performance rating of ‘C’.



### HOW DOES THE CITY ACHIEVE SUSTAINABILITY?

The average annual revenue required to sustain Kennedale’s water distribution system is approximately \$420,000. Based on Kennedale’s annual funding of \$589,000, there is a surplus of \$169,000. Given this surplus, the city received a Funding vs. Need rating of ‘A’. The following graph represents five year blocks of expenditure requirements against the sustainable funding threshold line.



The city received an overall rating of ‘B’ for its water distribution system, calculated from the Condition vs. Performance and the Funding vs. Need ratings.

## WASTEWATER COLLECTION SYSTEM SUMMARY

SOURCE: 2015 ASSET MANAGEMENT PLAN | [WWW.CITYOFKENNEDALE.COM/GOVDOCS](http://WWW.CITYOFKENNEDALE.COM/GOVDOCS)

### WHAT DOES THE CITY OWN?

The inventory components of the wastewater collection system are outlined in the table below. The entire system consists of approximately 48 sanitary mains.

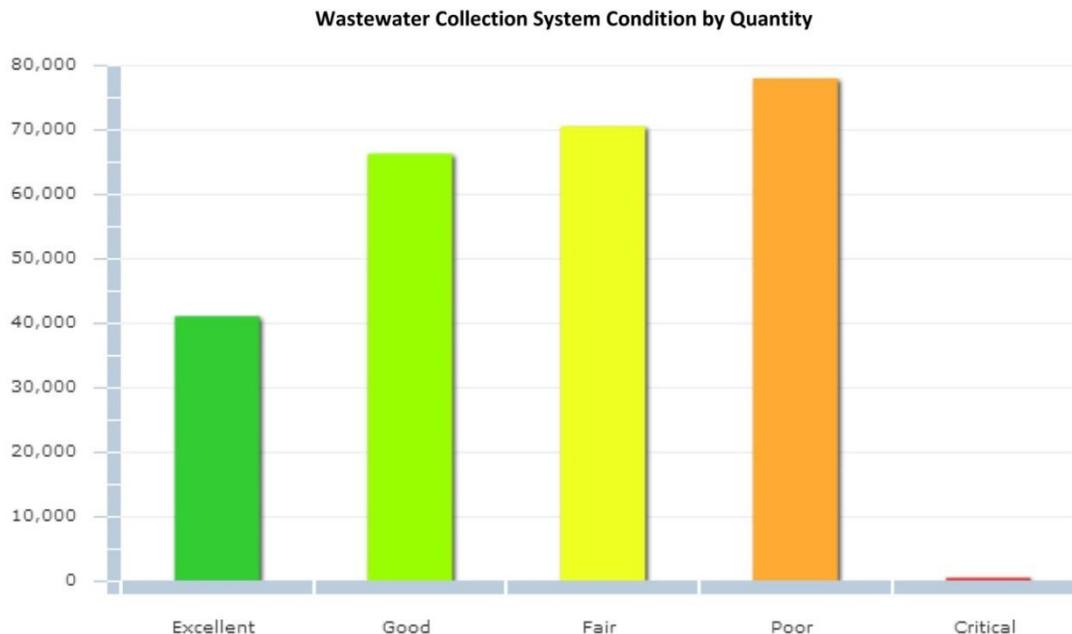
Wastewater Collection System Inventory		
Asset Type	Asset Component	Quantity/Units
Wastewater Collection System	Sewer Pipe (6 Inch)	122,238 ft
	Sewer Pipe (8 Inch)	85,470 ft
	Sewer Pipe (10 Inch)	5,997 ft
	Sewer Pipe (12 Inch)	37,848 ft
	Sewer Pipe (15 Inch)	811 ft
	Sewer Pipe (18 Inch)	3,558 ft

### WHAT IS THE VALUE OF THE WASTEWATER COLLECTION SYSTEM?

The estimate replacement value of the wastewater collection system, in 2015 dollars, is approximately \$14.9 million. The cost per household for the wastewater collection is \$7,380 based on 2017 households.

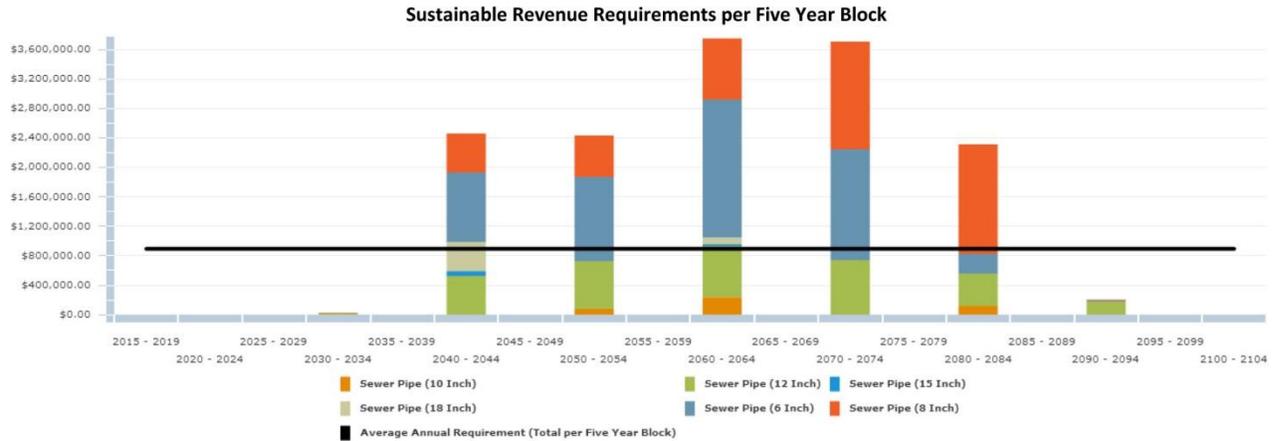
### WHAT IS THE CONDITION OF THE WASTEWATER COLLECTION SYSTEM?

Approximately 69% of the city's sewer pipes are in fair to excellent condition, based on age data only, with approximately 31% in poor to critical condition. As such, the city received a Condition vs. Performance rating of 'C'.



### HOW DOES THE CITY ACHIEVE SUSTAINABILITY?

The average annual revenue required to sustain Kennedale’s wastewater collection system is approximately \$179,000. Based on Kennedale’s current annual funding of \$80,000, there is an annual deficit of \$99,000. Given this deficit, the city received a Funding vs. Need rating of ‘F’. The following graph presents five year blocks of expenditure requirements against the sustainable funding threshold line.



The city received an overall rating of ‘D’ for its wastewater collection system, calculated from the Condition vs. Performance and the Funding vs. Need ratings.

## WATER AND WASTEWATER MASTER PLAN SUMMARY

SOURCE: 2014 WATER AND WASTEWATER MASTER PLAN | [WWW.CITYOFKENNEDEALE.COM/GOVDOCS](http://WWW.CITYOFKENNEDEALE.COM/GOVDOCS)

Below are the City of Kennedale’s water system capital improvement needs (through buildout), if the city plans to source water from our own wells as well as the Cities of Fort Worth and Arlington:

**Table 7-1: Option 1 Water System Capital Improvement Plan**

	Proj. No.	Project	Cost
2013 - 2023	1	Arlington Water Supply	\$909,420
	2	12-inch water line south of Interstate 20	\$438,830
	3	Standpipe Improvements	\$483,000
	4	0.75 MG Ground Storage Tank	\$1,343,430
	5	16-inch water line along Eden Road	\$495,420
	6	12-inch water lines from Pump Station 3 and along Dick Price Road	\$409,650
	7	12-inch water line between Dick Price Road and New Hope Road	\$319,880
	8	12-inch water line along Dick Price Road	\$767,460
	9	12-inch water line along US 287 Business and along Hudson Road	\$1,235,930
	10	1.5 MG Ground Storage Tank and 6.5 MGD Pump Station	\$3,910,230
	11	12-inch water line along Dick Price Road and Green Circle	\$1,049,530
	12	12-inch water line between Swiney Hiatt Road and Trinity Well #4	\$1,320,480
	13	12-inch water line along New Hope Road	\$390,190
	14	Arlington Emergency Connection	\$172,500
<b>Total 2013 - 2023</b>			<b>\$13,245,950</b>
2024 - Buildout	15	16-inch water line Swiney Hiatt Road	\$386,120
	16	0.5 MG Elevated Storage Tank	\$1,958,670
	17	Decommission Standpipe	\$207,000
	18	8-inch water lines between New Hope Road and US 287 Business	\$571,830
	19	12-inch water line near standpipe	\$158,730
	20	12-inch water line south of Interstate 20 and along US 287 Business	\$275,840
	21	12-inch water lines along Dick Price Road, Garcia Lane and New Hope Road	\$1,932,730
	22	10-inch water line west of Dick Price Road	\$944,750
	23	10-inch water line along Wilson Road and Shelby Road in the ETJ	\$1,769,850
	24	Decommission Wells	\$207,000
<b>Total 2024 - Buildout</b>			<b>\$8,412,520</b>
<b>Grand Total, 2013 - Buildout</b>			<b>\$21,658,470</b>



## WATER AND WASTEWATER MASTER PLAN SUMMARY

SOURCE: 2014 WATER AND WASTEWATER MASTER PLAN | [WWW.CITYOFKENNEDALE.COM/GOVDOCS](http://WWW.CITYOFKENNEDALE.COM/GOVDOCS)

Below are the City of Kennedale’s wastewater system capital improvement needs (through buildout), if we continue to contract with the City of Arlington:

**Table 7-3: Wastewater System Capital Improvement Plan**

	Proj. No.	Project	Cost
2013 - 2023	1	15/18-inch interceptor along North Road and Dick Price Road	\$1,442,480
	2	21-inch and interceptor in Basin C-1	\$846,690
	3	15-inch interceptor in Basin C	\$692,210
	4	8-inch line along Dick Price Road	\$601,200
	5	10/6-inch lines in Basin B-2	\$985,990
	6	10-inch line in Basin B-2	\$426,950
	7	8-inch line along Bloxom Park	\$327,090
	8	6-inch line in Basin B-1	\$213,890
	9	6-inch line along Kennedale Parkway	\$244,450
	10	Flow Meter Updates	\$358,800
		<b>Total 2013 - 2023</b>	<b>\$6,139,750</b>
2024 - Buildout	11	15-inch interceptor in Basin B	\$1,049,360
	12	6/8-inch lines in Basin E	\$1,512,510
	13	6/8-inch lines in Basin E	\$1,341,910
	14	8-inch lines in Basin B-2	\$1,076,700
	15	8-inch lines in Basin B-2	\$699,700
		<b>Total 2024 - Buildout</b>	<b>\$5,680,180</b>
		<b>Grand Total, 2013 - Buildout</b>	<b>\$11,819,930</b>



CITY OF KENNEDALE, TEXAS  
ANNUAL PROGRAM OF SERVICES

**10: WATER/SEWER FUND**

ACCOUNT NAME	FY15-16 ACTUAL	FY16-17 ADOPTED	FY16-17 AMENDED	FY16-17 MAY	FY16-17 PROJECTED	PROJECTED VS BUDGET	FY17-18 PROPOSED	\$\$ CHANGE	% CHANGE
WATER SERVICE	2,395,416	2,630,000	2,630,000	1,512,893	2,500,000	(130,000)	2,441,584	(188,416)	-7%
SEWER SERVICE	1,673,421	1,992,000	1,992,000	1,323,341	1,992,000	-	1,656,292	(335,708)	-17%
SEWER SURCHARGE	9,300	8,400	8,400	7,782	11,500	3,100	9,600	1,200	14%
PENALTIES	66,561	66,000	66,000	42,571	66,000	-	66,000	-	-
ADMINISTRATIVE FEES	14,900	15,000	15,000	12,520	16,000	1,000	15,000	-	-
WATER TAP FEES	27,693	10,000	10,000	5,622	11,000	1,000	10,000	-	-
METER PURCHASE/INSTALL	47,256	11,000	11,000	23,214	34,300	23,300	20,000	9,000	82%
SEWER TAP FEES	21,901	10,000	10,000	2,050	7,000	(3,000)	10,000	-	-
ENGINEER REVIEW FEES	7,900	5,000	5,000	2,500	2,500	(2,500)	5,000	-	-
SANITATION BILLING FEES	14,505	14,400	14,400	7,339	16,000	1,600	14,400	-	-
OTHER FEES-WATER UTILITY	9,070	6,000	6,000	7,650	11,500	5,500	8,400	2,400	40%
SALESTAX	122	100	100	81	120	20	100	-	-
<b>CHARGE FOR SERVICES</b>	<b>\$ 4,288,045</b>	<b>\$4,767,900</b>	<b>\$4,767,900</b>	<b>\$2,947,562</b>	<b>\$4,667,920</b>	<b>\$ (99,980)</b>	<b>\$ 4,256,376</b>	<b>\$(511,524)</b>	<b>-11%</b>
INVESTMENT INCOME	6	20	20	698	1,300	1,280	1,000	980	4900%
<b>INVESTMENT EARNINGS</b>	<b>\$ 6</b>	<b>\$ 20</b>	<b>\$ 20</b>	<b>\$ 698</b>	<b>\$ 1,300</b>	<b>\$ 1,280</b>	<b>\$ 1,000</b>	<b>\$ 980</b>	<b>4900%</b>
MISCELLANEOUS INCOME	4,892	7,500	7,500	5,372	5,000	(2,500)	7,500	-	-
CASH OVER/(UNDER)	1	-	-	-	-	-	-	-	-
<b>MISCELLANEOUS INCOME</b>	<b>\$ 4,893</b>	<b>\$ 7,500</b>	<b>\$ 7,500</b>	<b>\$ 5,372</b>	<b>\$ 5,000</b>	<b>\$ (2,500)</b>	<b>\$ 7,500</b>	<b>\$ -</b>	
SALE OF PARTS/ASSETS	2,118	2,000	2,000	262	262	(1,738)	1,000	(1,000)	-50%
<b>SURPLUS SALES/RENTALS</b>	<b>\$ 2,118</b>	<b>\$ 2,000</b>	<b>\$ 2,000</b>	<b>\$ 262</b>	<b>\$ 262</b>	<b>\$ (1,738)</b>	<b>\$ 1,000</b>	<b>\$(1,000)</b>	<b>-50%</b>
TRANSFER IN STORM DRAIN	92,142	-	-	-	(92,142)	(92,142)	-	-	-
TRANSFER IN - TIF FUND	50,856	-	-	-	-	-	-	-	-
TRANSFER IN-WATER IMPACT FUND	171,200	154,415	154,415	-	154,415	-	153,573	(843)	-1%
TRANSFER IN-SEWER IMPACT FUND	-	60,000	60,000	-	60,000	-	60,000	-	-
<b>TRANSFERS</b>	<b>\$ 314,198</b>	<b>\$ 214,415</b>	<b>\$ 214,415</b>	<b>\$ -</b>	<b>\$ 122,273</b>	<b>\$ (92,142)</b>	<b>\$ 213,573</b>	<b>\$(843)</b>	
<b>TOTAL REVENUES</b>	<b>\$ 4,609,259</b>	<b>\$4,991,835</b>	<b>\$4,991,835</b>	<b>\$2,953,894</b>	<b>\$4,796,755</b>	<b>\$ (195,080)</b>	<b>\$ 4,479,449</b>	<b>\$(512,387)</b>	<b>-10%</b>
<b>NUES (EXCLUDING INTEREST/TRANSFERS)</b>	<b>\$ 4,295,056</b>	<b>\$4,777,400</b>	<b>\$4,777,400</b>	<b>\$2,953,196</b>	<b>\$4,673,182</b>	<b>\$ (104,218)</b>	<b>\$ 4,264,876</b>		

CITY OF KENNEDALE, TEXAS  
ANNUAL PROGRAM OF SERVICES

**10: WATER/SEWER FUND**

**FY17-18  
PROPOSED**

<b>4010-00-00 WATER SERVICE</b>	CHARGE PER ORDINANCE RECEIVED FROM RESIDENTIAL/COMMERCIAL ACCOUNTS GIVEN KENNEDALE'S WATER RATES	2,594,908	<b>2,441,584</b>
<b>4020-00-00 SEWER SERVICE</b>	CHARGE PER ORDINANCE RECEIVED FROM RESIDENTIAL/COMMERCIAL ACCOUNTS GIVEN KENNEDALE'S SEWER RATES	1,962,101	<b>1,656,292</b>
<b>4025-00-00 SEWER SURCHARGE</b>	REVENUE RECEIVE FOR COMMERCIAL ACCOUNTS LOCATED AT NORTH ENTRANCE OF KENNEDALE PARKWAY (FWT, NANCY'S, AND US GALVANIZING, ). COMMERCIAL ACCOUNTS DO NOT UTILIZE 3 MONTH AVERAGING FOR SEWER (DIRECT OFFSETTING EXPENSE IN UTILITY BILLING). (\$800/MONTH)	9,600	<b>9,600</b>
<b>4040-00-00 PENALTIES</b>	FEES PER ORDINANCE ON BALANCE OF DELINQUENT ACCOUNTS (\$5500/MONTH)	66,000	<b>66,000</b>
<b>4050-00-00 ADMINISTRATIVE FEES</b>	FEES PER ORDINANCE FOR DELINQUENT ACCOUNTS APPEARING ON CUT LIST, ONCE BALANCE SATISFIED OR PAYMENT ARRANGEMENT MADE SERVICE IS ESTABLISHED (\$1300/MONTH)	15,000	<b>15,000</b>
<b>4060-00-00 WATER TAP FEES</b>	FEE PER ORDINANCE TO TAP INTO WATER SERVICE WITH A NEW METER	10,000	<b>10,000</b>
<b>4061-00-00 METER PURCHASE/INSTALL</b>	FEE PER ORDINANCE TO PURCHASE/INSTALL EITHER NEW OR REPLACEMENT METERS	20,000	<b>20,000</b>
<b>4070-00-00 SEWER TAP FEES</b>	FEE PER ORDINANCE TO TAP INTO SEWER SERVICE WITH A NEW METER	10,000	<b>10,000</b>
<b>4071-00-00 ENGINEER REVIEW FEES</b>	FEES PER ORDINANCE TO CHARGE FOR ENGINEER TO REVIEW PLANS	5,000	<b>5,000</b>
<b>4074-00-00 SANITATION BILLING FEES</b>	4% RIGHT OF WAY BILLING FEE RETAINED GIVEN IESI TRASH BILL (\$1200/MONTH)	14,400	<b>14,400</b>
<b>4076-00-00 OTHER FEES-WATER UTILITY</b>	FEES PER ORDINANCE TO ESTABLISH/TRANSFER UTILITIES TO ANOTHER LOCATION (\$700/MONTH)	8,400	<b>8,400</b>
<b>4081-00-00 SALES TAX</b>	FEES RETAINED FROM SALES TAX TOTAL PAID TO STATE COMPTROLLER (.50% IS DISCOUNTED AMOUNT IF PAYMENT MADE IN TIMELY FASHION)	100	<b>100</b>
<b>4401-00-00 INVESTMENT INCOME</b>	EARNING BASED UPON AVERAGE BALANCE/INTEREST RATES	1,000	<b>1,000</b>
<b>4409-00-00 MISCELLANEOUS INCOME</b>	FEES PER ORDINANCE FOR NON-SUFFICIENT FUNDS CHECKS (NSF), ALSO INCLUDES OTHER INCOME SUCH AS THOSE FROM ANNUAL CITYWIDE CLEANUP, ALLOWING COMPANIES TO USE WATER/SEWER RIGHT OF WAY, TML INSURANCE RETURN OF EQUITY CHECK, WATER WELL PERMITS, WASTEHAULER TRIP TICKET PERMITS/BOOKS	7,500	<b>7,500</b>
<b>4886-00-00 SALE OF PARTS/ASSETS</b>	REVENUE EARNED FROM THE SALE OF MAINLY SCRAP METAL	1,000	<b>1,000</b>
<b>4963-00-00 TRANSFER IN-WATER IMPACT FUND</b>	MONIES TRANSFERRED TO ASSIST IN FUNDING PORTION OF \$2.9M 2007 CO BOND/16" WATER LINE PAYMENT (BASED ON IMPACT FEE REVENUE AND AVAILABLE FUND BALANCE)	153,573	<b>153,573</b>
<b>4964-00-00 TRANSFER IN-SEWER IMPACT FUND</b>	MONIES TRANSFERRED TO ASSIST IN FUNDING PORTION OF \$2.9M 2007 CO BOND/16" WATER LINE PAYMENT (BASED ON IMPACT FEE REVENUE AND AVAILABLE FUND BALANCE)	60,000	<b>60,000</b>

**TOTAL REVENUES \$ 4,479,449**

## DEPARTMENT OUTLINE: UTILITY BILLING

### FUNCTIONS

Provides the highest quality cost-effective service to the residents of Kennedale by processing and maintaining utility accounts, collecting payments, and producing and monitor field work orders

### HIGHLIGHTS AND GOALS ACCOMPLISHED

- Total replacement of Meter Transmission Units (MTU) due to manufacturing defect (4.4)
- Merged Municipal Court and Utility Billing to improve customer service in both departments (4.4)
- Learn LT Systems (Municipal Court software) to assist court due to merging departments (4.4)
- Reconciled all accounts receiving grandfathered senior trash credit and removed those that no longer qualified (4.4)
- Established a deposit amount for storm drainage-only accounts (4.4)
- Updated policy with Global Water Fathom to correct multi-family deposits (4.4)
- Implemented use of tablets in the field so that work orders could be updated in “real time” (4.4)
- Resolved City Works programming errors with Global Water Fathom (4.4)
- Implemented new water service application to maintain compliance with state regulations (4.4)
- Updated senior/disabled credit application to provide useful documents in determining eligibility (4.4)
- Corrected multipliers on multi-family units for all services (4.4)
- Created new water and sewer tap confirmation sheet to ensure taps are placed and paid for before permits are issued (4.4)
- Implemented fixed-rate for builder accounts so that meters can be set before final inspection to limit damaged equipment (4.4)

### SHORT-TERM GOALS

- Continue to work with Global Water FATHOM automated meter reading and work order system (4.4)
- Provide services to the residents such as the City Wide Clean Up and the City Wide Garage Sale (4.4)
- Work with library to host a “Fix a Leak Week” in Kennedale to provide information to residents about leaks and conservation (4.4)
- Fathom software update, providing customer access to better meter read information and other customer portal additions (4.4)
- Purchase receipt printer to enable the printing of customer payments and cash receipts at the window to better serve residents in timeliness and service (4.4)

- Correct accounts with multiple meters to be billed based on each meters consumption in tiers rather than combined consumption (4.4)

### LONG-TERM GOALS

- Regularly audit utility billing accounts, meters and boxes to maintain and enhance revenue requirements and quality services. (4.4)
- Complete audit on storm drain account to ensure property owners are receiving the bills and no tenants are being double billed (4.4)
- Complete audit on irrigation only accounts to ensure no meters only providing water for irrigation are receiving sewer charges as well as to lessen the work order for zero usage that public works receives (4.4)
- Continue audit on all internal water account codes to ensure accuracy between the City and Fathom (4.4)
- Implement process to monitor returned payments (4.4)
- Work with permits to create a master address list to update both UB and Permits records to match (4.4)
- Create IVR list each month to determine that phone numbers are up to date and customers are receiving notifications (4.4)
- Update process for average billing and Fort Worth Sewer Surcharge so the process is automated and not manual to eliminate errors (4.4)

### STAFFING RESOURCES

- Utility Billing Administrator: 1.0 Full-Time Equivalent (FTE)

### PERFORMANCE MEASURES

THROUGH JUNE 2017 UNLESS OTHERWISE NOTED

- 2,927 Water Accounts
- 2,551 Sewer Accounts
- 65 Water Taps
- 63 Sewer Taps
- 22 New Utility Connections
- 350 Billing Field Investigations
- 68 (Avg. monthly) Disconnections
- 15% (Avg.) Water Cases Resolved
- 421.84 (Tons) of Recyclables Picked – Up
- 1,370,919 (Gallons) of Leak Adjustments

- Fathom Global Customer Care Survey
  - 7,136 (792 Avg /monthly) Call Volume
  - 72.6% (60% Min. Per Contract) Service Level
  - 9.42 (Avg.) Customer Satisfaction Survey
  - 96% (Avg.) Call Resolution %
- Pertinent 2015 Resident Satisfaction Survey Results
  - Quality of Services – 74%
  - Accuracy of Water Bill – 70% rated good or better
  - Resolution of Billing Disputes – 39% rated good or better

## DEPARTMENT SUMMARY BUDGET

**10: WATER/SEWER FUND**  
**01: WATER/SEWER**  
**01: UTILITY BILLING**

ACCOUNT NAME	FY15-16 ACTUAL	FY16-17 ADOPTED	FY16-17 AMENDED	FY16-17 MAY	FY16-17 PROJECTED	PROJECTED VS BUDGET	FY17-18 PROPOSED	\$\$ CHANGE	% CHANGE
SALARIES	48,457	48,842	48,842	26,143	43,682	(5,160)	46,512	(2,330)	-5%
OVERTIME	195	-	-	-	-	-	-	-	-
TEMPORARY/PART-TIME	-	-	-	-	-	-	-	-	-
LONGEVITY PAY	200	296	296	-	-	(296)	8	(288)	-97%
RETIREMENT	7,048	7,099	7,099	3,777	6,315	(785)	6,585	(514)	-7%
FICA	3,523	3,759	3,759	1,961	3,266	(493)	3,559	(200)	-5%
MEDICAL INSURANCE	6,646	7,575	7,575	2,043	3,680	(3,895)	5,183	(2,392)	-32%
LIFE INSURANCE	189	215	215	110	185	(30)	219	4	2%
DENTAL INSURANCE	305	288	288	138	246	(42)	288	-	-
VISION INSURANCE	59	63	63	30	54	(9)	63	-	-
VACATION/SICK/TERM/LEAVE ADJ	(330)	-	-	-	-	-	-	-	-
<b>PERSONNEL</b>	<b>\$ 66,292</b>	<b>\$ 68,137</b>	<b>\$ 68,137</b>	<b>\$ 34,202</b>	<b>\$ 57,427</b>	<b>\$ (10,710)</b>	<b>\$ 62,417</b>	<b>\$ (5,720)</b>	<b>-8%</b>
PRINTED SUPPLIES	22	475	475	61	200	(275)	350	(125)	-26%
GENERAL OFFICE SUPPLIES	330	400	400	208	350	(50)	400	-	-
POSTAGE	70	250	250	85	150	(100)	200	(50)	-20%
MINOR EQUIP/SMALL TOOLS<\$5K	-	-	-	-	-	-	-	-	-
EXPENDABLE SUPPLIES	279	200	200	138	200	-	200	-	-
<b>SUPPLIES</b>	<b>\$ 701</b>	<b>\$ 1,325</b>	<b>\$ 1,325</b>	<b>\$ 493</b>	<b>\$ 900</b>	<b>\$ (425)</b>	<b>\$ 1,150</b>	<b>\$ (175)</b>	<b>-13%</b>
OFFICE EQUIP/SOFTWARE MAINT	8,154	8,304	8,304	5,223	8,080	(224)	8,081	(223)	-3%
<b>MAINTENANCE</b>	<b>\$ 8,154</b>	<b>\$ 8,304</b>	<b>\$ 8,304</b>	<b>\$ 5,223</b>	<b>\$ 8,080</b>	<b>\$ (224)</b>	<b>\$ 8,081</b>	<b>\$ (223)</b>	<b>-3%</b>
ASSOC DUES/PUBLICATIONS	378	500	500	309	309	(191)	400	(100)	-20%
TRAINING/SEMINARS	95	500	500	-	-	(500)	4,000	3,500	700%
SPECIAL SERVICES	207,521	216,936	216,936	117,284	210,000	(6,936)	223,656	6,720	3%
EQUIPMENT RENTAL	1,794	681	681	704	1,550	869	1,730	1,049	154%
TRAVEL	30	50	50	-	-	(50)	50	-	-
TRASH/DISPOSAL/DUMP SERVICES	1,880	1,700	1,700	4,700	5,850	4,150	6,200	4,500	265%
INTERGOV-FORT WORTH SEWER	16,255	18,245	18,245	8,976	20,000	1,755	18,200	(45)	-
INTERGOV-ARLINGTON SEWER	661,160	936,000	936,000	317,653	680,000	(256,000)	696,000	(240,000)	-26%
INTERGOV-FORT WORTH WATER	246,203	451,818	451,818	93,486	200,000	(251,818)	215,159	(236,659)	-52%
<b>SUNDRY</b>	<b>\$ 1,135,316</b>	<b>\$ 1,626,431</b>	<b>\$ 1,626,431</b>	<b>\$ 543,112</b>	<b>\$ 1,117,709</b>	<b>\$ (508,722)</b>	<b>\$ 1,165,395</b>	<b>\$ (461,036)</b>	<b>-28%</b>
<b>TOTAL EXPENDITURES</b>	<b>\$ 1,210,463</b>	<b>\$ 1,704,197</b>	<b>\$ 1,704,197</b>	<b>\$ 583,030</b>	<b>\$ 1,184,116</b>	<b>\$ (520,081)</b>	<b>\$ 1,237,042</b>	<b>\$ (467,155)</b>	<b>-27%</b>

CITY OF KENNEDALE, TEXAS  
ANNUAL PROGRAM OF SERVICES

10: WATER/SEWER FUND  
01: WATER/SEWER  
01: UTILITY BILLING

FY17-18  
PROPOSED

5101-01-01	SALARIES	REFER TO PERSONNEL SUMMARY OVERVIEW	46,512	46,512
5107-01-01	OVERTIME	ADDITIONAL PAY OVER 40 HOURS PER WEEK AT 1.5 FOR NON-EXEMPT EMPLOYEES.	-	-
5109-01-01	TEMPORARY/PART-TIME	REFER TO PERSONNEL SUMMARY OVERVIEW	-	-
5114-01-01	LONGEVITY PAY	PAID TO EMPLOYEES WITH A MINIMUM OF TWELVE MONTHS OF SERVICE PRIOR TO SEPTEMBER 30TH OF EACH YEAR. EMPLOYEES RECEIVE \$8, \$10 OR \$12 PER MONTH FOR EACH YEAR OF SERVICE COMPLETED WITH THE CITY.	8	8
5115-01-01	RETIREMENT	REQUIRED FOR ANYTHING OVER 1000 CALENDAR HOURS. PAID MONTHLY. BASED ON JAN-DEC CALENDAR YEAR. NEW RATE RECEIVED IN MAY OF CURRENT YEAR FOR JAN-DEC OF UPCOMING FISCAL YEAR. OCT-DEC OF NEW FISCAL YEAR BILLED AT OLD RATE. RATE RECEIVED IN MAY HAS A LAG OF ONE YEAR DUE TO ACTUARIAL STUDY (I.E., JAN 2008 RATE BASED ON DEC 2006 STUDY).	6,585	6,585
5117-01-01	FICA	BASED ON 6.20% SOCIAL SECURITY/1.45% FICA, TOTALING 7.65%, ASSESSED ON ANY FORM OF PAY/INCOME TO EMPLOYEE	3,559	3,559
5118-01-01	MEDICAL INSURANCE	BASED ON MONTHLY PREMIUM	5,183	5,183
5120-01-01	LIFE INSURANCE	BASED ON LIFE AND ACCIDENTAL DEATH & DISMEMBERMENT PREMIUM	219	219
5121-01-01	DENTAL INSURANCE	BASED ON MONTHLY PREMIUM	288	288
5122-01-01	VISION INSURANCE	BASED ON MONTHLY PREMIUM	63	63
5240-01-01	PRINTED SUPPLIES	SIGNS FOR CLEAN-UP CAMPAIGN	50	350
		UB INSERTS	300	
5260-01-01	GENERAL OFFICE SUPPLIES	CALENDARS, PLANNERS, PENCILS, PAPER, PAPER CLIPS, ETC	250	400
		COPY PAPER	150	
5261-01-01	POSTAGE	MAILING OF LETTERS AND CORRESPONDENCE	200	200
5290-01-01	EXPENDABLE SUPPLIES	EMPLOYEE WORKER'S FOOD FOR CLEANUP	200	200
5440-01-01	OFFICE EQUIP/SOFTWARE MAINT	STW - ANNUAL SUPPORT/LEASE FOR UTILITY BILLING (RENEWS ANNUALLY IN SEP, MUST SEND 30 DAY TERMINATION NOTICE TO CANCEL)	1,795	8,081
		STW - ANNUAL SUPPORT/LEASE FOR CASH RECEIPTS	1,590	
		SAVIN MONTHLY MAINTENANCE - (\$63.13/MO SPLIT 50% WITH COURT)	758	
		RECEIPT PRINTER		
		ADCOMP - ANNUAL MAINTENANCE FEE FOR KIOSK	3,938	
5510-01-01	ASSOC DUES/PUBLICATIONS	NOTARY RENEWAL LICENSE \$100 (SARAH EXPIRES FY16/17 OR SEP 2017)		400
		AWWA MEMBERSHIPS (UB, FINANCE DIRECTOR)	400	
5525-01-01	TRAINING/SEMINARS	FRED PRYOR, AWWA WEBINARS, ETC.	500	4,000
		TUITION REIMBURSEMENT	3,500	
5570-01-01	SPECIAL SERVICES	VALLEY COLLECTION SERVICE (\$250/MO)	3,000	223,656
		GLOBAL CREDIT CARD FEES (\$4500 PER MONTH)	54,000	
		GLOBAL WATER FATHOM CIS MONTHLY CHARGES (\$3.61 PER ACCOUNT, 3100 ACCOUNTS, \$11,191 MONTHLY)	137,268	
		GLOBAL WATER FATHOM AMI MONTHLY CHARGES (\$.77 PER ACCOUNT, 3100 ACCOUNTS, \$2,387 MONTHLY)	29,388	
5575-01-01	EQUIPMENT RENTAL	SAVIN COPIER RENTAL - ENDS 08/17 (\$144.16/MO - SPLIT 50% WITH COURT)	1,730	1,730
5578-01-01	TRAVEL	MILEAGE REIMBURSEMENT	50	50
5591-01-01	TRASH/DISPOSAL/DUMP SERVICES	TIRE DISPOSAL FROM BI-ANNUAL CLEANUP	600	6,200
		HAZARDOUS HOUSEHOLD DROP OFF (AVERAGE 3 PER MONTH) + Clean Up Event	5,600	
5592-01-01	INTERGOV-FORT WORTH SEWER	CHARGES FOR WASTEWATER SERVICE PROVIDED BY FORT WORTH:		18,200
		VOLUME CHARGE	8,500	
		BOD CHARGE	5,400	
		TSS CHARGE	3,400	
		MONTHLY ADMINISTRATIVE CHARGE	900	
5594-01-01	INTERGOV-ARLINGTON SEWER	CHARGES FOR WASTEWATER SERVICE PROVIDED BY ARLINGTON:		696,000
		\$40,000 AVERAGE ANTICIPATED TRA RATE/MONTH	480,000	
		\$18,000 ANTICIPATED ARLINGTON RATE/MONTH	216,000	
5597-01-01	INTERGOV-FORT WORTH WATER	CHARGES FOR WHOLESALE WATER SERVICE PROVIDED BY CITY OF FORT WORTH:		215,159
		CONSUMPTION CHARGE	130,000	
		METER CHARGE	300	
		MAX/PEAK DAY CHARGE	55,700	
		MAX/PEAK HOUR CHARGE	29,159	

**TOTAL EXPENDITURES \$1,237,042**

## DEPARTMENT OUTLINE: WATER OPERATIONS

### FUNCTIONS

Provides operations and maintenance of the water and wastewater system

### HIGHLIGHTS AND GOALS ACCOMPLISHED

- Evaluated the purchase of additional auto flush valves for dead end mains (4.4)
- Added delay start timer to chlorine booster pump at T2 to prevent pump from becoming air locked (4.4)
- Ensured that customer service inspections are performed by the building official and records maintained for future Sanitary Surveys as required by TCEQ (4.4)
- Worked with Planning and Development, developed a Water Conservation Plan (4.4)
- Conducted SCADA training (4.4)
- Upgraded water meter MTU's (4.4)
- Personnel trained to use new meter services tablets and software (4.4)
- Worked with Arlington to develop sewer billing adjustment matrix to deal with erroneous high flows created by Arlington lift station (4.7)
- Replaced P1 and T1 well pumps and well flow meters (4.4)
- Purchased new SCBA's and trained personnel on proper use (4.4)
- Completed Bloxom Drive water and sewer line project (4.4)
- Tarrant County paved Public Works facility parking lot (4.8.2)
- Completed emergency sewer line replacement at Village Creek (4.4)
- Completed phase I of Vineyards development (4.4)
- Upgraded hardware for old booster pumps at T3 site (4.4)
- Conducted triennial Lead and Copper sampling (4.4)
- Completed TCEQ Triannual Compliance Inspection. No Violations. Designated TCEQ Advisory Utility (4.4)
- Completion of Water & Sewer Impact Fee Study with Freese & Nichols (4.4)

### SHORT-TERM GOALS

- Purchase and retrofit well sites for mobile emergency generator use (4.4)
- Install booster pumps at the T2 site (4.4)
- Present Water Conservation Plan to City Council (4.4)
- Evaluate the purchase of additional auto flush valves for dead end mains (4.4)
- Work with Planning and Development to develop and implement a Water Conservation Plan (4.8.2)

- Upgrade SCADA field plc's as they out with Ethernet compatible models as they are replaced(4.4)
- Add timer programming for booster pumps in SCADA so pump starts can be staggered to reduce water hammer (4.4)
- Implement a backflow device inspection/tracking and maintenance program (4.4)
- Continue eliminating 2" water lines (4.4)
- Continue sewer and manhole rehabilitation, smoke testing and installation of rain guards in manholes to reduce I&I (4.4)
- Conduct SCADA training as needed(4.4)
- Implement an automated work order system allowing for a more organized approach to inventory (4.4)
- Enable personnel to improve professional licenses and participate in professional organizations (4.4)
- Sewer line replacement along Dick Price Rd (4.4)
- Complete Senior living facility project (4.4)
- Complete phase II of Vineyards development (4.4)
- Rehab T3 elevated tower (4.4)
- Secure chlorine bottle storage facility at T2 (4.4)

#### **LONG-TERM GOALS**

- Fund and build a Public Works Administration facility to better serve our customers (4.4)
- Replace all AC water lines in distribution system (12" Dick Price Road) (4.4)
- Fund a full-time Utility Analyst and Water Superintendent position (4.7)
- Rehabilitation of a least one tank a year (4.4)
- Install ground storage and booster pumps at the T2 site and larger ground storage tank at the T3 site (4.4)
- Investigate strategies to reduce water taste and odor issues (4.4)
- Continue reducing I&I by proactively inspecting and maintaining sewer lines (4.4)
- Eliminate all mains less than 6" in the water distribution system (4.4)
- Loop mains as needed to eliminate all dead end mains in the water distribution system (4.4)
- Install inline chlorine residual analyzers and tie the signal into SCADA so the residual can be monitored continually (4.4)
- Upgrade hardware and modify SCADA automation programming, to include old booster pumps at T3 site (4.4)
- Tie customers into Kennedale water that are in Kennedale but currently receive Arlington water (4.4)
- Construct 12" water line along I-20 from Bowman Springs Road to Kennedale Parkway (4.4)

- Continue participating in Community Development Block Grant (CDBG) program through Tarrant County (4.4)
- Continue involvement in a variety of organizations to enhance partnerships across the regions are as follows (1.4):
  - Village Creek/Lake Arlington Watershed protection program (4.4)
  - Fort Worth Wholesale Water and Wastewater Advisory Committee (4.4)
  - Northern Trinity Groundwater Conservation District (4.4)

### STAFFING RESOURCES

- Public Works Director: 1.0 Full-Time Equivalent (FTE)
- Chief Crewleader: 1.0 Full-Time Equivalent (FTE)
- Backflow/CSI Inspector: 1.0 Full-Time Equivalent (FTE)
- Utility Inspector: 1.0 Full-Time Equivalent (FTE)
- Administrative Assistant: 1.0 Full-Time Equivalent (FTE)
- Utilities Analyst: 0.5 Full-Time Equivalent (FTE)
- Utilities Operator: 5.0 Full-Time Equivalent (FTE)
- Part Time Public Works Technician: 0.75 Full-Time Equivalent (FTE)

### PERFORMANCE MEASURES

THROUGH JUNE 2017 UNLESS OTHERWISE NOTED

- # of Major Breaks Repaired
  - 0 Water Breaks (*ones that were tracked*)
  - 3 Sewer Breaks (*ones that were tracked*)
- Water Lines (miles) Added – 1.0 mile
- Wastewater Lines (miles) Added – .5 mile
- Ground Storage Capacity (gallons) – 2,147,000
- Elevated Storage Capacity (gallons) – 1,144,000
- 8.25 Water Loss % (*Below 10% is considered excellent*)
- 72 Water Samples
- Pertinent 2015 Resident Satisfaction Survey Results
  - Quality of Water – 50%
  - Taste & Odor – 42%
  - Pressure – 72%
  - Informed of Service Disruptions – 70%

## DEPARTMENT SUMMARY BUDGET

**10: WATER/SEWER FUND**

**01: WATER/SEWER**

**02: OPERATIONS**

ACCOUNT NAME	FY15-16 ACTUAL	FY16-17 ADOPTED	FY16-17 AMENDED	FY16-17 MAY	FY16-17 PROJECTED	PROJECTED VS BUDGET	FY17-18 PROPOSED	\$\$ CHANGE	% CHANGE
SALARIES	383,263	401,524	401,524	247,276	399,130	(2,394)	440,450	38,926	10%
OVERTIME	27,578	25,000	25,000	14,588	22,931	(2,069)	25,000	-	
TEMPORARY/PART-TIME	38,657	34,565	34,565	22,424	36,783	2,219	35,256	691	2%
CERTIFICATION PAY	6,600	2,600	2,600	4,950	7,950	5,350	7,800	5,200	200%
LONGEVITY PAY	3,958	4,614	4,614	4,742	4,742	128	6,406	1,792	39%
RETIREMENT	63,602	65,153	65,153	41,788	67,480	2,328	72,886	7,733	12%
FICA	34,005	35,825	35,825	21,715	34,812	(1,013)	39,391	3,566	10%
MEDICAL INSURANCE	45,566	45,563	45,563	28,313	44,753	(811)	62,593	17,030	37%
LIFE INSURANCE	1,433	1,789	1,789	1,077	1,675	(114)	2,073	284	16%
DENTAL INSURANCE	2,925	2,880	2,880	1,860	2,940	60	3,168	288	10%
VISION INSURANCE	506	630	630	366	579	(51)	693	63	10%
VACATION/SICK/TERM/LEAVE ADJ	8,053	15,000	15,000	-	-	(15,000)	20,000	5,000	33%
<b>PERSONNEL</b>	<b>\$ 616,144</b>	<b>\$ 635,143</b>	<b>\$ 635,143</b>	<b>\$ 389,098</b>	<b>\$ 623,776</b>	<b>\$ (11,367)</b>	<b>\$ 715,715</b>	<b>\$ 80,573</b>	<b>13%</b>
CHEMICAL SUPPLIES	13,485	22,500	22,500	11,660	21,000	(1,500)	28,000	5,500	24%
UNIFORMS	6,120	5,950	5,950	2,803	5,000	(950)	5,950	-	
CLEANING SUPPLIES	625	800	800	818	800	-	1,100	300	38%
PRINTED SUPPLIES	268	1,200	1,200	516	800	(400)	1,400	200	17%
GENERAL OFFICE SUPPLIES	1,018	825	825	537	900	75	825	-	
POSTAGE	221	300	300	49	150	(150)	200	(100)	-33%
MINOR EQUIP/SMALL TOOLS<\$5K	5,846	13,300	13,300	2,804	10,000	(3,300)	13,300	-	0%
FUEL	12,264	14,250	14,250	7,525	12,500	(1,750)	12,750	(1,500)	-11%
EXPENDABLE SUPPLIES	3,221	2,500	2,500	1,417	-	(2,500)	2,500	-	
<b>SUPPLIES</b>	<b>\$ 43,069</b>	<b>\$ 61,625</b>	<b>\$ 61,625</b>	<b>\$ 28,129</b>	<b>\$ 51,150</b>	<b>\$ (10,475)</b>	<b>\$ 66,025</b>	<b>\$ 4,400</b>	<b>7%</b>

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BUILDING MAINTENANCE	4,983	17,130	17,130	9,204	17,000	(130)	17,215	85	0%
WASTEWATER SYSTEM MAINTENANCE	45,545	165,000	165,000	2,864	210,000	45,000	100,000	(65,000)	-39%
WATER SYSTEM MAINTENANCE	78,086	111,000	111,000	20,383	100,000	(11,000)	76,000	(35,000)	-32%
WATER STORAGE TANK MAINTENANCE	-	8,000	8,000	1,625	6,000	(2,000)	108,000	100,000	1250%
METER/BOXES/HYDRANTS	5,905	40,056	40,056	26,349	40,000	(56)	40,056	-	
MACHINERY/TOOL MAINTENANCE	1,216	4,500	4,500	504	4,000	(500)	4,500	-	
MOTOR VEHICLE MAINTENANCE	18,607	16,500	16,500	14,902	18,000	1,500	16,500	-	
OFFICE EQUIP/SOFTWARE MAINT	1,759	3,224	3,224	894	3,000	(224)	3,224	-	
PUMP/MOTOR MAINTENANCE	4,393	36,000	36,000	2,906	20,000	(16,000)	36,000	-	
SIGNS/FENCE/SIDEWALK MAINT	889	12,700	12,700	383	5,000	(7,700)	12,700	-	
<b>MAINTENANCE</b>	<b>\$ 161,382</b>	<b>\$ 414,110</b>	<b>\$ 414,110</b>	<b>\$ 80,015</b>	<b>\$ 423,000</b>	<b>\$ 8,890</b>	<b>\$ 414,195</b>	<b>\$ 85</b>	<b>0%</b>
ADVERTISING	-	500	500	165	400	(100)	500	-	
ASSOC DUES/PUBLICATIONS	1,573	2,203	2,203	1,812	2,200	(3)	2,115	(88)	
TRAINING/SEMINARS	2,091	2,393	2,393	978	2,000	(393)	2,393	-	
ELECTRIC SERVICES	228,252	210,000	210,000	158,747	220,000	10,000	265,000	55,000	26%
GAS SERVICES	345	785	785	307	700	(85)	800	15	2%
LEGAL SERVICES	-	-	-	-	-	-	-	-	
SPECIAL SERVICES	12,623	20,542	20,542	20,977	25,000	4,458	20,542	-	
EQUIPMENT RENTAL	2,749	8,170	8,170	1,335	3,000	(5,170)	9,139	969	12%
TRAVEL	185	2,500	2,500	1	500	(2,000)	2,500	-	
ENGINEERING SERVICES	50,757	80,000	80,000	40,995	78,000	(2,000)	80,000	-	
TELEPHONE SERVICES	5,099	4,980	4,980	2,700	5,000	20	4,980	-	
WATER/SEWER SERVICES	3,894	4,500	4,500	1,669	3,000	(1,500)	4,500	-	
TRASH/DISPOSAL/DUMP SERVICES	743	6,000	6,000	299	1,200	(4,800)	6,000	-	
INTERGOV-TARRANT COUNTY WATER	21,000	24,496	24,496	47,982	47,982	23,487	55,000	30,504	125%
<b>SUNDRY</b>	<b>\$ 329,311</b>	<b>\$ 367,069</b>	<b>\$ 367,069</b>	<b>\$ 277,968</b>	<b>\$ 388,982</b>	<b>\$ 21,914</b>	<b>\$ 453,469</b>	<b>\$ 86,401</b>	<b>24%</b>
<b>CAPITAL</b>	<b>\$ 285,081</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	
<b>TOTAL EXPENDITURES</b>	<b>\$ 1,434,987</b>	<b>\$ 1,477,946</b>	<b>\$ 1,477,946</b>	<b>\$ 775,210</b>	<b>\$ 1,486,908</b>	<b>\$ 8,962</b>	<b>\$ 1,649,405</b>	<b>\$ 171,458</b>	<b>12%</b>

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10: WATER/SEWER FUND  
01: WATER/SEWER  
02: OPERATIONS

			FY17-18 PROPOSED	
5101-01-02	<b>SALARIES</b>	REFER TO PERSONNEL SUMMARY OVERVIEW	440,450	440,450
5107-01-02	<b>OVERTIME</b>	ADDITIONAL PAY OVER 40 HOURS PER WEEK AT 1.5 FOR NON-EXEMPT EMPLOYEES.	25,000	25,000
5109-01-02	<b>TEMPORARY/PART-TIME</b>	REFER TO PERSONNEL SUMMARY OVERVIEW	35,256	35,256
5113-01-02	<b>CERTIFICATION PAY</b>	REFER TO PERSONNEL SUMMARY OVERVIEW	7,800	7,800
5114-01-02	<b>LONGEVITY PAY</b>	PAID TO EMPLOYEES WITH A MINIMUM OF TWELVE MONTHS OF SERVICE PRIOR TO SEPTEMBER 30TH OF EACH YEAR. EMPLOYEES RECEIVE \$8, \$10 OR \$12 PER MONTH FOR EACH YEAR OF SERVICE COMPLETED WITH THE CITY.	6,406	6,406
5115-01-02	<b>RETIREMENT</b>	REQUIRED FOR ANYTHING OVER 1000 CALENDAR HOURS. PAID MONTHLY. BASED ON JAN-DEC CALENDAR YEAR. NEW RATE RECEIVED IN MAY OF CURRENT YEAR FOR JAN-DEC OF UPCOMING FISCAL YEAR. OCT-DEC OF NEW FISCAL YEAR BILLED AT OLD RATE. RATE RECEIVED IN MAY HAS A LAG OF ONE YEAR DUE TO ACTUARIAL STUDY (I.E., JAN 2008 RATE BASED ON DEC 2006 STUDY).	72,886	72,886
5117-01-02	<b>FICA</b>	BASED ON 6.20% SOCIAL SECURITY/1.45% FICA, TOTALING 7.65%, ASSESSED ON ANY FORM OF PAY/INCOME TO EMPLOYEE	39,391	39,391
5118-01-02	<b>MEDICAL INSURANCE</b>	BASED ON MONTHLY PREMIUM	62,593	62,593
5120-01-02	<b>LIFE INSURANCE</b>	BASED ON LIFE AND ACCIDENTAL DEATH & DISMEMBERMENT PREMIUM	2,073	2,073
5121-01-02	<b>DENTAL INSURANCE</b>	BASED ON MONTHLY PREMIUM	3,168	3,168
5122-01-02	<b>VISION INSURANCE</b>	BASED ON MONTHLY PREMIUM	693	693
5190-01-02	<b>VACATION/SICK/TERM/LEAVE ADJ</b>	VACATION/SICK TIME PAYOUT	20,000	20,000
5210-01-02	<b>CHEMICAL SUPPLIES</b>	CHLORINE 150# BOTTLES PLUS RENTAL AND STORAGE TRUCK AND EQUIPMENT WASH LIQUID AMMONIUM SULFATE/CHLORAMINES	20,000 1,000 7,000	28,000
5220-01-02	<b>UNIFORMS</b>	WRANGLER JEANS FOR STAFF UNIFORM COMPANY (\$80 WK) WET & DRY SUITS (2 SUITS, \$600 EACH) POLO SUMMER SHIRTS (SHORT SLEEVES) T-SHIRTS, GLASSES AND VESTS HATS (\$10 EA.) STEEL TOE WORK BOOTS (\$150 EA)	1,400  1,200 1,000 950 1,400	5,950
5230-01-02	<b>CLEANING SUPPLIES</b>	APPLIES TO SHOP ONLY: BATHROOM & BUILDING CLEANING SUPPLIES	1,100	1,100
5240-01-02	<b>PRINTED SUPPLIES</b>	CCRS, INDUSTRIAL WASTE FORMS/LETTERS LIQUID WASTE HAULERS FORMS/LETTERS	1,000 400	1,400
5260-01-02	<b>GENERAL OFFICE SUPPLIES</b>	PENS, PAPER, PENCILS, ETC. SCADA PAPER	400 425	825
5261-01-02	<b>POSTAGE</b>	POSTAGE FOR CCRS AND LIQUID WASTE HAULERS	200	200
5280-01-02	<b>MINOR EQUIP/SMALL TOOLS &lt;\$5K</b>	LIGHT BARS, TOOL BOXES, HEADACHE RACKS ADMIN ASSISTANT DESK/CHAIR, CONFERENCE TABLE/CHAIRS 4 INCH TRASH PUMP AND ATTACHMENTS HAND TOOLS (SCREWDRIVERS, WRENCHES, PIPE WRENCHES, SOCKETS PNEUMATIC IMPACT TOOLS)	4,800 1,500 4,500 2,500	13,300
5285-01-02	<b>FUEL</b>	FUEL FOR GAS POWERED VEHICLES FUEL FOR DIESEL POWERED VEHICLES SMALL ENGINE VEHICLES (PUMPS, SAWS, ETC.)	8,000 3,500 1,250	12,750
5290-01-02	<b>EXPENDABLE SUPPLIES</b>	MARKING FLAGS/MARKING PAINT CHLORINE PILLOWS/LAS REAGENT LATEX GLOVES, BODY SUITS, SAFETY VESTS, & SAFETY GOGGLES	800 1,200 500	2,500

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5403-01-02	<b>BUILDING MAINTENANCE</b>	ANNUAL REPAIRS TO BOOSTER ROOMS & CL2 BLDGS	12,000	17,215
		A/C HEATING REPAIRS FOR SERVICE CENTER & TRAILER (50% SHARED W/STREETS)	2,400	
		STANLEY SECURITY MONITORING / FIRE SERVICES / EXTINGUISHER INSPECTIONS (\$19.58 MO)	235	
		SHOP & TRAILER MAINTENANCE/REPAIRS (50% SHARED W/STREETS)	2,400	
		PEST CONTROL SERVICES (\$90 QTR, COST SHARED W/STREETS)	180	
5409-01-02	<b>WASTEWATER SYSTEM MAINTENANCE</b>	WASTEWATER LINE MAINTENANCE AND REPAIRS INCLUDING MANHOLE REPLACEMENTS, TAPPING MATERIALS, & CONTRACTOR SERVICES FOR REPAIRS THAT INCLUDES THE USE OF PUMP TRUCKS AND VIDEO INSPECTIONS	100,000	100,000
5410-01-02	<b>WATER SYSTEM MAINTENANCE</b>	WATER LINE MAINTENANCE AND REPAIRS INCLUDING VALVE REPLACEMENTS AND INSTALLATIONS, LINE TAPPING MATERIALS, CONTRACTOR SERVICES FOR REPAIRS THAT INCLUDES EMERGENCY REPAIRS	75,000	76,000
		\$1000 ANNUAL ESG MAINTENANCE FOR 10 YEARS BEGINNING FY11/12	1,000	
5411-01-02	<b>WATER STORAGE TANK MAINTENANCE</b>	STORAGE TANK INSPECTIONS	8,000	108,000
		STORAGE TANK ENGINEERING	100,000	
5412-01-02	<b>METER/BOXES/HYDRANTS</b>	ELECTRONIC METERS 3/4" (\$131.25 EACH)	13,125	40,056
		ELECTRONIC METERS 1"	2,925	
		ELECTRONIC METERS 1.5" AND LARGER	4,800	
		METER BOXES D1200	1,170	
		METER BOXES D2400	636	
		TRAFFIC RATED BOXES	400	
		FIRE HYDRANT AND PARTS	3,000	
		METER TRANSMITTER UNITS (\$77 EACH)	14,000	
5420-01-02	<b>MACHINERY/TOOL MAINTENANCE</b>	SERVICE & PARTS FOR SMALL/NON-DRIVABLE EQUIPMENT	4,500	4,500
5430-01-02	<b>MOTOR VEHICLE MAINTENANCE</b>	MAINTENANCE OF WATER & SEWER VEHICLES, VAC-CON, BACKHOE, DUMP TRUCK & OTHER DRIVABLE EQUIPMENT	16,500	16,500
5440-01-02	<b>OFFICE EQUIP/SOFTWARE MAINT</b>	OVERHEAD PROJECTOR/POWER SUPPLIES	500	3,224
		SAVIN MAINTENANCE (\$113.50/MO * 2)	2,724	
5450-01-02	<b>PUMP MAINTENANCE</b>	REPAIRS TO WATER WELLS, AND HIGH PRESSURE SERVICE PUMPS	36,000	36,000
5480-01-02	<b>SIGNS/FENCE/SIDEWALK MAINT</b>	TRAFFIC SIGNS/CONES	600	12,700
		GENERAL FENCE REPLACEMENT AT WELL AND OTHER SITES	12,000	
		TRAFFIC STAND FOR SIGNS	100	
5501-01-02	<b>ADVERTISING</b>	EMPLOYMENT ADVERTISEMENTS (COORDINATED THROUGH HR)	500	500
5510-01-02	<b>ASSOC DUES/PUBLICATIONS</b>	TCEQ WATER LICENSE RENEWALS	500	2,115
		AMERICAN WATER WORKS	165	
		AMERICAN PUBLIC WORKS ASSOC	480	
		NORTH TEXAS CHAPTER BACKFLOW ASSOCIATION		
		AWWA ANNUAL MEMBERSHIP (1 MEMBERSHIP)	250	
		TWUA ANNUAL MEMBERSHIP (12 MEMBERSHIPS)	720	
5525-01-02	<b>TRAINING/SEMINARS</b>	VARIOUS WATER & WASTEWATER TRAINING COURSES	900	2,393
		CLASS C WATER LICENSE (3 PEOPLE, \$111 EACH)	333	
		TEX WATER CONFERENCE 2014	800	
		NORTH CENTRAL TEXAS WATER CONFERENCE	100	
		GROUNDWATER PRODUCTION CLASS C LICENSE	-	
		CLASS D WATER LICENSE (2 PEOPLE, \$130 EACH)	260	

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<b>5530-01-02</b>	<b>ELECTRIC SERVICES</b>	PROVIDED BY DIRECT ENERGY.	265,000	<b>265,000</b>
<b>5535-01-02</b>	<b>GAS SERVICES</b>	PROVIDED BY ATMOS ENERGY. THIS LINE APPLIES ONLY TO 1/2 OF SHOP. NO GASTO TRAILER.	800	<b>800</b>
<b>5570-01-02</b>	<b>SPECIAL SERVICES</b>	WATER SAMPLING (BACTERIOLOGY TARRANT COUNTY HEALTH) TCEQ WATER RENEWAL FEE VELOCITY METER STUDY STATE WATER SAMPLING INDEPENDENT SAMPLER HR RELATED COSTS, SUCH AS PRE-EMPLOYMENT PHYSICALS (\$160), DOT DRUG TEST PROGRAM (\$382)	 6,500 10,000 3,500 542	<b>20,542</b>
<b>5575-01-02</b>	<b>EQUIPMENT RENTAL</b>	SAVIN COPIER RENTAL - ENDS 04/2020 (\$125.28/MO) + ENDS 01/2021 (\$178/MO) RENTAL OF VARIOUS EQUIPMENT (BACKHOE, TRENCHERS, PUMPS)	3,639  5,500	<b>9,139</b>
<b>5578-01-02</b>	<b>TRAVEL</b>	VARIOUS TRAVEL FOR TRAINING & MEALS APWA CONFERENCE TRAVEL TO CORPUS CHRISTI FOR TEXAS WATER CONFERENCE 2016	350 650 1,500	<b>2,500</b>
<b>5580-01-02</b>	<b>ENGINEERING SERVICES</b>	ENGINEERING & MISCELLANEOUS (WATER/SEWER PLAN)	80,000	<b>80,000</b>
<b>5585-01-02</b>	<b>TELEPHONE SERVICES</b>	6 CELL PHONES (\$200 BASE/MO, \$20 USAGE/MO, 5 DATA CARDS (\$60 BASE/MO, \$45 USAGE/MO), 5 GALAXY TABLETS (\$50 BASE/MO, \$5 USAGE/MO) SCADA SYSTEM PHONE SERVICE FAX (\$35/MO)	4,560  420	<b>4,980</b>
<b>5590-01-02</b>	<b>WATER/SEWER SERVICES</b>	PROVIDED BY THE CITY/ARLINGTON/FORT WORTH	4,500	<b>4,500</b>
<b>5591-01-02</b>	<b>TRASH/DISPOSAL/DUMP SERVICES</b>	SPOIL TO IESI/WASTEWATER SLUDGE DISPOSAL TO COLD SPRINGS	6,000	<b>6,000</b>
<b>5593-01-02</b>	<b>INTERGOV-TARRANT COUNTY WATER</b>	TARRANT COUNTY GROUND WATER CONSERVATION FEES (PAID UP FRONT IN FEB FOR ENTIRE YEAR TO RECOGNIZE A DISCOUNT, SETTLE UP COMPLETED AT END OF YEAR, RATE \$.125 PER 1000 GALLONS	55,000	<b>55,000</b>

**TOTAL EXPENDITURES \$ 1,649,405**

## DEPARTMENT OUTLINE: WATER DEBT SERVICE/CAPITAL PROJECTS

### FUNCTIONS

Purpose of these departments is for debt and capital expenditures

### HIGHLIGHTS AND GOALS ACCOMPLISHED

- Completed Bloxom Park Water & Sewer line (4.4)
- Completed paving of Public Works Facility (4.4)
- Completed Miller water line (4.4)
- Completed T2 Booster Pump (4.4)

### SHORT-TERM GOALS

- Begin projects on bond proposal (4.4)
- Complete engineering study for the water tower

### LONG-TERM GOALS

- Complete projects on Water & Sewer Master Plan (4.4)
- Work on coordinating water, sewer, storm drain, and street project schedule (4.4)
- Evaluate available alternatives for water sources and wastewater disposal (4.4)

### STAFFING RESOURCES

- N/A

### PERFORMANCE MEASURES

THROUGH JUNE 2017 UNLESS OTHERWISE NOTED

- # of Capital Projects Completed
  - 2 Water Projects
  - 2 Sewer Projects
  - 1 Other Project

## DEPARTMENT SUMMARY BUDGET

**10: WATER/SEWER FUND**  
**01: WATER/SEWER**  
**03: DEBT SERVICE**

ACCOUNT NAME	FY15-16 ACTUAL	FY16-17 ADOPTED	FY16-17 AMENDED	FY16-17 MAY	FY16-17 PROJECTED	PROJECTED VS BUDGET	FY17-18 PROPOSED	\$\$ CHANGE	% CHANGE
2007 \$4.365M GO RFND-PRINCIPAL	107,100	112,838	112,838	112,838	112,838		116,663	3,825	3%
2007 \$4.365M GO RFND-INTEREST	34,943	31,244	31,244	16,742	31,244		26,688	(4,556)	-15%
2007 \$2.9M CO-INTEREST	79,419	74,415	74,415	38,643	74,415		68,573	(5,843)	-8%
2007 \$2.9M CO-PRINCIPAL	130,000	140,000	140,000	140,000	140,000		145,000	5,000	4%
2012 \$1.721M CO-INTEREST	56,580	55,815	55,815	57,174	57,174	1,359	52,070	(3,744)	-7%
2018 BOND PRINCIPAL							63,000	63,000	
2018 BOND INTEREST							104,625	104,625	
2012 \$1.721M CO-PRINCIPAL	93,392	96,998	96,998	95,639	95,639	(1,359)	100,742	3,744	4%
<b>DEBT</b>	<b>\$ 501,433</b>	<b>\$ 511,309</b>	<b>\$ 511,309</b>	<b>\$ 461,034</b>	<b>\$ 511,309</b>	<b>\$ (0)</b>	<b>\$ 677,361</b>	<b>\$ 166,052</b>	<b>32%</b>
<b>TOTAL EXPENDITURES</b>	<b>\$ 501,433</b>	<b>\$ 511,309</b>	<b>\$ 511,309</b>	<b>\$ 461,034</b>	<b>\$ 511,309</b>	<b>\$ (0)</b>	<b>\$ 677,361</b>	<b>\$ 166,052</b>	

**10: WATER/SEWER FUND**  
**01: WATER/SEWER**  
**03: DEBT SERVICE**

**FY17-18  
PROPOSED**

<b>5603-01-03</b>	<b>2007 \$4.365M GO RFND-PRINCIPAL</b>	DUE 02/15 (SPLIT 61.75% GENERAL FUND/38.25% WATER FUND)	116,663	<b>116,663</b>
<b>5613-01-03</b>	<b>2007 \$4.365M GO RFND-INTEREST</b>	DUE 02/15 (SPLIT 61.75% GENERAL FUND/38.25% WATER FUND)	14,502	<b>26,688</b>
		DUE 08/15 (SPLIT 61.75% GENERAL FUND/38.25% WATER FUND)	12,186	
<b>5621-01-03</b>	<b>PAYING AGENT FEES</b>	AGENT FEES TO HANDLE BOND AMORTIZATIONS		-
<b>5625-01-03</b>	<b>ISSUANCE COSTS</b>	FEES RELATED TO THE ACQUISITION OF NEW DEBT (BANK/BOND ATTORNEY/FINANCIAL ADVISOR)		-
	<b>2018 CO PRINCIPAL</b>		63,000	<b>167,625</b>
	<b>2018 CO INTEREST</b>		104,625	
<b>5643-01-03</b>	<b>2007 \$2.9M CO-INTEREST</b>	DUE 02/15 (REIMBURSE FROM WATER IMPACT FEE FUND)	35,773	<b>68,573</b>
		DUE 08/15 (REIMBURSE FROM WATER IMPACT FEE FUND)	32,800	
<b>5644-01-03</b>	<b>2007 \$2.9M CO-PRINCIPAL</b>	DUE 02/15 (REIMBURSE FROM WATER IMPACT FEE FUND)	145,000	<b>145,000</b>
<b>5653-01-03</b>	<b>2012 \$1.721M CO-INTEREST</b>	DUE 12/01 (INCLUDES ORIGINAL ISSUANCE, PLUS CHANGE ORDER)	52,070	<b>52,070</b>
<b>5654-01-03</b>	<b>2012 \$1.721M CO-PRINCIPAL</b>	DUE 12/01 (INCLUDES ORIGINAL ISSUANCE, PLUS CHANGE ORDER)	100,742	<b>100,742</b>

**TOTAL EXPENDITURES \$ 677,361**

CITY OF KENNEDALE, TEXAS  
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**10: WATER/SEWER FUND  
01: WATER/SEWER  
04: CAPITAL PROJECTS**

ACCOUNT NAME	FY15-16 ACTUAL	FY16-17 ADOPTED	FY16-17 AMENDED	FY16-17 MAY	FY16-17 PROJECTED	PROJECTED VS BUDGET	FY17-18 PROPOSED	\$\$ CHANGE	% CHANGE
BUILDING IMPROVEMENTS	-	-	-	-	-	-	-	-	-
CDBG SEWER PROJECT	-	-	-	18,892	18,892	18,892	-	-	-
WATER LINE INSTALLATION	-	48,750	48,750	15,106	150,000	101,250	-	(48,750)	
SEWER LINE INSTALLATION	-	250,000	250,000	15,079	230,000	(20,000)	-	(250,000)	
MOTOR VEHICLES	-	-	-	-	-	-	32,046	32,046	
OTHER EQUIPMENT	-	3,100	3,100	-	3,100	-	7,750	4,650	150%
<b>CAPITAL</b>	<b>\$ -</b>	<b>\$ 301,850</b>	<b>\$ 301,850</b>	<b>\$ 49,077</b>	<b>\$ 401,992</b>	<b>\$ 100,142</b>	<b>\$ 39,796</b>	<b>\$ (262,054)</b>	<b>-87%</b>
<b>TOTAL EXPENDITURES</b>	<b>\$ -</b>	<b>\$ 301,850</b>	<b>\$ 301,850</b>	<b>\$ 49,077</b>	<b>\$ 401,992</b>	<b>\$ 100,142</b>	<b>\$ 39,796</b>	<b>\$ (262,054)</b>	

**10: WATER/SEWER FUND  
01: WATER/SEWER  
04: CAPITAL PROJECTS**

**FY17-18  
PROPOSED**

<b>5833-01-04 CDBG SEWER PROJECT</b>	CDBG SEWER REPLACEMENT PROJECT . APPLICATIONS RECEIVED IN DEC, SUBMITTED IN FEB, AND AWARDED IN MAR. NOTIFICATION IN MAR INCLUDES CITY PORTION REQUIRED FOR UPCOMING FISCAL YEAR.	-	-
<b>5834-01-04 WATER LINE INSTALLATION</b>	ARLINGTON CONNECTIONS TO KENNEDALE WATER CAPITAL PROJECTS SCHEDULE PROJECTS	-	-
<b>5835-01-04 SEWER LINE INSTALLATION</b>	TIF SEWERLINE & ENGINEERING SERVICES CAPITAL PROJECTS SCHEDULE PROJECTS	-	-
<b>5837-01-04 MOTOR VEHICLES</b>	REPLACE WATER FUND VEHICLES/EQUIPMENT PER REPLACEMENT SCHEDULE VEHICLE LEASES	22,500 9,546	<b>32,046</b>
<b>5838-01-04 OTHER EQUIPMENT</b>	REPLACE WATER FUND COMPUTERS PER REPLACEMENT SCHEDULE	7,750	<b>7,750</b>

**TOTAL EXPENDITURES \$ 39,796**

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**FOUR YEAR WATER & WASTEWATER PROJECT SCHEDULE**

TYPE	FY17-18 PROJECTED	FY18-19 PROJECTED	FY19-20 PROJECTED	FY20-21 PROJECTED
<b>WATER PROJECTS</b>				
DICK PRICE ELEVATED STORAGE TANK REHAB	-	800,000	-	-
NORTH ARLINGTON INTERCONNECT	439,500	-	-	-
MASTER PLAN OPT 1 PROJECT 2 (OAKCREST)	-	438,830	-	-
BOLEN 12 INCH LINE	767,900	-	-	-
MASTER PLAN OPT 1 PROJECT 4 T-3 GROUND STORAGE TANK (.75M GALLONS)	-	-	-	1,343,430
MASTER PLAN OPT 1 PROJECT 13 (NEW HOPE)	-	390,190	-	-
MASTER PLAN OPT 1 PROJECT 9 (287BUS & HUDSON)	-	-	-	1,235,930
MASTER PLAN OPT 1 PROJECT 20 (12" I-20 & 287BUS)	-	275,840	-	-
	<b>\$ 1,207,400</b>	<b>\$ 1,904,860</b>	<b>\$ -</b>	<b>\$ 2,579,360</b>
<b>WASTEWATER PROJECTS</b>				
CRESTDALE CLAY LINES (4)	-	250,000	250,000	-
MASTER PLAN PROJECT 5 (NEW HOPE TO RACETRACK)	-	870,000	-	-
MASTER PLAN PROJECT 1 (NORTH ROAD & DICK PRICE ROAD)	-	-	-	1,442,480
MASTER PLAN PROJECT 11 (NEW HOPE)	-	-	1,049,360	-
VILLAGE CREEK SEWER LINE	414,100	-	-	-
	<b>\$ 414,100</b>	<b>\$ 1,120,000</b>	<b>\$ 1,299,360</b>	<b>\$ 1,442,480</b>
<b>TOTAL</b>	<b>\$ 1,621,500</b>	<b>\$ 3,024,860</b>	<b>\$ 1,299,360</b>	<b>\$ 4,021,840</b>

DEPARTMENT OUTLINE: NON-DEPARTMENTAL

**FUNCTIONS**

Purpose of this department is for expenditures that impact the fund but not necessarily one department like insurance, admin charge, and payment in lieu of tax

**DEPARTMENT SUMMARY BUDGET**

10: WATER/SEWER FUND  
90: NONDEPARTMENTAL

ACCOUNT NAME	FY15-16 ACTUAL	FY16-17 ADOPTED	FY16-17 AMENDED	FY16-17 MAY	FY16-17 PROJECTED	PROJECTED VS BUDGET	FY17-18 PROPOSED	\$\$ CHANGE	% CHANGE
RETIREMENT	10,692	-	-	-	-	-	-	-	-
UNEMPLOYMENT INSURANCE	2,490	2,223	2,223	141	200	(2,023)	2,394	171	8%
WORKERS' COMPENSATION	7,433	13,100	13,100	7,003	7,003	(6,097)	14,895	1,795	14%
HEALTH ADMIN FEES	3,441	7,355	7,355	5,392	6,000	(1,355)	8,332	977	13%
<b>PERSONNEL</b>	<b>\$ 24,056</b>	<b>\$ 22,678</b>	<b>\$ 22,678</b>	<b>\$ 12,535</b>	<b>\$ 13,203</b>	<b>\$ (9,476)</b>	<b>\$ 25,621</b>	<b>\$ 2,943</b>	<b>13%</b>
OFFICE EQUIP/SOFTWARE MAINT	4,389	5,161	5,161	1,896	3,100	(2,061)	2,952	(2,209)	-43%
<b>MAINTENANCE</b>	<b>\$ 4,389</b>	<b>\$ 5,161</b>	<b>\$ 5,161</b>	<b>\$ 1,896</b>	<b>\$ 3,100</b>	<b>\$ (2,061)</b>	<b>\$ 2,952</b>	<b>\$ (2,209)</b>	<b>-43%</b>
INSURANCE-AUTO	10,874	10,874	10,874	11,497	11,497	623	12,199	1,325	12%
INSURANCE-PROPERTY	8,367	8,367	8,367	9,332	9,332	965	10,452	2,085	25%
INSURANCE-GENERAL LIABILITY	3,682	3,682	3,682	4,704	4,704	1,022	6,021	2,339	64%
SPECIAL SERVICES	10,888	10,890	10,890	9,225	13,900	3,010	14,559	3,669	34%
TELEPHONE SERVICES	3,630	8,435	8,435	2,090	3,630	(4,805)	8,435	-	-
ADMIN CHARGE-GENERAL FUND	449,793	334,418	334,418	206,724	327,123	(7,295)	361,228	26,810	8%
FRANCHISE FEE-STREET FUND	494,772	429,966	429,966	265,788	420,586	(9,380)	213,244	(216,722)	-50%
BAD DEBT EXPENSE	60,558	-	-	-	200	200	-	-	-
<b>SUNDRY</b>	<b>\$ 1,042,565</b>	<b>\$ 806,632</b>	<b>\$ 806,632</b>	<b>\$ 509,360</b>	<b>\$ 790,972</b>	<b>\$ (15,660)</b>	<b>\$ 626,138</b>	<b>\$ (180,494)</b>	<b>-22%</b>
TRANSFER OUT-STREET FUND	3,094	-	-	-	-	-	-	-	-
<b>TRANSFERS</b>	<b>\$ 3,094</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>-</b>
BUILDING IMPROVEMENTS	-	-	-	-	-	-	-	-	-
DEPRECIATION EXPENSE	779,966	-	-	-	-	-	-	-	-
MOTOR VEHICLES	2,846	-	-	-	-	-	-	-	-
OTHER EQUIPMENT	2,207	-	-	-	-	-	-	-	-
<b>CAPITAL</b>	<b>\$ 5,053</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>-</b>
<b>TOTAL EXPENDITURES</b>	<b>\$ 1,079,157</b>	<b>\$ 834,472</b>	<b>\$ 834,472</b>	<b>\$ 523,791</b>	<b>\$ 807,275</b>	<b>\$ (27,197)</b>	<b>\$ 654,711</b>	<b>\$ (179,761)</b>	

CITY OF KENNEDALE, TEXAS  
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**COMBINED OTHER WATER/SEWER FUNDS SUMMARY**

CATEGORY	FY15-16 ACTUAL	FY16-17 ADOPTED	FY16-17 AMENDED	FY16-17 MAY	FY16-17 PROJECTED	PROJECTED VS BUDGET	FY17-18 PROPOSED	\$\$ CHANGE	% CHANGE
<b>BEGINNING FUND BALANCE</b>	\$ 688,123	\$ 817,130	\$ 870,057	\$ 870,057	\$ 870,057	\$ -	\$ 896,583		
GRANTS	-	-	176,000	-	151,000	(25,000)	-	(176,000)	
FINES/FEES	482,310	318,833	318,833	291,819	430,714	111,881	404,489	85,656	27%
INVESTMENT EARNINGS	514	590	590	895	1,555	965	1,250	660	112%
MISCELLANEOUS INCOME	-	93,736	93,736	90,399	90,399	(3,337)	-	(93,736)	
TRANSFERS	-	-	-	-	-	-	-	-	
<b>TOTAL REVENUES</b>	<b>\$ 482,823</b>	<b>\$ 413,159</b>	<b>\$ 589,159</b>	<b>\$ 383,113</b>	<b>\$ 673,668</b>	<b>\$ 84,509</b>	<b>\$ 405,739</b>	<b>\$(183,420)</b>	<b>-31%</b>
SUPPLIES	-	300	300	-	-	(300)	300	-	
MAINTENANCE	3,956	15,243	15,243	10,703	15,243	-	21,855	6,612	43%
SUNDRY	27,873	91,614	91,614	39,419	50,114	(41,500)	79,148	(12,466)	-14%
TRANSFERS	269,060	214,415	214,415	-	214,415	-	353,573	139,158	65%
GRANTS	-	-	176,000	129,808	151,000	(25,000)	-	(176,000)	
CAPITAL	-	288,000	288,000	45,440	216,370	(68,630)	30,000	(258,000)	-90%
<b>TOTAL EXPENDITURES</b>	<b>\$ 300,889</b>	<b>\$ 609,572</b>	<b>\$ 785,572</b>	<b>\$ 225,370</b>	<b>\$ 647,142</b>	<b>\$ (135,430)</b>	<b>\$ 484,876</b>	<b>\$(300,696)</b>	<b>-38%</b>
REVENUES OVER EXPENDITURES	\$ 181,934	\$ (196,413)	\$ (196,413)	\$ 157,743	\$ 26,526	\$ 219,939	\$ (79,137)		
<b>ENDING FUND BALANCE</b>	<b>\$ 870,057</b>	<b>\$ 620,717</b>	<b>\$ 673,645</b>	<b>\$ 1,027,800</b>	<b>\$ 896,583</b>		<b>\$ 817,447</b>		
<b>FUND BALANCE AS % OF EXP</b>	<b>289.2%</b>	<b>101.8%</b>	<b>85.8%</b>	<b>456.0%</b>	<b>138.5%</b>		<b>168.6%</b>		
RESERVE (NO REQUIREMENT)	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -		
<b>RESERVE SURPLUS/(SHORTFALL)</b>									

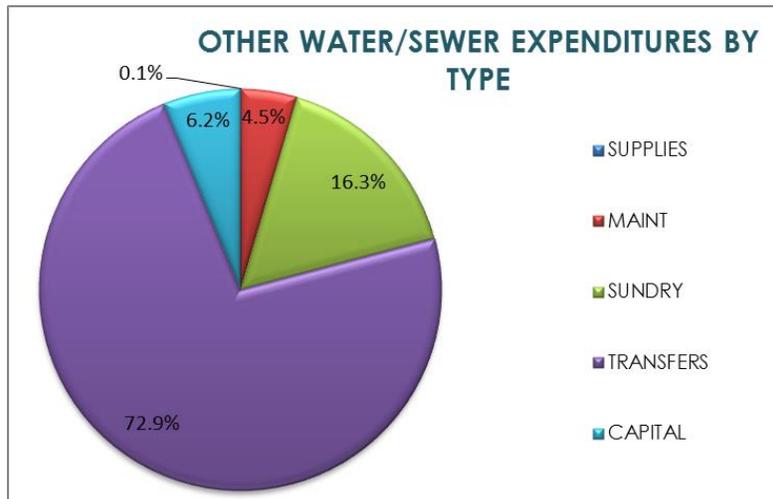
## OTHER WATER/SEWER FUNDS BUDGET OVERVIEW

### REVENUES

Below is a five-year trend of revenues. “Fines/Fees” include Storm Drain Fees, Water Impact Fees, and Sewer Impact Fees; these are the main source of revenue for the “Other Water/Sewer Funds” category.

Fiscal Year	2014 (Actual)	2015 (Actual)	2016 (Actual)	2017 (Estimated)	2018 (Budgeted)	% Change (CY-PY)/PY	% Change FY14-18
Other Water/Sewer Funds Fines/Fees	\$ 503,054	\$ 416,984	\$ 482,310	\$ 430,714	\$ 404,489	-6.09%	-19.59%
Other Water/Sewer Funds Investment Earnings	\$ 44	\$ 113	\$ 514	\$ 1,555	\$ 1,250	-19.61%	2769.61%
Other Water/Sewer Funds Miscellaneous Income	\$ -	\$ -	\$ -	\$ 241,399	\$ -	-100.00%	
Other Water/Sewer Funds Transfers	\$ -	\$ -	\$ -	\$ -	\$ -		
Other Water/Sewer Funds Total Revenues	\$ 503,097	\$ 417,097	\$ 482,823	\$ 673,668	\$ 405,739	-39.77%	-19.35%
Other Water/Sewer Funds Revenues Per Capita	\$ 68.04	\$ 52.19	\$ 59.23	\$ 81.02	\$ 48.31	-40.37%	-28.99%

### EXPENDITURES



Capital and Transfers make up 6.2% and 72.9%, respectively, of the Other Water/Sewer Expenditures. This is money transfer to the Water/Sewer Fund and Debt Service Fund to pay for debt. Sundry makes up 16.3%. Supplies and Maintenance make up the remaining 10.7%. These largely cover the ongoing Stormwater operations. Below is a five-year trend of expenditures:

Fiscal Year	2014 (Actual)	2015 (Actual)	2016 (Actual)	2017 (Estimated)	2018 (Budgeted)	% Change (CY-PY)/PY	% Change FY14-18
Other Water/Sewer Funds Supplies	\$ -	\$ -	\$ -	\$ -	\$ 300	100.00%	100.00%
Other Water/Sewer Funds Maintenance	\$ 11,164	\$ 13,614	\$ 3,956	\$ 15,243	\$ 21,855	43.38%	95.77%
Other Water/Sewer Funds Sundry	\$ 14,048	\$ 48,904	\$ 27,873	\$ 50,114	\$ 79,148	57.94%	463.43%
Other Water/Sewer Funds Transfers	\$ 210,200	\$ 344,846	\$ 269,060	\$ 214,415	\$ 353,573	64.90%	68.21%
Other Water/Sewer Funds Capital & Grants	\$ 3,814	\$ -	\$ -	\$ 367,370	\$ 30,000	-91.83%	686.58%
Other Water/Sewer Funds Total Expenditures	\$ 239,225	\$ 407,364	\$ 300,889	\$ 647,142	\$ 484,876	-25.07%	102.69%
Other Water/Sewer Funds Expenditures Per Capita	\$ 32.35	\$ 50.97	\$ 36.91	\$ 77.83	\$ 57.74	-25.82%	78.45%

## STORM WATER UTILITY FUND BUDGET OVERVIEW

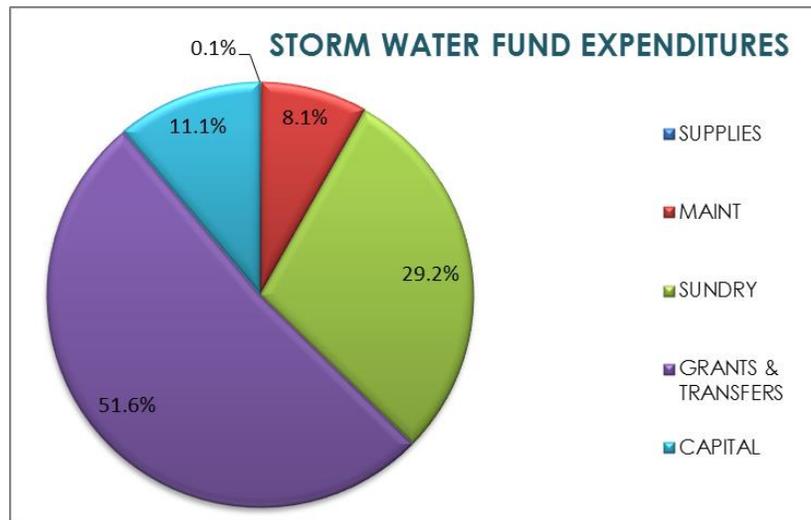
### REVENUES

The main source of revenues for the Storm Water Fund are Fines/Fees from the Drainage fee. For FYE 2018, the city is proposing increasing this fee from \$3.50 to \$4.00, to make progress towards the original schedule passed by Council.

Below is the five-year trend of revenues:

Fiscal Year	2014 (Actual)	2015 (Actual)	2016 (Actual)	2017 (Estimated)	2018 (Budgeted)	% Change (CY-PY)/PY	% Change FY14-18
Storm Water Fund Grants	\$ -	\$ -	\$ -	\$ 151,000	\$ -	100.00%	100.00%
Storm Water Fund Fines/Fees	\$ 183,479	\$ 200,069	\$ 237,863	\$ 253,714	\$ 256,214	0.99%	39.64%
Storm Water Fund Investment Earnings	\$ 30	\$ 39	\$ 192	\$ 525	\$ 450	-14.29%	1415.15%
Storm Water Fund Total Revenues	\$ 183,509	\$ 200,108	\$ 238,055	\$ 405,239	\$ 256,664	-36.66%	39.86%
Storm Water Fund Revenues Per Capita	\$ 24.82	\$ 25.04	\$ 29.20	\$ 48.74	\$ 30.56	-37.29%	23.14%

### EXPENDITURES



Capital and grants/transfers make up over 11.1% and 51.6%, respectively, with sundry, maintenance, and supplies making up the remaining 37.3%. Below is the five-year trend of expenditures:

Fiscal Year	2014 (Actual)	2015 (Actual)	2016 (Actual)	2017 (Estimated)	2018 (Budgeted)	% Change (CY-PY)/PY	% Change FY14-18
Storm Water Fund Supplies	\$ -	\$ -	\$ -	\$ -	\$ 300	100.00%	100.00%
Storm Water Fund Maintenance	\$ 11,164	\$ 13,614	\$ 3,956	\$ 15,243	\$ 21,855	43.38%	95.77%
Storm Water Fund Sundry	\$ 14,048	\$ 48,904	\$ 27,873	\$ 50,114	\$ 79,148	57.94%	463.43%
Storm Water Fund Transfers	\$ -	\$ 147,534	\$ 97,860	\$ -	\$ 140,000	0.00%	100.00%
Storm Water Fund Grants	\$ -	\$ -	\$ -	\$ 151,000	\$ -	100.00%	0.00%
Storm Water Fund Capital	\$ 3,814	\$ -	\$ -	\$ 216,370	\$ 30,000	100.00%	686.58%
Storm Water Fund Total Expenditures	\$ 29,025	\$ 210,052	\$ 129,689	\$ 432,727	\$ 271,303	-37.30%	834.72%
Storm Water Fund Expenditures Per Capita	\$ 3.93	\$ 26.28	\$ 15.91	\$ 52.04	\$ 32.31	-37.92%	722.97%

## STORMWATER DRAINAGE SYSTEM SUMMARY

SOURCE: 2015 ASSET MANAGEMENT PLAN | [WWW.CITYOFKENNEDEALE.COM/GOVDOCS](http://WWW.CITYOFKENNEDEALE.COM/GOVDOCS)

### WHAT DOES THE CITY OWN?

The inventory components of the stormwater drainage system are outlined in the table below. The entire system consists of approximately 3.7 miles of stormwater main.

Stormwater Drainage System Inventory		
Asset Type	Asset Component	Quantity
Stormwater Drainage System	Stormwater Pipe (12-15 inch)	555 ft
	Stormwater Pipe (16-21 inch)	2,720 ft
	Stormwater Pipe (24 inch)	8,289 ft
	Stormwater Pipe (27 inch)	1,921 ft
	Stormwater Pipe (30 inch)	1,441 ft
	Stormwater Pipe (32-36 inch)	2,775 ft
	Stormwater Pipe (39-42 inch)	915 ft
	Stormwater Pipe (48-51 inch)	1,186 ft
	Stormwater Pipe (54 inch)	70 ft
	Culverts	22
	Ditch	36 miles
	Flume	200 ft
	Inlet	201

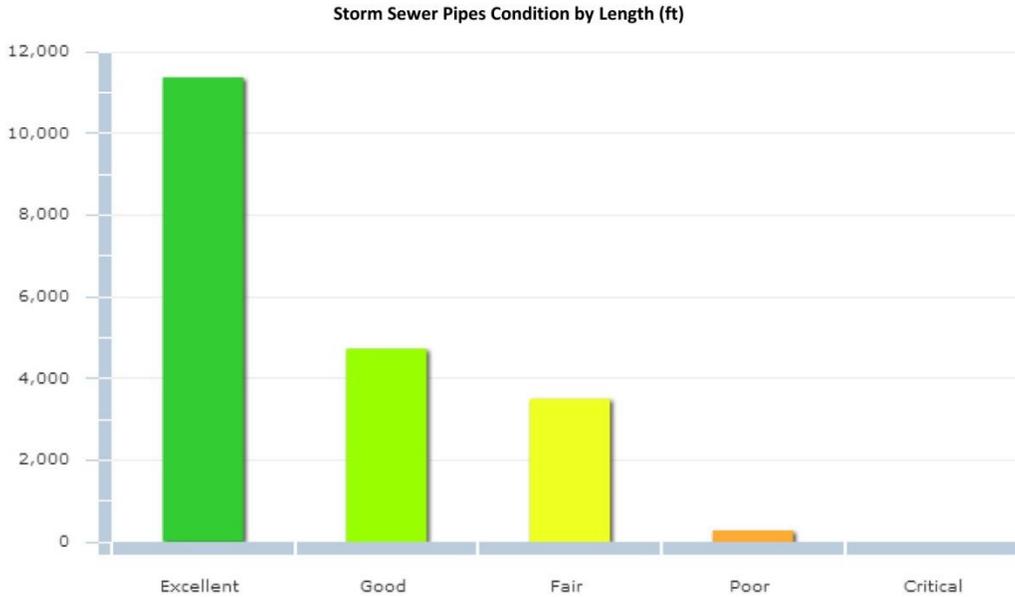
### WHAT IS THE VALUE OF THE STORMWATER DRAINAGE SYSTEM?

The estimated replacement value of the stormwater drainage system, in 2014 dollars, is approximately \$3.3 million. The cost per household for the stormwater drainage system is \$1,416 based on 2,380 households.

Stormwater Drainage System Replacement Value				
Asset type	Asset component	Quantity/units	2015 Unit Replacement Cost	2015 Overall Replacement Cost
Stormwater Drainage System	Stormwater Pipe (12-15 inch)	555 ft	User-Defined	\$15,175
	Stormwater Pipe (16-21 inch)	2,720 ft	User-Defined	\$97,800
	Stormwater Pipe (24 inch)	8,289 ft	User-Defined	\$356,427
	Stormwater Pipe (27 inch)	1,921 ft	User-Defined	\$90,287
	Stormwater Pipe (30 inch)	1,441 ft	User-Defined	\$73,443
	Stormwater Pipe (32-36 inch)	2,775 ft	User-Defined	\$185,225
	Stormwater Pipe (39-42 inch)	915 ft	User-Defined	\$77,025
	Stormwater Pipe (48-51 inch)	1,186 ft	User-Defined	\$130,460
	Stormwater Pipe (54 inch)	70 ft	User-Defined	\$9,800
	Culverts	22	User-Defined	\$809,400
	Ditch	36 miles	User-Defined	\$270,000
	Flume	200 ft	User-Defined	\$48,000
	Inlet	201	User-Defined	\$1,206,000
				<b>\$3,369,082</b>

**WHAT IS THE CONDITION OF THE STORMWATER DRAINAGE SYSTEM?**

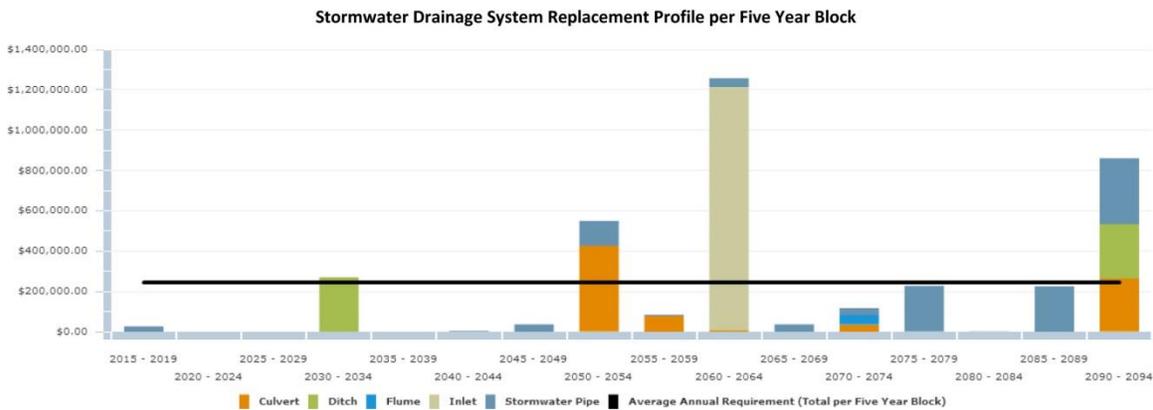
Based on assessed condition ratings, 87% of the city’s stormwater pipes and 100% of culvers are in good to excellent condition. As such, the city received a Condition vs. Performance rating of ‘B’.



**HOW DOES THE CITY ACHIEVE SUSTAINABILITY?**

The average annual revenue required to sustain Kennedale’s stormwater drainage system is approximately \$349,000. Based on Kennedale’s current annual funding of \$265,000, there is an annual deficit of \$84,000. As such, the city received a Funding vs. Need rating of ‘C’.

*Update for Current Year:* The city has 5 stormwater projects planned in the bond proposal at a cost of \$891,000.



Kennedale’s storm pipes are largely in excellent condition. There are needs to be addressed within the next 5 years totaling approximately \$27,000. The city received an overall rating of ‘C’ for its stormwater drainage system, calculated from the Condition vs. Performance and the Funding vs. Need ratings.

## DEPARTMENT OUTLINE: STORMWATER UTILITY

### FUNCTIONS

Identify, prevent, and abate stormwater issues

### HIGHLIGHTS AND GOALS ACCOMPLISHED

- Completed Erosion Master Plan with Halff & Associates (4.4, 6.0)
- Completed Water Quality Testing with University of Texas Arlington (4.4, 6.0)
- Completed 3<sup>rd</sup> Street drainage improvements (4.4, 6.0)
- Completed 5<sup>th</sup> Street culvert improvements (4.4, 6.0)
- Applied for Integrated Stormwater Management (iSWM) compliance (4.4, 6.0)

### SHORT-TERM GOALS

- Complete Storm Water/Drainage Master Plan (4.4, 6.0)
- Utilize the Stormwater Utility Fund to fund storm water improvement projects (4.4)
- Complete Creek Geomorphology study to establish design and priority guidelines for erosion issues along creek banks within the city (4.4)
- Continue ditch cleaning program with Tarrant County (4.4, 6.0)
- Complete document preparation and review for beginning the process to join the Community Rating System (CRS) program (5.0)

### LONG-TERM GOALS

- Develop tools and policies that reduce flood damage and flood risk to residents and buildings along Village Creek and its tributaries (4.2.2)

### STAFFING RESOURCES

- N/A

### PERFORMANCE MEASURES

THROUGH JUNE 2017 UNLESS OTHERWISE NOTED

- 2 Drainage Projects Completed

CITY OF KENNEDALE, TEXAS  
ANNUAL PROGRAM OF SERVICES

**07: STORMWATER UTILITY FUND**

CATEGORY	FY15-16 ACTUAL	FY16-17 ADOPTED	FY16-17 AMENDED	FY16-17 MAY	FY16-17 PROJECTED	PROJECTED VS BUDGET	FY17-18 PROPOSED	\$\$ CHANGE	% CHANGE
<b>BEGINNING FUND BALANCE</b>	\$ 537,248	\$ 621,296	\$ 645,614	\$ 645,614	\$ 645,614		\$ 708,525		
PENALTIES	-	-	-	-	-	-	-	-	
GRANTS	-	-	176,000	-	151,000	(25,000)	-	-	
FINES/FEES	237,863	222,000	222,000	170,046	253,714	31,714	256,214	34,214	15%
INVESTMENT EARNINGS	192	450	450	318	525	75	450	-	
MISCELLANEOUS INCOME	-	93,736	93,736	90,399	90,399	(3,337)	-	(93,736)	
<b>TOTAL REVENUES</b>	<b>\$ 238,055</b>	<b>\$ 316,186</b>	<b>\$ 492,186</b>	<b>\$ 260,763</b>	<b>\$ 495,638</b>	<b>\$ 3,452</b>	<b>\$ 256,664</b>	<b>\$ (59,522)</b>	<b>-12%</b>
SUPPLIES	-	300	300	-	-	(300)	300	-	
MAINTENANCE	3,956	15,243	15,243	10,703	15,243	-	21,855	6,612	43%
SUNDRY	27,873	91,614	91,614	39,419	50,114	(41,500)	79,148	(12,466)	-14%
TRANSFERS	97,860	-	-	-	-	-	140,000	140,000	
GRANTS	-	-	176,000	129,808	151,000	(25,000)	-	-	
CAPITAL	-	288,000	288,000	45,440	216,370	(68,630)	30,000	(258,000)	-90%
<b>TOTAL EXPENDITURES</b>	<b>\$ 129,689</b>	<b>\$ 395,157</b>	<b>\$ 571,157</b>	<b>\$ 225,370</b>	<b>\$ 432,727</b>	<b>\$ (135,430)</b>	<b>\$ 271,303</b>	<b>\$ (123,854)</b>	<b>-22%</b>
REVENUES OVER EXPENDITURES	\$ 108,366	\$ (78,971)	\$ (78,971)	\$ 35,393	\$ 62,911		\$ (14,639)		
<b>ENDING FUND BALANCE</b>	<b>\$ 645,614</b>	<b>\$ 542,325</b>	<b>\$ 566,643</b>	<b>\$ 681,007</b>	<b>\$ 708,525</b>		<b>\$ 693,885</b>		
<b>FUND BALANCE AS % OF EXP</b>	<b>497.8%</b>	<b>137.2%</b>	<b>99.2%</b>	<b>302.2%</b>	<b>163.7%</b>		<b>255.8%</b>		
RESERVE (NO REQUIREMENT)	\$ -	\$ -	\$ -	\$ -	\$ -		\$ -		
<b>RESERVE SURPLUS/(SHORTFALL)</b>									

CITY OF KENNEDALE, TEXAS  
ANNUAL PROGRAM OF SERVICES

07: STORMWATER UTILITY FUND

ACCOUNT NAME	FY15-16 ACTUAL	FY16-17 ADOPTED	FY16-17 AMENDED	FY16-17 MAY	FY16-17 PROJECTED	PROJECTED VS BUDGET	FY17-18 PROPOSED	\$\$ CHANGE	% CHANGE
GRANT REVENUE	-	-	176,000	-	151,000	(25,000)	-	-	
<b>GRANTS</b>	\$ -	\$ -	\$ 176,000	\$ -	\$ 151,000	\$ (25,000)	\$ -	\$ -	
PENALTIES	4,689	-	-	2,013	3,000	3,000	2,500	2,500	
DRAINAGE FEES	237,863	222,000	222,000	170,046	253,714	31,714	253,714	31,714	14%
<b>FINES/FEES</b>	\$ 237,863	\$ 222,000	\$ 222,000	\$ 170,046	\$ 253,714	\$ 31,714	\$ 256,214	\$ 34,214	15%
INVESTMENT INCOME	192	450	450	318	525	75	450	-	
<b>INVESTMENT EARNINGS</b>	\$ 192	\$ 450	\$ 450	\$ 318	\$ 525	\$ 75	\$ 450	\$ -	
MISCELLANEOUS INCOME	-	93,736	93,736	90,399	90,399	(3,337)	-	(93,736)	
<b>MISCELLANEOUS INCOME</b>	\$ -	\$ 93,736	\$ 93,736	\$ 90,399	\$ 90,399	\$ (3,337)	\$ -	\$ (93,736)	
<b>TOTAL REVENUES</b>	\$ 238,055	\$ 316,186	\$ 492,186	\$ 260,763	\$ 495,638	\$ 28,452	\$ 256,664	\$ (59,522)	-12%

07: STORMWATER UTILITY FUND

01: STORMWATER UTILITY FEE

ACCOUNT NAME	FY15-16 ACTUAL	FY16-17 ADOPTED	FY16-17 AMENDED	FY16-17 MAY	FY16-17 PROJECTED	PROJECTED VS BUDGET	FY17-18 PROPOSED	CY - PY CHANGE	
PRINTED SUPPLIES	-	250	250	-	-	(250)	250	-	
POSTAGE	-	50	50	-	-	(50)	50	-	
<b>SUPPLIES</b>	\$ -	\$ 300	\$ 300	\$ -	\$ -	\$ (300)	\$ 300	\$ -	
DITCH MAINTENANCE	2,836	13,000	13,000	10,703	13,000	-	20,000	7,000	54%
OFFICE EQUIP./SOFTWARE MAINT	1,120	2,243	2,243	-	2,243	-	1,855	(388)	-17%
<b>MAINTENANCE</b>	\$ 3,956	\$ 15,243	\$ 15,243	\$ 10,703	\$ 15,243	\$ -	\$ 21,855	\$ 6,612	43%
ADVERTISING	-	250	250	-	-	(250)	250	-	
ASSOC DUES/PUBLICATIONS	6,592	9,014	9,014	6,598	9,014	-	9,014	-	
TRAINING/SEMINARS	-	250	250	-	-	(250)	250	-	
LEGAL SERVICES	6,100	25,000	25,000	-	-	(25,000)	25,000	-	
SPECIAL SERVICES	4,868	15,000	15,000	-	-	(15,000)	-	(15,000)	
FILING FEES	100	100	100	100	100	-	100	-	
TRAVEL	-	-	-	-	-	-	-	-	
ENGINEERING SERVICES	10,214	37,000	37,000	32,721	37,000	-	22,000	(15,000)	-41%
TRASH/DISPOSAL/DUMP SERVICES	-	5,000	5,000	-	4,000	(1,000)	5,000	-	
ADMIN CHARGE-STREET FUND	-	-	-	-	-	-	17,534	17,534	
<b>SUNDRY</b>	\$ 27,873	\$ 91,614	\$ 91,614	\$ 39,419	\$ 50,114	\$ (41,500)	\$ 79,148	\$ (12,466)	-14%
TRANSFER OUT-W/S FUND	92,142	-	-	-	-	-	-	-	
TRANSFER OUT-DEBT SERVICE FUND	-	-	-	-	-	-	140,000	-	
TRANSFER OUT-STREET FUND	5,718	-	-	-	-	-	-	-	
<b>TRANSFERS</b>	\$ 97,860	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 140,000	\$ -	
GRANT EXPENDITURES	-	-	176,000	129,808	151,000	(25,000)	-	-	
<b>GRANTS</b>	\$ -	\$ -	\$ 176,000	\$ 129,808	\$ 151,000	\$ (25,000)	\$ -	\$ -	
LAND	-	95,000	95,000	26,370	26,370	(68,630)	30,000	(65,000)	-68%
DRAINAGE IMPROVEMENTS	-	193,000	193,000	19,070	190,000	-	-	(193,000)	
<b>CAPITAL</b>	\$ -	\$ 288,000	\$ 288,000	\$ 45,440	\$ 216,370	\$ (68,630)	\$ 30,000	\$ (258,000)	-90%
<b>TOTAL EXPENDITURES</b>	\$ 129,689	\$ 395,157	\$ 571,157	\$ 225,370	\$ 432,727	\$ (110,430)	\$ 271,303	\$ (263,854)	-46%

CITY OF KENNEDALE, TEXAS  
ANNUAL PROGRAM OF SERVICES

**07: STORMWATER UTILITY FUND**

**FY17-18  
PROPOSED**

<b>4040-00-00 PENALTIES</b>	FEES PER ORDINANCE ON BALANCE OF DELINQUENT ACCOUNTS	2,500	<b>2,500</b>
<b>4085-00-00 GRANT REVENUE</b>	FEMA GRANT		-
<b>4201-00-00 DRAINAGE FEES</b>	MONTHLY UTILITY FEES ASSESSED ON PROPERTY AND ITS CORRESPONDING IMPERVIOUS COVERAGE (BASED ON INCREASE TO \$4.00)	253,714	<b>253,714</b>
<b>4401-00-00 INVESTMENT INCOME</b>	EARNING BASED UPON AVERAGE BALANCE/INTEREST RATES	450	<b>450</b>
<b>4409-00-00 MISCELLANEOUS INCOME</b>	CORP OF ENGINEERS REFUND		-

**TOTAL REVENUE \$ 256,664**

**07: STORMWATER UTILITY FUND**

**01: STORMWATER UTILITY FEE**

**FY17-18  
PROPOSED**

<b>5240-01-00 PRINTED SUPPLIES</b>	STORM WATER PHAMPLETS TO FURTHER EDUCATE THE PUBLIC	250	<b>250</b>
<b>5261-01-00 POSTAGE</b>	EXPENSE TO MAIL EDUCATION PHAMPLETS	50	<b>50</b>
<b>5408-01-00 DITCH MAINTENANCE</b>	ANNUAL CONTRACT WITH TARRANT COUNTY FOR DITCHCLEANING, CULVERT REPLACEMENT, DITCH BOTTOM RIP RAP REPLACEMENT AND OUTLET REPAIRS AS NEEDED AND SUPPLIES FOR STORM WATER MANAGEMENT	20,000	<b>20,000</b>
<b>5440-01-00 OFFICE EQUIP/SOFTWARE MAINT</b>	GIS AERIAL MAPPING	1,855	<b>1,855</b>
<b>5501-01-00 ADVERTISING</b>	EDUCATIONAL TIPS & OTHER RELATED ITEMS FOR PUBLIC NOTICES	250	<b>250</b>
<b>5510-01-00 ASSOC DUES/PUBLICATIONS</b>	ANNUAL MEMBERSHIP FOR URBANIZED PLANNING	2,415	<b>9,014</b>
	REGIONAL PUBLIC WORKS PROGRAM	3,934	
	ANNUAL COG MEMBERSHIP FOR STORMWATER PARTICIPATION	2,665	
<b>5525-01-00 TRAINING/SEMINARS</b>	STORM WATER CLASSES THROUGH THE NORTH CENTRAL TEXAS COUNCIL OF GOVERNMENTS (NCTCOG)	250	<b>250</b>
<b>5565-01-00 LEGAL SERVICES</b>	REVIEW OF STORM WATER MATERIALS FOR PROGRAM	2,500	<b>25,000</b>
	ENVIRONMENTAL LEGAL	22,500	
<b>5570-01-00 SPECIAL SERVICES</b>			-
<b>5574-01-00 FILING FEES</b>	STORM WATER PERMIT FEE WITH TCEQ/STATE (\$100 ANNUALLY, \$100 EVERY 5 YEARS BEGINNING FY13/14)	100	<b>100</b>
<b>5680-01-00 ENGINEERING SERVICES</b>	HALFF ANNUAL STORM WATER REPORT FOR ANNUAL TCEQ PERMIT	7,000	<b>22,000</b>
	DRAINAGE REVIEW	10,000	
	ZONING/UTILITY MAPS	5,000	
<b>5591-01-00 TRASH/DISPOSAL/DUMP SERVICES</b>	HAZMAT CLEANUP FOR HOUSEHOLD HAZARDOUS WASTE	5,000	<b>5,000</b>
<b>5598-01-00 ADMIN CHARGE-STREET FUND</b>	CHARGE FOR SERVICES PROVIDED BY STREET FUND RESOURCES (EQUALS 10% TOTAL REVENUES EXCLUDING INTEREST/TRANSFERS)	17,534	<b>17,534</b>
<b>5713-01-00 TRANSFER OUT-DEBT SERVICE FUND</b>	REIMBURSE FOR DEBT PROJECT EXPENSE	140,000	<b>140,000</b>
<b>5800-01-00 LAND</b>	FLOOD PLAIN ACQUISITION	30,000	<b>30,000</b>
	BOWMAN SPRINGS FLOOD PLAIN ACQUISITION		
<b>5801-00-00 GRANT EXPENDITURES</b>			-
<b>5821-01-00 DRAINAGE IMPROVEMENTS</b>	PER STORM WATER CAPITAL SCHEDULE		-

**TOTAL EXPENDITURES \$ 271,303**

CITY OF KENNEDALE, TEXAS  
ANNUAL PROGRAM OF SERVICES

**THREE YEAR STORMWATER CAPITAL SCHEDULE**

PROJECT	TYPE	FY17-18 PROJECTED	FY18-19 PROJECTED	FY19-20 PROJECTED
BEACON HILL	REINFORCED PIPE AND END TREATMENTS	150,000	-	-
1033 ESTATES	OUTFALL IMPROVEMENTS	-	-	-
BLOXOM PARK	POND OUTFALL/CURB AND GUTTER	-	-	-
3RD STREET	DRAINAGE IMPROVEMENTS	100,000	-	-
5TH STREET	CULVERT	-	-	-
VALLEY LANE	BRIDGE REPAIR TXDOT	-	125,000	-
VALLEY LANE	EROSION REPAIR	156,000	-	-
PENNSYLVANIA AVE	GABION WALL	360,000	360,000	-
BRIAR COURT SEWER LINE	GABION WALL	-	-	350,000
LINK & HIGHRIDGE	DRAINAGE	-	-	-
<b>TOTAL</b>		<b>\$ 766,000</b>	<b>\$ 485,000</b>	<b>\$ 350,000</b>

**61: WATER IMPACT FUND**

CATEGORY	FY15-16 ACTUAL	FY16-17 ADOPTED	FY16-17 AMENDED	FY16-17 MAY	FY16-17 PROJECTED	PROJECTED VS BUDGET	FY17-18 PROPOSED	\$\$ CHANGE	% CHANGE
<b>BEGINNING FUND BALANCE</b>	\$ 104,311	\$ 99,036	\$ 119,579	\$ 119,579	\$ 119,579		\$ 110,714		
FINES/FEES	186,245	68,558	68,558	100,713	145,000	76,442	120,000	51,442	75%
INVESTMENT EARNINGS	223	100	100	335	550	450	450	350	350%
<b>TOTAL REVENUES</b>	<b>\$ 186,468</b>	<b>\$ 68,658</b>	<b>\$ 68,658</b>	<b>\$ 101,048</b>	<b>\$ 145,550</b>	<b>\$ 76,892</b>	<b>\$ 120,450</b>	<b>\$ 51,792</b>	<b>75%</b>
TRANSFERS	171,200	154,415	154,415	-	154,415	-	153,573	(843)	-1%
<b>TOTAL EXPENDITURES</b>	<b>\$ 171,200</b>	<b>\$ 154,415</b>	<b>\$ 154,415</b>	<b>\$ -</b>	<b>\$ 154,415</b>	<b>\$ -</b>	<b>\$ 153,573</b>	<b>\$ (843)</b>	<b>-1%</b>
REVENUES OVER EXPENDITURES	\$ 15,268	\$ (85,757)	\$ (85,757)	\$ 101,048	\$ (8,865)	\$ 76,892	\$ (33,123)		
<b>ENDING FUND BALANCE</b>	<b>\$ 119,579</b>	<b>\$ 13,279</b>	<b>\$ 33,822</b>	<b>\$ 220,627</b>	<b>\$ 110,714</b>	<b>\$ 76,892</b>	<b>\$ 77,592</b>		
<b>FUND BALANCE AS % OF EXP</b>	<b>69.8%</b>	<b>8.6%</b>	<b>21.9%</b>		<b>71.7%</b>		<b>50.5%</b>		
RESERVE (NO REQUIREMENT)	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -		
<b>RESERVE SURPLUS/(SHORTFALL)</b>	<b>\$ 119,579</b>	<b>\$ 13,279</b>	<b>\$ 33,822</b>	<b>\$ 220,627</b>	<b>\$ 110,714</b>	<b>\$ 76,892</b>	<b>\$ 77,592</b>		

CITY OF KENNEDALE, TEXAS  
ANNUAL PROGRAM OF SERVICES

**61: WATER IMPACT FUND**

ACCOUNT NAME	FY15-16 ACTUAL	FY16-17 ADOPTED	FY16-17 AMENDED	FY16-17 MAY	FY16-17 PROJECTED	PROJECTED VS BUDGET	FY17-18 PROPOSED	\$\$ CHANGE	% CHANGE
IMPACT FEES	186,245	68,558	68,558	100,713	145,000	76,442	120,000	51,442	75%
<b>FINES/FEES</b>	<b>\$ 186,245</b>	<b>\$ 68,558</b>	<b>\$ 68,558</b>	<b>\$ 100,713</b>	<b>\$ 145,000</b>	<b>\$ 76,442</b>	<b>\$ 120,000</b>	<b>\$ 51,442</b>	<b>75%</b>
INVESTMENT INCOME	223	100	100	335	550	450	450	350	350%
<b>INVESTMENT EARNINGS</b>	<b>\$ 223</b>	<b>\$ 100</b>	<b>\$ 100</b>	<b>\$ 335</b>	<b>\$ 550</b>	<b>\$ 450</b>	<b>\$ 450</b>	<b>\$ 350</b>	<b>350%</b>
<b>TOTAL REVENUES</b>	<b>\$ 186,468</b>	<b>\$ 68,658</b>	<b>\$ 68,658</b>	<b>\$ 101,048</b>	<b>\$ 145,550</b>	<b>\$ 76,892</b>	<b>\$ 120,450</b>	<b>\$ 51,792</b>	<b>75%</b>

**61: WATER IMPACT FUND**

ACCOUNT NAME	FY15-16 ACTUAL	FY16-17 ADOPTED	FY16-17 AMENDED	FY16-17 MAY	FY16-17 PROJECTED	PROJECTED VS BUDGET	FY17-18 PROPOSED	\$\$ CHANGE	
TRANSFER OUT-W/S FUND	171,200	154,415	154,415	-	154,415	-	153,573	(843)	-1%
<b>TRANSFERS</b>	<b>\$ 171,200</b>	<b>\$ 154,415</b>	<b>\$ 154,415</b>	<b>\$ -</b>	<b>\$ 154,415</b>	<b>\$ -</b>	<b>\$ 153,573</b>	<b>\$ (843)</b>	<b>-1%</b>
<b>TOTAL EXPENDITURES</b>	<b>\$ 171,200</b>	<b>\$ 154,415</b>	<b>\$ 154,415</b>	<b>\$ -</b>	<b>\$ 154,415</b>	<b>\$ -</b>	<b>\$ 153,573</b>	<b>\$ (843)</b>	<b>-1%</b>

**61: WATER IMPACT FUND**

		FY17-18 PROPOSED
<b>4201-00-00 IMPACT FEES</b>	BASED ON CURRENT IMPACT FEE STUDY: SIMPLE 3/4" METER (2007-2017): \$1,958.79 SIMPLE 1" METER (2007-2017): \$4,895.51 SIMPLE 3/4" METER (2002-2007): \$2,936.72 SIMPLE 1" METER (2002-2007): \$4,895.51	120,000 <b>120,000</b>
<b>4401-00-00 INVESTMENT INCOME</b>	EARNING BASED UPON AVERAGE BALANCE/INTEREST RATES	450 <b>450</b>

**TOTAL REVENUES \$ 120,450**

**61: WATER IMPACT FUND**

		FY17-18 PROPOSED
<b>5710-00-00 TRANSER OUT-W/S FUND</b>	MONIES TRANSFERRED TO ASSIST IN FUNDING PORTION OF \$2.9M 2007 CO BOND/16" WATER LINE PAYMENT (BASED ON IMPACT FEE REVENUE AND AVAILABLE FUND BALANCE)	153,573 <b>153,573</b>

**TOTAL EXPENDITURES \$ 153,573**

## WATER IMPACT FEE PROJECTS

SOURCE: 2016 IMPACT FEE STUDY

### WATER AND WASTEWATER IMPACT FEE ANALYSIS

Table 4-3: Water System Impact Fee Eligible Projects

Proj. No.	Description of Project	Percent Utilization			Capital Cost	Costs Based on 2016 Dollars		
		2016*	2026	2016-2026		Current Development	10-Year (2016-2026)	Beyond 2026
<b>EXISTING</b>								
A	16" B Water Line	55%	80%	25%	\$689,271	\$379,099	\$172,318	\$137,854
B	Bowman Springs 12" Water Line	5%	45%	40%	\$303,243	\$15,162	\$121,297	\$166,784
C	Swiney Hiatt Road Water Line	20%	55%	35%	\$18,477	\$3,695	\$6,467	\$8,314
D	2014 Water/Wastewater Master Plan (Water Portion)	10%	60%	50%	\$49,874	\$4,987	\$24,937	\$19,950
E	2016 Impact Fee Study (Water Portion)	0%	100%	100%	\$32,340	\$0	\$32,340	\$0
<b>PROPOSED</b>								
1	12-inch Water Line South of Interstate 20	10%	40%	30%	\$438,830	\$43,883	\$131,649	\$263,298
2	0.75 MG Ground Storage Tank	47%	100%	53%	\$1,343,430	\$631,412	\$712,018	\$0
3	16-inch Water Line along Eden Road	0%	45%	45%	\$495,420	\$0	\$222,939	\$272,481
4	12-inch Water Lines from Pump Station 3	0%	80%	80%	\$409,650	\$0	\$327,720	\$81,930
5	12-inch Water Line along Dick Price Road	30%	65%	35%	\$319,880	\$95,964	\$111,958	\$111,958
6	12-inch Water Line between Dick Price Road and New Hope Road	0%	40%	40%	\$767,460	\$0	\$306,984	\$460,476
7	12-inch Water Line along US 287 Business and Hudson Road	0%	75%	75%	\$1,235,930	\$0	\$926,948	\$308,983
8	12-inch Water Line between Swiney Hiatt Road and Trinity Well #4	45%	70%	25%	\$1,320,480	\$594,216	\$330,120	\$396,144
9	12-inch Water Line along New Hope Road	20%	50%	30%	\$390,190	\$78,038	\$117,057	\$195,095
<b>Total Water Capital Improvements Cost</b>					<b>\$7,814,475</b>	<b>\$1,846,457</b>	<b>\$3,544,751</b>	<b>\$2,423,267</b>

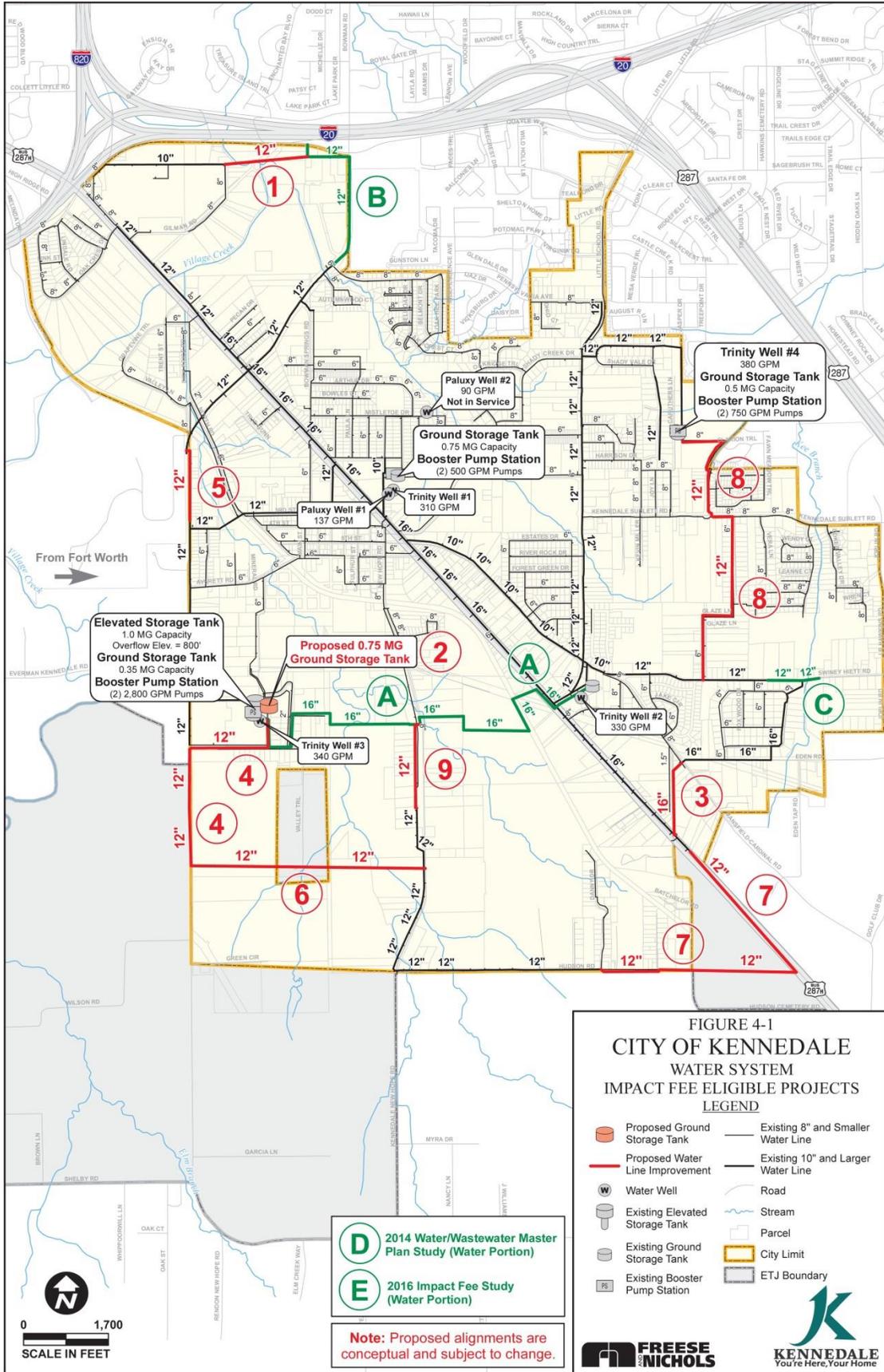
\* Utilization in 2016 on Proposed Projects indicates a portion of the project that will be used to address deficiencies within the existing system, and therefore are not eligible for impact fee cost recovery for future growth.

#### MAXIMUM ALLOWABLE WATER IMPACT FEE

The cost of water capital improvements to serve development projected to occur between 2016 and 2026 is \$4,441,608. The increase in the number of service units due to growth over the next ten years is projected as 1,493 service units. The maximum allowable water impact fee with the state mandated 50% credit is \$1,487 per service unit. This reflects a decrease in the cost per service unit from \$2,937 in 2007. The maximum allowable water impact fee calculation is summarized as follows:

Total Eligible Capital Improvement Costs	= \$4,441,608
Growth in Service Units	= 1,493
Maximum Water Impact Fee	= Total Eligible Costs / Growth in Service Units = \$4,441,608 / 1,493 = \$2,975 per Service Unit
Maximum Allowable Water Impact Fee	= Maximum Impact Fee - Credit (50%) = \$2,975 - \$1,488 = <b>\$1,487 per Service Unit</b>

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**62:SEWER IMPACT FUND**

CATEGORY	FY15-16 ACTUAL	FY16-17 ADOPTED	FY16-17 AMENDED	FY16-17 MAY	FY16-17 PROJECTED	PROJECTED VS BUDGET	FY17-18 PROPOSED	\$\$ CHANGE	% CHANGE
<b>BEGINNING FUND BALANCE</b>	\$ 46,564	\$ 96,798	\$ 104,864	\$ 104,864	\$ 104,864		\$ 77,344		
FINES/FEES	58,202	28,275	28,275	21,060	32,000	3,725	28,275	(0)	
INVESTMENT EARNINGS	99	40	40	242	480	440	350	310	775%
<b>TOTAL REVENUES</b>	<b>\$ 58,300</b>	<b>\$ 28,315</b>	<b>\$ 28,315</b>	<b>\$ 21,302</b>	<b>\$ 32,480</b>	<b>\$ 4,165</b>	<b>\$ 28,625</b>	<b>\$ 310</b>	<b>1%</b>
TRANSFERS	-	60,000	60,000	-	60,000	-	60,000	-	
<b>TOTAL EXPENDITURES</b>	<b>\$ -</b>	<b>\$ 60,000</b>	<b>\$ 60,000</b>	<b>\$ -</b>	<b>\$ 60,000</b>	<b>\$ -</b>	<b>\$ 60,000</b>	<b>\$ -</b>	
REVENUES OVER EXPENDITURES	\$ 58,300	(31,685)	(31,685)	21,302	(27,520)	4,165	(31,375)		
<b>ENDING FUND BALANCE</b>	<b>\$ 104,864</b>	<b>\$ 65,113</b>	<b>\$ 73,179</b>	<b>\$ 126,167</b>	<b>\$ 77,344</b>		<b>\$ 45,969</b>		
<b>FUND BALANCE AS % OF EXP</b>		<b>108.5%</b>					<b>76.6%</b>		
RESERVE (NO REQUIREMENT)	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -		
<b>RESERVE SURPLUS/(SHORTFALL)</b>									

**62:SEWER IMPACT FUND**

ACCOUNT NAME	FY15-16 ACTUAL	FY16-17 ADOPTED	FY16-17 AMENDED	FY16-17 MAY	FY16-17 PROJECTED	PROJECTED VS BUDGET	FY17-18 PROPOSED	\$\$ CHANGE	% CHANGE
IMPACT FEES	58,202	28,275	28,275	21,060	32,000	3,725	28,275	(0)	
<b>FINES/FEES</b>	<b>\$ 58,202</b>	<b>\$ 28,275</b>	<b>\$ 28,275</b>	<b>\$ 21,060</b>	<b>\$ 32,000</b>	<b>\$ 3,725</b>	<b>\$ 28,275</b>	<b>\$ (0)</b>	
INVESTMENT INCOME	99	40	40	242	480	440	350	310	775%
<b>INVESTMENT EARNINGS</b>	<b>\$ 99</b>	<b>\$ 40</b>	<b>\$ 40</b>	<b>\$ 242</b>	<b>\$ 480</b>	<b>\$ 440</b>	<b>\$ 350</b>	<b>\$ 310</b>	
<b>TOTAL REVENUES</b>	<b>\$ 58,300</b>	<b>\$ 28,315</b>	<b>\$ 28,315</b>	<b>\$ 21,302</b>	<b>\$ 32,480</b>	<b>\$ 4,165</b>	<b>\$ 28,625</b>	<b>\$ 310</b>	<b>1%</b>

**62:SEWER IMPACT FUND**

ACCOUNT NAME	FY15-16 ACTUAL	FY16-17 ADOPTED	FY16-17 AMENDED	FY16-17 MAY	FY16-17 PROJECTED	PROJECTED VS BUDGET	FY17-18 PROPOSED	\$\$ CHANGE	% CHANGE
TRANSFER OUT-W/S FUND	-	60,000	60,000	-	60,000	-	60,000	-	
<b>TRANSFERS</b>	<b>\$ -</b>	<b>\$ 60,000</b>	<b>\$ 60,000</b>	<b>\$ -</b>	<b>\$ 60,000</b>	<b>\$ -</b>	<b>\$ 60,000</b>	<b>\$ -</b>	
<b>TOTAL EXPENDITURES</b>	<b>\$ -</b>	<b>\$ 60,000</b>	<b>\$ 60,000</b>	<b>\$ -</b>	<b>\$ 60,000</b>	<b>\$ -</b>	<b>\$ 60,000</b>	<b>\$ -</b>	

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**62: SEWER IMPACT FUND**

**FY17-18  
PROPOSED**

<b>4201-00-00 IMPACT FEES</b>	BASED ON CURRENT IMPACT FEE STUDY: SIMPLE 3/4" METER (2007-2017): \$807.85 SIMPLE 1" METER (2007-2017): \$2,019.02 SIMPLE 3/4" METER (2002-2007): \$167.98 SIMPLE 1" METER (2002-2007): \$280.02	28,275	<b>28,275</b>
<b>4401-00-00 INVESTMENT INCOME</b>	EARNING BASED UPON AVERAGE BALANCE/INTEREST RATES	350	<b>350</b>

**TOTAL REVENUES \$ 28,625**

**62: SEWER IMPACT FUND**

**FY17-18  
PROPOSED**

<b>5710-00-00 TRANSFER OUT-W/S FUND</b>	MONIES TRANSFERRED TO ASSIST IN FUNDING PORTION OF \$2.9M 2007 CO BOND/16" WATER LINE PAYMENT (BASED ON IMPACT FEE REVENUE AND AVAILABLE FUND BALANCE)	60,000	<b>60,000</b>
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**TOTAL EXPENDITURES \$ 60,000**

## WASTEWATER IMPACT FEE PROJECTS

SOURCE: 2016 IMPACT FEE STUDY

### WATER AND WASTEWATER IMPACT FEE ANALYSIS

Table 4-4: Wastewater System Impact Fee Eligible Projects

Proj. No.	Description of Project	Percent Utilization			Capital Cost	Costs Based on 2016 Dollars		
		2016*	2026	2016-2026		Current Development	10-Year (2016-2026)	Beyond 2026
<b>EXISTING</b>								
A	2014 Water/Wastewater Master Plan (Wastewater Portion)	10%	60%	50%	\$49,874	\$4,987	\$24,937	\$19,950
B	2016 Impact Fee Study (Wastewater Portion)	0%	100%	100%	\$32,340	\$0	\$32,340	\$0
<b>PROPOSED</b>								
1	15/18-inch Interceptor along North Road and Dick Price Road	25%	70%	45%	\$1,442,480	\$360,620	\$649,116	\$432,744
2	21-inch Interceptor in Basin C-1	40%	80%	40%	\$846,690	\$338,676	\$338,676	\$169,338
3	15-inch Interceptor in Basin C	40%	70%	30%	\$692,210	\$276,884	\$207,663	\$207,663
4	8-inch Line along Dick Price Road	30%	70%	40%	\$601,200	\$180,360	\$240,480	\$180,360
5	10/12-inch Lines in Basin B-2	0%	40%	40%	\$985,990	\$0	\$394,396	\$591,594
6	10-inch Line in Western Basin B-2	0%	35%	35%	\$426,950	\$0	\$149,433	\$277,518
7	10-inch Line in Southern Basin B-2	0%	65%	65%	\$318,000	\$0	\$206,700	\$111,300
8	6-inch Line in Basin B-1	0%	60%	60%	\$213,890	\$0	\$128,334	\$85,556
9	6-inch Line along Kennedale Parkway	0%	65%	65%	\$244,450	\$0	\$158,893	\$85,558
<b>Total Wastewater Capital Improvements Cost</b>					<b>\$5,854,074</b>	<b>\$1,161,527</b>	<b>\$2,530,967</b>	<b>\$2,161,580</b>

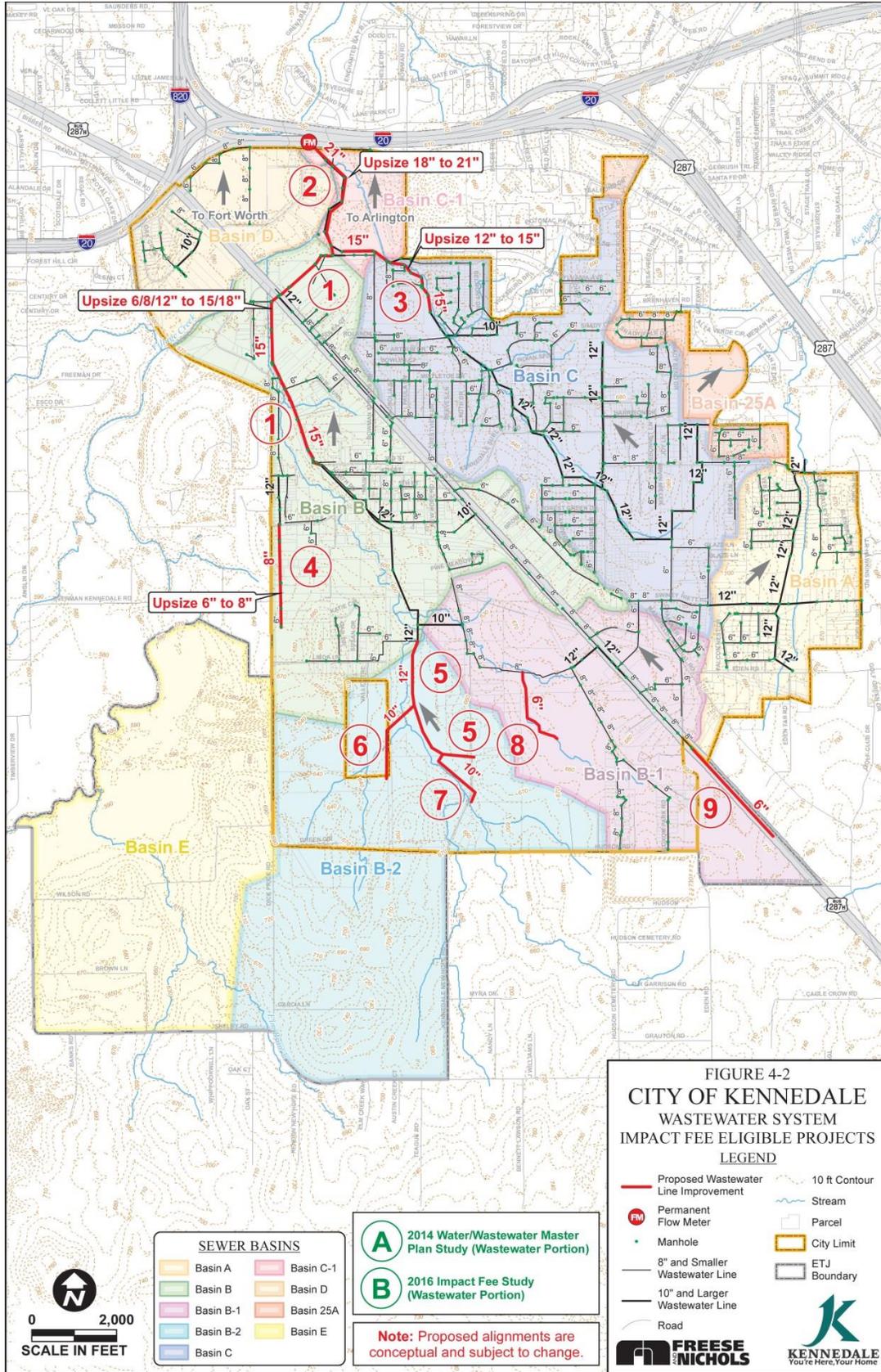
\* Utilization in 2016 on Proposed Projects indicates a portion of the project that will be used to address deficiencies within the existing system, and therefore are not eligible for impact fee cost recovery for future growth.

### MAXIMUM ALLOWABLE WASTEWATER IMPACT FEE

The cost of wastewater system capital improvements to serve development projected to occur between 2016 and 2026 is \$3,227,005. The increase in the number of service units due to growth over the next ten years is projected as 1,493 service units. The maximum allowable wastewater impact fee with the state mandated 50% credit is \$1,080 per service unit. This reflects a decrease in the cost per service unit from \$1,211 in 2007. The maximum allowable wastewater impact fee calculation is summarized as follows:

Total Capital Improvement Costs	= \$3,227,005
Growth in Service Units	= 1,493
Maximum Wastewater Impact Fee	= Total Eligible Costs/Growth in Service Units
	= \$3,227,005 / 1,493
	= \$2,161 per Service Unit
Maximum Allowable Wastewater Impact Fee	= Maximum Impact Fee – Credit (50%)
	= \$2,161 – \$1,081
	= <b>\$1,080 per Service Unit</b>

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EDC 4B FUND

COMBINED EDC4B FUNDS SUMMARY

CATEGORY	FY15-16 ACTUAL	FY16-17 ADOPTED	FY16-17 AMENDED	FY16-17 MAY	FY16-17 PROJECTED	PROJECTED VS BUDGET	FY17-18 PROPOSED	\$\$ CHANGE	% CHANGE
<b>BEGINNING FUND BALANCE</b>	\$ 313,866	\$ 248,862	\$ 223,530	\$ 223,522	\$ 223,522	\$ -	\$ 134,784		
AD VALOREM TAXES	34,335	48,462	48,462	2,360	35,000	(13,462)	35,000	(13,462)	-28%
SALES/BEVERAGE TAXES	376,545	349,351	349,351	182,122	342,000	(7,351)	373,835	24,484	7%
INVESTMENT EARNINGS	333	260	260	435	713	453	365	105	40%
MISCELLANEOUS INCOME	115,841	435,796	435,796	59,445	146,000	(289,796)	45,120	(390,676)	-90%
SURPLUS SALES/RENTALS	100,606	99,358	99,358	58,779	80,746	(18,612)	121,858	22,500	23%
TRANSFERS	-	-	-	-	-	-	29,719	-	
<b>TOTAL REVENUES</b>	<b>\$ 627,660</b>	<b>\$ 933,227</b>	<b>\$ 933,227</b>	<b>\$ 303,141</b>	<b>\$ 604,459</b>	<b>\$(328,768)</b>	<b>\$ 605,897</b>	<b>\$(357,049)</b>	<b>-38%</b>
SUPPLIES	5,110	3,100	3,100	-	1,000	(2,100)	2,100	(1,000)	-32%
MAINTENANCE	19,709	95,403	95,403	13,264	90,000	(5,403)	25,112	(70,291)	-74%
SUNDRY	353,786	291,959	291,959	132,548	196,816	(95,142)	213,667	(78,292)	-27%
DEBT	166,773	168,600	168,600	150,539	168,561	(38)	169,777	1,178	1%
TRANSFERS	151,919	154,819	154,819	154,819	154,819	0	182,307	27,488	18%
CAPITAL	20,707	90,000	90,000	23,080	82,000	(8,000)	-	(90,000)	
<b>TOTAL EXPENDITURES</b>	<b>\$ 718,004</b>	<b>\$ 803,880</b>	<b>\$ 803,880</b>	<b>\$ 474,249</b>	<b>\$ 693,197</b>	<b>\$(110,684)</b>	<b>\$ 592,963</b>	<b>\$(210,918)</b>	<b>-26%</b>
REVENUES OVER EXPENDITURES	\$ (90,344)	\$ 129,347	\$ 129,347	\$(171,109)	\$ (88,738)	\$(218,084)	\$ 12,935		
<b>ENDING FUND BALANCE</b>	<b>\$ 223,522</b>	<b>\$ 378,209</b>	<b>\$ 352,877</b>	<b>\$ 52,413</b>	<b>\$ 134,784</b>		<b>\$ 147,719</b>		
<b>FUND BALANCE AS % OF EXP</b>	<b>31.1%</b>	<b>47.0%</b>	<b>43.9%</b>	<b>11.1%</b>	<b>19.4%</b>		<b>24.9%</b>		
RESERVE (\$115,000) REQUIREMENT)	\$ -	\$ 115,000	\$ -	\$ -	\$ -		\$ 115,000		
<b>RESERVE SURPLUS/(SHORTFALL)</b>	<b>\$ 223,522</b>	<b>\$ 263,209</b>	<b>\$ 352,877</b>	<b>\$ 52,413</b>	<b>\$ 134,784</b>		<b>\$ 32,719</b>		

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**EDC 4B FUND**

**15: EDC4B FUND**

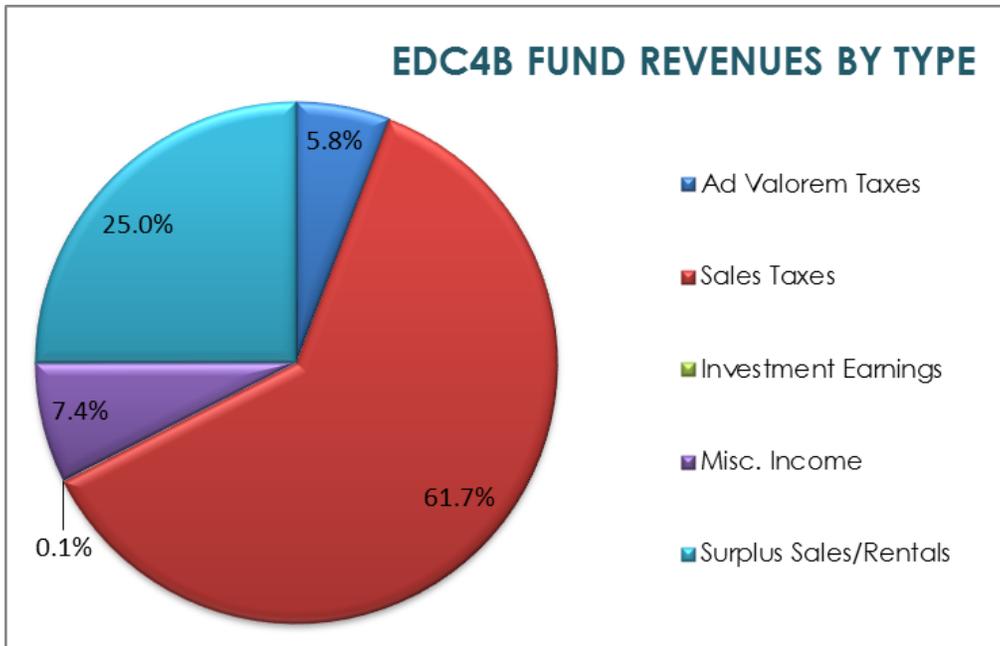
CATEGORY	FY15-16 ACTUAL	FY16-17 ADOPTED	FY16-17 AMENDED	FY16-17 MAY	FY16-17 PROJECTED	PROJECTED VS BUDGET	FY17-18 PROPOSED	\$\$ CHANGE	% CHANGE
<b>BEGINNING FUND BALANCE</b>	\$ 164,460	\$ 99,198	\$ 73,861	\$ 73,861	\$ 73,861		\$ (15,517)		
AD VALOREM TAXES	34,335	48,462	48,462	2,360	35,000	(13,462)	35,000	(13,462)	-28%
SALES/BEVERAGE TAXES	376,545	349,351	349,351	182,122	342,000	(7,351)	373,835	24,484	7%
INVESTMENT EARNINGS	78	40	40	68	73	33	65	25	63%
MISCELLANEOUS INCOME	115,841	435,796	435,796	59,445	146,000	(289,796)	45,120	(390,676)	-90%
SURPLUS SALES/RENTALS	100,606	99,358	99,358	58,779	80,746	(18,612)	121,858	22,500	23%
TRANSFERS	-	-	-	-	-	-	29,719	-	
<b>TOTAL REVENUES</b>	\$ 627,405	\$ 933,007	\$ 933,007	\$ 302,774	\$ 603,819	\$ (329,188)	\$ 605,597	\$ (357,129)	-38%
SUPPLIES	5,110	3,100	3,100	-	1,000	(2,100)	2,100	(1,000)	-32%
MAINTENANCE	19,709	95,403	95,403	13,264	90,000	(5,403)	25,112	(70,291)	-74%
SUNDRY	353,786	291,959	291,959	132,548	196,816	(95,142)	213,667	(78,292)	-27%
DEBT	166,773	168,600	168,600	150,539	168,561	(38)	169,777	1,178	1%
TRANSFERS	151,919	154,819	154,819	154,819	154,819	0	152,588	(2,231)	-1%
CAPITAL	20,707	90,000	90,000	23,080	82,000	(8,000)	-	(90,000)	
<b>TOTAL EXPENDITURES</b>	\$ 718,004	\$ 803,880	\$ 803,880	\$ 474,249	\$ 693,197	\$ (110,684)	\$ 563,244	\$ (240,637)	-30%
REVENUES OVER EXPENDITURES	\$ (90,599)	\$ 129,127	\$ 129,127	\$ (171,475)	\$ (89,378)		\$ 42,354		
<b>ENDING FUND BALANCE</b>	\$ 73,861	\$ 228,324	\$ 202,987	\$ (97,615)	\$ (15,517)		\$ 26,836		
<b>FUND BALANCE AS % OF EXP</b>	10.3%	28.4%	25.3%	-20.6%	-2.2%		4.8%		
RESERVE (NO REQUIREMENT)	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -		
<b>RESERVE SURPLUS/(SHORTFALL)</b>									

## EDC 4B FUND BUDGET OVERVIEW

### REVENUES

The 2017-2018 Economic Development Corporation 4B (EDC4B) includes \$605,987 in revenues is a 38%, or \$357,049 reduction from the prior year. The majority of the change comes from the removal of a land sale from the prior budget.

The main sources of revenue in the EDC4B Fund are sales taxes and rental income, which accounts for 61.7% and 25%, respectively of all revenue. Revenue by major category is depicted below:



Below is the five-year trend of revenues:

Fiscal Year	2014 (Actual)	2015 (Actual)	2016 (Actual)	2017 (Estimated)	2018 (Budgeted)	% Change (CY-PY)/PY	% Change FY14-18
EDC4B Fund Ad Valorem Taxes	\$ 52,329	\$ 38,861	\$ 34,335	\$ 35,000	\$ 35,000	0.00%	-33.12%
EDC4B Fund Sales Taxes	\$ 325,630	\$ 457,222	\$ 376,545	\$ 342,000	\$ 373,835	9.31%	14.80%
EDC4B Fund Investment Earnings	\$ 48	\$ 112	\$ 333	\$ 713	\$ 365	-48.81%	654.13%
EDC4B Fund Misc. Income	\$ 1,008,096	\$ 57,855	\$ 115,841	\$ 146,000	\$ 45,120	-69.10%	-95.52%
EDC4B Fund Surplus Sales/Rentals & Transfers	\$ 149,950	\$ 116,845	\$ 100,606	\$ 80,746	\$ 151,577	87.72%	1.08%
EDC4B Fund Total Revenues	\$ 1,536,053	\$ 670,895	\$ 627,660	\$ 604,459	\$ 605,897	0.24%	-60.55%
EDC4B Fund Revenues Per Capita	\$ 207.74	\$ 83.95	\$ 77.00	\$ 72.70	\$ 72.15	-0.75%	-65.27%

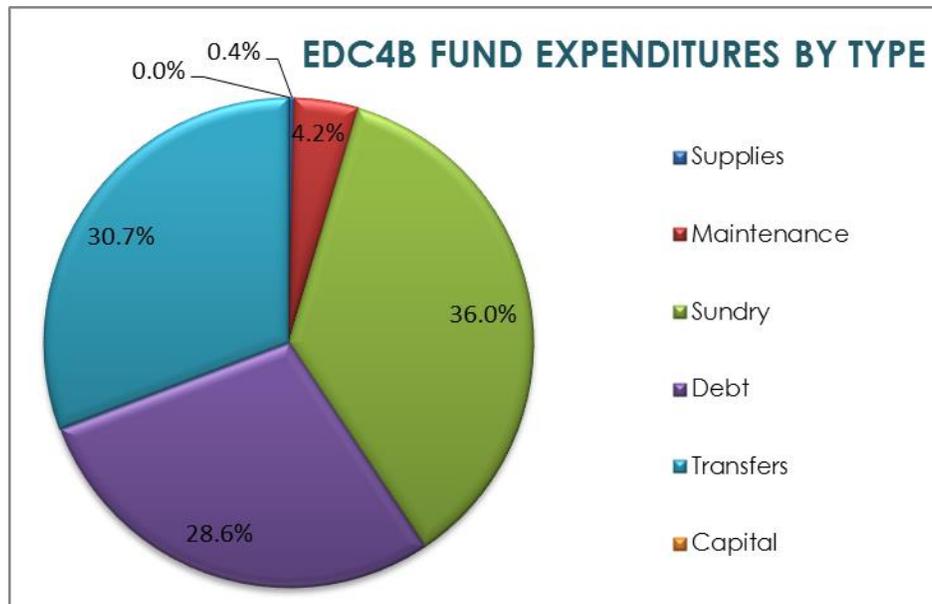
### SALES TAXES

Sales Taxes continue to follow the projected path of growth based on economic development within the community and economic projects around the state. We collect .5 cents of sales taxes for our EDC4B Fund. Sales Taxes make up 61.7% of the EDC4B Budget revenues. Below is the chart of sales taxes over the last five years:

Fiscal Year	2014	2015	2016	2017	2018
Sales Taxes	\$ 325,630	\$ 457,222	\$ 376,545	\$ 342,000	\$ 373,835
Sales Taxes Per Capita	\$ 44.04	\$ 57.21	\$ 46.19	\$ 41.13	\$ 44.51

### EXPENDITURES

The EDC4B Expenditures are illustrated below by type:



Sundry makes up 36.1% of expenditures with maintenance, debt, and transfers are 4.2%, 28.6%, and 30.7%, respectively. Supplies and capital make up the remaining .4%. Discretionary spending for the fund was greatly reduced to begin recovering unrestricted reserves. In addition, the capital bond fund's leftover funds are being used to pay for debt service in the current year. Along with the City's funds, the EDC will move towards an administrative charge on a cost basis, as opposed to a revenue basis. Below is the five-year trend of expenditures:

Fiscal Year	2013 (Actual)	2014 (Actual)	2015 (Actual)	2016 (Estimated)	2017 (Budgeted)	% Change (CY-PY)/PY	% Change FY14-18
EDC4B Fund Supplies	\$ -	\$ 4,625	\$ 5,110	\$ 1,000	\$ 2,100	110.00%	
EDC4B Fund Maintenance	\$ 26,036	\$ 39,375	\$ 19,709	\$ 90,000	\$ 25,112	-72.10%	-3.55%
EDC4B Fund Sundry	\$ 345,864	\$ 243,725	\$ 353,786	\$ 196,816	\$ 213,667	8.56%	-38.22%
EDC4B Fund Debt	\$ 167,937	\$ 169,796	\$ 166,773	\$ 168,561	\$ 169,777	0.72%	1.10%
EDC4B Fund Transfers	\$ 155,119	\$ 153,519	\$ 151,919	\$ 154,819	\$ 182,307	17.75%	17.53%
EDC4B Fund Capital	\$ 59,241	\$ 122,078	\$ 20,707	\$ 82,000	\$ -	-100.00%	-100.00%
EDC4B Fund Total Expenditures	\$ 754,197	\$ 733,119	\$ 718,004	\$ 693,197	\$ 592,963	-14.46%	-21.38%
EDC4B Fund Expenditures Per Capita	\$ 102.00	\$ 91.73	\$ 88.08	\$ 83.37	\$ 70.61	-15.31%	-30.78%

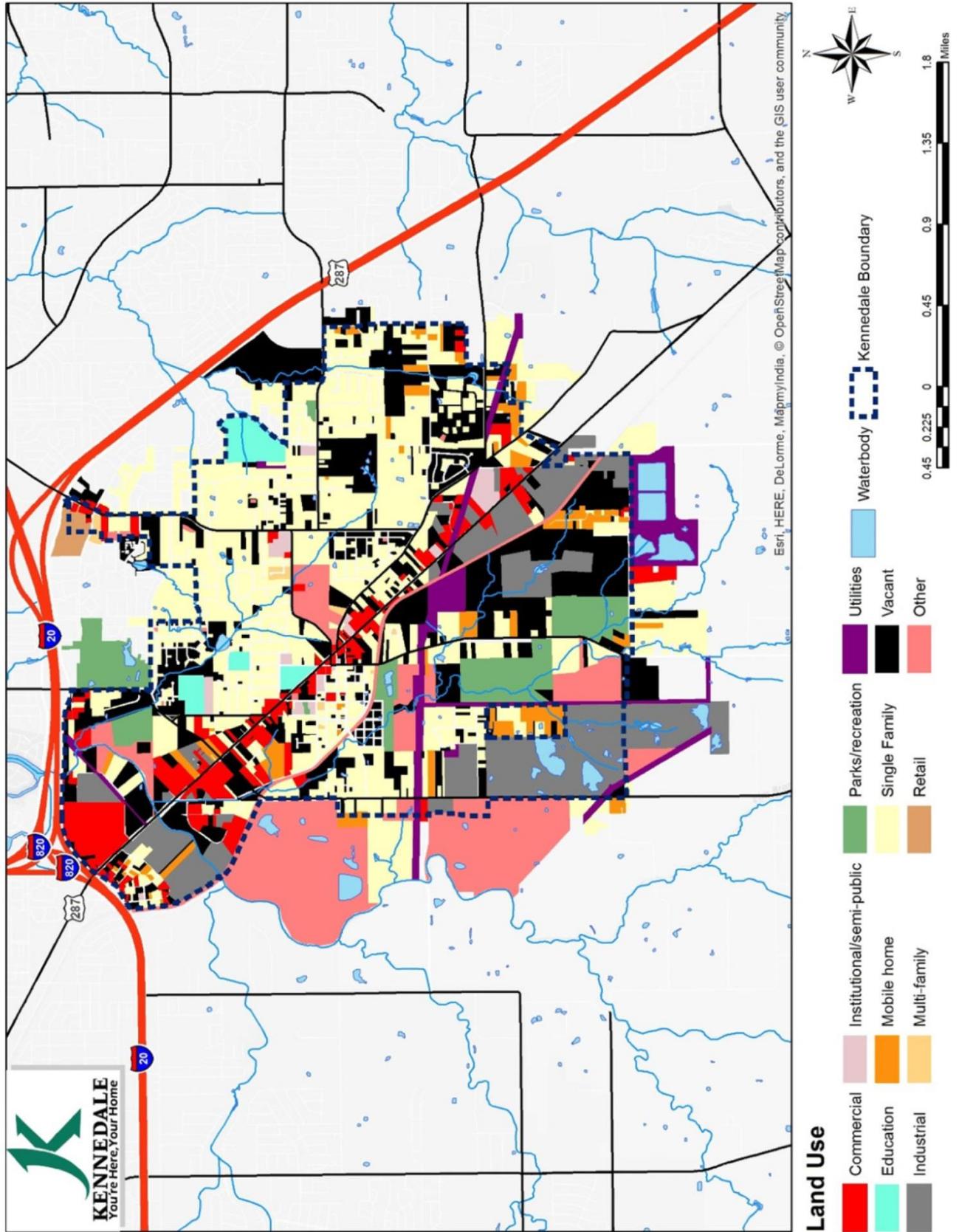
## LAND USE ANALYSIS

SOURCE: 2016 2016-2026 PARKS MASTER PLAN | [WWW.CITYOFKENNEDEALE.COM/GOVDOCS](http://WWW.CITYOFKENNEDEALE.COM/GOVDOCS)

The most dominant land use in the City of Kennedale is single-family residential, which constitutes 30% of the total area. One of the land use strengths of the City is the availability of vacant lands, with 293 parcels. Another dominant land use is industrial, with about 11% of the land area coverage.

Category	Counts	Acres	Percentage
<b>Cemeteries</b>	2	43.48	0.82%
<b>Commercial</b>	107	281.15	5.32%
<b>Communication</b>	1	0.88	0.02%
<b>Education</b>	4	80.49	1.52%
<b>Group quarters</b>	1	2.71	0.05%
<b>Industrial</b>	29	574.30	10.87%
<b>Institutional/semi-public</b>	14	51.22	0.97%
<b>Landfill</b>	2	496.61	9.40%
<b>Mobile home</b>	50	173.84	3.29%
<b>Multi-family</b>	7	14.54	0.28%
<b>Parks/recreation</b>	7	264.58	5.01%
<b>Railroad</b>	5	44.20	0.84%
<b>Ranch land</b>	15	147.16	2.79%
<b>Residential acreage</b>	3	68.78	1.30%
<b>Retail</b>	1	26.07	0.49%
<b>Single family</b>	264	1629.51	30.85%
<b>Small water bodies</b>	8	18.66	0.35%
<b>Under construction</b>	6	2.82	0.05%
<b>Utilities</b>	20	229.36	4.34%
<b>Vacant</b>	293	1098.35	20.80%
<b>Others</b>	3	32.84	0.62%
<b>Grand Total</b>	842	5281.57	100

CITY OF KENNEDALE, TEXAS  
ANNUAL PROGRAM OF SERVICES



**TOWN CENTER PROJECT (CURRENT AND PROPOSED)**



Building 1	Suite 100   20,000 sf Suite 160   8,000 sf	Building 5	Suite 512   972 sf Suite 508   1,441 sf Suite 516   1,000 sf
Building 2	9,945 sf (Proposed)	Building 6	6,600 sf (Proposed)
Building 3	11,220 sf (Proposed)	Building 7	Under Construction   Fully Leased
Building 4	4,500 sf (Proposed)		

- Restaurant and retail spaces available from 972 SF to 11,220 sf
- 4,500 sf stand-alone restaurant build-to-suit facility available

CITY OF KENNEDALE, TEXAS  
ANNUAL PROGRAM OF SERVICES

15:EDC4B FUND

ACCOUNT	ACCOUNT NAME	FY15-16 ACTUAL	FY16-17 ADOPTED	FY16-17 AMENDED	FY16-17 MAY	FY16-17 PROJECTED	PROJECTED VS BUDGET	FY17-18 PROPOSED	\$\$ CHANGE	% CHANGE
4002-00-00	MMD TAX-CURRENT YEAR	34,335	48,462	48,462	2,360	35,000	(13,462)	35,000	(13,462)	-28%
	<b>AD VALOREM TAXES</b>	<b>\$ 34,335</b>	<b>\$ 48,462</b>	<b>\$ 48,462</b>	<b>\$ 2,360</b>	<b>\$ 35,000</b>	<b>\$ (13,462)</b>	<b>\$ 35,000</b>	<b>\$ (13,462)</b>	<b>-28%</b>
4081-00-00	SALES TAX	376,545	349,351	349,351	182,122	342,000	(7,351)	373,835	24,484	7%
	<b>SALES/BEVERAGE TAXES</b>	<b>\$ 376,545</b>	<b>\$ 349,351</b>	<b>\$ 349,351</b>	<b>\$ 182,122</b>	<b>\$ 342,000</b>	<b>\$ (7,351)</b>	<b>\$ 373,835</b>	<b>\$ 24,484</b>	<b>7%</b>
4401-00-00	INVESTMENT INCOME	78	40	40	68	73	33	65	25	63%
	<b>INVESTMENT EARNINGS</b>	<b>\$ 78</b>	<b>\$ 40</b>	<b>\$ 40</b>	<b>\$ 68</b>	<b>\$ 73</b>	<b>\$ 33</b>	<b>\$ 65</b>	<b>\$ 25</b>	<b>63%</b>
4409-00-00	MISCELLANEOUS INCOME	115,841	435,796	435,796	59,445	146,000	(289,796)	45,120	(390,676)	-90%
	<b>MISCELLANEOUS INCOME</b>	<b>\$ 115,841</b>	<b>\$ 435,796</b>	<b>\$ 435,796</b>	<b>\$ 59,445</b>	<b>\$ 146,000</b>	<b>\$ (289,796)</b>	<b>\$ 45,120</b>	<b>\$ (390,676)</b>	<b>-90%</b>
4805-00-00	RENTAL FEES-SHOPPING CENTER	98,580	98,612	98,612	58,418	80,000	(18,612)	121,112	22,500	23%
4806-00-00	RENTAL INSURANCE	2,026	746	746	361	746	-	746		
	<b>SURPLUS SALES/RENTALS</b>	<b>\$ 100,606</b>	<b>\$ 99,358</b>	<b>\$ 99,358</b>	<b>\$ 58,779</b>	<b>\$ 80,746</b>	<b>\$ (18,612)</b>	<b>\$ 121,858</b>	<b>\$ 22,500</b>	<b>23%</b>
4902-00-00	PROCEEDS- DEBT/LOAN/LEASE	-	-	-	-	-	-	29,719	29,719	
	<b>TRANSFERS</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 29,719</b>	<b>\$ 29,719</b>	
	<b>TOTAL REVENUES</b>	<b>\$ 627,405</b>	<b>\$ 933,007</b>	<b>\$ 933,007</b>	<b>\$ 302,774</b>	<b>\$ 603,819</b>	<b>\$ (329,188)</b>	<b>\$ 605,597</b>	<b>\$ (327,410)</b>	<b>-35%</b>
	<b>TOTAL REVENUES (EXCLUDING INTEREST/TRANSFERS)</b>	<b>\$ 627,327</b>	<b>\$ 932,967</b>	<b>\$ 932,967</b>	<b>\$ 302,706</b>	<b>\$ 603,746</b>	<b>\$ (329,221)</b>	<b>\$ 575,813</b>	<b>\$ (357,154)</b>	<b>-38%</b>

CITY OF KENNEDALE, TEXAS  
ANNUAL PROGRAM OF SERVICES

**15: EDC48 FUND**

**FY17-18  
PROPOSED**

<b>4002-00-00 MMD TAX-CURRENT YEAR</b>	BASED ON FY13/14 ASSESSED VALUE OF \$2,783,693 AND TOTAL TAX RATE OF 2.880965 PER \$100 (MINUS TRACT 1R FOR SURPLUS) CITY OF KENNEDALE: \$0.747500 KENNEDALE ISD: \$1.492068 TARRANT COUNTY: \$0.264000 TARRANT HOSPITAL: \$0.227897 TARRANT COLLEGE: \$0.149500	35,000	<b>35,000</b>
<b>4081-00-00 SALES TAX</b>	GENERALLY BUDGET BASED ON PRIOR 3 YEARS OF HISTORY	373,835	<b>373,835</b>
<b>4401-00-00 INVESTMENT INCOME</b>	EARNING BASED UPON AVERAGE BALANCE/INTEREST RATES	65	<b>65</b>
<b>4409-00-00 MISCELLANEOUS INCOME</b>	SALE OF 1121 WEST KENNEDALE PARKWAY (APACHE/NACHO/FOX/WHEELER/HUNDE PURCHASED FY09/10) - 3RD PADSITE, 4TH PADSITE REMAINING MONTHLY RENT FROM REDSROADHOUSE (\$1750/MO - 1 YEAR LEASE EXTENSION) 21,000 MONTHLY FEE FROM CHAMBER FOR SERVICES (\$2000 MONTH) 24,000 TML INSURANCE CHECK FOR HAIL DAMAGE FOR BUILDING 1 (\$70,291.21 - \$27,042.44 FOR DEPRECIATION) TML INSURANCE CHECK FOR HAIL DAMAGE FOR CHICKEN EXPRESS (\$49,858.61 - \$22,029.33 FOR DEPRECIATION) MONTHLY FEE FROM CHAMBER PER RENTAL AGREEMENT (\$10 MONTH) PLUS \$100 DEPOSIT 120		<b>45,120</b>
<b>4805-00-00 RENTAL FEES-SHOPPING CENTER</b>	CHICKEN EXPRESS (\$2518 MONTH, RELOCATION JUL 2013, LEASE EXPIRES 05/31/17, GOES TO \$0 UPON MOVE) DOLLAR GENERAL (\$4719 MONTH, LEASE EXPIRES 07/31/17, 2% MANAGEMENT FEE FOR AT RENEWAL) 56,628 V FIT 12,000 BASEBALL (\$8400 MONTH) 10,500 PREPAID TENANT FEES RECEIVED BUT CORRESPONDING OFFSET OCCURS WHEN BOOKED AGAINST CAM EXPENSES (EXCLUDES RENTAL INSURANCE CAM) 41,984	-	<b>121,112</b>
<b>4806-00-00 RENTAL INSURANCE</b>	RENTAL CAM COLLECTED ON LEASE AGREEMENTS AND THEN USED TO PAY TML INSURANCE (OFFSETTING EXPENSE UNDER TOWN SHOPPING CENTER) (\$62.16/MO)	746	<b>746</b>

**TOTAL REVENUES \$ 575,878**

## DEPARTMENT OUTLINE: ADMINISTRATION

### FUNCTIONS

Provides administration for the general business of growing economic development using the EDC4B funds

### HIGHLIGHTS AND GOALS ACCOMPLISHED

- Eliminated all Sexually Oriented Business buildings (SOB) (5.0)
- Secured McDonald's, Dickey's Barbeque, and new Chicken Express location (7.0)
- Helped with R E Watson Glass expansion (7.0)

### SHORT-TERM GOALS

- Secure additional business for the employment district on Kennedale Parkway near Interstate 20 (7.0)
- Recruitment of new light manufacturing businesses within Bloxom Business Park and along east Kennedale Parkway (7.0)
- Development of an access plan along Kennedale Parkway to facilitate the elimination of the continuous turn lane (7.0)

### LONG-TERM GOALS

- Increase sales taxes to property taxes ratio from 25% to 50% (4.8)

### STAFFING RESOURCES

- Contract with Orasi for management services

### PERFORMANCE MEASURES

THROUGH JUNE 2017 UNLESS OTHERWISE NOTED

- 4 Land Deals
- 3 380 Agreements to Businesses
- 0 Visual Grants to Businesses
- Pertinent 2015 Resident Satisfaction Survey Results
  - Business Friendly – 53%
  - Shopping Opportunities – 47%

## DEPARTMENT SUMMARY BUDGET

15: EDC4B FUND

01: ADMINISTRATION

ACCOUNT NAME	FY15-16 ACTUAL	FY16-17 ADOPTED	FY16-17 AMENDED	FY16-17 MAY	FY16-17 PROJECTED	PROJECTED VS BUDGET	FY17-18 PROPOSED	\$\$ CHANGE	% CHANGE
PRINTED SUPPLIES	5,110	3,000	3,000	-	1,000	(2,000)	2,000	(1,000)	-33%
GENERAL OFFICE SUPPLIES	-	50	50	-	-	(50)	50	-	
POSTAGE	-	50	50	-	-	(50)	50	-	
<b>SUPPLIES</b>	<b>\$ 5,110</b>	<b>\$ 3,100</b>	<b>\$ 3,100</b>	<b>\$ -</b>	<b>\$ 1,000</b>	<b>\$ (2,100)</b>	<b>\$ 2,100</b>	<b>\$ (1,000)</b>	<b>-32%</b>
ADVERTISING	210	2,200	2,200	-	780	(1,420)	1,200	(1,000)	-45%
ASSOC DUES/PUBLICATIONS	5,356	5,320	5,320	4,850	5,150	(170)	5,320	-	
TRAINING/SEMINARS	525	250	250	-	250	-	250	-	
LEGAL SERVICES	5,662	7,000	7,000	6,928	9,700	2,700	10,000	3,000	43%
AUDIT SERVICES	2,000	2,250	2,250	2,250	2,250	-	2,250	-	
SPECIAL SERVICES	140,283	68,650	68,650	58,345	82,000	13,350	68,650	-	
FILING FEES	-	-	-	40	40	40	-	-	
TRAVEL	-	100	100	-	-	(100)	100	-	
ENGINEERING SERVICES	55,070	6,000	6,000	2,128	2,128	(3,872)	-	(6,000)	
ADMIN CHARGE-GENERAL FUND	56,796	93,297	93,297	30,271	57,581	(35,715)	81,647	(11,650)	-12%
VISUAL GRANT	11,122	50,000	50,000	-	-	(50,000)	-	(50,000)	
FUNCTIONAL GRANT	51,850	32,000	32,000	9,514	14,000	(18,000)	24,000	(8,000)	-25%
<b>SUNDRY</b>	<b>\$ 328,873</b>	<b>\$ 267,067</b>	<b>\$ 267,067</b>	<b>\$ 114,325</b>	<b>\$ 173,879</b>	<b>\$ (93,187)</b>	<b>\$ 193,417</b>	<b>\$ (73,650)</b>	<b>-28%</b>
LAND	1,968	-	-	22,000	22,000	22,000	-	-	
KENNEDALE ENTRANCE SIGN	-	-	-	-	-	-	-	-	
BUILDING IMPROVEMENT	-	-	-	-	-	-	-	-	
CONSTRUCTION	-	-	-	-	-	-	-	-	
<b>CAPITAL</b>	<b>\$ 1,968</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 22,000</b>	<b>\$ 22,000</b>	<b>\$ 22,000</b>	<b>\$ -</b>	<b>\$ -</b>	
<b>TOTAL EXPENDITURES</b>	<b>\$ 335,951</b>	<b>\$ 270,167</b>	<b>\$ 270,167</b>	<b>\$ 136,325</b>	<b>\$ 196,879</b>	<b>\$ (73,287)</b>	<b>\$ 195,517</b>	<b>\$ (74,650)</b>	<b>-28%</b>

CITY OF KENNEDALE, TEXAS  
ANNUAL PROGRAM OF SERVICES

**15: EDC4B FUND  
01: ADMINISTRATION**

				<b>FY17-18 PROPOSED</b>
<b>5240-01-00</b>	<b>PRINTED SUPPLIES</b>	PRINTED MAPS OF ENTIRE CITY	2,000	<b>2,000</b>
<b>5260-01-00</b>	<b>GENERAL OFFICE SUPPLIES</b>	FILES/FOLDERS/PAPER/PENCILS	50	<b>50</b>
<b>5261-01-00</b>	<b>POSTAGE</b>	FOR MAIL OUTS/MARKETING PACKAGES	50	<b>50</b>
<b>5501-01-00</b>	<b>ADVERTISING</b>	PROMOTIONAL ADVERTISING, LEGAL NOTICES AND BUDGET HEARING AD (\$1200) OAK CREST LAND SIGN (\$1000)	1,200	<b>1,200</b>
<b>5510-01-00</b>	<b>ASSOC DUES/PUBLICATIONS</b>	TEXAS ECONOMIC DEVELOPMENT COMMISSION CITY (\$1925) & EDC (\$1925) KENNEDALE CHAMBER MEMBERSHIP DALLAS CHAMBER (\$870) & TX MONTHLY ECONOMIC GUIDE AD (\$0), DALLAS CHAMBER MAP ADD (\$400)	200 3,850 1,270	<b>5,320</b>
<b>5525-01-00</b>	<b>TRAINING/SEMINARS</b>	EDC TRAINING THROUGH VARIOUS ASSOCIATIONS BY BOARD	250	<b>250</b>
<b>5565-01-00</b>	<b>LEGAL SERVICES</b>	BILLABLE HOURS FOR CITY ATTORNEY ON EDC RELATED PROJECTS (I.E., HOTEL, OTHER POTENTIAL OPPORTUNITIES)	10,000	<b>10,000</b>
<b>5567-01-00</b>	<b>AUDIT SERVICES</b>	PATTILLO, BROWN & HILL SERVICES FOR INDEPENDENT ANNUAL AUDIT (FY11/12 \$1500, FY12/13 \$1500, FY13/14 \$2K, FY14/15 \$2K, FY15/16 \$2250, FY16/17 \$2250)	2,250	<b>2,250</b>
<b>5570-01-00</b>	<b>SPECIAL SERVICES</b>	TOWN CENTER CONSULTING FIRM (APPROXIMATELY \$5500/MONTH BEGINNING JUL 2014, TO INCLUDE \$3500 FOR EDC SERVICES, \$2000 FOR CHAMBER SERVICES) - \$2000 DIRECT REVENUE OFFSET FROM CHAMBER EACH MONTH CONTRACT WITH MUNI SERVICES FOR SALES TAX AUDIT SERVICES, 35% CONTINGENCY IF REALLOCATIONS ARE UNCOVERED DUE TO REPORTING ERRORS (APPLIES TO FIRST 8 CONSECUTIVE REPORTING QUARTERS FOLLOWING CORRECTION, SHARED 75% CITY/%25 EDC) DUE NORTH MEDIA WEBSITE MAINTENANCE BY CONSULTANT (\$200/MONTH)	66,000  -  250 2,400	<b>68,650</b>
<b>5578-01-00</b>	<b>TRAVEL</b>	TRAVEL RELATED TO OTHER EDC TRAINING/SEMINARS BY STAFF/BOARD	100	<b>100</b>
<b>5580-01-00</b>	<b>ENGINEERING</b>	TIED TO POTENTIAL ACTIVITIES/PROJECTS (I.E., HOTEL, ETC.)		-
<b>5595-01-00</b>	<b>ADMIN CHARGE-GENERAL FUND</b>	CHARGE FOR SERVICES PROVIDED BY GENERAL FUND RESOURCES (BASED ON ACTUAL COSTS)	81,647	<b>81,647</b>
<b>5610-01-00</b>	<b>VISUAL GRANT</b>	MONTGOMERY MANUFACTURING GRANT NANCY'S LIQUOR GRANT		-
<b>5615-01-00</b>	<b>FUNCTIONAL GRANT</b>	H20 380 SALES TAX AGREEMENT WATSON GLASS 380 PROPERTY TAX AGREEMENT (MAY 2019) H&O DIE SUPPLY 380 PROPERTY TAX AGREEMENT (MAY 2019)	24,000	<b>24,000</b>

**TOTAL EXPENDITURES \$ 195,517**

DEPARTMENT OUTLINE: DEBT SERVICE

FUNCTIONS

Provides debt-related transactions relating to economic development

DEPARTMENT SUMMARY BUDGET

15: EDC4B FUND  
01: ADMINISTRATION  
03: DEBT SERVICE

ACCOUNT NAME	FY15-16 ACTUAL	FY16-17 ADOPTED	FY16-17 AMENDED	FY16-17 YTD MAY	FY16-17 PROJECTED	PROJECTED VS BUDGET	FY17-18 PROPOSED	\$\$ CHANGE	% CHANGE
DEBT	166,773	168,600	168,600	150,539	168,561	(38)	169,777	1,178	1%
TRANSFER	151,919	154,819	154,819	154,819	154,819	0	152,588	(2,231)	-1%
<b>TOTAL EXPENDITURES</b>	<b>\$ 318,692</b>	<b>\$ 323,419</b>	<b>\$ 323,419</b>	<b>\$ 305,358</b>	<b>\$ 323,380</b>	<b>\$ (38)</b>	<b>\$ 322,365</b>	<b>\$ (1,054)</b>	

15: EDC4B FUND  
01: ADMINISTRATION  
03: DEBT SERVICE

ACCOUNT NAME	FY15-16 ACTUAL	FY16-17 ADOPTED	FY16-17 AMENDED	FY16-17 MAY	FY16-17 PROJECTED	PROJECTED VS BUDGET	FY17-18 PROPOSED	\$\$ CHANGE	% CHANGE
2007 \$1.2M TAX BOND-INTEREST	62,135	58,728	58,728	58,689	58,689	(39)	54,905	(3,823)	-7%
2007 \$1.2M TAX BOND-PRINCIPAL	50,000	55,000	55,000	55,000	55,000	-	60,000	5,000	9%
2011 \$1.7M TX LEVERAGE-INT	15,930	15,672	15,672	10,537	15,672	-	14,278	(1,394)	-9%
2011 \$1.7M TX LEVERAGE-PRI	38,709	39,200	39,200	26,313	39,200	0	40,594	1,394	4%
<b>DEBT</b>	<b>\$ 166,773</b>	<b>\$ 168,600</b>	<b>\$ 168,600</b>	<b>\$ 150,539</b>	<b>\$ 168,561</b>	<b>\$ (38)</b>	<b>\$ 169,777</b>	<b>\$ 1,178</b>	<b>1%</b>
TRANSFER OUT-DEBT SERVICE FUND	151,919	154,819	154,819	154,819	154,819	0	152,588	1,300	1%
<b>TRANSFER</b>	<b>\$ 151,919</b>	<b>\$ 154,819</b>	<b>\$ 154,819</b>	<b>\$ 154,819</b>	<b>\$ 154,819</b>	<b>\$ 0</b>	<b>\$ 152,588</b>	<b>\$ 1,300</b>	<b>1%</b>
<b>TOTAL EXPENDITURES</b>	<b>\$ 318,692</b>	<b>\$ 323,419</b>	<b>\$ 323,419</b>	<b>\$ 305,358</b>	<b>\$ 323,380</b>	<b>\$ (38)</b>	<b>\$ 322,365</b>	<b>\$ 2,477</b>	<b>1%</b>

## DEPARTMENT OUTLINE: TOWNCENTER RETAIL AREA

### FUNCTIONS

Provides services and maintenance to TownCenter merchants

### HIGHLIGHTS AND GOALS ACCOMPLISHED

- Secured Dickey's Barbeque (7.0)
- Secured Station 287 Bar & Grill (7.0)
- Secured new Chicken Express location (7.0)
- Secured new dental office: Kennedale Family Dental and Orthodontics in TownCenter (7.0)
- Renovated Building One space (7.0)

### SHORT-TERM GOALS

- Demolition of old Chicken Express building and finishing out of parking lot (7.0)

### LONG-TERM GOALS

- Build out of all planned buildings of TownCenter (7.0)
- Secure a sit down restaurant in TownCenter (7.0)
- Have all locations in TownCenter filled with businesses (7.0)

### STAFFING RESOURCES

- Contract with Hughes Commercial Real Estate & Development for management of TownCenter

### PERFORMANCE MEASURES

THROUGH JUNE 2017 UNLESS OTHERWISE NOTED

- New Businesses in TownCenter Shopping Area: 3

## DEPARTMENT SUMMARY BUDGET

15: EDC4B FUND

02: TOWN SHOPPING CENTER

ACCOUNT NAME	FY15-16 ACTUAL	FY16-17 ADOPTED	FY16-17 AMENDED	FY16-17 YTD MAY	FY16-17 PROJECTED	PROJECTED VS BUDGET	FY17-18 PROPOSED	\$\$ CHANGE	% CHANGE
MAINTENANCE	19,709	95,403	95,403	13,264	90,000	(5,403)	25,112	(70,291)	-74%
SUNDRY	24,914	24,892	24,892	18,223	22,937	(1,955)	20,250	(4,642)	-19%
<b>TOTAL EXPENDITURES</b>	<b>\$ 44,622</b>	<b>\$ 120,295</b>	<b>\$ 120,295</b>	<b>\$ 31,487</b>	<b>\$ 112,937</b>	<b>\$ (7,358)</b>	<b>\$ 45,362</b>	<b>\$ (74,933)</b>	<b>-92%</b>

CITY OF KENNEDALE, TEXAS  
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**15: EDC4B FUND  
02: TOWN SHOPPING CENTER**

ACCOUNT NAME	FY15-16 ACTUAL	FY16-17 ADOPTED	FY16-17 AMENDED	FY16-17 MAY	FY16-17 PROJECTED	PROJECTED VS BUDGET	FY17-18 PROPOSED	\$\$ CHANGE	% CHANGE
BUILDING MAINTENANCE	19,709	95,403	95,403	13,264	90,000	(5,403)	25,112	(70,291)	-74%
<b>MAINTENANCE</b>	<b>\$ 19,709</b>	<b>\$ 95,403</b>	<b>\$ 95,403</b>	<b>\$ 13,264</b>	<b>\$ 90,000</b>	<b>\$ (5,403)</b>	<b>\$ 25,112</b>	<b>\$ (70,291)</b>	<b>-74%</b>
ELECTRIC SERVICES	5,401	5,000	5,000	4,185	6,700	1,700	6,700	1,700	34%
INSURANCE-PROPERTY	6,121	6,500	6,500	6,507	6,507	7	6,500	-	
SPECIAL SERVICES	13,392	13,392	13,392	7,530	9,730	(3,662)	7,050	(6,342)	-47%
<b>SUNDRY</b>	<b>\$ 24,914</b>	<b>\$ 24,892</b>	<b>\$ 24,892</b>	<b>\$ 18,223</b>	<b>\$ 22,937</b>	<b>\$ (1,955)</b>	<b>\$ 20,250</b>	<b>\$ (4,642)</b>	<b>-19%</b>
<b>TOTAL EXPENDITURES</b>	<b>\$ 44,622</b>	<b>\$ 120,295</b>	<b>\$ 120,295</b>	<b>\$ 31,487</b>	<b>\$ 112,937</b>	<b>\$ (7,358)</b>	<b>\$ 45,362</b>	<b>\$ (74,933)</b>	<b>-62%</b>

**15: EDC4B FUND  
02: TOWN SHOPPING CENTER**

			FY17-18 PROPOSED
<b>5403-02-00 BUILDING MAINTENANCE</b>	WATER (\$460/MONTH)		5,520
	FIRE SPRINKLER-CAM (\$200/QUARTER)		800
	TML HAIL DAMAGES ON BUILDING 1		
	LANDSCAPE/MATERIALS-CAM (\$1166/MONTH)		13,992
	MAINTENANCE-CAM (\$400/MONTH)		4,800
<b>5530-02-00 ELECTRIC SERVICES</b>	ELECTRICITY-CAM		<b>6,700</b>
<b>5545-02-00 INSURANCE-PROPERTY</b>	COVERAGETHROUGH TEXAS MUNICIPAL LEAGUE (CHICKEN EXPRESS/DOLLAR GENERAL BUILDING ON TML SCHEDULE, ALL OTHER BUILDINGS CARRIED ON CYPRESS INSURANCE)		<b>6,500</b>
<b>5570-02-00 SPECIAL SERVICES</b>	PROPERTY/ASSET MANAGEMENT (\$500 PER MONTH)		6,000
	SEP 2015 - FEB 2017: SUBWAY \$150, ACE \$466 OR \$7392		
	FY15/16 - FY16/17 ANNUAL		
	MAR 2017 - AUG 2018: SUBWAY \$150 OR \$1800 FY17/18 ANNUAL		1,050

**TOTAL EXPENDITURES \$ 45,362**

**DEPARTMENT OUTLINE: TOWNCENTER REDEVELOPMENT**

**FUNCTIONS**

Growth and redevelopment of the TownCenter shopping center

**HIGHLIGHTS AND GOALS ACCOMPLISHED**

- Secured Dickey’s Barbeque (7.0)
- Secured new Chicken Express location (7.0)
- Secured Station 287 Bar & Grill (7.0)
- Secured new dental office Kennedale Family Dental and Orthodontics in TownCenter (7.0)
- Renovated Building One space (7.0)
- Demolition of old Chicken Express building and finishing out of parking lot (7.0)

**GOALS**

- Build out of all planned buildings of TownCenter (7.0)
- Secure a sit down restaurant in TownCenter (7.0)
- Have all locations in TownCenter filled with businesses (7.0)

**DEPARTMENT SUMMARY BUDGET**

15: EDC4B FUND  
03: TOWN CENTER REDEVELOPMENT

ACCOUNT NAME	FY15-16 ACTUAL	FY16-17 ADOPTED	FY16-17 AMENDED	FY16-17 YTD MAY	FY16-17 PROJECTED	PROJECTED VS BUDGET	FY17-18 PROPOSED	\$\$ CHANGE	% CHANGE
CAPITAL	-	90,000	90,000	1,080	60,000	(30,000)	-	(90,000)	
<b>TOTAL EXPENDITURES</b>	<b>\$ -</b>	<b>\$ 90,000</b>	<b>\$ 90,000</b>	<b>\$ 1,080</b>	<b>\$ 60,000</b>	<b>\$ (30,000)</b>		<b>\$ (90,000)</b>	

15: EDC4B FUND  
03: TOWN CENTER REDEVELOPMENT

ACCOUNT NAME	FY15-16 ACTUAL	FY16-17 ADOPTED	FY16-17 AMENDED	FY16-17 MAY	FY16-17 PROJECTED	PROJECTED VS BUDGET	FY17-18 PROPOSED	\$\$ CHANGE	% CHANGE
ENGINEERING SERVICES	-	10,000	10,000	-	8,000	(2,000)	-	(10,000)	
CONSTRUCTION	-	80,000	80,000	1,080	52,000	(28,000)	-	(80,000)	
<b>CAPITAL</b>	<b>\$ -</b>	<b>\$ 90,000</b>	<b>\$ 90,000</b>	<b>\$ 1,080</b>	<b>\$ 60,000</b>	<b>\$ (30,000)</b>	<b>\$ -</b>	<b>\$ (90,000)</b>	
<b>TOTAL EXPENDITURES</b>	<b>\$ -</b>	<b>\$ 90,000</b>	<b>\$ 90,000</b>	<b>\$ 1,080</b>	<b>\$ 60,000</b>	<b>\$ (30,000)</b>	<b>\$ -</b>	<b>\$ (90,000)</b>	

DEPARTMENT OUTLINE: TEXAS LEVERAGE PROGRAM

**FUNCTIONS**

Expand our economic development presence

**HIGHLIGHTS AND GOALS ACCOMPLISHED**

- Secured land for development opportunity

**DEPARTMENT SUMMARY BUDGET**

15: EDC4B FUND

04: TEXAS LEVERAGE PROGRAM

ACCOUNT NAME	FY15-16 ACTUAL	FY16-17 ADOPTED	FY16-17 AMENDED	FY16-17 MAY	FY16-17 PROJECTED	PROJECTED VS BUDGET	FY17-18 PROPOSED	\$\$ CHANGE	% CHANGE
LAND	18,739	-	-	-	-	-	-	-	-
<b>CAPITAL</b>	<b>\$ 18,739</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>-</b>
<b>TOTAL EXPENDITURES</b>	<b>\$ 18,739</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>-</b>

19: EDC4B CAPITAL BOND FUND

CATEGORY	FY15-16 ACTUAL	FY16-17 ADOPTED	FY16-17 AMENDED	FY16-17 MAY	FY16-17 PROJECTED	PROJECTED VS BUDGET	FY17-18 PROPOSED	\$\$ CHANGE	% CHANGE
<b>BEGINNING FUND BALANCE</b>	<b>\$ 29,444</b>	<b>\$ 29,524</b>	<b>\$ 29,529</b>	<b>\$ 29,529</b>	<b>\$ 29,529</b>		<b>\$ 29,719</b>		
INVESTMENT EARNINGS	85	60	60	109	190	130	-	(60)	
<b>TOTAL REVENUES</b>	<b>\$ 85</b>	<b>\$ 60</b>	<b>\$ 60</b>	<b>\$ 109</b>	<b>\$ 190</b>	<b>\$ 130</b>	<b>\$ -</b>	<b>\$ (60)</b>	
CAPITAL	-	-	-	-	-	-	-	-	
DEBT SERVICE							29,719	29,719	
<b>TOTAL EXPENDITURES</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 29,719</b>	<b>\$ 29,719</b>	
REVENUES OVER EXPENDITURES	\$ 85	\$ 60	\$ 60	\$ 109	\$ 190	\$ 130	\$ (29,719)		
<b>ENDING FUND BALANCE</b>	<b>\$ 29,529</b>	<b>\$ 29,584</b>	<b>\$ 29,589</b>	<b>\$ 29,638</b>	<b>\$ 29,719</b>		<b>\$ 0</b>		
<b>FUND BALANCE AS % OF EXP</b>	<b>N/A</b>	<b>N/A</b>	<b>N/A</b>	<b>N/A</b>	<b>N/A</b>		<b>N/A</b>		
RESERVE (NO REQUIREMENT)	\$ -	\$ -	\$ -	\$ -	\$ -		\$ -		
<b>RESERVE SURPLUS/(SHORTFALL)</b>									

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**19: EDC4B CAPITAL BOND FUND**

ACCOUNT NAME	FY15-16 ACTUAL	FY16-17 ADOPTED	FY16-17 AMENDED	FY16-17 MAY	FY16-17 PROJECTED	PROJECTED VS BUDGET	FY17-18 PROPOSED	\$\$ CHANGE	% CHANGE
INVESTMENT INCOME	85	60	60	109	190	130	-	(60)	
<b>INVESTMENT EARNINGS</b>	<b>\$ 85</b>	<b>\$ 60</b>	<b>\$ 60</b>	<b>\$ 109</b>	<b>\$ 190</b>	<b>\$ 130</b>	<b>\$ -</b>	<b>\$ (60)</b>	
<b>TOTAL REVENUES</b>	<b>\$ 85</b>	<b>\$ 60</b>	<b>\$ 60</b>	<b>\$ 109</b>	<b>\$ 190</b>	<b>\$ 130</b>	<b>\$ -</b>	<b>\$ (60)</b>	

**19: EDC4B CAPITAL BOND FUND**

**01: TOWN CENTER REDEVELOPMENT**

ACCOUNT NAME	FY15-16 ACTUAL	FY16-17 ADOPTED	FY16-17 AMENDED	FY16-17 MAY	FY16-17 PROJECTED	PROJECTED VS BUDGET	FY17-18 PROPOSED	\$\$ CHANGE	% CHANGE
<b>CAPITAL</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	
TRANSFER FOR DEBT SERVICE							\$ 29,719	\$ 29,719	
<b>DEBT SERVICE</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 29,719</b>	<b>\$ 29,719</b>	
<b>TOTAL EXPENDITURES</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 29,719</b>	<b>\$ 29,719</b>	

**95: EDC4B RESERVE FUND**

CATEGORY	FY15-16 ACTUAL	FY16-17 ADOPTED	FY16-17 AMENDED	FY16-17 MAY	FY16-17 PROJECTED	PROJECTED VS BUDGET	FY17-18 PROPOSED	\$\$ CHANGE	% CHANGE
<b>BEGINNING FUND BALANCE</b>	<b>\$ 119,962</b>	<b>\$ 120,141</b>	<b>\$ 120,141</b>	<b>\$ 120,132</b>	<b>\$ 120,132</b>		<b>\$ 120,582</b>		
INVESTMENT EARNINGS	170	160	160	257	450	290	300	140	88%
<b>TOTAL REVENUES</b>	<b>\$ 170</b>	<b>\$ 160</b>	<b>\$ 160</b>	<b>\$ 257</b>	<b>\$ 450</b>	<b>\$ 290</b>	<b>\$ 300</b>	<b>\$ 140</b>	<b>88%</b>
<b>TOTAL EXPENDITURES</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	
REVENUES OVER EXPENDITURES	\$ 170	\$ 160	\$ 160	\$ 257	\$ 450	\$ 290	\$ 300		
<b>ENDING FUND BALANCE</b>	<b>\$ 120,132</b>	<b>\$ 120,301</b>	<b>\$ 120,301</b>	<b>\$ 120,390</b>	<b>\$ 120,582</b>		<b>\$ 120,882</b>		
<b>FUND BALANCE AS % OF EXP</b>									
RESERVE (\$112,606 REQUIREMENT)	\$ 112,606	\$ 112,606	\$ 112,606	\$ 112,606	\$ 112,606		\$ 112,606		
<b>RESERVE SURPLUS/(SHORTFALL)</b>	<b>\$ 7,526</b>	<b>\$ 7,695</b>	<b>\$ 7,695</b>	<b>\$ 7,784</b>	<b>\$ 7,976</b>		<b>\$ 8,276</b>		

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**COMBINED CAPITAL PROJECTS FUNDS SUMMARY**

CATEGORY	FY15-16 ACTUAL	FY16-17 ADOPTED	FY16-17 AMENDED	FY16-17 MAY	FY16-17 PROJECTED PROJECTED	PROJECTED VS BUDGET	FY17-18 PROPOSED	\$\$ CHANGE	% CHANGE
<b>BEGINNING FUND BALANCE</b>	\$ 373,457	\$ 350,665	\$ 400,201	\$ 400,201	\$ 400,201		\$ 420,167		
FINES/FEES	314,536	49,210	49,210	33,078	90,400	41,190	80,000	30,790	63%
INVESTMENT EARNINGS	755	160	160	829	1,535	1,375	1,135	975	609%
MISCELLANEOUS INCOME	536,584	73,100	73,100	40,645	89,950	16,850	79,400	6,300	9%
INTERGOVERNMENTAL	1,558	1,550	1,550	3,608	4,100	2,550	2,000	450	29%
TRANSFERS	7,220	-	-	-	-	-	-	-	-
<b>TOTAL REVENUES</b>	<b>\$ 860,654</b>	<b>\$ 124,020</b>	<b>\$ 124,020</b>	<b>\$ 78,160</b>	<b>\$ 185,985</b>	<b>\$ 61,965</b>	<b>\$ 162,535</b>	<b>\$ 38,515</b>	<b>31%</b>
SUPPLIES	-	-	-	4,989	4,989	4,989	-	-	-
MAINTENANCE	1,270	2,000	2,000	1,138	1,400	(600)	2,000	-	-
SUNDRY	162	-	-	72	172	172	170	170	
DEBT	17,174	-	-	-	-	-	-	-	-
TRANSFERS	373,061	214,239	214,239	122,881	159,631	(54,609)	173,000	(41,239)	-19%
CAPITAL	442,243	-	-	-	-	-	-	-	-
<b>TOTAL EXPENDITURES</b>	<b>\$ 833,910</b>	<b>\$ 216,239</b>	<b>\$ 216,239</b>	<b>\$ 129,080</b>	<b>\$ 166,192</b>	<b>\$ (50,048)</b>	<b>\$ 175,170</b>	<b>\$ (41,069)</b>	<b>-19%</b>
REVENUES OVER EXPENDITURES	\$ 26,744	\$ (92,219)	\$ (92,219)	\$ (50,919)	\$ 19,794		\$ (12,635)		
<b>ENDING FUND BALANCE</b>	<b>\$ 400,201</b>	<b>\$ 258,446</b>	<b>\$ 307,982</b>	<b>\$ 349,282</b>	<b>\$ 419,995</b>		<b>\$ 407,532</b>		
<b>FUND BALANCE AS % OF EXP</b>	<b>48.0%</b>	<b>119.5%</b>	<b>142.4%</b>	<b>270.6%</b>	<b>252.7%</b>		<b>232.6%</b>		
RESERVE (NO REQUIREMENT)	\$ -	\$ -	\$ -	\$ -	\$ -		\$ -		
<b>RESERVE SURPLUS/(SHORTFALL)</b>									

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**04: CAPITAL PROJECTS FUND**

ACCOUNT NAME	FY15-16 ACTUAL	FY16-17 ADOPTED	FY16-17 AMENDED	FY16-17 MAY	FY16-17 PROJECTED	PROJECTED VS BUDGET	FY17-18 PROPOSED	\$\$ CHANGE	% CHANGE
INVESTMENT INCOME	86	50	50	124	280	230	250	200	400%
<b>INVESTMENT EARNINGS</b>	<b>\$ 86</b>	<b>\$ 50</b>	<b>\$ 50</b>	<b>\$ 124</b>	<b>\$ 280</b>	<b>\$ 230</b>	<b>\$ 250</b>	<b>\$ 200</b>	<b>400%</b>
MISCELLANEOUS INCOME	82,833	72,000	72,000	39,251	88,300	16,300	78,000	6,000	8%
<b>MISCELLANEOUS INCOME</b>	<b>\$ 82,833</b>	<b>\$ 72,000</b>	<b>\$ 72,000</b>	<b>\$ 39,251</b>	<b>\$ 88,300</b>	<b>\$ 16,300</b>	<b>\$ 78,000</b>	<b>\$ 6,000</b>	<b>8%</b>
<b>TOTAL REVENUES</b>	<b>\$ 82,919</b>	<b>\$ 72,050</b>	<b>\$ 72,050</b>	<b>\$ 39,375</b>	<b>\$ 88,580</b>	<b>\$ 16,530</b>	<b>\$ 78,250</b>	<b>\$ 6,200</b>	<b>9%</b>

**04: CAPITAL PROJECTS FUND**

**00: TRANSFERS**

ACCOUNT NAME	FY15-16 ACTUAL	FY16-17 ADOPTED	FY16-17 AMENDED	FY16-17 MAY	FY16-17 PROJECTED	PROJECTED VS BUDGET	FY17-18 PROPOSED	\$\$ CHANGE	% CHANGE
TRANSFER OUT-DEBT SERVICE FUND	76,001	76,001	76,001	39,251	76,001	-	83,000	6,999	9%
<b>TRANSFERS</b>	<b>\$ 76,001</b>	<b>\$ 76,001</b>	<b>\$ 76,001</b>	<b>\$ 39,251</b>	<b>\$ 76,001</b>	<b>\$ -</b>	<b>\$ 83,000</b>	<b>\$ 6,999</b>	<b>9%</b>
<b>TOTAL EXPENDITURES</b>	<b>\$ 76,001</b>	<b>\$ 76,001</b>	<b>\$ 76,001</b>	<b>\$ 39,251</b>	<b>\$ 76,001</b>	<b>\$ -</b>	<b>\$ 83,000</b>	<b>\$ 6,999</b>	<b>9%</b>

**04: CAPITAL PROJECTS FUND**

**FY17-18  
PROPOSED**

<b>4401-00-00 INVESTMENT INCOME</b>	EARNING BASED UPON AVERAGE BALANCE/INTEREST RATES	250	<b>250</b>
<b>4409-00-00 MISCELLANEOUS INCOME</b>	ROYALTY REVENUE RECEIVED FROM LANDFILL, CITY PAID \$.25 PER TON MONTHLY (AVERAGE 26,000 TONS PER MONTH)	78,000	<b>78,000</b>

**TOTAL REVENUES \$ 78,250**

**04: CAPITAL PROJECTS FUND**

**00: TRANSFERS**

**FY17-18  
PROPOSED**

<b>5702-00-00 TRANSFER OUT-DEBT SERVICE FUND</b>	ASSIST IN REPAYMENT OF 2008 CO BOND VIA LANDFILL ROYALTY INCOME (\$1.5M OF \$4.5M FOR DICK PRICE ROAD, SCHEDULED PORTION PAYMENT OF \$110700)	83,000	<b>83,000</b>
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**TOTAL EXPENDITURES \$ 83,000**

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**14: PARK DEDICATION FUND**

CATEGORY	FY15-16 ACTUAL	FY16-17 ADOPTED	FY16-17 AMENDED	FY16-17 MAY	FY16-17 PROJECTED	PROJECTED VS BUDGET	FY17-18 PROPOSED	\$\$ CHANGE	% CHANGE
<b>BEGINNING FUND BALANCE</b>	\$ 31,286	\$ 195,280	\$ 195,281	\$ 195,281	\$ 195,281		\$ 234,891		
FINES/FEES	163,600	14,000	14,000	-	38,400	24,400	30,000	16,000	114%
INVESTMENT INCOME	218	60	60	419	760	700	500	440	733%
MISCELLANEOUS INCOME	339	-	-	450	450	450	300	300	
<b>TOTAL REVENUES</b>	<b>\$ 164,157</b>	<b>\$ 14,060</b>	<b>\$ 14,060</b>	<b>\$ 869</b>	<b>\$ 39,610</b>	<b>\$ 25,550</b>	<b>\$ 30,800</b>	<b>\$ 16,740</b>	<b>119%</b>
SUNDRY	162	-	-	72	172	172	170	170	
DEBT	-	-	-	-	-	-	-	-	
TRANSFERS	-	-	-	-	-	-	80,000	80,000	
CAPITAL	-	-	-	-	-	-	-	-	
<b>TOTAL EXPENDITURES</b>	<b>\$ 162</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 72</b>	<b>\$ 172</b>	<b>\$ 172</b>	<b>\$ 80,170</b>	<b>\$ 80,170</b>	
REVENUES OVER EXPENDITURES	\$ 163,995	\$ 14,060	\$ 14,060	\$ 869	\$ 39,610	\$ 25,550	\$ (49,370)		
<b>ENDING FUND BALANCE</b>	<b>\$ 195,281</b>	<b>\$ 209,340</b>	<b>\$ 209,341</b>	<b>\$ 196,150</b>	<b>\$ 234,891</b>		<b>\$ 185,521</b>		
<b>FUND BALANCE AS % OF EXP</b>	<b>120543.7%</b>			<b>272430.4%</b>	<b>136564.4%</b>		<b>231.4%</b>		
RESERVE (NO REQUIREMENT)	\$ -	\$ -	\$ -	\$ -	\$ -		\$ -		
<b>RESERVE SURPLUS/(SHORTFALL)</b>									

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**14: PARK DEDICATION FUND**

ACCOUNT NAME	FY15-16 ACTUAL	FY16-17 ADOPTED	FY16-17 AMENDED	FY16-17 MAY	FY16-17 PROJECTED	PROJECTED VS BUDGET	FY17-18 PROPOSED	\$\$ CHANGE	% CHANGE
PARK DEDICATION FEES	163,600	14,000	14,000	-	38,400	24,400	30,000	16,000	114%
<b>FINES/FEES</b>	<b>\$ 163,600</b>	<b>\$ 14,000</b>	<b>\$ 14,000</b>	<b>\$ -</b>	<b>\$ 38,400</b>	<b>\$ 24,400</b>	<b>\$ 30,000</b>	<b>\$ 16,000</b>	<b>114%</b>
INVESTMENT INCOME	218	60	60	419	760	700	500	440	733%
<b>INVESTMENT EARNINGS</b>	<b>\$ 218</b>	<b>\$ 60</b>	<b>\$ 60</b>	<b>\$ 419</b>	<b>\$ 760</b>	<b>\$ 700</b>	<b>\$ 500</b>	<b>\$ 440</b>	<b>733%</b>
<b>TOTAL REVENUES</b>	<b>\$ 163,818</b>	<b>\$ 14,060</b>	<b>\$ 14,060</b>	<b>\$ 419</b>	<b>\$ 39,160</b>	<b>\$ 25,100</b>	<b>\$ 30,500</b>	<b>\$ 16,440</b>	<b>117%</b>

**14: PARK DEDICATION FUND**

**01: PAVER REVENUE**

ACCOUNT NAME	FY15-16 ACTUAL	FY16-17 ADOPTED	FY16-17 AMENDED	FY16-17 MAY	FY16-17 PROJECTED	PROJECTED VS BUDGET	FY17-18 PROPOSED	\$\$ CHANGE	% CHANGE
MISCELLANEOUS INCOME	339	-	-	450	450	450	300	300	
<b>MISCELLANEOUS INCOME</b>	<b>\$ 339</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 450</b>	<b>\$ 450</b>	<b>\$ 450</b>	<b>\$ 300</b>	<b>\$ 300</b>	
<b>TOTAL REVENUES</b>	<b>\$ 339</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 450</b>	<b>\$ 450</b>	<b>\$ 450</b>	<b>\$ 300</b>	<b>\$ 300</b>	

**14: PARK DEDICATION FUND**

**00: PARK EXPENDITURES**

ACCOUNT NAME	FY15-16 ACTUAL	FY16-17 ADOPTED	FY16-17 AMENDED	FY16-17 MAY	FY16-17 PROJECTED	PROJECTED VS BUDGET	FY17-18 PROPOSED	\$\$ CHANGE	% CHANGE
TRANSFER TO PARK MAINTENANCE	-	-	-	-	-	-	-	-	
<b>TRANSFERS</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 80,000</b>	<b>\$ 80,000</b>	
<b>TOTAL EXPENDITURES</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 80,000</b>	<b>\$ -</b>	

**14: PARK DEDICATION FUND**

**01: PAVER EXPENDITURES**

ACCOUNT NAME	FY15-16 ACTUAL	FY16-17 ADOPTED	FY16-17 AMENDED	FY16-17 MAY	FY16-17 PROJECTED	PROJECTED VS BUDGET	FY17-18 PROPOSED	\$\$ CHANGE	% CHANGE
BRICK PAVERS	162	-	-	72	172	172	170	170	
<b>SUNDRY</b>	<b>\$ 162</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 72</b>	<b>\$ 172</b>	<b>\$ 172</b>	<b>\$ 170</b>	<b>\$ 170</b>	
<b>TOTAL EXPENDITURES</b>	<b>\$ 162</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 72</b>	<b>\$ 172</b>	<b>\$ 172</b>	<b>\$ 170</b>	<b>\$ 170</b>	

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**14: PARK DEDICATION FUND**

				FY17-18 PROPOSED
<b>4194-00-00</b>	<b>PARK DEDICATION FEE</b>	DEVELOPER GENERALLY DONATES LAND OR PAYS EQUIVALENT FUNDS PER ACRE UPON FINAL PLAT (SWINEY DEVELOPMENT - 35 LOTS)	30,000	<b>30,000</b>
<b>4401-00-00</b>	<b>INVESTMENT INCOME</b>	EARNING BASED UPON AVERAGE BALANCE/INTEREST RATES	500	<b>500</b>
<b>4409-01-00</b>	<b>MISCELLANEOUS INCOME</b>	PAVER REVENUES	300	<b>300</b>
<b>TOTAL REVENUES</b>				<b>\$ 30,800</b>

**14: PARK DEDICATION FUND  
00: PARK EXPENDITURES**

				FY17-18 PROPOSED
<b>5580-01-00</b>	<b>BRICK PAVERS</b>	PAVERS FOR TOWN CENTER	170	<b>170</b>
<b>TRANSFER TO PARK MAINTENANCE</b>			80,000	<b>80,000</b>
<b>TOTAL EXPENDITURES</b>				<b>\$ 80,170</b>

**32: LIBRARY BUILDING FUND**

CATEGORY	FY15-16 ACTUAL	FY16-17 ADOPTED	FY16-17 AMENDED	FY16-17 MAY	FY16-17 PROJECTED	PROJECTED VS BUDGET	FY17-18 PROPOSED	\$\$ CHANGE	% CHANGE
<b>BEGINNING FUND BALANCE</b>	\$ 10,147	\$ 10,989	\$ 11,668	\$ 11,668	\$ 11,668		\$ 10,624		
INVESTMENT EARNINGS	16	10	10	25	45	35	35	25	250%
MISCELLANEOUS INCOME	1,217	1,100	1,100	944	1,200	100	1,100	-	-
INTERGOVERNMENTAL	1,558	1,550	1,550	3,608	4,100	2,550	2,000	450	29%
<b>TOTAL REVENUES</b>	<b>\$ 2,791</b>	<b>\$ 2,660</b>	<b>\$ 2,660</b>	<b>\$ 4,577</b>	<b>\$ 5,345</b>	<b>\$ 2,685</b>	<b>\$ 3,135</b>	<b>\$ 475</b>	<b>18%</b>
SUPPLIES	-	-	-	4,989	4,989	4,989	-	-	
MAINTENANCE	1,270	2,000	2,000	1,138	1,400	(600)	2,000	-	
<b>TOTAL EXPENDITURES</b>	<b>\$ 1,270</b>	<b>\$ 2,000</b>	<b>\$ 2,000</b>	<b>\$ 6,127</b>	<b>\$ 6,389</b>	<b>\$ 4,389</b>	<b>\$ 2,000</b>	<b>\$ -</b>	
REVENUES OVER EXPENDITURES	\$ 1,521	\$ 660	\$ 660	\$ (1,550)	\$ (1,044)	\$ (1,704)	\$ 1,135		
<b>ENDING FUND BALANCE</b>	<b>\$ 11,668</b>	<b>\$ 11,649</b>	<b>\$ 12,328</b>	<b>\$ 10,118</b>	<b>\$ 10,624</b>		<b>\$ 11,759</b>		
<b>FUND BALANCE AS % OF EXP</b>	<b>918.7%</b>	<b>582.4%</b>	<b>616.4%</b>	<b>165.1%</b>	<b>166.3%</b>		<b>587.9%</b>		
RESERVE (NO REQUIREMENT)	\$ -	\$ -	\$ -	\$ -	\$ -		\$ -		
<b>RESERVE SURPLUS/(SHORTFALL)</b>									

CITY OF KENNEDALE, TEXAS  
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**32: LIBRARY BUILDING FUND**

ACCOUNT NAME	FY15-16 ACTUAL	FY16-17 ADOPTED	FY16-17 AMENDED	FY16-17 MAY	FY16-17 PROJECTED	PROJECTED VS BUDGET	FY17-18 PROPOSED	\$\$ CHANGE	% CHANGE
INVESTMENT INCOME	16	10	10	25	45	35	35	25	250%
<b>INVESTMENT EARNINGS</b>	<b>\$ 16</b>	<b>\$ 10</b>	<b>\$ 10</b>	<b>\$ 25</b>	<b>\$ 45</b>	<b>\$ 35</b>	<b>\$ 35</b>	<b>\$ 25</b>	<b>250%</b>
LIBRARY FINES	1,217	1,100	1,100	944	1,200	100	1,100	-	0%
<b>MISCELLANEOUS INCOME</b>	<b>\$ 1,217</b>	<b>\$ 1,100</b>	<b>\$ 1,100</b>	<b>\$ 944</b>	<b>\$ 1,200</b>	<b>\$ 100</b>	<b>\$ 1,100</b>	<b>\$ -</b>	<b>0%</b>
CONTRIBUTION - LIBRARY	1,558	1,550	1,550	3,608	4,100	2,550	2,000	450	29%
<b>INTERGOVERNMENTAL</b>	<b>\$ 1,558</b>	<b>\$ 1,550</b>	<b>\$ 1,550</b>	<b>\$ 3,608</b>	<b>\$ 4,100</b>	<b>\$ 2,550</b>	<b>\$ 2,000</b>	<b>\$ 450</b>	<b>29%</b>
<b>TOTAL REVENUES</b>	<b>\$ 2,791</b>	<b>\$ 2,660</b>	<b>\$ 2,660</b>	<b>\$ 4,577</b>	<b>\$ 5,345</b>	<b>\$ 2,685</b>	<b>\$ 3,135</b>	<b>\$ 475</b>	<b>18%</b>

**32: LIBRARY BUILDING FUND**

ACCOUNT NAME	FY15-16 ACTUAL	FY16-17 ADOPTED	FY16-17 AMENDED	FY16-17 MAY	FY16-17 PROJECTED	PROJECTED VS BUDGET	FY17-18 PROPOSED	\$\$ CHANGE	% CHANGE
MINOR EQUIP/SMALL TOOLS<	-	-	-	4,989	4,989	4,989	-	-	
<b>SUPPLIES</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 4,989</b>	<b>\$ 4,989</b>	<b>\$ 4,989</b>	<b>\$ -</b>	<b>\$ -</b>	
BUILDING MAINTENANCE	1,270	2,000	2,000	1,138	1,400	(600)	2,000	-	
<b>MAINTENANCE</b>	<b>\$ 1,270</b>	<b>\$ 2,000</b>	<b>\$ 2,000</b>	<b>\$ 1,138</b>	<b>\$ 1,400</b>	<b>\$ (600)</b>	<b>\$ 2,000</b>	<b>\$ -</b>	
<b>TOTAL EXPENDITURES</b>	<b>\$ 1,270</b>	<b>\$ 2,000</b>	<b>\$ 2,000</b>	<b>\$ 6,127</b>	<b>\$ 6,389</b>	<b>\$ 4,389</b>	<b>\$ 2,000</b>	<b>\$ -</b>	

**32: LIBRARY BUILDING FUND**

		FY17-18 PROPOSED
<b>4401-00-00 INVESTMENT INCOME</b>	EARNING BASED UPON AVERAGE BALANCE/INTEREST RATES	35
<b>4406-00-00 LIBRARY FINES</b>	FINES RECEIVED FOR OVERDUE LIBRARY MATERIALS	1,100
<b>4501-00-00 CONTRIBUTION - LIBRARY</b>	DONATIONS RECEIVED ON UTILITY BILLS	2,000
<b>TOTAL REVENUES</b>		<b>\$ 3,135</b>

**32: LIBRARY BUILDING FUND**

		FY17-18 PROPOSED
<b>5403-00-00 BUILDING MAINTENANCE</b>	REPAIRS FOR LIBRARY BUILDING	2,000
<b>TOTAL EXPENDITURES</b>		<b>\$ 2,000</b>

CITY OF KENNEDALE, TEXAS  
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**45: ROADWAY IMPACT FUND**

CATEGORY	FY15-16 ACTUAL	FY16-17 ADOPTED	FY16-17 AMENDED	FY16-17 MAY	FY16-17 PROJECTED	PROJECTED VS BUDGET	FY17-18 PROPOSED	\$\$ CHANGE	% CHANGE
<b>BEGINNING FUND BALANCE</b>	\$ 300,683	\$ 109,154	\$ 154,995	\$ 154,995	\$ 154,995		\$ 123,815		
FINES/FEES	150,936	35,210	35,210	33,078	52,000	16,790	50,000	14,790	42%
INVESTMENT EARNINGS	435	40	40	261	450	410	350	310	775%
<b>TOTAL REVENUES</b>	<b>\$ 151,372</b>	<b>\$ 35,250</b>	<b>\$ 35,250</b>	<b>\$ 33,339</b>	<b>\$ 52,450</b>	<b>\$ 17,200</b>	<b>\$ 50,350</b>	<b>\$ 15,100</b>	<b>43%</b>
TRANSFERS	297,060	138,238	138,238	83,630	83,630	(54,609)	10,000	(128,238)	-93%
<b>TOTAL EXPENDITURES</b>	<b>\$ 297,060</b>	<b>\$ 138,238</b>	<b>\$ 138,238</b>	<b>\$ 83,630</b>	<b>\$ 83,630</b>	<b>\$ (54,609)</b>	<b>\$ 10,000</b>	<b>\$(128,238)</b>	<b>-93%</b>
REVENUES OVER EXPENDITURES	\$(145,688)	\$(102,988)	\$(102,988)	\$(50,290)	\$(31,180)	71,809	\$ 40,350		
<b>ENDING FUND BALANCE</b>	<b>\$ 154,995</b>	<b>\$ 6,166</b>	<b>\$ 52,007</b>	<b>\$ 104,704</b>	<b>\$ 123,815</b>		<b>\$ 164,165</b>		
<b>FUND BALANCE AS % OF EXP</b>	<b>52.2%</b>	<b>4.5%</b>	<b>37.6%</b>	<b>125.2%</b>	<b>148.1%</b>		<b>1641.7%</b>		
RESERVE (NO REQUIREMENT)	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -		
<b>RESERVE SURPLUS/(SHORTFALL)</b>									

**45: ROADWAY IMPACT FUND**

ACCOUNT NAME	FY15-16 ACTUAL	FY16-17 ADOPTED	FY16-17 AMENDED	FY16-17 MAY	FY16-17 PROJECTED	PROJECTED VS BUDGET	FY17-18 PROPOSED	\$\$ CHANGE	% CHANGE
IMPACT FEES	150,936	35,210	35,210	33,078	52,000	16,790	50,000	14,790	42%
<b>FINES/FEES</b>	<b>\$ 150,936</b>	<b>\$ 35,210</b>	<b>\$ 35,210</b>	<b>\$ 33,078</b>	<b>\$ 52,000</b>	<b>\$ 16,790</b>	<b>\$ 50,000</b>	<b>\$ 14,790</b>	<b>42%</b>
INVESTMENT INCOME	435	40	40	261	450	410	350	310	775%
<b>INVESTMENT EARNINGS</b>	<b>\$ 435</b>	<b>\$ 40</b>	<b>\$ 40</b>	<b>\$ 261</b>	<b>\$ 450</b>	<b>\$ 410</b>	<b>\$ 350</b>	<b>\$ 310</b>	<b>775%</b>
<b>TOTAL REVENUES</b>	<b>\$ 151,372</b>	<b>\$ 35,250</b>	<b>\$ 35,250</b>	<b>\$ 33,339</b>	<b>\$ 52,450</b>	<b>\$ 17,200</b>	<b>\$ 50,350</b>	<b>\$ 15,100</b>	<b>43%</b>

**45: ROADWAY IMPACT FUND**

ACCOUNT NAME	FY15-16 ACTUAL	FY16-17 ADOPTED	FY16-17 AMENDED	FY16-17 MAY	FY16-17 PROJECTED	PROJECTED VS BUDGET	FY17-18 PROPOSED	\$\$ CHANGE	% CHANGE
TRANSFER OUT-TIF #1 FUND	297,060	138,238	138,238	83,630	83,630	(54,609)	10,000	(128,238)	-93%
<b>TRANSFERS</b>	<b>\$ 297,060</b>	<b>\$ 138,238</b>	<b>\$ 138,238</b>	<b>\$ 83,630</b>	<b>\$ 83,630</b>	<b>\$ (54,609)</b>	<b>\$ 10,000</b>	<b>\$(128,238)</b>	<b>-93%</b>
<b>TOTAL EXPENDITURES</b>	<b>\$ 297,060</b>	<b>\$ 138,238</b>	<b>\$ 138,238</b>	<b>\$ 83,630</b>	<b>\$ 83,630</b>	<b>\$ (54,609)</b>	<b>\$ 10,000</b>	<b>\$(128,238)</b>	<b>-93%</b>

## BUILDING SUMMARY

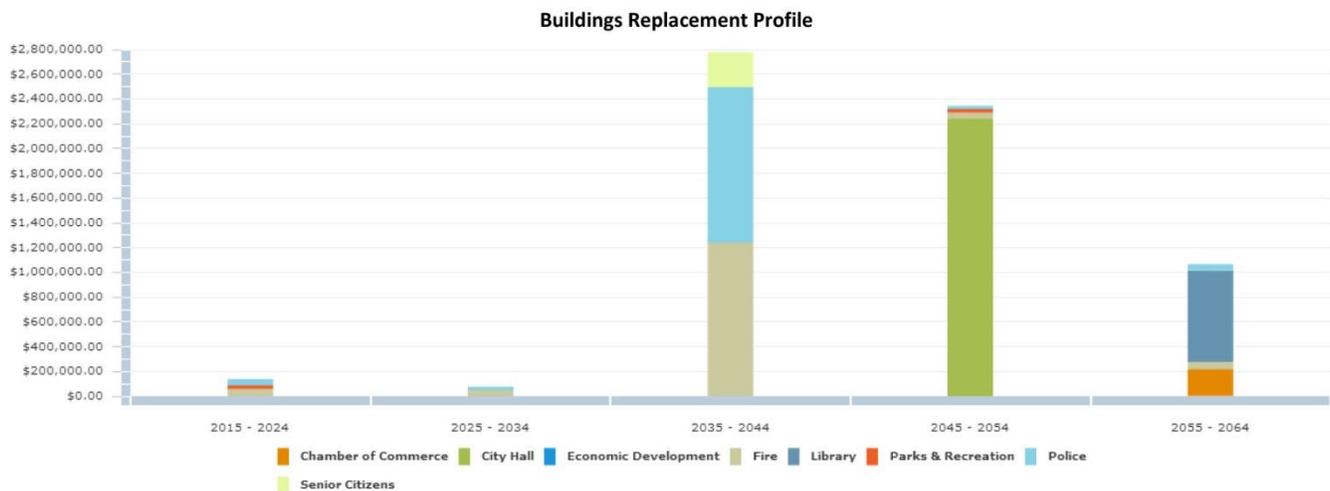
SOURCE: 2015 ASSET MANAGEMENT PLAN | [WWW.CITYOFKENNEDALE.COM/GOVDOCS](http://WWW.CITYOFKENNEDALE.COM/GOVDOCS)

Buildings Replacement Value				
Asset Type	Asset Component	Quantity/Units	2015 Unit Replacement Cost	2015 Overall Replacement Cost
Buildings	City Hall	1	User-Defined	\$2,240,460
	Chamber of Commerce	1	User-Defined	\$215,258
	Fire	4	User-Defined	\$1,238,392
	Library	1	User-Defined	\$738,619
	Parks	1	User-Defined	\$26,730
	Police	1	User-Defined	\$1,232,707
	Senior Citizen	1	User-Defined	\$280,665
				<b>\$5,972,830</b>

### WHAT IS THE COMBINED VALUE OF ALL THE CITY'S BUILDINGS?

The estimated replacement value of the city's buildings, in 2015 dollars, is approximately \$11.3 million. The cost per household for buildings is \$4,760 based on 2,380 households.

The following graph shows the current projection of structure replacements based on the age of the asset only.



### WHAT IS THE OVERALL CONDITION OF THE BUILDINGS?

Based on age data only, approximately 79% of the city's buildings are in fair to excellent condition, while over 21% are in poor to critical condition. As such, the city received a Condition vs. Performance rating of 'C'.

### HOW DOES THE CITY ACHIEVE SUSTAINABILITY?

The average annual revenue required to sustain Kennedale's buildings is \$127,000. Based on Kennedale's current annual funding of \$55,000, there is annual deficit of \$72,000. As such, the city received a Funding vs Need rating of 'F'.

The city received an overall rating of 'D' for its buildings.

## ROADWAY IMPACT FEE PROJECTS

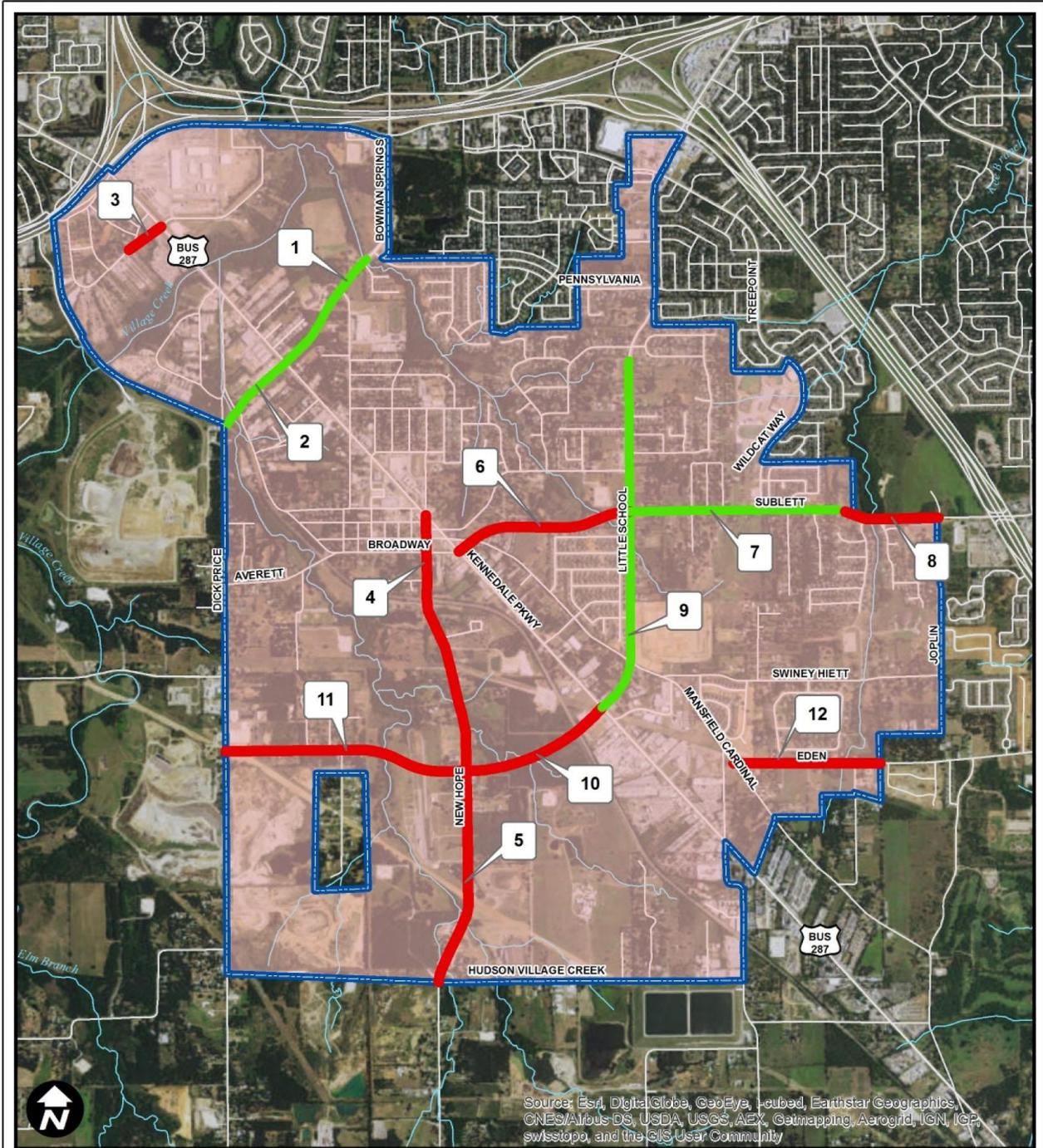
SOURCE: 2016 IMPACT FEE STUDY

### 2016 Kennedale Roadway Impact Fee Study Update Roadway Capital Improvements Plan

CIP Proj Number	Roadway	From	To	Length (mi)	No. of Lanes	Rdwy. Type	Pct. in Serv. Area	Project Cost
1	Bowman Springs Rd	City Limit	Bus. US 287	0.49	5	SA	100%	\$3,199,838
2	Dick Price Rd	Bus. US 287	SP RR	0.31	2	DA	100%	\$1,154,564
3	Oak Crest Dr	W of Kennedale St	Kennedale Pkwy	0.14	2	UC	100%	\$416,136
4	New Hope Rd	Bus. US 287	S of SP RR	0.56	2	DC	100%	\$2,560,467
5	New Hope Rd	S of SP RR	Hudson Village	1.68	4	DA	100%	\$9,828,404
6	Sublett Rd	Bus. US 287	Little School Rd	0.66	4	DC	100%	\$3,093,589
7	Sublett Rd	Little School Rd	E of Vera Ln	0.77	2	DA	100%	\$3,642,228
8	Sublett Rd	E of Vera Ln	City Limit	0.37	2	DA	100%	\$1,172,734
9	Little School Rd	S of Pennsylvania Ave	Bus. US 287	1.31	2	DA	100%	\$5,330,961
10	Little School Rd	Bus. US 287	New Hope Rd	0.57	4	DA	100%	\$5,987,342
11	Little School Rd	New Hope Rd	Dick Price Rd	0.91	4	DA	100%	\$4,216,419
12	Eden	Mansfield Cardinal	City Limit	0.53	4	DC	100%	\$1,959,266
<b>Sub-total SA 1</b>				<b>6.86</b>				<b>\$42,561,949</b>
<b>Totals:</b>				<b>6.86</b>				<b>\$42,561,949</b>

<b>Totals:</b>	Engineering Cost	\$3,355,032
	Right-of-Way Cost	\$3,057,035
	Construction Cost	\$22,666,692
	Finance Cost	\$13,483,189

TOTAL NET COST	\$42,561,949
Future Impact Fee Update Cost **	\$80,000
<b>TOTAL IMPLEMENTATION COST</b>	<b>\$42,641,949</b>



**CITY OF KENNEDALE**  
ROADWAY IMPACT FEE  
PROPOSED  
CAPITAL IMPROVEMENTS PLAN

- LEGEND**
- Kennedale City Limit
  - Rdwy Service Area
  - IFCIP**
  - New
  - Recoup

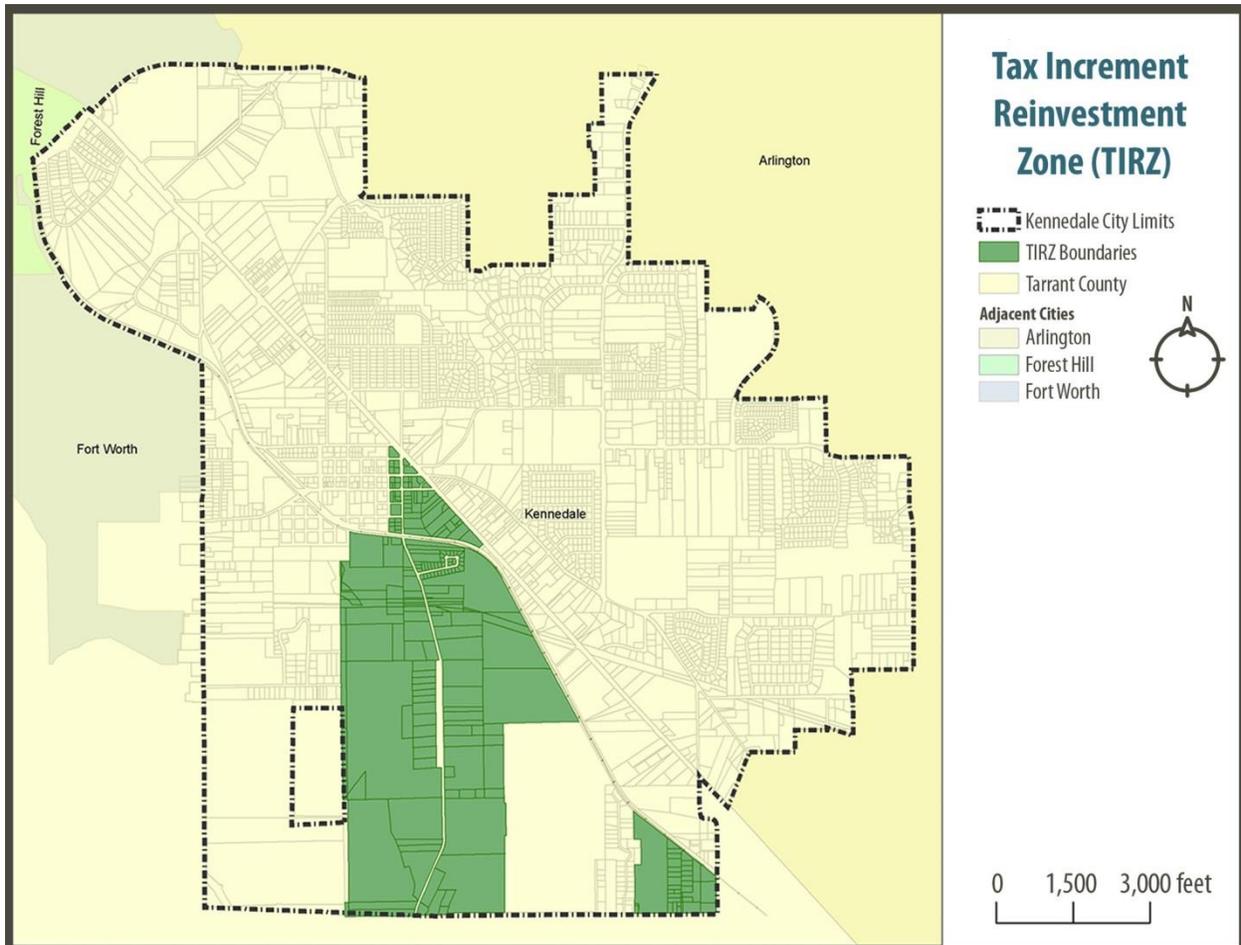
CITY OF KENNEDALE, TEXAS  
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**COMBINED SPECIAL REVENUE FUNDS SUMMARY**

CATEGORY	FY15-16 ACTUAL	FY16-17 ADOPTED	FY16-17 AMENDED	FY16-17 MAY	FY16-17 PROJECTED	PROJECTED VS BUDGET	FY17-18 PROPOSED	\$\$ CHANGE	% CHANGE
<b>BEGINNING FUND BALANCE</b>	\$ 5,286	\$ 0	\$ 50,858	\$ 50,858	\$ 50,858		\$ 209		
INVESTMENT EARNINGS	10	-	-	2	3	3	-	-	-
INTERGOVERNMENTAL	-	11,217	11,217	8,162	9,960	(1,257)	13,300	2,083	19%
GRANTS	3,017	1,767	1,767	1,800	1,800	33	1,767	-	-
TRANSFERS	297,062	138,238	138,238	83,630	83,630	(54,609)	10,000	(128,238)	-93%
<b>TOTAL REVENUES</b>	<b>\$ 300,090</b>	<b>\$ 151,223</b>	<b>\$ 151,223</b>	<b>\$ 93,594</b>	<b>\$ 95,393</b>	<b>\$ (55,830)</b>	<b>\$ 25,067</b>	<b>\$(126,156)</b>	<b>-83%</b>
SUPPLIES	6,544	-	-	-	-	-	-	-	-
SUNDRY	7,768	1,767	1,767	6,000	7,803	6,036	1,767	-	-
CAPITAL	240,206	138,238	138,238	80,902	138,238	-	10,000	(128,238)	-93%
TRANSFERS	-	11,217	-	-	-	(11,217)	11,217	-	-
<b>TOTAL EXPENDITURES</b>	<b>\$ 254,518</b>	<b>\$ 151,222</b>	<b>\$ 140,005</b>	<b>\$ 86,902</b>	<b>\$ 146,041</b>	<b>\$ (5,181)</b>	<b>\$ 22,984</b>	<b>\$(128,238)</b>	<b>-92%</b>
REVENUES OVER EXPENDITURES	\$ 45,572	\$ 1	\$ 11,218	\$ 6,692	\$ (50,649)	(50,649)	\$ 2,083		
<b>ENDING FUND BALANCE</b>	<b>\$ 50,858</b>	<b>\$ 1</b>	<b>\$ 62,075</b>	<b>\$ 57,549</b>	<b>\$ 209</b>		<b>\$ 2,292</b>		
<b>FUND BALANCE AS % OF EXP</b>	<b>20.0%</b>	<b>0.0%</b>	<b>44.3%</b>	<b>66.2%</b>	<b>0.1%</b>		<b>10.0%</b>		
RESERVE (NO REQUIREMENT)	\$ -	\$ -	\$ -	\$ -	\$ -		\$ -		
<b>RESERVE SURPLUS/(SHORTFALL)</b>									

## TAX INCREMENT REINVESTMENT ZONE (TIRZ) PROJECTS

**Tax Increment Financing (TIF)** is a tool authorized by Chapter 311 of the Texas Tax Code by which local governments can publicly finance needed structural improvements and enhanced infrastructure within a defined area – a **Tax Increment Reinvestment Zone (TIRZ)** – to encourage desired development. The tax increment is derived from the difference in appraised value between the year in which the reinvestment zone is established (base year) and each year the reinvestment zone is in existence.



### PARTICIPANTS

City of Kennedale: 100%  
(MAX. \$2,481,849)

Tarrant County: 75%  
(MAX. \$2,481,849)

Tarrant County College  
District: 50% (MAX. \$939,000)

Tarrant County Hospital  
District: 50% (MAX. \$1,427,690)

### COMPLETED PROJECTS

- New Hope Road: Sewer Line Route Study
- Bloxom Park Road: Water and Wastewater Lines and Street

### PROJECTS UNDERWAY

- New Hope Road: Wastewater Line and Street Engineering

### DEVELOPMENTS SECURED

- Kennedale Seniors, Ltd.

CITY OF KENNEDALE, TEXAS  
ANNUAL PROGRAM OF SERVICES

**21: TIF #1 (NEW HOPE) FUND**

CATEGORY	FY15-16 ACTUAL	FY16-17 ADOPTED	FY16-17 AMENDED	FY16-17 MAY	FY16-17 PROJECTED	PROJECTED VS BUDGET	FY17-18 PROPOSED	\$\$ CHANGE	% CHANGE
<b>BEGINNING FUND BALANCE</b>	\$ -	\$ -	\$ 50,857	\$ 50,857	\$ 50,857		\$ 209		
INVESTMENT EARNINGS	2	-	-	-	-	-	-	-	-
INTERGOVERNMENTAL	-	11,217	11,217	8,162	9,960	(1,257)	13,300	2,083	19%
TRANSFERS	297,062	138,238	138,238	83,630	83,630	(54,609)	10,000	(128,238)	-93%
<b>TOTAL REVENUES</b>	<b>\$ 297,064</b>	<b>\$ 149,456</b>	<b>\$ 149,456</b>	<b>\$ 91,792</b>	<b>\$ 93,590</b>	<b>\$ (55,866)</b>	<b>\$ 23,300</b>	<b>\$ (126,156)</b>	<b>-84%</b>
SUNDRY	6,000	-	-	6,000	6,000	6,000	-	-	-
CAPITAL	240,206	138,238	138,238	80,902	138,238	-	10,000	(128,238)	-93%
TRANSFERS	-	11,217	-	-	-	(11,217)	11,217	-	-
<b>TOTAL EXPENDITURES</b>	<b>\$ 246,206</b>	<b>\$ 149,455</b>	<b>\$ 138,238</b>	<b>\$ 86,902</b>	<b>\$ 144,238</b>	<b>\$ (5,217)</b>	<b>\$ 21,217</b>	<b>\$ (128,238)</b>	<b>-93%</b>
REVENUES OVER EXPENDITURES	\$ 50,857	\$ 1	\$ 11,218	\$ 4,890	\$ (50,649)	\$ (50,649)	\$ 2,083		
<b>ENDING FUND BALANCE</b>	<b>\$ 50,857</b>	<b>\$ 1</b>	<b>\$ 62,075</b>	<b>\$ 55,747</b>	<b>\$ 209</b>		<b>\$ 2,292</b>		
<b>FUND BALANCE AS % OF EXP</b>	<b>20.7%</b>	<b>0.0%</b>	<b>44.9%</b>	<b>64.1%</b>	<b>0.1%</b>		<b>10.8%</b>		
RESERVE (NO REQUIREMENT)	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -		
<b>RESERVE SURPLUS/(SHORTFALL)</b>									

CITY OF KENNEDALE, TEXAS  
ANNUAL PROGRAM OF SERVICES

**21: TIF #1 (NEW HOPE) FUND**

ACCOUNT NAME	FY15-16 ACTUAL	FY16-17 ADOPTED	FY16-17 AMENDED	FY16-17 MAY	FY16-17 PROJECTED	PROJECTED VS BUDGET	FY17-18 PROPOSED	\$\$ CHANGE	% CHANGE
INVESTMENT INCOME	2	-	-	-	-	-	-	-	-
<b>INVESTMENT EARNINGS</b>	<b>\$ 2</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	
INTERGOV - TARRANT COUNTY	-	1,924	1,924	-	1,068	856	2,500	576	30%
INTERGOV - TARRANT HOSPITAL	-	1,107	1,107	-	730	377	1,300	193	17%
INTERGOV - TARRANT COLLEGE	-	726	726	703	703	23	1,000	274	38%
INTERGOV - CITY OF KENNEDALE	-	7,459	7,459	7,459	7,459	0	8,500	1,041	14%
<b>INTERGOVERNMENTAL</b>	<b>\$ -</b>	<b>\$ 11,217</b>	<b>\$ 11,217</b>	<b>\$ 8,162</b>	<b>\$ 9,960</b>	<b>\$ 1,257</b>	<b>\$ 13,300</b>	<b>\$ 2,083</b>	<b>19%</b>
TRANSFER IN - ROADWAY IMPACT	297,062	138,238	138,238	83,630	83,630	54,609	10,000	(128,238)	-93%
<b>TRANSFERS</b>	<b>\$ 297,062</b>	<b>\$ 138,238</b>	<b>\$ 138,238</b>	<b>\$ 83,630</b>	<b>\$ 83,630</b>	<b>\$ 54,609</b>	<b>\$ 10,000</b>	<b>\$(128,238)</b>	<b>-93%</b>
<b>TOTAL REVENUES</b>	<b>\$ 297,064</b>	<b>\$ 149,456</b>	<b>\$ 149,456</b>	<b>\$ 91,792</b>	<b>\$ 93,590</b>	<b>\$ 55,866</b>	<b>\$ 23,300</b>	<b>\$(126,156)</b>	<b>-84%</b>

**21: TIF #1 (NEW HOPE) FUND**

**01: EXPENSES**

ACCOUNT NAME	FY15-16 ACTUAL	FY16-17 ADOPTED	FY16-17 AMENDED	FY16-17 MAY	FY16-17 PROJECTED	PROJECTED VS BUDGET	FY17-18 PROPOSED	\$\$ CHANGE	% CHANGE
SPECIAL SERVICES	6,000	-	-	6,000	6,000	(6,000)	-	-	-
<b>SUNDRY</b>	<b>\$ 6,000</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 6,000</b>	<b>\$ 6,000</b>	<b>\$ (6,000)</b>	<b>\$ -</b>	<b>\$ -</b>	
ENGINEERING SERVICES	240,206	138,238	138,238	80,902	138,238	-	10,000	(128,238)	-93%
<b>CAPITAL</b>	<b>\$ 240,206</b>	<b>\$ 138,238</b>	<b>\$ 138,238</b>	<b>\$ 80,902</b>	<b>\$ 138,238</b>	<b>\$ -</b>	<b>\$ 10,000</b>	<b>\$(128,238)</b>	
TRANSFER OUT - W/S FUND	50,856	-	-	-	-	-	-	-	-
TRANSFER OUT - STREETS FUND	-	11,217	11,217	7,459	7,459	3,758	11,217	-	-
<b>TRANSFERS</b>	<b>\$ 50,856</b>	<b>\$ 11,217</b>	<b>\$ 11,217</b>	<b>\$ 7,459</b>	<b>\$ 7,459</b>	<b>\$ 3,758</b>	<b>\$ 11,217</b>	<b>\$ -</b>	
<b>TOTAL EXPENDITURES</b>	<b>\$ 297,062</b>	<b>\$ 149,455</b>	<b>\$ 149,455</b>	<b>\$ 94,361</b>	<b>\$ 151,697</b>	<b>\$ (2,242)</b>	<b>\$ 21,217</b>	<b>\$(128,238)</b>	<b>-86%</b>

CITY OF KENNEDALE, TEXAS  
ANNUAL PROGRAM OF SERVICES

**21: TIF #1 (NEW HOPE) FUND**

**FY17-18  
PROPOSED**

<b>4401-00-00 INVESTMENT INCOME</b>		-	-
<b>4516-00-00 INTERGOV - TARRANT COUNTY</b>	2012 BASE YEAR EQUALS \$17,700,978; 75% PARTICIPATION RATE, MAX PARTICIPATION \$2,481,849	2,500	<b>2,500</b>
<b>4517-00-00 INTERGOV - TARRANT HOSPITAL</b>	2012 BASE YEAR EQUALS \$17,700,978; 50% PARTICIPATION RATE, MAX PARTICIPATION \$1,427,690	1,300	<b>1,300</b>
<b>4518-00-00 INTERGOV - TARRANT COLLEGE</b>	2012 BASE YEAR EQUALS \$17,700,978; 50% PARTICIPATION RATE, MAX PARTICIPATION \$939,000	1,000	<b>1,000</b>
<b>4519-00-00 INTERGOV - CITY OF KENNEDALE</b>	2012 BASE YEAR EQUALS \$17,700,978; 100% PARTICIPATION RATE	8,500	<b>8,500</b>
<b>4945-00-00 TRANSFER IN - ROADWAY IMPACT</b>	FUND INITIAL TIF PROJECT EFFORTS	10,000	<b>10,000</b>

**TOTAL REVENUES \$ 23,300**

**21: TIF #1 (NEW HOPE) FUND**

**01: EXPENSES**

**FY17-18  
PROPOSED**

<b>5580-01-00 ENGINEERING SERVICES</b>	NEW HOPE ROAD ENGINEERING (\$225,676 CONTRACT WITH FREESE AND NICHOLS) NEW HOPE ROAD ENGINEERING FOR SEWER LINE EXTENSION TO TEXAS RACEWAY (\$119,920 CONTRACT WITH FREESE AND NICHOLS)	10,000	<b>10,000</b>
<b>5717-01-00 TRANSFER OUT - STREETS FUND</b>	TRANSFER OUT TO RETURN BLOXOM PARK ROAD FUNDS	11,217	<b>11,217</b>

**TOTAL EXPENDITURES \$ 21,217**

**Law Enforcement Officer Standards and Education (LEOSE) FUND**

The Comptroller of Public Accounts (Comptroller) collects and deposits proceeds from court costs into the Law Enforcement Officer Standards and Education (LEOSE) account of the state treasury, which is then distributed to local law enforcement agencies.

Local agencies must use the funds to provide continuing education or necessary training for law enforcement officers. Under the Texas Occupations Code, twenty percent of the appropriated amount is distributed to all participating agencies in equal shares, and eighty percent is distributed based on the number of qualifying officers at each entity.

**34:LEOSE FUND**

CATEGORY	FY15-16 ACTUAL	FY16-17 ADOPTED	FY16-17 AMENDED	FY16-17 MAY	FY16-17 PROJECTED	PROJECTED VS BUDGET	FY17-18 PROPOSED	\$\$ CHANGE	% CHANGE
<b>BEGINNING FUND BALANCE</b>	\$ -	\$ (0)	\$ -	\$ -	\$ -		\$ -		
GRANTS	1,767	1,767	1,767	1,800	1,800	33	1,767	-	
INVESTMENT EARNINGS	0	-	-	2	3	-	-	-	
<b>TOTAL REVENUES</b>	\$ 1,768	\$ 1,767	\$ 1,767	\$ 1,802	\$ 1,803	\$ 33	\$ 1,767	\$ -	
SUNDRY	1,768	1,767	1,767	-	1,803	(36)	1,767	-	
<b>TOTAL EXPENDITURES</b>	\$ 1,768	\$ 1,767	\$ 1,767	\$ -	\$ 1,803	\$ (36)	\$ 1,767	\$ -	
REVENUES OVER EXPENDITURES	\$ -	\$ -	\$ -	\$ 1,802	\$ -		\$ -		
<b>ENDING FUND BALANCE</b>	\$ -	\$ (0)	\$ -	\$ 1,802	\$ -		\$ -		
<b>FUND BALANCE AS % OF EXP</b>	N/A	N/A	N/A	N/A	N/A		N/A		
RESERVE (NO REQUIREMENT)	\$ -	\$ -	\$ -	\$ -	\$ -		\$ -		
<b>RESERVE SURPLUS/(SHORTFALL)</b>	\$ -	\$ (0)	\$ -	\$ 1,802	\$ -		\$ -		