

**KENNEDALE ECONOMIC  
DEVELOPMENT CORPORATION**

**ANNUAL FINANCIAL REPORT**

**SEPTEMBER 30, 2006**

**KENNEDALE ECONOMIC DEVELOPMENT CORPORATION**

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**INDEPENDENT AUDITORS' REPORT**

To the Board of Directors  
of Kennedale Economic Development Corporation  
Kennedale, Texas

We have audited the accompanying financial statements of the governmental activities and major fund of Kennedale Economic Development Corporation (the "Corporation"), a component of the City of Kennedale, Texas, as of and for the year ended September 30, 2006, which collectively comprise the Corporation's basic financial statements as listed in the table of contents. These financial statements are the responsibility of the Corporation's management. Our responsibility is to express an opinion on these basic financial statements based on our audit.

We conducted our audit in accordance with auditing standards generally accepted in the United States of America. Those standards require that we plan and perform the audit to obtain reasonable assurance about whether the financial statements are free of material misstatement. An audit includes examining, on a test basis, evidence supporting the amounts and disclosures in the financial statements. An audit also includes assessing the accounting principles used and significant estimates made by management, as well as evaluating the overall financial statement presentation. We believe that our audit provides a reasonable basis for our opinions.

In our opinion, the financial statements referred to above present fairly, in all material respects, the financial position of the governmental activities and major fund of the Corporation as of September 30, 2006, and the respective changes in financial position of these activities, and the respective budgetary comparison for the General Fund for the year then ended in conformity with accounting principles generally accepted in the United States of America.

The management's discussion and analysis on pages 2 through 5 is not a required part of the basic financial statements but is supplementary information required by accounting principles generally accepted in the United States of America. We have applied certain limited procedures, which consisted principally of inquiries of management regarding the methods of measurement and presentation of the supplementary information. However, we did not audit the information and express no opinion on it.

*Pattillo, Brown & Hill, L.L.P.*

November 16, 2006

**BASIC  
FINANCIAL STATEMENTS**

## MANAGEMENT'S DISCUSSION AND ANALYSIS

As management of the Kennedale Economic Development Corporation, we offer readers of the Kennedale Economic Development Corporation financial statements, this narrative overview, and analysis of the financial activities of the Kennedale Economic Development Corporation for the fiscal year ended September 30, 2005. We encourage readers to consider the information presented here in conjunction with additional information that we have furnished in the accompanying basic financial statements.

### FINANCIAL HIGHLIGHTS

- The assets of the Kennedale Economic Development Corporation exceeded its liabilities at the close of the most recent fiscal year by \$2,019,532.
- The Kennedale Economic Development Corporation's net assets increased by \$322,038. The increase is primarily the result of increase in revenues due to investment earnings, sales tax revenue and expenditures lower than budgeted amounts.
- As of the close of the current fiscal year, the Kennedale Economic Development Corporation's governmental funds reported ending fund balances of \$1,979,938, an increase of \$322,038 in comparison with the prior year. All of the fund balance is available for spending at the government's discretion (unreserved fund balance).
- At the end of the current fiscal year, the unreserved fund balance for the General Fund was \$1,979,938, or 18.25 times the total General Fund expenditures.

### OVERVIEW OF THE FINANCIAL STATEMENTS

The discussion and analysis is intended to serve as an introduction to the Kennedale Economic Development Corporation's basic financial statements. The Kennedale Economic Development Corporation's basic financial statements comprise three components: 1) government-wide financial statements, 2) fund financial statements, and 3) notes to the financial statements. This report also contains other supplementary information in addition to the basic financial statements.

**Government-wide financial statements.** The government-wide financial statements are designed to provide readers with a broad overview of the Kennedale Economic Development Corporation's finances, in a manner similar to a private-sector business.

The statement of net assets presents information on all of the Kennedale Economic Development Corporation's assets and liabilities, with the difference between the two reported as net assets. Over time, increases or decreases in net assets may serve as a useful indicator of whether the financial position of the Kennedale Economic Development Corporation is improving or deteriorating.

The statement of activities presents information showing how the government's net assets changed during the most recent fiscal year. All changes in net assets are reported as soon as the underlying event giving rise to the change occurs, regardless of the timing of related cash flows. Thus, revenues and expenses are reported in these statements for some items that will only result in cash flows in future fiscal periods (e.g., uncollected taxes). Both the statement of net assets and the statement of activities are prepared utilizing the accrual basis of accounting as opposed to the modified accrual basis used in prior reporting models.

Governmental activities – Most of the Corporation's basic expenditures are reported here, including administrative and incentive grants. Sales taxes and investment earnings finance these activities.

**Fund financial statements.** A fund is a grouping of related accounts that is used to maintain control over resources that have been segregated for specific activities or objectives. The Kennedale Economic Development Corporation uses fund accounting to ensure and demonstrate compliance with finance-related legal requirements.

The Corporation uses the following fund type:

**Governmental funds.** Governmental funds are used to account for essentially the same functions reported as governmental activities in the government-wide financial statements. However, unlike the government-wide financial statements, governmental fund financial statements focus on near-term inflows and outflows of spendable resources, as well as balances of spendable resources available at the end of the fiscal year. Such information may be useful in evaluating a government's near-term financing requirements.

Because the focus of governmental funds is narrower than that of the government-wide financial statements, it is useful to compare the information presented for governmental funds with similar information presented for governmental activities in the government-wide financial statements. By doing so, readers may better understand the long-term impact of the government's near-term financing decision. Both the governmental fund balance sheet and the governmental fund statement of revenues, expenditures, and changes in fund balances provide a reconciliation to facilitate this comparison between governmental funds and governmental activities.

The Kennedale Economic Development Corporation maintains one individual governmental fund. Information is presented separately in the governmental fund balance sheet and in the governmental fund statement of revenues, expenditures, and changes in fund balances for the General Fund, which is considered to be a major fund.

The Kennedale Economic Development Corporation adopts an annual appropriated budget for its General Fund. A budgetary comparison statement has been provided for the General Fund to demonstrate compliance with the budget.

**Notes to the financial statements.** The notes provide additional information that is essential to a full understanding of the data provided in the government-wide and fund financial statements. The notes to the financial statements can be found in the financial section.

## GOVERNMENT-WIDE FINANCIAL ANALYSIS

As noted earlier, over time, net assets may serve as a useful indicator of the Corporation's financial position. In the case of the Kennedale Economic Development Corporation, assets exceeded liabilities by \$2,019,532 at the close of the most recent fiscal year.

### KENNEDALE ECONOMIC DEVELOPMENT CORPORATION'S NET ASSETS

	Governmental Activities	
	2006	2005
Current and other assets	\$ 2,029,107	\$ 1,735,437
Total assets	<u>2,029,107</u>	<u>1,735,437</u>
Other liabilities	9,575	37,943
Total liabilities	<u>9,575</u>	<u>37,943</u>
Net assets:		
Unrestricted	<u>2,019,532</u>	<u>1,697,494</u>
Total net assets	<u>\$ 2,019,532</u>	<u>\$ 1,697,494</u>

The Corporation's net assets increased by \$234,771 during the current fiscal year. This increase represents the degree to which increases in ongoing revenues have outstripped similar increases in ongoing expenses.

### KENNEDALE ECONOMIC DEVELOPMENT CORPORATION'S CHANGES IN NET ASSETS

	Governmental Activities	
	2006	2005
General revenues:		
Sales tax	\$ 352,164	\$ 330,942
Investment earnings	78,335	38,702
Total general revenues	<u>430,499</u>	<u>369,644</u>
Expenses:		
Economic development:		
Administration	96,881	107,443
Incentive	11,580	27,430
Total expenses	<u>108,461</u>	<u>134,873</u>
Changes in net assets	322,038	234,771
Net assets, beginning	<u>1,697,494</u>	<u>1,462,723</u>
Net assets, ending	<u>\$ 2,019,532</u>	<u>\$ 1,697,494</u>

**Governmental activities.** The Corporation's general revenues increased by \$60,855 or 16% from last year. The primary reason for this increase was investment income increased by \$39,633 or 102% to

\$78,335 due to the increase in interest rates and holding period of assets. Sales tax revenue increased by \$21,222 or 6% to \$352,164.

## **DISCUSSION OF CURRENTLY KNOWN FACTS, DECISIONS OR CONDITIONS IN FISCAL YEAR 2007**

The Kennedale Economic Development Corporation's projects for fiscal year 2006-2007 and beyond include: 1) Establishing the City's first Tax Increment Financing District to finance infrastructure improvements that will encourage future development throughout the district, 2) Developing and constructing a Town Center District located within the central area of town, 3) Promote quality of life by funding major improvements to be made to Sonora Park, and 4) Establishing an urban development/redevelopment plan to meet the economic needs of the City

## **REQUESTS FOR INFORMATION**

The financial report is designed to provide a general overview of the Kennedale Economic Development Corporation's finances for all those with an interest in the government's finances. Questions concerning any of the information provided in this report or requests for additional financial information should be addressed to the Treasurer, Kennedale Economic Development Corporation, 405 Municipal Dr., Kennedale, Texas 76060.



**KENNEDALE ECONOMIC DEVELOPMENT CORPORATION**

**STATEMENT OF NET ASSETS  
AND GOVERNMENTAL FUND BALANCE SHEET**

**SEPTEMBER 30, 2006**

	<u>General</u>	<u>Adjustments</u>	<u>Statement of Net Assets</u>
<b>ASSETS</b>			
Cash and investments	\$ 1,921,684	\$ -	\$ 1,921,684
Sales taxes receivable	67,829	-	67,829
Deferred contributions	<u>-</u>	<u>39,594</u>	<u>39,594</u>
Total assets	<u>1,989,513</u>	<u>39,594</u>	<u>2,029,107</u>
<b>LIABILITIES</b>			
Accounts payable	<u>9,575</u>	<u>-</u>	<u>9,575</u>
Total liabilities	<u>9,575</u>	<u>-</u>	<u>9,575</u>
<b>FUND BALANCE/NET ASSETS</b>			
Fund balance:			
Unreserved	<u>1,979,938</u>	<u>( 1,979,938)</u>	<u>-</u>
Total fund balance	<u>1,979,938</u>	<u>( 1,979,938)</u>	<u>-</u>
Total liabilities and fund balance	\$ <u>1,989,513</u>		
Net assets:			
Unrestricted		<u>2,019,532</u>	<u>2,019,532</u>
Total net assets		\$ <u>2,019,532</u>	\$ <u>2,019,532</u>

The accompanying notes are an integral part of these financial statements.

**KENNEDALE ECONOMIC DEVELOPMENT CORPORATION**

**STATEMENT OF ACTIVITIES  
AND GOVERNMENTAL FUND REVENUES, EXPENDITURES  
AND CHANGES IN FUND BALANCE**

**FOR THE YEAR ENDED SEPTEMBER 30, 2006**

	General	Adjustments	Statement of Activities
Expenditures/expenses:			
Current:			
Economic development	\$ 108,461	\$ -	\$ 108,461
Capital outlay	-	-	-
Total expenditures/expenses	108,461	-	108,461
General revenues:			
Sales taxes	352,164	-	352,164
Investment earnings	78,335	-	78,335
Total general revenues	430,499	-	430,499
Net change in fund balance	322,038	( 322,038)	-
Change in net assets	-	322,038	322,038
Fund balance/net assets:			
Beginning	1,657,900	39,594	1,697,494
Ending	\$ 1,979,938	\$ 361,632	\$ 2,019,532

**The accompanying notes are an integral part of these financial statements.**

**KENNEDALE ECONOMIC DEVELOPMENT CORPORATION**

**GENERAL FUND**

**STATEMENT OF REVENUES, EXPENDITURES  
AND CHANGES IN FUND BALANCES - BUDGET AND ACTUAL**

**FOR THE YEAR ENDED SEPTEMBER 30, 2006**

(With Comparative Actual Amounts for the Year Ended September 30, 2005)

	2006			Variance with Final Budget Positive (Negative)	2005
	Budgeted Amounts		Actual Amounts		Actual Amounts
	Original	Final			
<b>REVENUES</b>					
Sales tax	\$ 316,000	\$ 316,000	\$ 352,164	\$ 36,164	\$ 330,942
Investment earnings	32,300	32,300	78,335	46,035	38,702
Total revenues	<u>348,300</u>	<u>348,300</u>	<u>430,499</u>	<u>82,199</u>	<u>369,644</u>
<b>EXPENDITURES</b>					
Current:					
Economic development:					
Administration	55,603	55,603	96,881	( 41,278)	107,443
Incentives	300,000	300,000	11,580	288,420	27,430
Capital outlay	<u>400,000</u>	<u>400,000</u>	<u>-</u>	<u>400,000</u>	<u>35,994</u>
Total expenditures	<u>755,603</u>	<u>755,603</u>	<u>108,461</u>	<u>647,142</u>	<u>170,867</u>
<b>NET CHANGE IN FUND BALANCES</b>	( 407,303)	( 407,303)	322,038	729,341	198,777
<b>FUND BALANCES, BEGINNING</b>	<u>1,657,900</u>	<u>1,657,900</u>	<u>1,657,900</u>	<u>-</u>	<u>1,459,123</u>
<b>FUND BALANCES, ENDING</b>	<u>\$ 1,250,597</u>	<u>\$ 1,250,597</u>	<u>\$ 1,979,938</u>	<u>\$ 729,341</u>	<u>\$ 1,657,900</u>

The accompanying notes are an integral part of these financial statements.

# KENNEDALE ECONOMIC DEVELOPMENT CORPORATION

## NOTES TO FINANCIAL STATEMENTS

SEPTEMBER 30, 2006

### 1. SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES

The financial statements of Kennedale Economic Development Corporation (the "Corporation") have been prepared in conformity with generally accepted accounting principles ("GAAP") for local governmental units. The Governmental Accounting Standards Board ("GASB") is the accepted standard-setting body for establishing governmental accounting and financial reporting principles. GASB's jurisdiction includes nonprofit corporations that are in substance part of a governmental unit. The most significant accounting and reporting policies of the Corporation are described in the following notes to the financial statements.

#### A. Reporting Entity

The Kennedale Economic Development Corporation (KEDC) was incorporated on December 2, 1996. The Corporation is a nonprofit corporation organized and operating under the laws of the State of Texas, particularly Section 4B of the Development Corporation Act of 1979, as amended and Article 5190.6, Vernon's Texas Civil Statutes, (the "Act"), as amended. The Corporation was created following an election held by the City of Kennedale, Texas (the "City"), on August 10, 1996, to levy 0.5% local sales and use tax in the City for the benefit of the Corporation. The Corporation, as currently organized, is to promote economic development within the City, including, but not limited to, construction, operation and administration, as permitted by Section 4B of the Act, as amended. The Corporation is a discretely presented component unit of the City under the provisions of Governmental Accounting Standards Board Statement No. 14.

As required by generally accepted accounting principles, these financial statements present the Kennedale Economic Development Corporation and do not include any component units, entities for which the Corporation is considered to be financially accountable. The Corporation did not have any entities which meet the component unit criteria. Therefore, the reporting entity is limited to those departments which comprise the Corporation's legally adopted jurisdiction. However, the Corporation is considered to be, and is reported as, a component unit of the City.

#### B. Government-wide and Fund Financial Statements

The government-wide financial statements (i.e., the statement of net assets and the statement of activities) report information on all of the activities of the government. *Governmental activities* are supported by taxes and investment revenue.

(continued)

## 1. SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (Continued)

### B. Government-wide and Fund Financial Statements (Continued)

The statement of activities demonstrates the degree to which the direct expenses of a given function are offset by program revenue. *Direct expenses* are those that are clearly identifiable with a specific function. *Program revenue* includes 1) charges to customers or applicants who purchase, use, or directly benefit from goods, services, or privileges provided by a given function, and 2) grants and contributions that are restricted to meeting the operational or capital requirements of a particular function. Taxes and other items not properly included among program revenue are reported instead as *general revenue*.

The government-wide and fund financial statements are provided for the governmental fund of the Corporation with a column for adjustments between the two statements.

### C. Measurement Focus, Basis of Accounting and Financial Statement Presentation

The government-wide financial statements are reported using the *economic resources measurement focus* and the *accrual basis of accounting*. Revenue is recorded when earned and expenses are recorded when a liability is incurred, regardless of the timing of related cash flows.

Governmental fund financial statements are reported using the *current financial resources measurement focus* and the *modified accrual basis of accounting*. Revenues are recognized as soon as they are both measurable and available. Revenues are considered to be *available* when they are collectible within the current period or soon enough thereafter to pay liabilities of the current period. For this purpose, the Corporation considers revenues to be available if they are collected within 60 days of the end of the current period. Expenditures generally are recorded when a liability is incurred, as under accrual accounting.

Interest income associated with the current fiscal period is considered to be susceptible to accrual and so has been recognized as revenue of the current fiscal period. All other revenue items are considered to be measurable and available only when cash is received by the Corporation.

The Corporation reports the following major governmental fund:

The ***General Fund*** is the government's primary operating fund. It accounts for all financial resources of the Corporation. There are no other funds of the Corporation.

Private-sector standards of accounting and financial reporting issued prior to December 1, 1989, generally are followed in the government-wide financial statements to the extent that those standards do not conflict with or contradict guidance of the Governmental Accounting Standards Board.

(continued)

## 1. SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (Continued)

### D. Assets, Liabilities and Net Assets or Equity

#### **Cash and Investments**

The City of Kennedale, Texas, pools substantially all cash and investments except for separate cash and investment accounts which are maintained in accordance with legal restrictions. The Corporation participates in the City's cash and investment pool. Investments are recorded at fair value. Fair value is the amount at which a financial instrument could be exchanged in current transactions between willing parties. Investment income on investments is allocated to the Corporation based upon its pro rata participation in the pool.

#### **Deferred Contributions**

Deferred contributions include the construction costs of capital assets within the City of Kennedale. Upon completion, the Corporation will contribute these assets to the City of Kennedale.

## 2. STEWARDSHIP, COMPLIANCE AND ACCOUNTABILITY

### Budgetary Information

The Economic Development Board of Directors and the City Council of the City of Kennedale, Texas, follow these procedures in establishing budgets reflected in the financial statements:

1. Prior to the beginning of each fiscal year, the Executive Director submits a proposed budget to the Corporation's Board of Directors for the fiscal year beginning on the following October 1. The operating budget includes proposed expenditures and means of financing them.
2. Public hearings are conducted at which all interested persons' comments concerning the budget are heard.
3. The budget is legally enacted by the Corporation's Board of Directors and ratified by the City Council of the City.
4. The Board of Directors and the City Council must approve any budget amendments. At the end of each fiscal year, all appropriations lapse.
5. Annual budgets adopted for the Economic Development Fund are adopted on a basis consistent with generally accepted accounting principles.

(continued)

### 3. DETAIL NOTES

#### A. Cash and Investments

The **Public Funds Investment Act** (Government Code Chapter 2256) contains specific provisions in the areas of investment practices, management reports and establishment of appropriate policies. Among other things, it requires the Corporation to adopt, implement, and publicize an investment policy. That policy must address the following areas: (1) safety of principal and liquidity, (2) portfolio diversification, (3) allowable investments, (4) acceptable risk levels, (5) expected rates of return, (6) maximum allowable stated maturity of portfolio investments, (7) maximum average dollar-weighted maturity allowed based on the stated maturity date for the portfolio, (8) investment staff quality and capabilities, and (9) bid solicitation preferences for certificates of deposit. Statutes authorize the Corporation to invest in (1) obligations of the U. S. Treasury, certain U. S. Agencies, and the State of Texas; (2) certificates of deposit, (3) certain municipal securities, (4) money market savings accounts, (5) repurchase agreements, (6) bankers' acceptances, (7) Mutual Funds, (8) Investment pools, (9) guaranteed investment contracts, and (10) common trust funds. The Act also requires the Corporation to have independent auditors perform test procedures related to investment practices as provided by the Act. The Corporation is in substantial compliance with the requirements of the Act and with local policies

In compliance with the **Public Funds Investment Act**, the Corporation has adopted the deposit and investment policy used by the City of Kennedale. That policy does address the following risks:

- a. **Custodial Credit Risk** - Deposits: In the case of deposits, this is the risk that, in the event of a bank failure, the government's deposits may not be returned to it. As of September 30, 2005, all of the Corporation's \$264,976 deposit balance was covered by collateral held in the City of Kennedale's name, by the trust department of banks, who act as agents for the City of Kennedale.
- b. **Credit Risk**: It is the Corporation's policy to limit investments to investment types with an investment quality rating no lower than AAA or AAA-m or an equivalent rating by at least one nationally recognized rating service or no lower than investment grade by at least one nationally recognized rating service with a weighted average maturity no greater than 90 days. The Corporation's investments were rated AAAM by Standard and Poor's Investors Services.
- c. **Interest Rate Risk**: In accordance with the Corporation's investment policy, the Corporation manages its exposure to declines in fair values by limiting the weighted average maturity of its investment portfolio to 90 days or less, dependent on market conditions.
- d. **Concentration of Credit Risk**: The Corporation's investment policy states the maximum percentage allowed for each different investment instrument that can be used to make up the portfolio.

(continued)

### 3. **DETAIL NOTES**

#### A. **Cash and Investments** (Continued)

At September 30, 2006, the carrying amounts of the Corporation's cash and investments were as follows:

Demand deposits	\$	264,976
Balances in public funds investment pools:		
State Treasurer's Investment Pool (TexPool)		255,562
TexStar		821,892
Texas Daily		<u>579,254</u>
	\$	<u>1,921,684</u>

Balances in public funds investment pools noted above are not evidenced by underlying securities that exist in physical or book entry form and, therefore, are not subject to credit risk categorization.

#### B. **Risk Management**

The City of Kennedale, Texas, carries its general insurance risks with a public entity risk pool by transferring all risks to the insurance carrier except for small deductible amounts.

#### C. **Employee Plans**

The Corporation has no employees. The personnel duties for the Corporation are performed by employees of the City of Kennedale, and the Corporation is charged for expenses related to these duties. For complete "Employee Plan" disclosures, reference is made to the basic financial statements of the City of Kennedale, Texas.